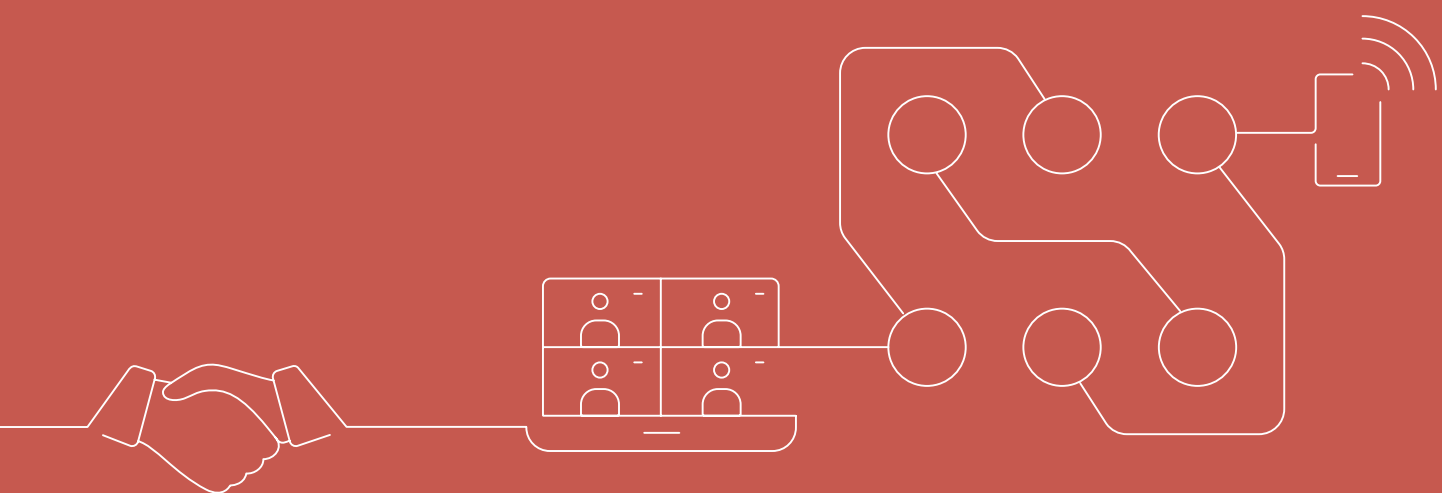




COUNCIL BUDGET

2024-2025



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General Information

Foreword by
Chief Financial Officer

CHIEF FINANCIAL OFFICER'S FOREWORD

For 2024/25, a net revenue budget of £199.6m was approved by Full Council on 6 March 2024.

The aim of the budget is to achieve the most appropriate balance of resources to deliver the Council's statutory responsibilities, as well as its corporate priorities and Borough-level strategic objectives as set out within "Our Borough Strategy 2021-2030".

The Council faces a number of significant financial pressures, particularly those arising from the recent inflationary environment, the aftershocks of the pandemic and wider global conflicts. Demand for social care and other support services is rising rapidly. The Cost-Of-Living Crisis also continues to fuel demand for services, as well as impacting income streams such as business rates and parking charges. These challenges continue to drive the need to deliver cash savings.

Furthermore, for the sixth consecutive year, central government awarded councils a single-year financial settlement. This continues to limit long-term planning, and is exacerbated by uncertainty surrounding the future basis of government funding. The Council manages this uncertainty through its Medium-Term Financial Strategy, which is reviewed on a regular basis.

In November and December 2023, the Council ran a public budget consultation exercise seeking the views of residents and businesses on proposed Council Tax increases and spending priorities for the 2024/25 budget. The consultation highlighted the significant financial challenges facing the Council, with particular focus on increasing demand for services and inflationary pressures.

Following feedback from the consultation, savings of £14.143 million for the period 2024-2027 were approved by Full Council, of which £6.463 million are profiled for implementation in 2024/25. This is in addition to £2.912 million of savings previously approved for 2024/25 representing increases to savings taken in 2023/24, as well as £3.602 million of savings brought forward from prior years. The Council has successfully delivered significant savings and efficiencies for over a decade.

Within the Integrated Health & Care and Children & Young People portfolios, there are respective underlying demand and inflationary pressures of £3.939m and £4.076m on a full-year basis. To address these service pressures, the approved 2024/25 budget makes available an additional £8.015 million of resources.

The 2024/25 Local Government Finance Settlement announced an additional Social Care Grant allocation for the Council of £5.228 million. This additional funding will fully address the pressure within the Integrated Health & Care portfolio and will relieve £1.289 million of pressures within the Children & Young People portfolio.

The Council's strategy in recent years has been to enhance its resilience through an annual budgeted contribution of £3 million to its Funding & Volatility and Inflationary Reserves. Given the residual pressure of £2.787 million within the Children & Young People portfolio that needs to be addressed, the budget has been formulated such that this contribution will not be made in 2024/25 and the sum repurposed into the Children & Young People portfolio. In so doing, it is fully recognised that reserves levels must reflect the Council's priorities and the operational risks it faces. Action to address unsustainable use of reserves and replenish reserves levels will be considered in future versions of the Medium-Term Financial Strategy.

Given the scale of the financial challenge ahead, the Council has reluctantly increased Council Tax by 4.99% for 2024/25, inclusive of a 2% Adult Social Care Precept to provide much-needed support to some of the Borough's most vulnerable residents.

Despite the challenges ahead, the Council will continue to deliver high-quality adult health and social care support and to manage demand for it.

The Council will also continue to ensure that all children and young people in the Borough receive the best support, care and protection that can be provided.

In addition, the Council will continue to support growth and investment within the Borough, to encourage job creation and enable the future delivery of vital public services. This includes ambitious plans to create attractive, safe, inclusive places in which to live, work and go out.

The Council will also seek opportunities to maximise revenue generation by continuing to take a commercial approach, and by exploring all potential new funding streams to offset reductions in conventional funding.

Finally, the Council will continue to work with businesses, communities and the voluntary sector to deliver high-quality services within available resources, and to maximise the benefits of partnership working.

Further information on the Council's budget and other financial resources can be found on the 'Council Budgets and Spending' section of the website.

Richard Gibson

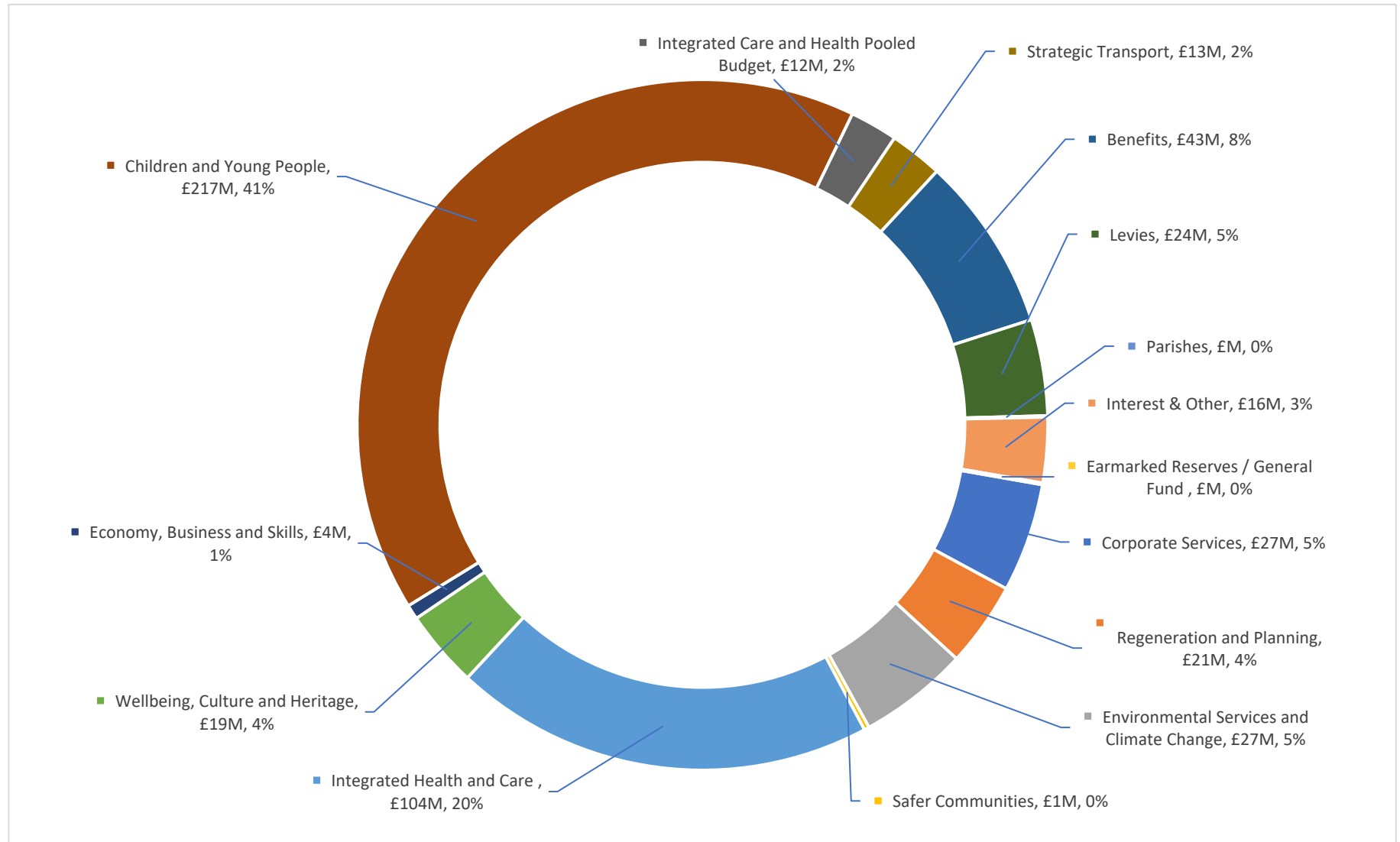
Director of Finance and Section 151 Officer

Summary of Requirements

REVENUE BUDGET 2024/2025
SUMMARY OF REQUIREMENTS

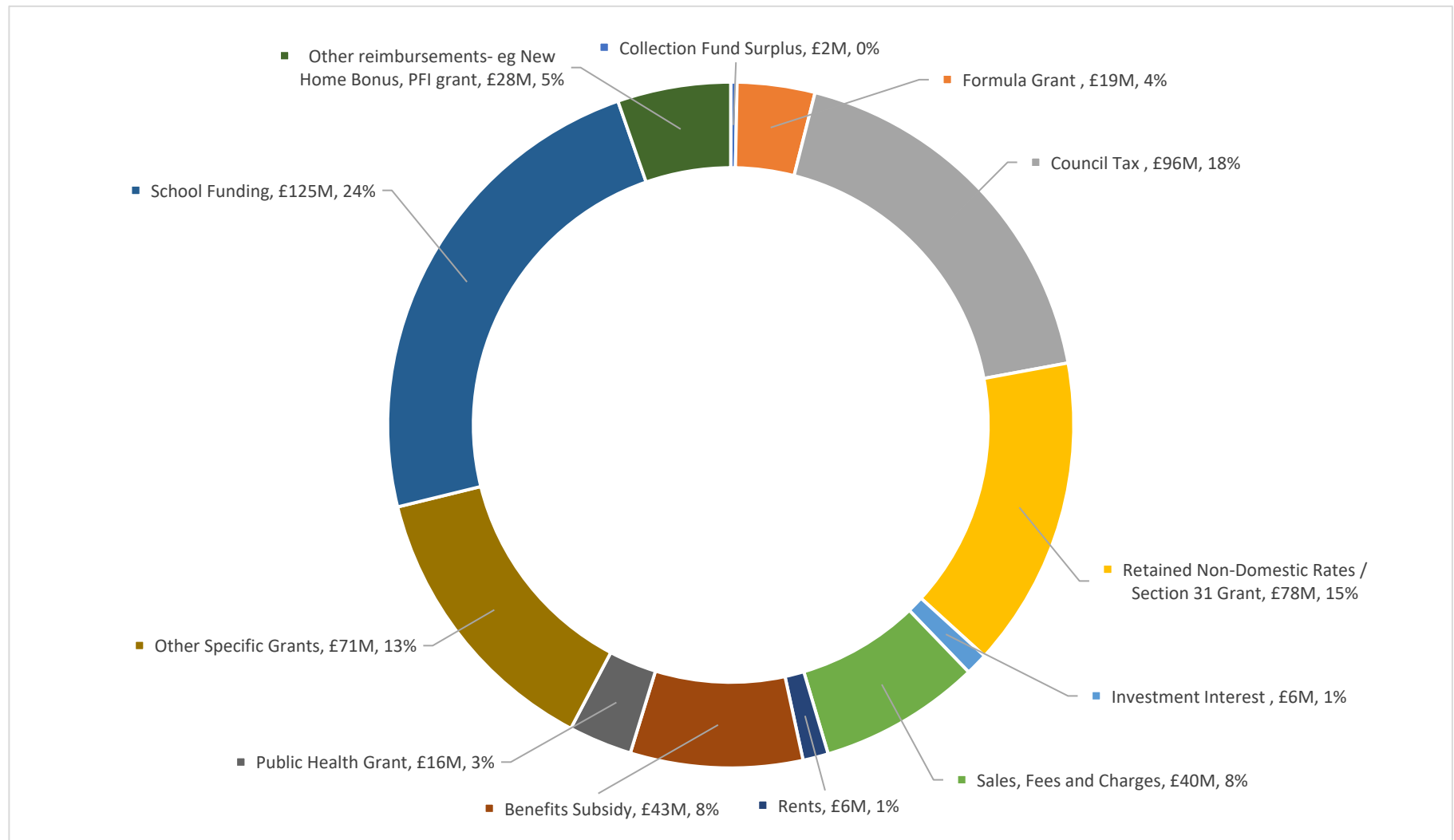
	ALLOWED ESTIMATE 2023/2024 £	REVISED ESTIMATE 2023/2024 £	FORWARD ESTIMATE 2024/2025 £
Economy, Business and Skills	1,973,000	2,281,000	2,027,000
Children and Young People	64,074,000	64,647,000	67,769,000
Integrated Health and Care	60,170,000	63,165,000	67,882,000
Wellbeing, Culture and Heritage	5,388,000	6,141,000	4,756,000
Corporate Services	7,973,000	7,532,000	7,340,000
Safer Communities	951,000	1,656,000	1,248,000
Environmental Services and Climate Change	9,757,000	10,527,000	10,433,000
Strategic Transport	13,568,000	13,839,000	12,549,000
Regeneration and Planning	11,243,000	8,457,000	9,225,000
PORTFOLIO REQUIREMENTS	175,097,000	178,245,000	183,229,000
Levies	22,560,553	22,560,553	23,854,189
Investment Interest	-5,114,938	-5,114,938	-5,558,000
Capital Financing Costs	12,236,712	12,236,712	13,191,056
Capital Charges	-15,558,578	-17,141,578	-17,357,473
Pensions - Fixed Cost Element	-3,746,300	-3,746,300	-3,918,600
Contribution to (+) / from (-) Earmarked Balances	-2,832,000	-5,345,000	-727,517
Restructuring Costs	1,001,388	1,001,388	999,360
NET REQUIREMENTS	183,643,837	182,695,837	193,712,015

WHAT THE MONEY IS SPENT ON



Values in £M

WHERE THE MONEY COMES FROM



Values in £M

SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
EXPENDITURE				
<u>Balance C/F</u>				
11,072,712	Balance C/F	6,315,636	5,353,414	4,836,221
<u>Employees</u>				
59,428,365	Teachers Pay	62,456,529	62,212,842	65,708,066
122,775,175	Non-Teachers Pay	137,895,890	142,660,374	151,734,654
11,947,551	Agency Staff	1,865,645	2,695,361	1,587,149
612,847	IR35 Employees	183,118	176,902	143,946
194,356	Employee Recruitment Costs	60,836	53,172	51,232
3,292,082	Employee Retirement Costs	3,042,340	3,042,793	2,789,443
160,669	Employee Insurance Costs	207,209	244,118	250,473
33,705	Internal Training Costs	25,236	25,804	24,704
1,312,942	Other Training Expenses	731,749	774,927	711,740
<u>Premises Related Expenses</u>				
4,282,150	Repairs and Maintenance	4,508,466	3,702,140	3,643,824
2,499,582	Direct Service Charge-Ground Maintenance	2,247,317	2,491,107	2,548,704
137,737	Grounds Maintenance	258,284	215,707	267,539
9,116,233	Energy Costs	11,907,723	11,239,194	8,153,920
6,021,706	Rents & Rates	6,542,430	6,416,092	5,796,577
887,967	Water & Sewerage	1,058,046	1,000,895	1,027,055
443,162	Fixtures & Fittings	325,008	321,769	314,442
829,345	Cleaning & Domestic Services	871,945	890,879	877,246
1,851,723	Direct Service Charge-Cleaning	1,991,996	1,986,936	2,154,172
1,505,462	Direct Service Charge-Caretaking	1,621,301	1,585,194	1,719,048
468,084	Premises Insurance	624,128	573,955	473,262
<u>Transport Related Expenses</u>				
1,867,385	Direct Transport Costs	1,756,586	1,782,854	1,847,945
4,154,359	Direct Service Charge-Pooled Transport Costs	4,383,416	4,861,825	4,946,940
3,534,929	External Transport Hire & Contracts	3,346,070	3,480,990	3,668,427
792,289	Travel Expenses	1,089,430	1,086,267	1,048,339
147,712	General Transport Insurance	146,634	145,536	176,176
<u>Supplies and Services</u>				
1,890,198	Equipment	1,278,678	1,496,356	1,481,359
132,283	Furniture	97,470	89,468	68,583
363,480	Books, Publications & Literature	361,308	328,407	333,226
3,305,745	Materials	2,888,296	2,936,487	2,891,558
4,371,346	Catering Costs	2,737,674	4,392,776	3,003,197
4,160,197	Direct Service Charge-Catering	4,643,186	89,062	4,523,095
189,421	Clothing,Uniforms and Laundry	169,909	143,317	145,075
832,068	Printing and Reprographics	715,345	739,835	733,730
86,310	Direct Service Charge - Graphic Design Costs	48,636	56,074	54,176
160,140	Stationery and Office Expenses	155,090	163,647	174,028
479,995	Postage	307,943	308,100	310,017

SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
769,040	Telephones	657,287	560,733	821,787
5,552,805	Hardware, Software & Other Computing	4,778,953	4,948,824	4,904,612
1,258,933	Legal Fees	1,029,359	996,121	1,029,381
90,984	Medical Fees	102,019	107,051	100,668
1,106,476	Consultants	288,734	354,210	374,439
8,339,909	Other Professional Fees	4,057,551	7,169,626	3,924,330
1,733,325	Exam & Course Fees (incl. students & clients)	2,234,443	1,992,284	1,982,308
1,896,456	Education, Leisure Activities & Entertainments	685,065	1,169,733	905,041
994,085	Banking & Security Services	740,808	771,466	712,365
919,118	Direct Service Charge-Security	1,065,779	990,409	1,072,188
232,230	Premises & Room Hire	229,185	223,525	235,375
287,583	Other Supplies & Services	246,666	127,395	80,300
30,799	Professional Meetings	25,904	26,263	25,314
714,786	Members Allowances	702,375	702,375	720,202
2,087,726	Grants to Third Parties	3,736,864	2,132,494	136,864
1,121,816	Subscriptions	730,782	935,941	943,088
923,547	Insurances	944,463	871,633	784,403
453,465	Advertising, Promotion & Notices	364,278	438,334	500,589
57,748	Licenses	63,850	60,436	62,198
0	Contingent Items	60,310	15,578	16,201
516,289	Provision for bad/doubtful debt	335,000	335,000	265,000
1,658,126	PFI Charges	676,413	676,413	1,886,192
<u>Third Party Payments</u>				
1,321,220	3rd Party Payments to Other Local Authorities	1,361,296	1,668,974	2,377,583
83,394,977	3rd Party Payments to Care Providers	83,494,884	87,717,147	98,942,241
19,068,225	Voluntary & Independent Sector Payments	12,452,715	12,759,250	25,181,735
13,701,397	Fostering Payments	14,286,237	14,666,557	14,247,940
3,927,465	Supporting People Payments-external provision	4,149,813	3,544,116	2,332,288
174,922	Direct Service Charge-Civil Engineering	64,864	69,040	67,459
184,297	Direct Service Charge-Cleansing	195,155	197,845	204,483
7,705,093	3rd Party Payments to Private Contractors	6,341,645	7,378,238	6,271,638
365,957	3rd Party Payments to Other Establishments	0	0	0
772,506	Supporting People Payments-internal provision	918,927	313,421	174,215
11,713,802	3rd Party Paymts to Public Health Srvce Providers	11,769,628	12,391,160	12,702,096
<u>Transfer Payments</u>				
27,898	School Children and Students	24,064	63,691	66,239
24,787	Client Personal Allowances	2,720	9,945	4,720
8,863,068	Direct Payments to Social Care Clients	11,015,062	10,583,062	11,568,946
45,062,048	Benefits	43,462,044	43,462,044	43,462,044
146,403	Other Transfer Payments	20,000	96,450	20,000
<u>Support Services</u>				
59,543,633	Internal Recharges and Transfers	59,513,719	65,514,388	59,418,651
8,178,304	Central Premises Recharges	9,437,088	9,327,985	7,085,412
127,140	Recharge Transfer from Treasury Management	127,140	127,140	147,376
<u>Capital Charges and Financing Costs</u>				
1,084,200	Revenue Expend Financed By Capital	890,000	1,696,000	1,913,000
14,701,079	Non-current Assets Depreciation & Amortisation	14,668,578	15,445,571	15,444,473
0	Interest	1,000	1,000	1,000
939,636	R C C O	1,220,000	534,004	869,000

SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
3,641,491	Impairment & Revaluation Losses	0	0	0
	<u>CCG Pooled Budget</u>			
33,534,183	CCG Pooled Budget	35,701,280	36,005,470	44,656,446
<u>614,290,386</u>	<u>Expenditure</u>	<u>603,740,450</u>	<u>618,942,918</u>	<u>648,861,118</u>
	<u>INCOME</u>			
-12,442,819	Balance B/F	-11,000,023	-10,388,247	-9,825,957
	<u>External Grants and Reimbursements</u>			
-228,043,200	Grants and Subsidies	-227,768,615	-236,500,860	-252,560,591
-32,388,133	Reimbursements and Contributions	-23,638,959	-26,606,335	-27,050,871
-30,605,508	CCG Pooled Budget Income	-33,197,322	-33,197,322	-41,165,927
-23,169		0	0	0
	<u>Customer and Client Receipts</u>			
-39,911,449	Sales, Fees and Charges	-36,887,014	-36,787,774	-41,307,861
-6,109,635	Rents	-7,101,887	-7,242,919	-6,362,385
	<u>Other Income</u>			
-266,157	Interest	-27,000	-44,773	-44,705
	<u>Support Services</u>			
-72,699	Recharge Transfer to Treasury Management	-72,699	-72,699	-87,161
-84,797,363	Internal Recharges and Transfers-Revenue	-86,925,505	-88,167,421	-84,760,811
-2,041,887	Internal Recharges and Transfers-Capital	-2,024,426	-1,689,568	-2,465,849
<u>-436,702,021</u>	<u>Income</u>	<u>-428,643,450</u>	<u>-440,697,918</u>	<u>-465,632,118</u>
<u>177,588,365</u>	<u>NET EXPENDITURE</u>	<u>175,097,000</u>	<u>178,245,000</u>	<u>183,229,000</u>

SUBJECTIVE ANALYSIS - excluding Delegated & Devolved Funds

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
	<u>EXPENDITURE</u>			
	<u>Balance C/F</u>			
303,957	Balance C/F	65,972	89,418	42,476
	<u>Employees</u>			
2,358,472	Teachers Pay	2,693,806	2,787,655	2,861,285
90,399,089	Non-Teachers Pay	106,833,331	107,986,665	115,912,698
9,361,300	Agency Staff	677,861	1,518,418	419,206
463,684	IR35 Employees	65,421	65,421	32,465
156,194	Employee Recruitment Costs	16,704	20,972	16,704
3,248,148	Employee Retirement Costs	3,042,340	3,042,793	2,789,443
93,920	Employee Insurance Costs	85,034	85,034	99,614
11,715	Internal Training Costs	23,284	23,299	23,299
898,212	Other Training Expenses	367,907	423,357	348,107
	<u>Premises Related Expenses</u>			
2,290,409	Repairs and Maintenance	2,324,592	2,265,234	2,161,442
2,177,883	Direct Service Charge-Ground Maintenance	2,010,222	2,237,396	2,288,910
81,686	Grounds Maintenance	156,232	112,437	160,138
5,162,153	Energy Costs	6,454,831	6,474,331	3,242,874
5,106,006	Rents & Rates	5,522,044	5,509,479	4,776,124
322,430	Water & Sewerage	381,742	381,037	389,903
312,683	Fixtures & Fittings	235,142	235,142	225,850
536,235	Cleaning & Domestic Services	581,721	581,721	555,721
380,139	Direct Service Charge-Cleaning	424,445	424,445	443,620
293,153	Direct Service Charge-Caretaking	323,616	323,706	339,514
390,816	Premises Insurance	375,092	375,092	310,719
	<u>Transport Related Expenses</u>			
1,854,124	Direct Transport Costs	1,711,626	1,765,519	1,829,917
4,150,246	Direct Service Charge-Pooled Transport Costs	4,368,678	4,858,635	4,929,310
3,265,169	External Transport Hire & Contracts	3,140,516	3,222,677	3,401,782
781,287	Travel Expenses	1,076,025	1,071,355	1,032,930
145,336	General Transport Insurance	145,336	145,336	175,976
	<u>Supplies and Services</u>			
1,656,605	Equipment	1,165,933	1,320,989	1,302,098
43,577	Furniture	43,883	50,068	28,107
245,152	Books, Publications & Literature	282,704	274,577	278,743
1,300,308	Materials	1,021,832	1,065,307	964,580
3,976,826	Catering Costs	2,553,439	4,226,913	2,832,580
120,767	Direct Service Charge-Catering	0	0	0
161,178	Clothing,Uniforms and Laundry	135,505	135,784	137,241
368,528	Printing and Reprographics	230,245	276,011	258,353
86,281	Direct Service Charge - Graphic Design Costs	48,636	55,774	53,864
88,808	Stationery and Office Expenses	103,607	106,197	114,280
435,672	Postage	259,155	259,372	259,640

SUBJECTIVE ANALYSIS - excluding Delegated & Devolved Funds

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
629,009	Telephones	446,831	443,001	700,346
4,157,047	Hardware, Software & Other Computing	3,298,511	3,750,986	3,667,001
1,257,933	Legal Fees	1,029,359	996,121	1,029,381
89,054	Medical Fees	98,416	104,791	98,318
856,346	Consultants	83,971	219,576	234,420
7,144,547	Other Professional Fees	2,870,832	5,897,250	2,621,754
1,228,306	Exam & Course Fees (incl. students & clients)	1,711,488	1,551,784	1,524,188
1,102,753	Education, Leisure Activities & Entertainments	415,645	742,280	460,490
963,270	Banking & Security Services	700,829	733,127	672,992
758,251	Direct Service Charge-Security	857,708	782,531	845,724
223,784	Premises & Room Hire	222,364	221,725	233,503
258,893	Other Supplies & Services	246,666	127,395	80,300
23,190	Professional Meetings	25,904	26,063	25,106
714,786	Members Allowances	702,375	702,375	720,202
2,087,726	Grants to Third Parties	3,736,864	2,132,494	136,864
239,037	Subscriptions	180,779	180,590	170,523
470,113	Insurances	645,642	646,792	574,537
420,847	Advertising, Promotion & Notices	330,990	381,014	440,976
56,895	Licenses	62,069	59,174	60,886
516,289	Provision for bad/doubtful debt	335,000	335,000	265,000
1,658,126	PFI Charges	676,413	676,413	1,886,192
<u>Third Party Payments</u>				
1,321,220	3rd Party Payments to Other Local Authorities	1,361,296	1,668,974	2,377,583
83,394,977	3rd Party Payments to Care Providers	83,494,884	87,717,147	98,942,241
17,672,342	Voluntary & Independent Sector Payments	12,452,715	12,759,250	25,181,735
13,701,397	Fostering Payments	14,286,237	14,666,557	14,247,940
3,927,465	Supporting People Payments-external provision	4,149,813	3,544,116	2,332,288
167,738	Direct Service Charge-Civil Engineering	64,864	64,864	67,459
114,326	Direct Service Charge-Cleansing	119,650	119,650	125,961
7,662,868	3rd Party Payments to Private Contractors	6,312,146	7,347,747	6,239,927
365,957	3rd Party Payments to Other Establishments	0	0	0
772,506	Supporting People Payments-internal provision	918,927	313,421	174,215
11,713,802	3rd Party Paymts to Public Health Srvce Providers	11,769,628	12,391,160	12,702,096
<u>Transfer Payments</u>				
24,661	Client Personal Allowances	2,720	9,945	4,720
8,863,068	Direct Payments to Social Care Clients	11,015,062	10,583,062	11,568,946
45,062,048	Benefits	43,462,044	43,462,044	43,462,044
146,403	Other Transfer Payments	20,000	96,450	20,000
<u>Support Services</u>				
51,204,083	Internal Recharges and Transfers	56,161,392	57,292,580	55,715,799
8,178,304	Central Premises Recharges	9,437,088	9,327,985	7,085,412
127,140	Recharge Transfer from Treasury Management	127,140	127,140	147,376
<u>Capital Charges and Financing Costs</u>				
1,084,200	Revenue Expend Financed By Capital	890,000	1,696,000	1,913,000
14,701,079	Non-current Assets Depreciation & Amortisation	14,668,578	15,445,571	15,444,473
0	Interest	1,000	1,000	1,000
781,996	R C C O	1,220,000	526,960	869,000
3,641,491	Impairment & Revaluation Losses	0	0	0
<u>CCG Pooled Budget</u>				

SUBJECTIVE ANALYSIS - excluding Delegated & Devolved Funds

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
33,534,183	CCG Pooled Budget	35,701,280	36,005,470	44,656,446
<u>476,047,605</u>	<u>Expenditure</u>	<u>475,263,579</u>	<u>489,675,141</u>	<u>514,767,877</u>
<u>INCOME</u>				
-194,388	Balance B/F	-212,023	-303,957	-303,957
<u>External Grants and Reimbursements</u>				
-111,933,271	Grants and Subsidies	-111,384,615	-118,690,026	-129,767,591
-30,073,438	Reimbursements and Contributions	-23,158,930	-25,766,150	-26,222,828
-30,605,508	CCG Pooled Budget Income	-33,197,322	-33,197,322	-41,165,927
-23,169		0	0	0
<u>Customer and Client Receipts</u>				
-37,487,217	Sales, Fees and Charges	-36,062,172	-36,534,981	-40,375,368
-6,109,635	Rents	-7,101,887	-7,242,919	-6,362,385
<u>Other Income</u>				
-32,762	Interest	-27,000	-27,000	-27,000
<u>Support Services</u>				
-72,699	Recharge Transfer to Treasury Management	-72,699	-72,699	-87,161
-79,885,265	Internal Recharges and Transfers-Revenue	-86,925,505	-87,905,519	-84,760,811
-2,041,887	Internal Recharges and Transfers-Capital	-2,024,426	-1,689,568	-2,465,849
<u>-298,459,240</u>	<u>Income</u>	<u>-300,166,579</u>	<u>-311,430,141</u>	<u>-331,538,877</u>
<u>177,588,365</u>	<u>NET EXPENDITURE</u>	<u>175,097,000</u>	<u>178,245,000</u>	<u>183,229,000</u>

SUBJECTIVE ANALYSIS for Delegated & Devolved Funds

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
<u>EXPENDITURE</u>				
<u>Balance C/F</u>				
10,768,755	Balance C/F	6,249,664	5,263,996	4,793,745
<u>Employees</u>				
57,069,893	Teachers Pay	59,762,723	59,425,187	62,846,781
32,376,086	Non-Teachers Pay	31,062,559	34,673,709	35,821,956
2,586,251	Agency Staff	1,187,784	1,176,943	1,167,943
149,162	IR35 Employees	117,697	111,481	111,481
38,162	Employee Recruitment Costs	44,132	32,200	34,528
43,934	Employee Retirement Costs	0	0	0
66,749	Employee Insurance Costs	122,175	159,084	150,859
21,990	Internal Training Costs	1,952	2,505	1,405
414,731	Other Training Expenses	363,842	351,570	363,633
<u>Premises Related Expenses</u>				
1,991,741	Repairs and Maintenance	2,183,874	1,436,906	1,482,382
321,698	Direct Service Charge-Ground Maintenance	237,095	253,711	259,794
56,050	Grounds Maintenance	102,052	103,270	107,401
3,954,080	Energy Costs	5,452,892	4,764,863	4,911,046
915,699	Rents & Rates	1,020,386	906,613	1,020,453
565,536	Water & Sewerage	676,304	619,858	637,152
130,480	Fixtures & Fittings	89,866	86,627	88,592
293,110	Cleaning & Domestic Services	290,224	309,158	321,525
1,471,584	Direct Service Charge-Cleaning	1,567,551	1,562,491	1,710,552
1,212,309	Direct Service Charge-Caretaking	1,297,685	1,261,488	1,379,534
77,268	Premises Insurance	249,036	198,863	162,543
<u>Transport Related Expenses</u>				
13,261	Direct Transport Costs	44,960	17,335	18,028
4,113	Direct Service Charge-Pooled Transport Costs	14,738	3,190	17,630
269,759	External Transport Hire & Contracts	205,554	258,313	266,645
11,002	Travel Expenses	13,405	14,912	15,409
2,376	General Transport Insurance	1,298	200	200
<u>Supplies and Services</u>				
233,592	Equipment	112,745	175,367	179,261
88,706	Furniture	53,587	39,400	40,476
118,328	Books, Publications & Literature	78,604	53,830	54,483
2,005,437	Materials	1,866,464	1,871,180	1,926,978
394,520	Catering Costs	184,235	165,863	170,617
4,039,430	Direct Service Charge-Catering	4,643,186	89,062	4,523,095
28,243	Clothing,Uniforms and Laundry	34,404	7,533	7,834
463,540	Printing and Reprographics	485,100	463,824	475,377
29	Direct Service Charge - Graphic Design Costs	0	300	312
71,332	Stationery and Office Expenses	51,483	57,450	59,748
44,323	Postage	48,788	48,728	50,377
140,031	Telephones	210,456	117,732	121,441
1,395,758	Hardware, Software & Other Computing	1,480,442	1,197,838	1,237,611
1,000	Legal Fees	0	0	0
1,930	Medical Fees	3,603	2,260	2,350
250,131	Consultants	204,763	134,634	140,019

SUBJECTIVE ANALYSIS for Delegated & Devolved Funds

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
1,195,363	Other Professional Fees	1,186,719	1,272,376	1,302,576
505,018	Exam & Course Fees (incl. students & clients)	522,955	440,500	458,120
793,703	Education,Leisure Activities & Entertainments	269,420	427,453	444,551
30,815	Banking & Security Services	39,979	38,339	39,373
160,867	Direct Service Charge-Security	208,071	207,878	226,464
8,446	Premises & Room Hire	6,821	1,800	1,872
28,690	Other Supplies & Services	0	0	0
7,609	Professional Meetings	0	200	208
882,780	Subscriptions	550,003	755,351	772,565
453,434	Insurances	298,821	224,841	209,866
32,617	Advertising, Promotion & Notices	33,288	57,320	59,613
854	Licenses	1,781	1,262	1,312
0	Contingent Items	60,310	15,578	16,201
	<u>Third Party Payments</u>			
1,395,883	Voluntary & Independent Sector Payments	0	0	0
7,183	Direct Service Charge-Civil Engineering	0	4,176	0
69,971	Direct Service Charge-Cleansing	75,505	78,195	78,522
42,225	3rd Party Payments to Private Contractors	29,499	30,491	31,711
	<u>Transfer Payments</u>			
27,898	School Children and Students	24,064	63,691	66,239
126	Client Personal Allowances	0	0	0
	<u>Support Services</u>			
8,339,549	Internal Recharges and Transfers	3,352,327	8,221,808	3,702,852
	<u>Capital Charges and Financing Costs</u>			
157,641	R C C O	0	7,044	0
<u>138,242,781 Expenditure</u>		<u>128,476,871</u>	<u>129,267,777</u>	<u>134,093,241</u>
	<u>INCOME</u>			
-12,248,431	Balance B/F	-10,788,000	-10,084,290	-9,522,000
	<u>External Grants and Reimbursements</u>			
-116,109,929	Grants and Subsidies	-116,384,000	-117,810,834	-122,793,000
-2,314,695	Reimbursements and Contributions	-480,029	-840,185	-828,043
	<u>Customer and Client Receipts</u>			
-2,424,232	Sales, Fees and Charges	-824,842	-252,793	-932,493
	<u>Other Income</u>			
-233,395	Interest	0	-17,773	-17,705
	<u>Support Services</u>			
-4,912,098	Internal Recharges and Transfers-Revenue	0	-261,902	0
<u>-138,242,781 Income</u>		<u>-128,476,871</u>	<u>-129,267,777</u>	<u>-134,093,241</u>
<u>-0 NET EXPENDITURE</u>		<u>0</u>	<u>0</u>	<u>0</u>

Council Tax Calculation

THE COUNCIL TAX CALCULATION

The implementation of the Council Tax from 1 April 1993 requires each billing and major precepting authority to calculate and set its own Council Tax. The tax itself is based on property valuation bandings (A to H) and consists of a Basic Tax for the middle band (Band D) and proportionately higher or lower taxes in the other bands. The tax base for St.Helens represents the estimated full year equivalent number of Band D dwellings (after taking into account discounts and exemptions) and is as follows :-

Total (St Helens)	53,461
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In areas where Parish Precepts apply the relevant tax bases will be :-

Parish	Tax Base
Bold	1,149
Rainford	2,961
Eccleston	3,920
Windle	983
Rainhill	3,725
Billinge	2,030
Seneley Green	1,392

The Council Tax is calculated by reference to the following formula :-

$$\frac{\text{NET BUDGET REQUIREMENT}}{\text{TAX BASE}} = \text{Council Tax for band D}$$

The Council's budget requirement for 2024/25 consists of :-

		£
Net Requirement		193,712,015
Add :	Parish Precepts	378,099
		194,090,114
Less :	Formula Grant	-19,419,274
Less :	Surplus on Collection Fund	-388,917
Less :	New Homes Bonus	-29,750
Less :	Retained Business Rates	-77,657,482
Less :	Other Grants	-397,907
Net Budget Requirement		96,196,784

The average Council Tax for Band D dwellings is, therefore :-

$$\frac{96,196,784}{53,461} = \text{£1,799.38}$$

This figure will be higher in areas where Parish precepts apply. The relevant Parish Precepts for 2024/25 are as follows :-

Parish	Precept	Amount Applicable to Band ' D ' dwellings £
	£	
Bold	14,661.24	12.76
Rainford	80,450.37	27.17
Eccleston	78,164.80	19.94
Windle	12,238.35	12.45
Rainhill	68,316.50	18.34
Billinge	54,667.90	26.93
Seneley Green	69,600.00	50.00
	378,099.16	

The overall Council Tax will be increased by the amounts set by the major precepting authorities, which were as follows :-

Precepting Authority	Amount Applicable to Band ' D ' dwellings £
Police and Crime Commissioner for Merseyside	264.97
Merseyside Fire and Rescue Authority	91.25
Liverpool City Region Combined Authority	19.00

Summaries of the actual Council Taxes set for 2024/25 are shown in the following tables.

Parts Of The Council's Area	Valuation Band							
	A £	B £	C £	D £	E £	F £	G £	H £
Bold	1,203.39	1,403.94	1,604.50	1,805.07	2,206.20	2,607.32	3,008.45	3,610.14
Rainford	1,212.99	1,415.15	1,617.31	1,819.48	2,223.81	2,628.14	3,032.46	3,638.96
Eccleston	1,208.17	1,409.53	1,610.88	1,812.25	2,214.97	2,617.69	3,020.41	3,624.50
Windle	1,203.18	1,403.70	1,604.23	1,804.76	2,205.82	2,606.87	3,007.93	3,609.52
Rainhill	1,207.11	1,408.28	1,609.46	1,810.65	2,213.02	2,615.38	3,017.75	3,621.30
Billinge	1,212.83	1,414.97	1,617.10	1,819.24	2,223.51	2,627.79	3,032.06	3,638.48
Seneley Green	1,228.21	1,432.91	1,637.60	1,842.31	2,251.71	2,661.11	3,070.51	3,684.62
All other parts of the Council's area	1,194.88	1,394.02	1,593.16	1,792.31	2,190.60	2,588.89	2,987.18	3,584.62

Precepting Authority	Valuation Band							
	A £	B £	C £	D £	E £	F £	G £	H £
Police & Crime Commissioner for Merseyside	176.65	206.09	235.53	264.97	323.85	382.73	441.62	529.94
Merseyside Fire & Rescue Service	60.83	70.97	81.11	91.25	111.53	131.81	152.08	182.5
Liverpool City Region Combined Authority	12.67	14.78	16.89	19	23.22	27.44	31.67	38

Total	Valuation Band							
	A £	B £	C £	D £	E £	F £	G £	H £
Bold	1,453.54	1,695.78	1,938.03	2,180.29	2,664.80	3,149.30	3,633.82	4,360.58
Rainford	1,463.14	1,706.99	1,950.84	2,194.70	2,682.41	3,170.12	3,657.83	4,389.40
Eccleston	1,458.32	1,701.37	1,944.41	2,187.47	2,673.57	3,159.67	3,645.78	4,374.94
Windle	1,453.33	1,695.54	1,937.76	2,179.98	2,664.42	3,148.85	3,633.30	4,359.96
Rainhill	1,457.26	1,700.12	1,942.99	2,185.87	2,671.62	3,157.36	3,643.12	4,371.74
Billinge	1,462.98	1,706.81	1,950.63	2,194.46	2,682.11	3,169.77	3,657.43	4,388.92
Seneley Green	1,478.36	1,724.75	1,971.13	2,217.53	2,710.31	3,203.09	3,695.88	4,435.06
All other parts of the Council's area	1,445.03	1,685.86	1,926.69	2,167.53	2,649.20	3,130.87	3,612.55	4,335.06
Adult Social Care Precept (included above*)	172.23	200.93	229.63	258.34	315.75	373.16	430.57	516.68

* From April 2016 Local Authorities with adult social care responsibilities were given the flexibility to increase Council Tax provided the additional sums raised were used entirely for social care. For 2024/25 this flexibility equated to 2%.

Collection Fund Statement

COLLECTION FUND STATEMENT COUNCIL TAX

Council Tax Expenditure	Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
Precept - General Fund	91,390,681	91,390,681	96,196,784
Precept - Police	13,434,280	13,434,280	14,165,561
Precept - Fire	4,724,419	4,724,419	4,878,316
Precept - CA	1,013,023	1,013,023	1,015,759
	110,562,403	110,562,403	116,256,420
Income from Council Tax	110,562,403	111,561,965	116,256,420
(Surplus)/ Deficit Council Tax	0	-999,562	0
Application of Balances			
(Surplus)/ Deficit b/fwd	1,785,807	-1,805,710	1,019,464
Less: Deficit in Year		-999,562	
Less: Applied in Years			
General Fund	-1,478,758	1,478,759	-842,711
Police	-213,113	213,113	-123,847
Fire	-76,414	76,414	-43,556
CA	-17,522	17,522	-9,350
Balance c/fwd	0	-1,019,464	0

COLLECTION FUND STATEMENT BUSINESS RATES

Distribution of Business Rates	Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
St Helens Council	53,700,276	53,700,276	57,384,374
Merseyside Fire & Rescue Authority	542,427	542,427	579,640
Income from Business Rates	54,242,703	52,189,752	57,964,014
(Surplus)/ Deficit Business Rates	0	2,052,951	0
Application of Balances			
(Surplus)/ Deficit b/fwd	-1,429,134	1,784,412	-2,408,229
Add: Surplus In Year		2,052,951	
Less: Applied in Years			
General Fund	1,414,843	-1,414,843	2,384,147
Merseyside Fire & Rescue Authority	14,291	-14,291	24,082
Balance c/fwd	0	2,408,229	0

General Fund Statement

GENERAL FUND

	ALLOWED ESTIMATE 2023/24 £	REVISED ESTIMATE 2023/24 £	FORWARD ESTIMATE 2024/25 £
EXPENDITURE			
Net Requirements	183,643,837	182,695,837	193,712,015
Parish Precepts	371,631	371,631	378,099
	184,015,468	183,067,468	194,090,114
INCOME			
Council Tax precept	91,390,681	91,390,681	96,196,784
Formula Grant	18,628,129	18,628,129	19,419,274
New Homes Bonus	27,681	27,681	29,750
Retained Non-Domestic Rates/Section 31 Grants	72,163,648	71,215,648	77,657,482
Collection Fund - Surplus/(Deficit) from previous year	-64,027	-64,027	388,917
Other Grants	1,869,356	1,869,356	397,907
	184,015,468	183,067,468	194,090,114
BALANCES (UNALLOCATED)			
Brought Forward	12,000,000	12,000,000	12,000,000
Movement in year	0	0	0
Carried Forward	12,000,000	12,000,000	12,000,000

Analysis of Budget Variations

ANALYSIS OF BUDGET VARIATIONS

	£000
BUDGET REQUIREMENT 2023/24	183,643
CHANGES IN :	
(a) Levies	943
(b) Pensions Costs	-173
(c) Treasury Management Costs	399
(d) Restructuring provision	-2
GENERAL INFLATION AND DEMAND	8,621
PORTFOLIO SAVINGS ARISING FROM BUDGET REVIEWS	-8,180
COSTS ARISING FROM IMPLEMENTATION OF THE NATIONAL LIVING WAGE	4,704
INCOME GENERATION	-631
BUDGETED CONTRIBUTION TO/FROM EARMARKED RESERVES	1,389
CHILDREN'S SERVICES PRESSURES	3,000
BUDGET REQUIREMENT 2024/25	193,712

Precepts

ST HELENS COUNCIL

JOINT BOARD PRECEPTS

With the introduction of Council Tax under the Local Government Finance Act 1992, the basis for the issue of Precepts reverted back to a property base rather than per capita. Consequently, from April 1st 1993, the Police & Crime Commissioner for Merseyside and Fire & Rescue Service issued precepts by reference to the Council Tax Base (equated number of Band 'D' properties) for each District. Since 2019/20 the Liverpool City Region Combined Authority have issued a precept by reference to the Council Tax Base for each District within the Region.

POLICE AND CRIME COMMISSIONER FOR MERSEYSIDE

The Police and Crime Commissioner for Merseyside has levied a total precept of £103.293m which equates to a Council Tax of £264.97 per Band 'D' equivalent property for 2024/25, an increase of £13 per Band D property on the previous year, with St Helens contributing £14.166m.

BUDGET SUMMARY

2023/24 £m		2024/25 £m
433.123	GROSS EXPENDITURE	472.262
(3.172)	Income	(3.132)
(19.863)	Specific Government Grants	(29.454)
410.088	NET OPERATING EXPENDITURE	439.676
(5.204)	Contribution from Reserves	(3.425)
404.884	NET BUDGET REQUIREMENT	436.251
	Less :	
(287.568)	Police General Grant	(304.702)
(3.570)	Pensions Grant	(12.795)
(14.103)	Local Council Tax Support Grant	(14.103)
(1.538)	Legacy Council Tax Freeze Grant	(1.538)
(0.368)	Collection Fund (Surplus) / Deficit	0.180
97.737	PRECEPT REQUIREMENT	103.293

MERSEYSIDE FIRE & RESCUE AUTHORITY

The Authority set a budget of £74.191m for 2024/25. St Helens' contribution to expenditure financed by precept is £4.878m, which represents 14% of the total precept. The Council Tax for a Band 'D' property is £91.25 for the period.

BUDGET SUMMARY

2023/24 £m		2024/25 £m
88.186	GROSS EXPENDITURE	87.922
(6.317) (13.948)	Net Contribution from Reserves Income & Specific Grants for Services	0.432 (14.163)
67.921	BUDGET REQUIREMENT	74.191
(0.301) (33.249)	Collection Fund Deficit / (Surplus) Government Grant & Business Rate Funding	(0.294) (38.326)
34.371	COUNCIL TAX REQUIREMENT	35.571

LIVERPOOL CITY REGION COMBINED AUTHORITY

The Authority set a total precept requirement of £8.097m for 2024/25. St Helens' contribution to expenditure financed by precept is £1.016m. The Council Tax for a Band 'D' property is £19.00 for the period.

BUDGET SUMMARY

2023/24 £m		2024/25 £m
231.186	GROSS EXPENDITURE	241.908
(4.190) (116.655) (102.283)	Contribution from Reserves Income & Specific Grants Income from Levy	(6.694) (121.817) (105.300)
8.058	COUNCIL TAX REQUIREMENT	8.097

Portfolio Summaries

PORTFOLIO BUDGET SUMMARIES 2024/25

The following tables analyse portfolio budgets across services and detail the nature of expenditure and income.

- (i) Children & Young People portfolio
- (ii) Economy, Business & Skills portfolio
- (iii) Integrated Health & Care portfolio
- (iv) Wellbeing, Culture & Heritage portfolio
- (v) Corporate Services portfolio
- (vi) Strategic Transport portfolio
- (vii) Environmental Services and Climate Change portfolio
- (viii) Regeneration & Planning portfolio
- (ix) Safer Communities portfolio

Service Analysis – Children and Young People Portfolio

Children and Young People	Allowed Budget 2024/25 £000	Allowed Expenditure 2024/25 £000	Allowed Income 2024/25 £000
Schools			
Schools Delegated Budget	0	134,093	(134,093)
Schools Total	0	134,093	(134,093)
Non-Schools			
Other Expenditure Attributable to Schools	6,234	10,122	(3,888)
Early Years Development (incl. PVIs)	329	15,037	(14,708)
Support for Children with SEND	2,355	14,392	(12,037)
Behaviour Support Services	56	3,893	(3,837)
Home to School/College Transport	3,924	4,015	(91)
Management & Other Support Services	2,371	6,865	(4,494)
Social Care and Commissioning Teams	13,186	13,777	(591)
Children Looked After	31,255	40,284	(9,029)
Child Protection	1,486	1,594	(108)
Children's Centres/Early Help Service	1,508	3,528	(2,020)
Support for Disabled Children	1,806	2,085	(279)
Family Support Services	2,588	3,044	(456)
Youth Justice Services	671	1,931	(1,260)
Non-Schools Total	67,769	120,567	(52,798)
Total	67,769	254,660	(186,891)

Service Analysis – Economy, Business and Skills Portfolio

Economy, Business and Skills	Allowed Budget 2024/25 £000	Allowed Expenditure 2024/25 £000	Allowed Income 2024/25 £000
People's Services Directorate			
Adult Community Learning	24	718	(694)
People's Services Directorate Total	24	718	(694)
Place Services Directorate			
Economic Development	106	1,128	(1,022)
Environmental Health	1,234	1,724	(490)
Trading Standards	603	618	(15)
Licensing & Land Charges	60	754	(694)
Place Services Directorate Total	2,003	4,224	(2,221)
Total	2,027	4,942	(2,915)

Service Analysis – Integrated Health and Care Portfolio

Integrated Health and Care	Allowed Budget 2024/25 £000	Allowed Expenditure 2024/25 £000	Allowed Income 2024/25 £000
People's Services Directorate			
Physical Support - Frail and Elderly	15,451	41,317	(25,866)
Sensory Support	1,206	1,507	(301)
Support with Memory and Cognition	9,385	17,493	(8,108)
Learning Disability Support	27,760	41,340	(13,580)
Mental Health Support	4,866	5,937	(1,071)
Assistive Equipment and Technology	1,304	4,644	(3,340)
Care Management - Assessment and Review	7,910	12,839	(4,929)
Transport and Generic Services	0	1,676	(1,676)
Management, Commissioning and Support Services	0	5,290	(5,290)
Total	67,882	132,043	(64,161)

Service Analysis – Wellbeing, Culture and Heritage Portfolio

Wellbeing, Culture and Heritage	Allowed Budget 2024/25 £000	Allowed Expenditure 2024/25 £000	Allowed Income 2024/25 £000
People's Services Directorate			
Sexual Health	1,948	1,948	0
Primary Care	96	96	0
Public Health Advice	631	631	0
Obesity	1,035	1,035	0
Physical Activity	641	641	0
Substance Misuse	2,565	4,403	(1,838)
Stop Smoking Services & Interventions	410	410	0
Healthy Child Programme	4,357	4,357	0
Miscellaneous Public Health Services	967	1,123	(156)
Management & Support Services	0	2,075	(2,075)
Public Health Grant	(12,406)	0	(12,406)
Public Health Grant-Funded Services	244	16,719	(16,475)
Place Services Directorate			
Arts Development & Support	308	353	(45)
Archiving	155	500	(345)
Sports Development	(57)	292	(349)
Indoor Sports & Recreation	1,344	4,856	(3,512)
Outdoor Sports & Recreation	346	500	(154)
Library Services	2,349	2,508	(159)
Tourism and Events	67	67	0
Total Culture and Heritage Services	4,512	9,076	(4,564)
Total	4,756	25,795	(21,039)

Service Analysis – Corporate Services Portfolio

Corporate Services	Allowed Budget 2024/25 £000	Allowed Expenditure 2024/25 £000	Allowed Income 2024/25 £000
Corporate Services Directorate			
Local Tax Collection	1,631	4,409	(2,778)
Emergency Planning	124	124	0
Local Welfare Assistance Schemes	179	179	0
Grants and Donations	43	44	(1)
Non-Distributed Costs	1,238	1,272	(34)
Finance	0	6,766	(6,766)
Audit and Risk	0	1,477	(1,477)
Coroners Court Services	270	270	0
Registration of Births, Deaths & Marriages	98	320	(222)
Democratic Representation & Management	1,556	1,556	0
Elections	383	436	(53)
Human Resources	0	3,140	(3,140)
Legal Services	0	1,990	(1,990)
Governance & Administration	0	283	(283)
Housing Benefit Administration	257	43,821	(43,564)
Corporate Management	1,561	1,561	0
I.T.	0	8,896	(8,896)
Press and Public Affairs	0	1,396	(1,396)
Policy Development	0	2,331	(2,331)
Organisational Development	0	1,138	(1,138)
Other Services	0	239	(129)
Total	7,340	81,538	(74,198)

Service Analysis – Strategic Transport Portfolio

Strategic Transport	Allowed Budget 2024/25 £000	Allowed Expenditure 2024/25 £000	Allowed Income 2024/25 £000
Place Services Directorate			
Parking Services	73	1,275	(1,202)
Highways Maintenance	9,412	12,035	(2,623)
Street Lighting	2,114	2,272	(158)
Traffic Management and Road Safety	503	754	(251)
Transport Planning, Policy & Strategy	447	447	0
Total	12,549	16,783	(4,234)

Service Analysis – Environmental Services and Climate Change Portfolio

Environmental Services and Climate Change	Allowed Budget 2024/25 £000	Allowed Expenditure 2024/25 £000	Allowed Income 2024/25 £000
Place Services Directorate			
Parks & Open Spaces	2,592	2,789	(197)
Street Cleansing	1,978	2,164	(186)
Cemetery and Crematorium	(673)	1,994	(2,667)
Waste Collection	2,414	3,108	(694)
Recycling	3,885	7,094	(3,209)
Climate Change	29	54	(25)
Direct Services	117	22,389	(22,272)
Management & Support Services	0	1,691	(1,691)
Councillor Improvement Fund	91	91	0
Total	10,433	41,374	(30,941)

Service Analysis - Regeneration & Planning Portfolio

Regeneration & Planning	Allowed Budget 2024/25 £000	Allowed Expenditure 2024/25 £000	Allowed Income 2024/25 £000
Place Services Directorate			
Building Control	416	788	(372)
Development Control	917	1,981	(1,064)
Planning Policy	624	799	(175)
Estates - Industrial & Commercial Premises (including Town Centre)	917	6,799	(5,882)
Market Undertakings	575	940	(365)
Growth Delivering Prosperity	647	752	(105)
Management & Support Services	0	1,604	(1,604)
Building Support Services	0	6,208	(6,208)
Estates Management	0	705	(705)
Housing Services	4,766	6,945	(2,179)
Homelessness	363	1,208	(845)
Total	9,225	28,729	(19,504)

Service Analysis – Safer Communities Portfolio

Safer Communities	Allowed Budget 2024/25 £000	Allowed Expenditure 2024/25 £000	Allowed Income 2024/25 £000
Place Services Directorate			
Community Safety	1,248	1,965	(717)
Total	1,248	1,965	(717)

PRIORITY-BASED BUDGET SUMMARIES 2024-2025

The following tables analyse priority-based budgets across services and detail the nature of expenditure and income.

- (x) Priority 1 – Ensure children and young people have a positive start in life
- (xi) Priority 2 – Promote good health, independence and care across our communities
- (xii) Priority 3 – Create safe and strong communities and neighbourhoods for all
- (xiii) Priority 4 – Support a strong, thriving, inclusive and well-connected local economy
- (xiv) Priority 5 – Create green and vibrant places that reflect our heritage and culture
- (xv) Priority 6 – Be a responsible council

Priority 1 – Ensure children and young people have a positive start in life

	Allowed Budget 2024/25 £000	Allowed Expenditure 2024/25 £000	Allowed Income 2024/25 £000
Schools Delegated Budgets	0	134,093	(134,093)
Total Schools	0	134,093	(134,093)
Child Protection	1,486	1,594	(108)
Children Looked After	31,255	40,284	(9,029)
Children's Centres / Early Help Service	1,508	3,528	(2,020)
Early Years Development (incl. PVI's)	329	15,037	(14,708)
Family Support Services	2,588	3,044	(456)
Home to School Transport	3,924	4,015	(91)
Management & Other Support Services	2,371	6,865	(4,494)
Other Expenditure Attributable to Schools	6,234	10,122	(3,888)
Behaviour Support Services	56	3,893	(3,837)
Social Care & Commissioning Teams	13,186	13,777	(591)
Support for Children with SEND	2,355	14,392	(12,037)
Support for Disabled Children	1,806	2,085	(279)
Youth Offending Teams	671	1,931	(1,260)
Total Non-Schools	67,769	120,567	(52,798)
Total	67,769	254,660	(186,891)

Priority 2 – Promote good health, independence and care across our communities

	Allowed Budget 2024/25 £000	Allowed Expenditure 2024/25 £000	Allowed Income 2024/25 £000
Assistive Equipment and Technology	1,304	4,644	(3,340)
Care Management - Assessment and Review	7,910	12,839	(4,929)
Healthy Child Programme	4,357	4,357	0
Learning Disability Support	27,760	41,340	(13,580)
Management, Commissioning and Support Services	0	5,290	(5,290)
Mental Health Support	4,866	5,937	(1,071)
Miscellaneous Public Health Services	967	1,123	(156)
Obesity	1,035	1,035	0
Physical Activity	641	641	0
Physical Support - Frail and Elderly	15,451	41,317	(25,866)
Primary Care	96	96	0
Public Health Advice	631	631	0
Public Health Grant	(12,406)	0	(12,406)
Sensory Support	1,206	1,507	(301)
Sexual Health	1,948	1,948	0
Stop Smoking Services & Interventions	410	410	0
Substance Misuse	2,565	4,403	(1,838)
Support with Memory and Cognition	9,385	17,493	(8,108)
Transport and Generic Services	0	1,676	(1,676)
Total	68,126	146,687	(78,561)

Priority 3 – Create safe and strong communities and neighbourhoods for all

	Allowed Budget 2024/25 £000	Allowed Expenditure 2024/25 £000	Allowed Income 2024/25 £000
Community Safety	1,248	1,965	(717)
Environmental Health	1,234	1,724	(490)
Homelessness	363	1,208	(845)
Housing Benefits Administration	257	43,821	(43,564)
Housing Services	4,766	6,945	(2,179)
Licensing & Land Charges	60	754	(694)
Trading Standards	603	618	(15)
Total	8,531	57,035	(48,504)

Priority 4 – Support a strong, thriving, inclusive and well-connected local economy

	Allowed Budget 2024/25 £000	Allowed Expenditure 2024/25 £000	Allowed Income 2024/25 £000
Adult & Community Learning	24	718	(694)
Building Control	416	788	(372)
Development Control	917	1,981	(1,064)
Economic Development	106	1,128	(1,022)
Estates – Industrial & Commercial Premises (including Town Centre)	917	6,799	(5,882)
Growth Delivering Prosperity	647	752	(105)
Management & Support Services	0	1,604	(1,604)
Market Undertakings	575	940	(365)
Parking Services	73	1,275	(1,202)
Planning Policy	624	799	(175)
Transport Planning, Policy & Strategy	447	447	0
Total	4,746	17,231	(12,485)

Priority 5 – Create green and vibrant places that reflect our heritage and culture

	Allowed Budget 2024/25 £000	Allowed Expenditure 2024/25 £000	Allowed Income 2024/25 £000
Archiving	155	500	(345)
Arts Development and Support	308	351	(43)
Climate Change	29	54	(25)
Direct Services	117	22,389	(22,272)
Highways Maintenance	9,412	12,035	(2,623)
Indoor Sports & Recreation	1,344	4,856	(3,512)
Library Services	2,349	2,508	(159)
Outdoor Sports & Recreation	346	500	(154)
Parks & Open Spaces	2,592	2,789	(197)
Recycling	3,885	7,094	(3,209)
Sports Development	(57)	292	(349)
Street Cleansing	1,978	2,164	(186)
Street Lighting	2,114	2,272	(158)
Tourism & Events	67	67	0
Traffic Management & Road Safety	503	754	(251)
Waste Collection	2,414	3,108	(694)
Total	27,556	61,733	(34,177)

Priority 6 – Be a responsible Council

	Allowed Budget 2024/25 £000	Allowed Expenditure 2024/25 £000	Allowed Income 2024/25 £000
Audit and Risk	0	1,477	(1,477)
Building Support Services	0	6,208	(6,208)
Estates Management	0	705	(705)
Cemetery and Crematorium	(673)	1,994	(2,667)
Coroners Court Services	270	270	0
Corporate Management	1,561	1,561	0
Councillor Improvement Fund	91	91	0
Democratic Representation & Management	1,556	1,556	0
Elections	383	436	(53)
Emergency Planning	124	124	0
Finance	0	6,766	(6,766)
Governance & Administration	0	283	(283)
Grants & Donations	43	44	(1)
Human Resources	0	3,140	(3,140)
IT	0	8,896	(8,896)
Legal Services	0	1,990	(1,990)
Local Tax Collection	1,631	4,409	(2,778)
Local Welfare Assistance Schemes	179	179	0
Management and Support Services	0	2,075	(2,075)
Non-Distributed Costs	1,238	1,272	(34)
Organisational Development	0	1,138	(1,138)
Policy Development	0	2,331	(2,331)
Press and Public Affairs	0	1,396	(1,396)
Registrar of Births, Deaths and Marriages	98	320	(222)
Other Services	0	129	(129)
Total	6,501	50,481	(48,980)

Workforce Statistics

ECONOMY, BUSINESS AND SKILLS
SERVICES TO YOUNG PEOPLE AND OTHER COMMUNITY LEARNERS ADULT AND COMMUNITY LEARNING
ENVIRONMENTAL SERVICES
TRADING STANDARDS
ENVIRONMENTAL HEALTH
LICENSING
CENTRAL SERVICES TO THE PUBLIC
LOCAL LAND CHARGES
PLANNING AND DEVELOPMENT SERVICES
ECONOMIC DEVELOPMENT
TOTAL ECONOMY, BUSINESS AND SKILLS

2024-25 ALLOWED ESTIMATE		
FULL TIME	PART TIME	FULL TIME EQUIVALENT
4.0	15.0	12.96
6.0	4.0	7.60
21.0	4.0	24.40
6.0	5.0	10.05
1.0	5.0	1.95
5.0	0.0	5.00
43.0	33.0	62.0

2024-25 ALLOWED ESTIMATE			
	FULL TIME	PART TIME	FULL TIME EQUIVALENT
CHILDREN & YOUNG PEOPLE			
EARLY YEARS			
NURSERY - DELEGATED AND DEVOLVED FUNDS	3.0	11.0	10.14
PRIVATE VOLUNTARY AND INDEPENDENT PROVIDERS	4.0	2.0	5.49
CHILDREN'S CENTRES	58.0	17.0	67.74
PRIMARY SCHOOLS			
PRIMARY - DELEGATED AND DEVOLVED FUNDS	560.0	1,415.0	1,363.19
SECONDARY SCHOOLS			
SECONDARY - DELEGATED AND DEVOLVED FUNDS	240.0	204.0	386.25
SPECIAL SCHOOLS			
SPECIAL - DELEGATED AND DEVOLVED FUNDS	76.0	187.0	210.49
SERVICES TO YOUNG PEOPLE AND OTHER COMMUNITY LEARNERS			
OTHER SERVICES TO YOUNG PEOPLE - LIFELONG LEARNING	3.0	0.0	3.00
OTHER SERVICES TO YOUNG PEOPLE - EARLY YEARS	2.0	2.0	3.14
OTHER STRATEGIC FUNCTIONS			
SPECIAL EDUCATION	47.0	37.0	72.4
LEARNER SUPPORT	42.0	82.0	89.66
ACCESS	9.0	2.0	10.00
MUSIC SERVICE	2.0	28.0	11.53
CHILDREN'S SOCIAL CARE - SERVICE STRATEGY			
CENTRAL COMMISSIONING FUNCTION	6.0	0.0	6.00
COMMISSIONING AND SOCIAL WORK			
COMMISSIONING AND SOCIAL WORK	213.0	22.0	224.37
CHILDREN LOOKED AFTER			
RESIDENTIAL CARE	9.0	2.0	10.00
FOSTERING SERVICES	12.0	7.0	15.90
ADOPTION SERVICES	4.0	4.0	7.00
LEAVING CARE SERVICES	13.0	1.0	13.50
FAMILY SUPPORT SERVICES			
OTHER FAMILY SUPPORT SERVICES	37.0	13.0	43.68
SHORT BREAKS FOR DISABLED CHILDREN	7.0	23.0	19.95
YOUTH JUSTICE			
YOUTH OFFENDER TEAMS	30.0	4.0	32.10
CHILDREN AND YOUNG PEOPLE'S SAFETY			
LA FUNCTIONS IN RELATION TO CHILD PROTECTION	9.0	5.0	12.40
LOCAL SAFEGUARDING CHILDREN BOARD	4.0	0.0	4.00
MANAGEMENT AND SUPPORT SERVICE COSTS			
DIRECTORATE - EARLY YEARS/YOUNG PEOPLE'S SERVICES	8.0	0.0	8.00
DIRECTORATE - SCHOOLS AND LIFELONG LEARNING	4.0	0.0	4.00
ADMIN SERVICES AND DEPARTMENTAL SUPPORT	3.0	0.0	3.00
TOTAL CHILDREN & YOUNG PEOPLE	1405.0	2068.0	2636.9

2024-25 ALLOWED ESTIMATE			
	FULL TIME	PART TIME	FULL TIME EQUIVALENT
INTEGRATED CARE AND HEALTH			
PHYSICAL SUPPORT REABLEMENT SERVICES - PS	6.0	123.0	86.40
SUPPORT WITH MEMORY AND COGNITION DAY CARE - SMC	5.0	20.0	18.84
LEARNING DISABILITY SUPPORT SUPPORTED LIVING - LD	20.0	111.0	87.73
DAY CARE - LD	14.0	59.0	52.29
MENTAL HEALTH SUPPORT REABLEMENT SERVICES - MH	5.0	1.0	5.81
ASSISTIVE EQUIPMENT AND TECHNOLOGY OCCUPATIONAL THERAPY CARELINE	28.0 20.0	2.0 9.0	29.62 23.75
ASSESSMENT AND CARE MANAGEMENT CARE MANAGEMENT TEAMS	154.0	30.0	184.00
GENERIC SERVICES TRANSPORT	9.0	21.0	23.20
COMMISSIONING AND SERVICE DELIVERY DIRECTORATE	3.0	0.0	3.00
COMMISSIONING AND BUSINESS SUPPORT	53.0	6.0	56.00
TOTAL INTEGRATED CARE AND HEALTH	317.0	382.0	570.6

2024-25 ALLOWED ESTIMATE			
	FULL TIME	PART TIME	FULL TIME EQUIVALENT
INTEGRATED CARE AND HEALTH POOLED BUDGET			
ASSESSMENT AND CARE MANAGEMENT CARE MANAGEMENT TEAMS	9.0	0.0	9.00
TOTAL INTEGRATED CARE AND HEALTH POOLED BUDGET	9.0	0.0	9.0

2024-25 ALLOWED ESTIMATE			
	FULL TIME	PART TIME	FULL TIME EQUIVALENT
WELLBEING, CULTURE & HERITAGE			
SUBSTANCE MISUSE			
SUBSTANCE MISUSE - YOUTH	0.0	0.0	0.00
MANAGEMENT AND SUPPORT SERVICES			
DIRECTORATE	1.0	0.0	1.00
COMMISSIONING	9.0	2.0	10.46
CULTURE AND HERITAGE			
ARTS DEVELOPMENT AND SUPPORT	0.0	1.0	0.86
TOURISM AND EVENTS	2.0	0.0	2.00
RECREATION AND SPORT			
SPORTS DEVELOPMENT	3.0	7.0	5.59
INDOOR SPORTS AND RECREATION FACILITIES	28.0	70.0	51.01
OUTDOOR SPORTS AND RECREATION FACILITIES	0.0	10.0	2.53
LIBRARY SERVICE			
LIBRARY BUILDINGS	16.0	43.0	42.61
MOBILE AND HOUSEBOUND LIBRARY SERVICE	1.0	0.0	1.00
TOTAL WELLBEING, CULTURE & HERITAGE	60.0	133.0	117.1

2024-25 ALLOWED ESTIMATE			
	FULL TIME	PART TIME	FULL TIME EQUIVALENT
CORPORATE SERVICES			
CORPORATE AND DEMOCRATIC CORE			
DEMOCRATIC REPRESENTATION AND MANAGEMENT	4.0	0.0	4.00
CENTRAL SERVICES TO THE PUBLIC			
REGISTRAR OF BIRTHS, DEATHS AND MARRIAGES	2.0	3.0	3.74
EMERGENCY PLANNING	1.0	0.0	1.00
MANAGEMENT AND SUPPORT SERVICES - FINANCE			
DIRECTORATE	6.0	0.0	6.00
ACCOUNTANCY AND BUSINESS SUPPORT	50.0	3.0	50.78
INCOME SECTION	5.0	2.0	6.00
ACCOUNTS PAYABLE	6.0	1.0	6.59
AUDIT & RISK	16.0	0.0	16.00
CORPORATE PROCUREMENT	0.0	0.0	0.00
BENEFITS ADMINISTRATION	41.0	7.0	45.48
REVENUES AND BENEFITS & COUNCIL TAX	2.0	0.0	2.00
SCRUTINY	2.0	0.0	2.00
MANAGEMENT AND SUPPORT SERVICES - H.R.			
MANAGEMENT	7.0	0.0	7.00
PAYROLL	7.0	0.0	7.00
PERSONNEL	25.0	3.0	27.49
MANAGEMENT AND SUPPORT SERVICES - LEGAL			
LEGAL SERVICES	24.0	5.0	27.29
MANAGEMENT AND SUPPORT SERVICES - GOVERNANCE			
ADMINISTRATIVE SERVICES	3.0	3.0	4.70
CORPORATE AND DEMOCRATIC CORE			
CORPORATE MANAGEMENT	1.0	0.0	1.00
MANAGEMENT AND SUPPORT SERVICES - FINANCE			
BUSINESS I.T.	82.0	3.0	84.16
CONTACT CENTRE	29.0	11.0	35.46
BLUE BADGES	2.0	0.0	2.00
MANAGEMENT AND SUPPORT SERVICES - H.R.			
CORPORATE TRAINING	12.0	2.0	12.20
MANAGEMENT AND SUPPORT SERVICES - OTHER			
COMMUNICATIONS	21.0	1.0	21.50
POLICY DEVELOPMENT	35.0	1.0	34.62
TOTAL CORPORATE SERVICES	383.0	45.0	408.0

2024-25 ALLOWED ESTIMATE			
	FULL TIME	PART TIME	FULL TIME EQUIVALENT
ENVIRONMENTAL SERVICES AND CLIMATE CHANGE			
ENVIRONMENTAL SERVICES			
CEMETERIES	7.0	2.0	8.00
CREMATORIUM	3.0	3.0	4.50
WASTE COLLECTION	35.0	8.0	37.75
RECYCLING	99.0	10.0	105.75
STREET CLEANSING	30.0	10.0	34.45
TRADE WASTE	2.0	0.0	2.00
CULTURAL AND RELATED SERVICES			
PARKS AND OPEN SPACE MANAGEMENT	9.0	1.0	9.61
RANGER SERVICE	3.0	0.0	3.00
ALLOTMENTS	0.0	1.0	0.50
MANAGEMENT AND SUPPORT SERVICES			
DIRECTORATE	9.0	0.0	9.00
DIRECT SERVICES			
DIRECT SERVICES - CARETAKING	29.0	42.0	51.13
DIRECT SERVICES - CATERING	4.0	381.0	154.22
DIRECT SERVICES - CLEANING	0.0	336.0	78.17
DIRECT SERVICES - DEPOT MANAGEMENT	5.0	0.0	5.00
DIRECT SERVICES - GROUNDS MAINTENANCE	53.0	4.0	50.83
DIRECT SERVICES - SECURITY	26.0	0.0	26.00
DIRECT SERVICES - TRANSPORT	25.0	1.0	25.50
TOTAL ENVIRONMENTAL SERVICES AND CLIMATE CHANGE	339.0	799.0	605.4

2024-25 ALLOWED ESTIMATE			
	FULL TIME	PART TIME	FULL TIME EQUIVALENT
REGENERATION & PLANNING			
PLANNING AND DEVELOPMENT SERVICES			
BUILDING CONTROL	8.0	1.0	8.70
DEVELOPMENT CONTROL	26.0	0.0	26.00
PLANNING POLICY	5.0	0.0	5.00
MARKET UNDERTAKINGS	4.0	0.0	4.00
GROWTH DELIVERING PROSPERITY TEAM	11.0	0.0	11.00
MANAGEMENT AND SUPPORT SERVICES			
MANAGEMENT	0.0	0.0	0.00
PROPERTY SERVICES	8.0	0.0	8.00
BUILDING SUPPORT	12.0	23.0	21.40
ASSET MANAGEMENT AND BUILDING DESIGN	23.0	0.0	23.00
HOUSING SERVICES			
HOUSING STRATEGY	1.0	0.0	1.00
HOUSING ADVICE	4.0	4.0	5.94
HOMELESSNESS	12.0	5.0	14.44
PRIVATE SECTOR HOUSING RENEWAL	29.0	6.0	31.90
OTHER COUNCIL PROPERTY	1.0	0.0	1.00
SUPPORTING PEOPLE	1.0	0.0	1.00
TOTAL REGENERATION & PLANNING	145.0	39.0	162.4

	2024-25 ALLOWED ESTIMATE		
	FULL TIME	PART TIME	FULL TIME EQUIVALENT
SAFER COMMUNITIES			
ENVIRONMENTAL SERVICES COMMUNITY SAFETY (CRIME REDUCTION)	8.0	1.0	8.60
TOTAL SAFER COMMUNITIES	8.0	1.0	8.6

	2024-25 ALLOWED ESTIMATE		
	FULL TIME	PART TIME	FULL TIME EQUIVALENT
STRATEGIC TRANSPORT			
HIGHWAYS AND TRANSPORT SERVICES PARKING SERVICES	3.0	0.0	3.00
HIGHWAYS ROADS AND TRANSPORT SERVICES STRUCTURAL MAINTENANCE	15.0	1.0	15.20
ENVIRONMENTAL SAFETY AND ROUTINE MAINTENANCE	32.0	2.0	33.29
STREET LIGHTING	2.0	1.0	2.20
WINTER SERVICE	0.0	1.0	0.11
TRAFFIC MANAGEMENT AND ROAD SAFETY	9.0	2.0	9.95
HIGHWAYS AND TRANSPORT SERVICES TRANSPORT PLANNING POLICY AND STRATEGY	3.0	0.0	3.00
TOTAL STRATEGIC TRANSPORT	64.0	7.0	66.8

GRAND TOTAL	2,773.0	3,507.0	4,646.7
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Capital Programme

CAPITAL PROGRAMME SUMMARY 2024/25 TO 2026/27

Portfolio	Expenditure				Funding			
	2024/25	2025/26	2026/27	Total	Borrowing	Capital receipts	Revenue	Grants / Conts.
	£000	£000	£000	£000	£000	£000	£000	£000
Children & Young People	15,700	1,300	1,300	18,300	2,429	-	-	15,871
Integrated Health & Care	25	-	-	25	-	-	-	25
Economy, Business & Skills	-	-	-	-	-	-	-	-
Wellbeing, Culture & Heritage	1,565	-	-	1,565	1,493	-	-	72
Corporate Services	1,379	-	-	1,379	150	465	764	-
Strategic Transport	23,589	7,645	7,658	38,892	3,764	-	-	35,128
Environmental Services & Climate Change	3,470	700	700	4,870	4,740	-	-	130
Regeneration & Planning	68,942	42,801	26,572	138,315	91,621	1,555	129	45,010
Safer Communities	-	-	-	-	-	-	-	-
TOTAL	114,670	52,446	36,230	203,346	104,197	2,020	893	96,236

CAPITAL PROGRAMME 2024/25 TO 2026/27

CHILDREN & YOUNG PEOPLE PORTFOLIO
Primary Schools
Bleak Hill Roof Repairs
Merton Bank Structural Works
Newton Le Willows Primary Heating
Queens Park Roof Replacement
Rivington Boiler Replacement
Sutton Manor Health & Safety Works
Sutton Oak Boiler Replacement
Thatto Heath Structural Works
Secondary Schools
De La Salle SEND Base
Special & Other Schools
Launchpad Roof Renewal
Pupil Referral Heating
Other Schemes
School Devolved Formula Capital
Connect the Classroom
Children's Residential Homes
Family Hubs
Single Social Care & Education system
Uncommitted Grant Funding
Healthy Pupils Capital Funding
Childcare Expansion
Higher Needs Provision Capital
Basic Need Uncommitted
School Condition Funding Uncommitted
TOTAL

Expenditure			
2024/25	2025/26	2026/27	Total
£000	£000	£000	£000
45	-	-	45
25	-	-	25
10	-	-	10
95	-	-	95
25	-	-	25
45	-	-	45
35	-	-	35
20	-	-	20
944	-	-	944
100	-	-	100
35	-	-	35
1,123	300	300	1,723
15	-	-	15
2,229	-	-	2,229
62	-	-	62
200	-	-	200
125	-	-	125
329	-	-	329
3,599	-	-	3,599
690	-	-	690
5,949	1,000	1,000	7,949
15,700	1,300	1,300	18,300

Funding			
Borrowing	Capital Receipts	Revenue	Grants / Conts.
£000	£000	£000	£000
-	-	-	45
-	-	-	25
-	-	-	10
-	-	-	95
-	-	-	25
-	-	-	45
-	-	-	35
-	-	-	20
-	-	-	944
-	-	-	100
-	-	-	35
-	-	-	1,723
-	-	-	15
2,229	-	-	-
-	-	-	62
200	-	-	-
-	-	-	125
-	-	-	329
-	-	-	3,599
-	-	-	690
-	-	-	7,949
2,429	-	-	15,871

INTEGRATED HEALTH & CARE PORTFOLIO
Unallocated Community Capacity Grant
TOTAL

25	-	-	25
25	-	-	25

-	-	-	25
-	-	-	25

WELLBEING, CULTURE & HERITAGE PORTFOLIO
Libraries ICT Refresh
Newton Le Willows Health and Fitness Centre Equipment
Parr Swimming & Fitness Centre Demolition
Sutton Leisure Centre - Swimming provision
UK Shared Prosperity Fund - Culture, Arts and Heritage
TOTAL

44	-	-	44
65	-	-	65
1,032	-	-	1,032
352	-	-	352
72	-	-	72
1,565	-	-	1,565

44	-	-	-
65	-	-	-
1,032	-	-	-
352	-	-	-
-	-	-	72
1,493	-	-	72

CORPORATE SERVICES PORTFOLIO
ICT Device Refresh
Finance System (Unit4 ERP)
TOTAL

1,229	-	-	1,229
150	-	-	150
1,379	-	-	1,379

-	465	764	-
150	-	-	-
150	465	764	-

STRATEGIC TRANSPORT PORTFOLIO
Highway Schemes
A49 to M6 Junction 22 Link Road
KRN Levelling Up (Parkside Junction Mitigation Works)
Local Transport Plan Unallocated (CRSTS)
CRSTS - Resource Funding
TOTAL

13,614	-	-	13,614
2,250	-	-	2,250
7,020	7,020	7,020	21,060
705	625	638	1,968
23,589	7,645	7,658	38,892

3,764	-	-	9,850
-	-	-	2,250
-	-	-	21,060
-	-	-	1,968
3,764	-	-	35,128

ENVIRONMENTAL SERVICES & CLIMATE CHANGE PORTFOLIO
Air Quality - Indoor Monitoring Equipment
UK Shared Prosperity Fund - Green, Resilient & Safe Communities
Resources and Waste Strategy
Fleet Replacement Programme 22-23
Fleet Replacement Programme 23-24
TOTAL

7	-	-	7
123	-	-	123
400	-	-	400
1,137	-	-	1,137
1,803	700	700	3,203
3,470	700	700	4,870

-	-	-	7
-	-	-	123
400	-	-	-
1,137	-	-	-
3,203	-	-	-
4,740	-	-	130

REGENERATION & PLANNING PORTFOLIO			
Chalon Way Meanwhile Use	120	-	-
Ground Conditions Survey	121	20	20
St Helens Town Centre Phase 1 Investment	22,953	27,232	23,404
The Gamble Building (Phase 4)	275	-	-
Earlestown Regeneration	146	291	-
Earlestown Market	7,478	2,846	-
Earlestown Town Hall (Internal)	3,552	3,257	-
Earlestown Railway Station	4,763	4,700	-
Parr Footbridge Art Installation	25	-	-
Town Deal - Glass Futures Ph 2	4,339	-	-
Town Deal - Cannington Shaw	755	-	-
Town Deal - Digital Infrastructure	1,487	977	-
Town Deal - Health Hub	1,303	-	-
St Helens Manufacturing and Innovation Campus Strategic Acquisitions	211	-	-
Parkside Regeneration Equity Investment	16,650	-	-
UK Shared Prosperity Fund - Town Centres	43	-	-
Housing Schemes			
Disabled Facilities Grants and Adaptations	4,379	3,148	3,148
General Fund Housing (Housing Assistance)	42	50	-
Housing Clearance and Enforcement	90	50	-
Insulation Measures and Fuel Poverty	210	230	-
TOTAL	68,942	42,801	26,572

TOTAL ALL PORTFOLIOS

120	-	-	120
121	20	20	161
22,953	27,232	23,404	73,589
275	-	-	275
146	291	-	437
7,478	2,846	-	10,324
3,552	3,257	-	6,809
4,763	4,700	-	9,463
25	-	-	25
4,339	-	-	4,339
755	-	-	755
1,487	977	-	2,464
1,303	-	-	1,303
211	-	-	211
16,650	-	-	16,650
43	-	-	43
4,379	3,148	3,148	10,675
42	50	-	92
90	50	-	140
210	230	-	440
68,942	42,801	26,572	138,315

114,670	52,446	36,230	203,346
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120	-	-	-
21	140	-	-
66,292	-	-	7,297
275	-	-	-
437	-	-	-
2,658	-	-	7,666
1,537	-	-	5,272
3,258	-	-	6,205
25	-	-	-
-	-	-	4,339
-	-	105	650
-	-	24	2,440
-	-	-	1,303
-	-	-	211
16,650	-	-	-
-	-	-	43
-	1,131	-	9,544
42	50	-	-
50	50	-	40
256	184	-	-
91,621	1,555	129	45,010

104,197	2,020	893	96,236
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Portfolio Budgets

Children and Young People

CHILDREN & YOUNG PEOPLE

Actual Expenditure <u>2022/23</u> £		Allowed Estimate <u>2023/24</u> £	Revised Estimate <u>2023/24</u> £	Forward Estimate <u>2024/25</u> £
EARLY YEARS				
0	NURSERY - DELEGATED AND DEVOLVED FUNDS	0	0	0
14,571	LA/CORP EXP ATTRIBUTABLE TO EARLY YEARS	15,920	17,038	17,502
1,937,409	CHILDREN'S CENTRES	1,888,314	1,456,508	1,508,457
269,318	PRIVATE VOLUNTARY & INDEPENDENT PROVIDERS	339,153	367,853	328,664
<u>2,221,298</u>		<u>2,243,387</u>	<u>1,841,399</u>	<u>1,854,623</u>
PRIMARY SCHOOLS				
0	PRIMARY - DELEGATED AND DEVOLVED FUNDS	0	0	0
2,821,926	LA/CORP EXP ATTRIBUTABLE TO PRIMARY SCHOOLS	2,997,348	3,207,285	3,431,000
<u>2,821,926</u>		<u>2,997,348</u>	<u>3,207,285</u>	<u>3,431,000</u>
SECONDARY SCHOOLS				
0	SECONDARY - DELEGATED AND DEVOLVED FUNDS	0	0	0
993,743	LA/CORP EXP ATTRIBUTABLE TO SECONDARY SCHOOLS	1,228,643	1,358,880	1,312,879
<u>993,743</u>		<u>1,228,643</u>	<u>1,358,880</u>	<u>1,312,879</u>
SPECIAL SCHOOLS				
0	SPECIAL - DELEGATED AND DEVOLVED FUNDS	0	0	0
1,147,323	LA/CORP EXP ATTRIBUTABLE TO SPECIAL SCHOOLS	881,170	1,126,569	1,115,952
<u>1,147,323</u>		<u>881,170</u>	<u>1,126,569</u>	<u>1,115,952</u>
SERVICE TO YOUNG PEOPLE & OTHER COMMUNITY LEARNERS				
340,817	OTHER SERVICES TO YOUNG PEOPLE - LIFELONG LEA	395,434	395,434	471,805
168,128	OTHER SERVICES TO YOUNG PEOPLE - YOUTH SERVIC	5,657	5,657	5,657
<u>508,945</u>		<u>401,091</u>	<u>401,091</u>	<u>477,462</u>
OTHER STRATEGIC FUNCTIONS				
1,510,597	SPECIAL EDUCATION	2,023,567	2,039,067	2,193,129
4,276,554	LEARNER SUPPORT	5,171,847	5,245,698	5,446,092
211,729	ACCESS	294,418	291,418	316,102
491,963	LOCAL AUTHORITY EDUCATION FUNCTIONS	551,583	555,583	507,811
9,061	MUSIC SERVICE	0	0	0
<u>6,499,904</u>		<u>8,041,415</u>	<u>8,131,766</u>	<u>8,463,134</u>
CHILDRENS SOCIAL CARE - SERVICE STRATEGY				
156,270	SERVICE STRATEGY	111,884	111,884	122,545
295,433	CENTRAL COMMISSIONING FUNCTION	257,164	257,164	269,590
<u>451,703</u>		<u>369,048</u>	<u>369,048</u>	<u>392,135</u>
COMMISSIONING AND SOCIAL WORK				
12,865,919	COMMISSIONING AND SOCIAL WORK	11,759,921	11,745,047	12,915,949
<u>12,865,919</u>		<u>11,759,921</u>	<u>11,745,047</u>	<u>12,915,949</u>
CHILDREN LOOKED AFTER				
7,145,891	RESIDENTIAL CARE	5,776,260	6,061,510	7,509,473
11,971,136	FOSTERING SERVICES	12,415,633	12,444,906	12,337,040
53,294	ADVOCACY SERVICES FOR CHILDREN LOOKED AFTER	60,510	60,510	60,510
8,834,831	LEAVING CARE SERVICES	6,080,058	6,096,558	6,384,840
1,937,033	ADOPTION SERVICES	1,869,812	1,867,812	1,832,545
2,861,514	SPECIAL GUARDIANSHIP SUPPORT	2,982,098	2,991,098	3,130,432
<u>32,803,699</u>		<u>29,184,371</u>	<u>29,522,394</u>	<u>31,254,840</u>
FAMILY SUPPORT SERVICES				
710,833	DIRECT PAYMENTS	683,702	687,702	665,402
1,510,218	HOME CARE	745,766	748,766	747,709
1,400,475	OTHER FAMILY SUPPORT SERVICES	2,169,404	2,172,404	2,114,784

CHILDREN & YOUNG PEOPLE

Actual		Allowed	Revised	Forward
Expenditure		Estimate	Estimate	Estimate
<u>2022/23</u>		<u>2023/24</u>	<u>2023/24</u>	<u>2024/25</u>
£		£	£	£
840,650	SHORT BREAKS FOR DISABLED CHILDREN	835,153	828,153	866,348
<u>4,462,177</u>		<u>4,434,025</u>	<u>4,437,025</u>	<u>4,394,243</u>
	YOUTH JUSTICE			
455,260	YOUTH OFFENDER TEAMS	669,437	657,437	670,564
<u>455,260</u>		<u>669,437</u>	<u>657,437</u>	<u>670,564</u>
	ASYLUM SEEKERS			
-37,220	UNACCOMPANIED CHILDREN	0	0	0
<u>-37,220</u>		<u>0</u>	<u>0</u>	<u>0</u>
	CHILDREN AND YOUNG PEOPLE'S SAFETY			
2,183,560	LA FUNCTIONS IN RELATION TO CHILD PROTECTION	1,735,144	1,720,059	1,348,219
136,700	LOCAL SAFEGUARDING CHILDREN BOARD	129,000	129,000	138,000
<u>2,320,260</u>		<u>1,864,144</u>	<u>1,849,059</u>	<u>1,486,219</u>
	MANAGEMENT & SUPPORT SERVICE COSTS			
0	DIRECTORATE - EARLY YEARS/YOUNG PEOPLES SERVI	0	0	0
0	DIRECTORATE - SCHOOLS & LIFELONG LEARNING	0	0	0
0	FINANCIAL SERVICES-ACCOUNTANCY & BUS.SUPPORT	0	0	0
0	ADMIN SERVICES & DEPARTMENTAL SUPPORT	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>67,514,936</u>	Net Expenditure	<u>64,074,000</u>	<u>64,647,000</u>	<u>67,769,000</u>

CHILDREN & YOUNG PEOPLE
SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
<u>EXPENDITURE</u>				
<u>Balance C/F</u>				
11,072,712	Balance C/F	6,315,636	5,353,414	4,836,221
<u>Employees</u>				
59,428,365	Teachers Pay	62,456,529	62,212,842	65,708,066
53,419,157	Non-Teachers Pay	58,146,634	62,889,005	66,372,331
6,882,828	Agency Staff	1,223,784	1,212,943	1,203,943
405,485	IR35 Employees	124,697	118,481	118,761
44,875	Employee Recruitment Costs	45,883	33,951	36,279
2,131,331	Employee Retirement Costs	2,433,338	2,433,338	2,180,441
86,395	Employee Insurance Costs	133,383	170,292	164,430
25,275	Internal Training Costs	3,662	4,230	3,130
570,136	Other Training Expenses	418,428	405,356	417,419
<u>Premises Related Expenses</u>				
2,552,717	Repairs and Maintenance	2,488,692	1,748,724	1,699,863
342,985	Direct Service Charge-Ground Maintenance	250,785	267,286	274,679
56,050	Grounds Maintenance	102,052	103,270	107,401
4,090,638	Energy Costs	5,597,642	4,929,113	5,018,296
1,423,324	Rents & Rates	1,358,794	1,250,533	1,330,873
586,351	Water & Sewerage	709,826	653,580	670,874
367,126	Fixtures & Fittings	237,419	234,180	224,713
299,324	Cleaning & Domestic Services	293,584	312,518	324,885
1,486,984	Direct Service Charge-Cleaning	1,584,594	1,579,534	1,729,723
1,454,214	Direct Service Charge-Caretaking	1,564,794	1,528,687	1,665,882
163,841	Premises Insurance	314,905	264,732	245,931
<u>Transport Related Expenses</u>				
23,266	Direct Transport Costs	47,060	20,255	20,948
20,942	Direct Service Charge-Pooled Transport Costs	35,899	24,351	41,557
3,107,220	External Transport Hire & Contracts	2,987,241	3,059,350	3,245,682
344,258	Travel Expenses	537,588	548,191	543,188
2,376	General Transport Insurance	1,298	200	200
<u>Supplies and Services</u>				
478,055	Equipment	256,269	317,891	321,785
102,500	Furniture	85,397	70,510	56,586
129,123	Books, Publications & Literature	104,634	77,810	78,417
2,042,596	Materials	1,919,788	1,926,154	1,981,952
1,795,140	Catering Costs	365,387	352,115	358,869
4,160,197	Direct Service Charge-Catering	4,643,186	89,062	4,523,095
30,154	Clothing,Uniforms and Laundry	35,974	9,183	9,484
518,676	Printing and Reprographics	526,983	505,657	517,210
18,316	Direct Service Charge - Graphic Design Costs	1,030	1,050	1,062
99,835	Stationery and Office Expenses	74,979	84,646	86,944
99,999	Postage	76,344	76,454	78,103
446,176	Telephones	273,787	183,611	437,320
2,367,539	Hardware, Software & Other Computing	1,913,772	1,642,239	1,826,104
922,083	Legal Fees	838,000	786,037	838,000
8,071	Medical Fees	18,603	17,260	17,350
738,914	Consultants	204,763	134,634	140,019

CHILDREN & YOUNG PEOPLE
SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
4,151,717	Other Professional Fees	1,917,676	2,194,229	2,225,124
1,700,384	Exam & Course Fees (incl. students & clients)	2,164,603	1,977,557	1,913,120
1,472,015	Education, Leisure Activities & Entertainments	312,987	464,032	481,130
106,672	Banking & Security Services	44,979	43,339	44,373
246,685	Direct Service Charge-Security	307,849	307,656	319,781
33,886	Premises & Room Hire	42,533	30,012	30,084
29,792	Other Supplies & Services	0	0	0
11,241	Professional Meetings	13,643	13,843	13,851
2,058,497	Grants to Third Parties	3,600,000	0	0
932,585	Subscriptions	553,573	759,121	776,335
508,039	Insurances	342,928	270,098	264,348
71,792	Advertising, Promotion & Notices	59,643	83,675	85,968
1,331	Licenses	3,526	2,970	3,020
0	Contingent Items	60,310	15,578	16,201
5,841	Provision for bad/doubtful debt	0	0	0
1,658,126	PFI Charges	676,413	676,413	1,886,192
	<u>Third Party Payments</u>			
787,957	3rd Party Payments to Other Local Authorities	902,544	902,544	1,325,868
18,999,178	3rd Party Payments to Care Providers	16,842,494	18,135,846	20,207,197
15,879,489	Voluntary & Independent Sector Payments	10,553,254	10,553,254	21,959,347
13,701,397	Fostering Payments	14,286,237	14,666,557	14,247,940
7,183	Direct Service Charge-Civil Engineering	0	4,176	0
87,199	Direct Service Charge-Cleansing	90,854	93,544	94,679
1,119,928	3rd Party Payments to Private Contractors	958,988	960,905	964,432
365,957	3rd Party Payments to Other Establishments	0	0	0
	<u>Transfer Payments</u>			
27,898	School Children and Students	24,064	63,691	66,239
873	Client Personal Allowances	1,720	1,720	1,720
710,478	Direct Payments to Social Care Clients	661,555	661,555	638,471
	<u>Support Services</u>			
15,999,542	Internal Recharges and Transfers	11,790,025	16,986,385	12,134,649
1,078,331	Central Premises Recharges	1,138,222	1,138,222	967,147
	<u>Capital Charges and Financing Costs</u>			
234,918	Revenue Expend Financed By Capital	190,000	379,000	330,000
3,602,840	Non-current Assets Depreciation & Amortisation	3,602,840	4,205,711	4,204,808
157,641	R C C O	0	12,044	0
358,625	Impairment & Revaluation Losses	0	0	0
250,453,587	<u>Expenditure</u>	231,896,503	233,236,346	254,660,040
	<u>INCOME</u>			
-12,442,819	Balance B/F	-11,000,023	-10,388,247	-9,825,957
	<u>External Grants and Reimbursements</u>			
-152,017,800	Grants and Subsidies	-149,485,566	-150,012,116	-168,173,689
-3,717,451	Reimbursements and Contributions	-1,452,878	-1,827,925	-3,165,574
	<u>Customer and Client Receipts</u>			
-4,530,613	Sales, Fees and Charges	-1,400,901	-1,046,014	-1,806,411
-22,645	Rents	-23,625	-23,625	-23,625
	<u>Other Income</u>			
-234,128	Interest	0	-17,773	-17,705

CHILDREN & YOUNG PEOPLE
SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u> £		Allowed Estimate <u>2023/24</u> £	Revised Estimate <u>2023/24</u> £	Forward Estimate <u>2024/25</u> £
	<u>Support Services</u>			
-9,973,196	Internal Recharges and Transfers-Revenue	-4,459,510	-5,273,646	-3,878,079
<u>-182,938,651</u>	<u>Income</u>	<u>-167,822,503</u>	<u>-168,589,346</u>	<u>-186,891,040</u>
<u>67,514,936</u>	<u>NET EXPENDITURE</u>	<u>64,074,000</u>	<u>64,647,000</u>	<u>67,769,000</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
	<u>EARLY YEARS</u>			
	<u>NURSERY - DELEGATED AND DEVOLVED FUNDS</u>			
	<u>EXPENDITURE</u>			
	<u>Balance C/F</u>			
60,610	Balance C/F	6,688	13,123	46,818
	<u>Employees</u>			
126,385	Teachers Pay	199,259	149,895	200,647
143,879	Non-Teachers Pay	90,432	103,080	139,888
44,822	Agency Staff	18,707	12,000	12,000
0	Employee Insurance Costs	574	591	591
285	Internal Training Costs	324	200	208
697	Other Training Expenses	1,082	500	520
	<u>Premises Related Expenses</u>			
1,185	Repairs and Maintenance	7,030	5,000	5,200
2,198	Direct Service Charge-Ground Maintenance	2,308	2,902	2,529
12,882	Energy Costs	18,300	14,907	15,504
8,234	Rents & Rates	8,904	9,468	9,847
2,765	Water & Sewerage	3,966	3,500	3,640
189	Cleaning & Domestic Services	0	0	0
24,155	Direct Service Charge-Caretaking	26,500	26,500	28,714
0	Premises Insurance	749	771	771
	<u>Transport Related Expenses</u>			
45	Travel Expenses	22	20	21
	<u>Supplies and Services</u>			
17,325	Equipment	649	701	729
118	Books, Publications & Literature	0	500	520
9,045	Materials	13,519	11,700	12,168
117	Catering Costs	55	50	52
1,145	Printing and Reprographics	2,379	1,800	1,872
712	Postage	649	500	520
2,468	Telephones	4,326	2,156	2,242
475	Hardware, Software & Other Computing	541	500	520
175	Consultants	0	0	0
58	Other Professional Fees	96	108	112
5,706	Direct Service Charge-Security	6,229	6,229	6,780
420	Subscriptions	1,622	420	437
2,585	Insurances	1,220	1,183	1,209
0	Contingent Items	252	233	242
	<u>Third Party Payments</u>			
0	Direct Service Charge-Civil Engineering	0	90	0
1,461	Direct Service Charge-Cleansing	1,535	1,362	1,596
	<u>Support Services</u>			
35,940	Internal Recharges and Transfers	12,083	24,372	21,001
<u>506,078</u>	<u>Expenditure</u>	<u>430,000</u>	<u>394,361</u>	<u>516,898</u>
	<u>INCOME</u>			
-54,786	Balance B/F	-69,000	-52,999	-58,000
	<u>External Grants and Reimbursements</u>			

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
-347,156	Grants and Subsidies	-361,000	-324,464	-457,000
-13,855	Reimbursements and Contributions	0	-1,800	-1,800
	<u>Customer and Client Receipts</u>			
-69,252	Sales, Fees and Charges	0	0	0
	<u>Other Income</u>			
-1,171	Interest	0	-98	-98
	<u>Support Services</u>			
-19,857	Internal Recharges and Transfers-Revenue	0	-15,000	0
<u>-506,078</u>	<u>Income</u>	<u>-430,000</u>	<u>-394,361</u>	<u>-516,898</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>EARLY YEARS</u>			
	<u>LA/CORP EXP ATTRIBUTABLE TO EARLY YEARS</u>			
	<u>EXPENDITURE</u>			
	<u>Supplies and Services</u>			
2,205	Insurances	2,205	2,205	2,835
	<u>Support Services</u>			
1,425	Internal Recharges and Transfers	2,774	2,774	2,608
	<u>Capital Charges and Financing Costs</u>			
10,941	Non-current Assets Depreciation & Amortisation	10,941	12,059	12,059
<u>14,571</u>	<u>Expenditure</u>	<u>15,920</u>	<u>17,038</u>	<u>17,502</u>
<u>14,571</u>	<u>NET EXPENDITURE</u>	<u>15,920</u>	<u>17,038</u>	<u>17,502</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>EARLY YEARS</u>				
<u>CHILDREN'S CENTRES</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
1,391,520	Non-Teachers Pay	1,446,738	1,946,704	2,251,209
30,087	Agency Staff	0	0	0
313	Employee Recruitment Costs	0	0	0
-5,177	Employee Retirement Costs	0	0	0
1,917	Employee Insurance Costs	1,917	1,917	2,322
885	Internal Training Costs	0	0	0
9,430	Other Training Expenses	7,359	7,359	7,359
<u>Premises Related Expenses</u>				
39,435	Repairs and Maintenance	20,253	20,253	20,253
14,449	Direct Service Charge-Ground Maintenance	7,329	7,329	7,956
77,917	Energy Costs	107,190	107,190	55,246
428,001	Rents & Rates	193,434	193,434	198,075
14,687	Water & Sewerage	24,730	24,730	24,730
-5,668	Fixtures & Fittings	0	0	0
6,214	Cleaning & Domestic Services	2,810	2,810	2,810
137,108	Direct Service Charge-Caretaking	151,045	151,045	161,389
45,156	Premises Insurance	45,156	45,156	57,166
<u>Transport Related Expenses</u>				
309	External Transport Hire & Contracts	0	0	0
25,267	Travel Expenses	38,707	38,707	38,707
<u>Supplies and Services</u>				
50,708	Equipment	8,153	8,153	8,153
3,824	Furniture	4,000	4,000	4,000
1,670	Books, Publications & Literature	6,176	6,176	6,176
12,095	Materials	4,974	4,974	4,974
2,799	Catering Costs	2,800	2,800	2,800
257	Clothing,Uniforms and Laundry	0	0	0
10,852	Printing and Reprographics	6,411	6,411	6,411
2,953	Direct Service Charge - Graphic Design Costs	0	0	0
2,273	Stationery and Office Expenses	2,686	2,686	2,686
30	Postage	1,000	1,000	1,000
19,892	Telephones	15,735	15,735	15,735
25,195	Hardware, Software & Other Computing	21,390	21,390	21,390
350	Legal Fees	0	0	0
402	Medical Fees	0	0	0
23,134	Other Professional Fees	3,247	3,247	3,247
1,558	Education,Leisure Activities & Entertainments	950	950	950
18,351	Direct Service Charge-Security	20,719	20,719	19,166
1,663	Premises & Room Hire	0	0	0
1,262	Insurances	1,262	1,262	1,623
998	Advertising, Promotion & Notices	1,000	1,000	1,000
0	Licenses	1,200	1,200	1,200
<u>Third Party Payments</u>				
0	Voluntary & Independent Sector Payments	15,000	15,000	15,000
5,947	Direct Service Charge-Cleansing	6,246	6,246	6,575

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
60,448	3rd Party Payments to Private Contractors	2,000	2,000	2,000
	<u>Support Services</u>			
389,779	Internal Recharges and Transfers	397,099	395,599	403,922
2,852	Central Premises Recharges	3,338	3,338	2,858
	<u>Capital Charges and Financing Costs</u>			
158,640	Non-current Assets Depreciation & Amortisation	158,640	170,334	170,334
-6,840	Impairment & Revaluation Losses	0	0	0
<u>3,002,942</u>	<u>Expenditure</u>	<u>2,730,694</u>	<u>3,240,854</u>	<u>3,528,422</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-792,633	Grants and Subsidies	-638,755	-1,138,721	-1,978,340
	<u>Customer and Client Receipts</u>			
-4,627	Sales, Fees and Charges	0	0	0
-22,500	Rents	-23,625	-23,625	-23,625
	<u>Support Services</u>			
-245,774	Internal Recharges and Transfers-Revenue	-180,000	-622,000	-18,000
<u>-1,065,534</u>	<u>Income</u>	<u>-842,380</u>	<u>-1,784,346</u>	<u>-2,019,965</u>
<u>1,937,409</u>	<u>NET EXPENDITURE</u>	<u>1,888,314</u>	<u>1,456,508</u>	<u>1,508,457</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>EARLY YEARS</u>				
<u>PRIVATE VOLUNTARY & INDEPENDENT PROVIDERS</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
227,514	Non-Teachers Pay	254,728	254,728	266,726
274	Employee Insurance Costs	274	274	332
1,200	Other Training Expenses	1,000	1,000	1,000
<u>Transport Related Expenses</u>				
9,834	External Transport Hire & Contracts	0	0	0
138	Travel Expenses	3,900	3,900	3,900
<u>Supplies and Services</u>				
3	Equipment	647	647	647
0	Books, Publications & Literature	500	500	500
0	Catering Costs	1,750	1,750	1,750
737	Printing and Reprographics	2,239	2,239	2,239
470	Direct Service Charge - Graphic Design Costs	0	0	0
93	Stationery and Office Expenses	0	0	0
132	Telephones	450	450	450
29,954	Hardware, Software & Other Computing	28,451	28,451	31,963
53	Medical Fees	0	0	0
5,457	Other Professional Fees	1,240	1,240	1,240
3,077	Direct Service Charge-Security	3,112	3,112	2,879
2,859	Premises & Room Hire	2,750	2,750	2,750
35,289	Subscriptions	0	0	0
2,205	Insurances	2,205	2,205	2,835
523	Advertising, Promotion & Notices	2,000	2,000	2,000
<u>Third Party Payments</u>				
7,347,952	Voluntary & Independent Sector Payments	7,525,000	7,525,000	14,457,000
<u>Support Services</u>				
226,142	Internal Recharges and Transfers	255,585	284,285	240,929
17,239	Central Premises Recharges	19,879	19,879	17,359
<u>7,911,144</u>	<u>Expenditure</u>	<u>8,105,710</u>	<u>8,134,410</u>	<u>15,036,499</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-7,638,953	Grants and Subsidies	-7,766,557	-7,766,557	-14,707,835
-2,873	Reimbursements and Contributions	0	0	0
<u>-7,641,826</u>	<u>Income</u>	<u>-7,766,557</u>	<u>-7,766,557</u>	<u>-14,707,835</u>
<u>269,318</u>	<u>NET EXPENDITURE</u>	<u>339,153</u>	<u>367,853</u>	<u>328,664</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>PRIMARY SCHOOLS</u>				
<u>PRIMARY - DELEGATED AND DEVOLVED FUNDS</u>				
<u>EXPENDITURE</u>				
<u>Balance C/F</u>				
5,635,928	Balance C/F	3,059,030	2,480,380	2,377,542
<u>Employees</u>				
38,351,636	Teachers Pay	40,147,201	39,489,275	41,589,479
23,450,897	Non-Teachers Pay	21,654,054	24,065,524	24,756,755
1,671,880	Agency Staff	603,195	579,910	570,910
120,981	IR35 Employees	93,269	82,980	82,980
1,175	Employee Recruitment Costs	4,056	1,100	1,144
43,934	Employee Retirement Costs	0	0	0
66,749	Employee Insurance Costs	103,093	141,069	132,844
18,945	Internal Training Costs	1,628	1,305	1,197
313,156	Other Training Expenses	261,300	251,520	259,581
<u>Premises Related Expenses</u>				
864,381	Repairs and Maintenance	1,157,249	859,746	882,136
223,681	Direct Service Charge-Ground Maintenance	156,028	169,320	170,966
32,014	Grounds Maintenance	102,052	63,270	65,801
2,583,578	Energy Costs	3,440,872	2,961,183	3,035,218
715,786	Rents & Rates	769,965	705,465	768,610
421,599	Water & Sewerage	529,022	470,337	481,650
122,018	Fixtures & Fittings	78,237	63,477	64,516
102,006	Cleaning & Domestic Services	101,181	104,964	109,163
963,244	Direct Service Charge-Cleaning	1,011,428	1,006,368	1,087,009
1,153,560	Direct Service Charge-Caretaking	1,233,326	1,234,988	1,309,798
41,304	Premises Insurance	191,309	152,529	114,713
<u>Transport Related Expenses</u>				
0	Direct Transport Costs	31,904	0	0
0	Direct Service Charge-Pooled Transport Costs	0	40	0
181,836	External Transport Hire & Contracts	145,031	178,878	184,033
1,916	Travel Expenses	3,376	2,670	2,677
0	General Transport Insurance	1,298	200	200
<u>Supplies and Services</u>				
198,615	Equipment	89,625	121,051	122,772
36,270	Furniture	20,008	16,200	16,348
105,799	Books, Publications & Literature	65,301	53,330	53,963
1,339,807	Materials	1,200,678	1,122,922	1,148,789
368,160	Catering Costs	173,669	149,813	153,925
3,692,693	Direct Service Charge-Catering	4,163,243	5,433	4,120,152
5,243	Clothing,Uniforms and Laundry	8,450	5,533	5,754
398,396	Printing and Reprographics	413,783	411,324	420,777
29	Direct Service Charge - Graphic Design Costs	0	0	0
57,525	Stationery and Office Expenses	44,116	44,150	45,916
18,283	Postage	25,683	22,428	23,025
106,800	Telephones	178,542	80,126	82,331
662,491	Hardware, Software & Other Computing	729,943	446,231	455,940
1,000	Legal Fees	0	0	0
1,726	Medical Fees	3,401	1,200	1,248

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
199,034	Consultants	130,570	105,329	109,542
870,287	Other Professional Fees	865,111	980,455	998,978
676,102	Education,Leisure Activities & Entertainments	163,582	163,203	169,731
11,458	Banking & Security Services	20,729	16,438	16,596
135,482	Direct Service Charge-Security	173,005	170,488	188,296
8,446	Premises & Room Hire	6,821	1,800	1,872
350	Professional Meetings	0	0	0
798,428	Subscriptions	504,775	684,605	698,989
386,058	Insurances	250,963	181,741	166,119
10,859	Advertising, Promotion & Notices	13,929	10,870	11,305
695	Licenses	1,614	1,103	1,147
0	Contingent Items	60,058	0	0
	<u>Third Party Payments</u>			
229,552	Voluntary & Independent Sector Payments	0	0	0
5,768	Direct Service Charge-Civil Engineering	0	3,127	0
68,345	Direct Service Charge-Cleansing	73,798	76,148	76,747
42,225	3rd Party Payments to Private Contractors	29,499	30,491	31,711
	<u>Transfer Payments</u>			
126	Client Personal Allowances	0	0	0
	<u>Support Services</u>			
6,733,017	Internal Recharges and Transfers	2,220,771	6,645,550	2,587,014
	<u>Capital Charges and Financing Costs</u>			
157,641	R C C O	0	7,044	0
<u>94,408,913</u>	<u>Expenditure</u>	<u>86,510,771</u>	<u>86,624,631</u>	<u>89,757,909</u>
	<u>INCOME</u>			
-7,239,301	Balance B/F	-5,685,000	-5,304,743	-4,953,000
	<u>External Grants and Reimbursements</u>			
-79,146,528	Grants and Subsidies	-79,903,000	-80,630,567	-83,700,000
-1,543,797	Reimbursements and Contributions	-175,929	-342,200	-330,058
	<u>Customer and Client Receipts</u>			
-2,079,449	Sales, Fees and Charges	-746,842	-92,793	-767,493
	<u>Other Income</u>			
-130,077	Interest	0	-7,426	-7,358
	<u>Support Services</u>			
-4,269,760	Internal Recharges and Transfers-Revenue	0	-246,902	0
<u>-94,408,913</u>	<u>Income</u>	<u>-86,510,771</u>	<u>-86,624,631</u>	<u>-89,757,909</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>PRIMARY SCHOOLS</u>				
<u>LA/CORP EXP ATTRIBUTABLE TO PRIMARY SCHOOLS</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
29,958	Agency Staff	0	0	0
669,157	Employee Retirement Costs	746,680	746,680	677,000
68	Other Training Expenses	0	0	0
<u>Premises Related Expenses</u>				
340,491	Repairs and Maintenance	139,337	134,337	140,000
337	Fixtures & Fittings	0	0	0
<u>Supplies and Services</u>				
633	Equipment	0	0	0
-495	Catering Costs	119,000	119,000	119,000
119,000	Direct Service Charge-Catering	0	0	0
135	Stationery and Office Expenses	0	0	0
87,311	Hardware, Software & Other Computing	0	0	0
15,486	Other Professional Fees	4,000	4,000	4,000
3,604	Banking & Security Services	1,800	1,800	1,800
25,380	Direct Service Charge-Security	28,394	28,394	26,265
17,697	Insurances	10,185	10,185	11,666
5,841	Provision for bad/doubtful debt	0	0	0
<u>Support Services</u>				
476,208	Internal Recharges and Transfers	721,845	776,865	696,762
<u>Capital Charges and Financing Costs</u>				
237,425	Revenue Expend Financed By Capital	190,000	104,000	130,000
1,828,590	Non-current Assets Depreciation & Amortisation	1,828,590	2,069,507	2,069,507
0	R C C O	0	5,000	0
50,660	Impairment & Revaluation Losses	0	0	0
<u>3,907,483</u>	<u>Expenditure</u>	<u>3,789,831</u>	<u>3,999,768</u>	<u>3,876,000</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-740,546	Grants and Subsidies	-680,150	-680,150	-328,000
-681	Reimbursements and Contributions	0	0	0
<u>Support Services</u>				
-344,329	Internal Recharges and Transfers-Revenue	-112,333	-112,333	-117,000
<u>-1,085,557</u>	<u>Income</u>	<u>-792,483</u>	<u>-792,483</u>	<u>-445,000</u>
<u>2,821,926</u>	<u>NET EXPENDITURE</u>	<u>2,997,348</u>	<u>3,207,285</u>	<u>3,431,000</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>SECONDARY SCHOOLS</u>				
<u>SECONDARY - DELEGATED AND DEVOLVED FUNDS</u>				
<u>EXPENDITURE</u>				
<u>Balance C/F</u>				
3,645,613	Balance C/F	2,374,166	2,097,733	1,523,116
<u>Employees</u>				
14,548,073	Teachers Pay	15,133,771	15,290,908	16,222,541
4,965,782	Non-Teachers Pay	5,205,965	5,763,259	5,993,793
405,355	Agency Staff	383,677	330,000	330,000
23,473	IR35 Employees	24,428	25,501	25,501
36,037	Employee Recruitment Costs	36,507	31,100	32,344
0	Employee Insurance Costs	13,466	13,862	13,862
360	Internal Training Costs	0	0	0
58,724	Other Training Expenses	59,822	56,050	58,292
<u>Premises Related Expenses</u>				
1,026,035	Repairs and Maintenance	948,757	487,160	506,646
67,797	Direct Service Charge-Ground Maintenance	56,394	60,134	61,793
945,609	Energy Costs	1,449,471	1,292,884	1,344,600
191,680	Rents & Rates	241,517	191,680	241,996
89,865	Water & Sewerage	81,130	88,521	92,062
425	Fixtures & Fittings	535	5,150	5,356
180,661	Cleaning & Domestic Services	166,872	188,194	195,722
339,432	Direct Service Charge-Cleaning	370,139	370,139	415,012
35,647	Premises Insurance	44,915	37,405	38,901
<u>Transport Related Expenses</u>				
2,192	Direct Transport Costs	2,241	2,335	2,428
1,520	Direct Service Charge-Pooled Transport Costs	7,278	1,650	9,818
52,920	External Transport Hire & Contracts	49,167	58,135	60,460
3,097	Travel Expenses	2,977	6,072	6,315
<u>Supplies and Services</u>				
6,586	Equipment	1,922	31,815	33,088
30,857	Furniture	33,579	17,200	17,888
11,858	Books, Publications & Literature	13,303	0	0
519,240	Materials	497,381	534,069	555,432
14,368	Catering Costs	7,807	11,000	11,440
346,738	Direct Service Charge-Catering	351,183	83,629	274,183
20,611	Clothing,Uniforms and Laundry	25,954	0	0
46,375	Printing and Reprographics	51,634	32,000	33,280
0	Direct Service Charge - Graphic Design Costs	0	300	312
5,831	Stationery and Office Expenses	4,880	6,000	6,240
21,754	Postage	20,726	21,550	22,412
16,431	Telephones	15,691	16,700	17,368
590,919	Hardware, Software & Other Computing	631,360	612,190	636,677
160	Medical Fees	202	60	62
49,517	Consultants	53,439	27,805	28,917
291,106	Other Professional Fees	283,868	263,503	274,044
499,635	Exam & Course Fees (incl. students & clients)	493,993	422,000	438,880
108,790	Education,Leisure Activities & Entertainments	104,108	249,250	259,220
19,303	Banking & Security Services	17,952	20,901	21,737

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
5,943	Direct Service Charge-Security	13,842	13,842	15,067
28,690	Other Supplies & Services	0	0	0
7,205	Professional Meetings	0	0	0
33,868	Subscriptions	30,726	35,326	36,739
46,883	Insurances	33,670	32,813	33,125
21,758	Advertising, Promotion & Notices	18,818	46,250	48,100
0	Contingent Items	0	15,345	15,959
	<u>Third Party Payments</u>			
1,166,330	Voluntary & Independent Sector Payments	0	0	0
628	Direct Service Charge-Civil Engineering	0	211	0
164	Direct Service Charge-Cleansing	172	172	179
	<u>Transfer Payments</u>			
21,498	School Children and Students	24,064	63,691	66,239
	<u>Support Services</u>			
1,206,905	Internal Recharges and Transfers	1,053,131	1,251,226	1,003,159
<u>31,760,245</u>	<u>Expenditure</u>	<u>30,436,600</u>	<u>30,206,720</u>	<u>31,030,305</u>
	<u>INCOME</u>			
-3,702,028	Balance B/F	-3,751,000	-3,320,679	-3,079,000
	<u>External Grants and Reimbursements</u>			
-26,833,408	Grants and Subsidies	-26,340,500	-26,444,736	-27,510,000
-537,079	Reimbursements and Contributions	-302,100	-348,540	-348,540
	<u>Customer and Client Receipts</u>			
-169,781	Sales, Fees and Charges	-43,000	-90,000	-90,000
	<u>Other Income</u>			
-75,936	Interest	0	-2,765	-2,765
	<u>Support Services</u>			
-442,013	Internal Recharges and Transfers-Revenue	0	0	0
<u>-31,760,245</u>	<u>Income</u>	<u>-30,436,600</u>	<u>-30,206,720</u>	<u>-31,030,305</u>
-0	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>SECONDARY SCHOOLS</u>				
<u>LA/CORP EXP ATTRIBUTABLE TO SECONDARY SCHOOLS</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
124,061	Agency Staff	0	0	0
819,482	Employee Retirement Costs	1,013,457	1,013,457	899,000
<u>Premises Related Expenses</u>				
82,079	Repairs and Maintenance	100,000	100,000	10,000
<u>Supplies and Services</u>				
1,767	Direct Service Charge-Catering	0	0	0
61	Stationery and Office Expenses	0	0	0
241,269	Telephones	0	0	250,000
199,312	Hardware, Software & Other Computing	0	0	145,000
0	Banking & Security Services	3,000	3,000	3,000
1,752	Direct Service Charge-Security	1,771	1,771	1,638
5,635	Insurances	4,786	4,786	6,582
1,658,126	PFI Charges	676,413	676,413	1,886,192
<u>Support Services</u>				
296,504	Internal Recharges and Transfers	426,079	438,579	427,668
<u>Capital Charges and Financing Costs</u>				
-2,507	Revenue Expend Financed By Capital	0	0	0
828,396	Non-current Assets Depreciation & Amortisation	828,397	946,134	945,231
-61,619	Impairment & Revaluation Losses	0	0	0
<u>4,194,318</u>	<u>Expenditure</u>	<u>3,053,903</u>	<u>3,184,140</u>	<u>4,574,311</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-1,670,082	Grants and Subsidies	-1,711,344	-1,711,344	-1,509,622
-448	Reimbursements and Contributions	-97,000	-97,000	-1,344,810
<u>Customer and Client Receipts</u>				
-1,166,068	Sales, Fees and Charges	0	0	0
<u>Support Services</u>				
-363,978	Internal Recharges and Transfers-Revenue	-16,916	-16,916	-407,000
<u>-3,200,575</u>	<u>Income</u>	<u>-1,825,260</u>	<u>-1,825,260</u>	<u>-3,261,432</u>
<u>993,743</u>	<u>NET EXPENDITURE</u>	<u>1,228,643</u>	<u>1,358,880</u>	<u>1,312,879</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>SPECIAL SCHOOLS</u>				
<u>SPECIAL - DELEGATED AND DEVOLVED FUNDS</u>				
<u>EXPENDITURE</u>				
<u>Balance C/F</u>				
1,426,604	Balance C/F	809,780	672,760	846,269
<u>Employees</u>				
4,043,799	Teachers Pay	4,282,492	4,495,109	4,834,114
3,815,529	Non-Teachers Pay	4,112,108	4,741,846	4,931,520
464,194	Agency Staff	182,205	255,033	255,033
4,708	IR35 Employees	0	3,000	3,000
950	Employee Recruitment Costs	3,569	0	1,040
0	Employee Insurance Costs	5,042	3,562	3,562
2,400	Internal Training Costs	0	1,000	0
42,154	Other Training Expenses	41,638	43,500	45,240
<u>Premises Related Expenses</u>				
100,140	Repairs and Maintenance	70,838	85,000	88,400
28,022	Direct Service Charge-Ground Maintenance	22,365	21,355	24,506
24,037	Grounds Maintenance	0	40,000	41,600
412,010	Energy Costs	544,249	495,889	515,724
51,308	Water & Sewerage	62,186	57,500	59,800
8,037	Fixtures & Fittings	11,094	18,000	18,720
10,254	Cleaning & Domestic Services	22,171	16,000	16,640
168,908	Direct Service Charge-Cleaning	185,984	185,984	208,531
34,594	Direct Service Charge-Caretaking	37,859	0	41,022
318	Premises Insurance	12,063	8,158	8,158
<u>Transport Related Expenses</u>				
11,069	Direct Transport Costs	10,815	15,000	15,600
2,593	Direct Service Charge-Pooled Transport Costs	7,460	1,500	7,812
35,003	External Transport Hire & Contracts	11,356	21,300	22,152
5,945	Travel Expenses	7,030	6,150	6,396
2,376	General Transport Insurance	0	0	0
<u>Supplies and Services</u>				
11,067	Equipment	20,549	21,800	22,672
21,579	Furniture	0	6,000	6,240
552	Books, Publications & Literature	0	0	0
137,345	Materials	154,886	202,489	210,589
11,875	Catering Costs	2,704	5,000	5,200
0	Direct Service Charge-Catering	128,760	0	128,760
2,389	Clothing,Uniforms and Laundry	0	2,000	2,080
17,625	Printing and Reprographics	17,304	18,700	19,448
7,976	Stationery and Office Expenses	2,487	7,300	7,592
3,574	Postage	1,730	4,250	4,420
14,331	Telephones	11,897	18,750	19,500
141,873	Hardware, Software & Other Computing	118,598	138,917	144,474
43	Medical Fees	0	1,000	1,040
1,404	Consultants	20,754	1,500	1,560
33,913	Other Professional Fees	37,644	28,310	29,442
5,383	Exam & Course Fees (incl. students & clients)	28,962	18,500	19,240
8,811	Education,Leisure Activities & Entertainments	1,730	15,000	15,600

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
54	Banking & Security Services	1,298	1,000	1,040
13,736	Direct Service Charge-Security	14,995	17,319	16,321
54	Professional Meetings	0	200	208
50,064	Subscriptions	12,880	35,000	36,400
17,908	Insurances	12,968	9,104	9,413
0	Advertising, Promotion & Notices	541	200	208
159	Licenses	167	159	165
	<u>Third Party Payments</u>			
788	Direct Service Charge-Civil Engineering	0	748	0
0	Direct Service Charge-Cleansing	0	513	0
	<u>Transfer Payments</u>			
6,400	School Children and Students	0	0	0
	<u>Support Services</u>			
363,688	Internal Recharges and Transfers	66,342	300,660	91,678
<u>11,567,545</u>	<u>Expenditure</u>	<u>11,099,500</u>	<u>12,042,065</u>	<u>12,788,129</u>
	<u>INCOME</u>			
-1,252,316	Balance B/F	-1,283,000	-1,405,869	-1,432,000
	<u>External Grants and Reimbursements</u>			
-9,782,837	Grants and Subsidies	-9,779,500	-10,411,067	-11,126,000
-219,964	Reimbursements and Contributions	-2,000	-147,645	-147,645
	<u>Customer and Client Receipts</u>			
-105,750	Sales, Fees and Charges	-35,000	-70,000	-75,000
	<u>Other Income</u>			
-26,210	Interest	0	-7,484	-7,484
	<u>Support Services</u>			
-180,468	Internal Recharges and Transfers-Revenue	0	0	0
<u>-11,567,545</u>	<u>Income</u>	<u>-11,099,500</u>	<u>-12,042,065</u>	<u>-12,788,129</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>SPECIAL SCHOOLS</u>				
<u>LA/CORP EXP ATTRIBUTABLE TO SPECIAL SCHOOLS</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
223,332	Agency Staff	0	0	0
79,518	Employee Retirement Costs	119,359	119,359	94,000
<u>Premises Related Expenses</u>				
63,011	Repairs and Maintenance	25,000	25,000	15,000
439	Direct Service Charge-Ground Maintenance	0	0	0
14,529	Energy Costs	0	0	0
1,280	Water & Sewerage	0	0	0
241,977	Fixtures & Fittings	142,000	142,000	130,568
<u>Supplies and Services</u>				
221	Telephones	0	0	0
6,468	Hardware, Software & Other Computing	0	0	0
0	Banking & Security Services	200	200	200
16,993	Insurances	7,784	7,784	9,660
<u>Support Services</u>				
109,631	Internal Recharges and Transfers	117,869	123,369	116,125
<u>Capital Charges and Financing Costs</u>				
662,068	Non-current Assets Depreciation & Amortisation	662,068	901,967	901,967
376,424	Impairment & Revaluation Losses	0	0	0
<u>1,795,891</u>	<u>Expenditure</u>	<u>1,074,280</u>	<u>1,319,679</u>	<u>1,267,520</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-555,893	Grants and Subsidies	-187,359	-187,359	-145,568
<u>Support Services</u>				
-92,675	Internal Recharges and Transfers-Revenue	-5,751	-5,751	-6,000
<u>-648,568</u>	<u>Income</u>	<u>-193,110</u>	<u>-193,110</u>	<u>-151,568</u>
<u>1,147,323</u>	<u>NET EXPENDITURE</u>	<u>881,170</u>	<u>1,126,569</u>	<u>1,115,952</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>SERVICE TO YOUNG PEOPLE & OTHER COMMUNITY LEARNERS</u>				
<u>OTHER SERVICES TO YOUNG PEOPLE - LIFELONG LEARNING</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
114,977	Non-Teachers Pay	154,369	154,369	161,805
<u>Transport Related Expenses</u>				
1,925	Travel Expenses	0	0	0
<u>Supplies and Services</u>				
15	Printing and Reprographics	0	0	0
98	Direct Service Charge - Graphic Design Costs	0	0	0
987	Hardware, Software & Other Computing	0	0	0
879,835	Exam & Course Fees (incl. students & clients)	1,182,057	1,182,057	1,100,000
258	Premises & Room Hire	0	0	0
<u>Third Party Payments</u>				
295,349	3rd Party Payments to Private Contractors	310,000	310,000	310,000
<u>1,293,444</u>	<u>Expenditure</u>	<u>1,646,426</u>	<u>1,646,426</u>	<u>1,571,805</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-952,627	Grants and Subsidies	-1,250,992	-1,250,992	-1,100,000
<u>-952,627</u>	<u>Income</u>	<u>-1,250,992</u>	<u>-1,250,992</u>	<u>-1,100,000</u>
<u>340,817</u>	<u>NET EXPENDITURE</u>	<u>395,434</u>	<u>395,434</u>	<u>471,805</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>SERVICE TO YOUNG PEOPLE & OTHER COMMUNITY LEARNERS</u>			
	<u>OTHER SERVICES TO YOUNG PEOPLE - YOUTH SERVICE</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
72,230	Non-Teachers Pay	0	0	0
1,092	Employee Retirement Costs	0	0	0
	<u>Transport Related Expenses</u>			
6,477	Travel Expenses	0	0	0
	<u>Supplies and Services</u>			
-1,498	Equipment	0	0	0
21	Catering Costs	0	0	0
137	Printing and Reprographics	0	0	0
1,186	Telephones	0	0	0
1,316	Hardware, Software & Other Computing	0	0	0
19,881	Other Professional Fees	0	0	0
200	Premises & Room Hire	0	0	0
	<u>Third Party Payments</u>			
2,551	Direct Service Charge-Cleansing	0	0	0
	<u>Support Services</u>			
131,645	Central Premises Recharges	0	0	0
	<u>Capital Charges and Financing Costs</u>			
5,657	Non-current Assets Depreciation & Amortisation	5,657	5,657	5,657
<u>240,897</u>	<u>Expenditure</u>	<u>5,657</u>	<u>5,657</u>	<u>5,657</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-8,341	Sales, Fees and Charges	0	0	0
	<u>Support Services</u>			
-64,427	Internal Recharges and Transfers-Revenue	0	0	0
<u>-72,768</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>168,128</u>	<u>NET EXPENDITURE</u>	<u>5,657</u>	<u>5,657</u>	<u>5,657</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>OTHER STRATEGIC FUNCTIONS</u>			
	<u>SPECIAL EDUCATION</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
432,711	Teachers Pay	686,302	686,302	700,728
1,944,870	Non-Teachers Pay	2,872,527	2,872,527	3,029,402
30,620	Agency Staff	0	0	0
6,038	Employee Retirement Costs	5,930	5,930	6,529
1,660	Employee Insurance Costs	1,660	1,660	2,010
5,331	Other Training Expenses	1,650	1,650	1,650
	<u>Premises Related Expenses</u>			
2,020	Repairs and Maintenance	1,970	1,970	1,970
2,334	Direct Service Charge-Ground Maintenance	0	0	0
0	Energy Costs	5,000	5,000	5,000
0	Rents & Rates	4,027	4,027	4,027
0	Water & Sewerage	600	600	600
0	Fixtures & Fittings	2,563	2,563	2,563
4,520	Premises Insurance	4,520	4,520	5,722
	<u>Transport Related Expenses</u>			
0	Direct Service Charge-Pooled Transport Costs	1,383	1,383	1,480
0	External Transport Hire & Contracts	23,000	23,000	23,000
23,295	Travel Expenses	66,356	66,356	66,356
	<u>Supplies and Services</u>			
95,809	Equipment	50,250	50,250	50,250
107	Books, Publications & Literature	2,202	2,202	2,156
3,382	Materials	29,702	29,702	29,702
0	Catering Costs	1,450	1,450	1,450
2,651	Printing and Reprographics	2,750	2,750	2,750
452	Direct Service Charge - Graphic Design Costs	0	0	0
1,687	Stationery and Office Expenses	2,000	2,000	2,000
35	Postage	850	850	850
4,794	Telephones	10,168	10,168	10,168
25,712	Hardware, Software & Other Computing	11,450	11,450	11,450
38,636	Legal Fees	15,000	15,000	15,000
21	Medical Fees	0	0	0
266,002	Other Professional Fees	28,795	28,795	28,795
105	Exam & Course Fees (incl. students & clients)	0	0	0
7,544	Direct Service Charge-Security	7,628	7,628	7,056
607	Premises & Room Hire	2,250	2,250	2,250
102	Other Supplies & Services	0	0	0
0	Professional Meetings	243	243	243
2,913	Subscriptions	2,000	2,000	2,000
2,043	Insurances	2,043	2,043	2,627
50	Advertising, Promotion & Notices	0	0	0
	<u>Third Party Payments</u>			
275,726	3rd Party Payments to Other Local Authorities	345,826	345,826	760,000
6,983,826	Voluntary & Independent Sector Payments	2,740,907	2,740,907	7,250,000
2,551	Direct Service Charge-Cleansing	2,679	2,679	2,820
21,940	3rd Party Payments to Private Contractors	21,000	21,000	21,000

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
365,957	3rd Party Payments to Other Establishments	0	0	0
	<u>Support Services</u>			
609,545	Internal Recharges and Transfers	692,876	708,376	677,800
116,195	Central Premises Recharges	133,879	133,879	117,037
	<u>Capital Charges and Financing Costs</u>			
30,431	Non-current Assets Depreciation & Amortisation	30,431	30,431	30,431
<u>11,312,223</u>	<u>Expenditure</u>	<u>7,813,867</u>	<u>7,829,367</u>	<u>12,878,872</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-9,461,505	Grants and Subsidies	-5,541,038	-5,541,038	-10,484,291
-246,983	Reimbursements and Contributions	-122,283	-122,283	-122,283
	<u>Customer and Client Receipts</u>			
-8,087	Sales, Fees and Charges	0	0	0
	<u>Support Services</u>			
-85,052	Internal Recharges and Transfers-Revenue	-126,979	-126,979	-79,169
<u>-9,801,626</u>	<u>Income</u>	<u>-5,790,300</u>	<u>-5,790,300</u>	<u>-10,685,743</u>
<u>1,510,597</u>	<u>NET EXPENDITURE</u>	<u>2,023,567</u>	<u>2,039,067</u>	<u>2,193,129</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>OTHER STRATEGIC FUNCTIONS</u>			
	<u>LEARNER SUPPORT</u>			
	<u>EXPENDITURE</u>			
	<u>Balance C/F</u>			
303,957	Balance C/F	65,972	89,418	42,476
	<u>Employees</u>			
1,925,761	Teachers Pay	2,007,504	2,101,353	2,160,557
2,311,067	Non-Teachers Pay	3,175,706	3,233,291	3,678,225
134,395	Agency Staff	36,000	36,000	36,000
90,617	IR35 Employees	0	0	0
-3,932	Employee Retirement Costs	0	0	0
1,814	Employee Insurance Costs	1,814	1,814	2,196
1,620	Internal Training Costs	0	0	0
120,468	Other Training Expenses	32,277	32,277	32,277
	<u>Premises Related Expenses</u>			
26,784	Repairs and Maintenance	15,500	27,500	27,500
2,384	Direct Service Charge-Ground Maintenance	2,230	2,115	2,444
34,637	Energy Costs	15,500	35,000	35,000
80,573	Rents & Rates	83,704	89,216	89,216
4,038	Water & Sewerage	3,900	4,100	4,100
0	Cleaning & Domestic Services	250	250	250
8,473	Direct Service Charge-Cleaning	9,330	9,330	10,465
88,205	Direct Service Charge-Caretaking	97,769	97,859	105,433
16,193	Premises Insurance	16,193	16,193	20,500
	<u>Transport Related Expenses</u>			
2,390	Direct Transport Costs	1,600	2,420	2,420
2,768,251	External Transport Hire & Contracts	2,716,550	2,735,200	2,914,200
31,661	Travel Expenses	53,211	54,107	54,107
	<u>Supplies and Services</u>			
10,630	Equipment	12,569	16,069	16,069
457	Furniture	1,200	500	500
5,626	Books, Publications & Literature	11,650	11,400	11,400
15,364	Materials	15,900	18,150	18,150
7,289	Catering Costs	8,050	12,550	12,550
1,378	Clothing,Uniforms and Laundry	1,070	1,150	1,150
7,378	Printing and Reprographics	13,935	14,085	14,085
1,044	Direct Service Charge - Graphic Design Costs	0	0	0
17,763	Stationery and Office Expenses	13,005	17,705	17,705
524	Postage	3,856	4,026	4,026
4,628	Telephones	6,277	6,825	6,825
45,986	Hardware, Software & Other Computing	60,628	55,778	55,778
1,140	Legal Fees	4,000	4,000	4,000
582	Medical Fees	0	0	0
10,456	Other Professional Fees	41,675	41,175	41,175
315,425	Exam & Course Fees (incl. students & clients)	454,000	355,000	355,000
19,469	Education,Leisure Activities & Entertainments	15,250	14,000	14,000
6,520	Direct Service Charge-Security	12,823	12,823	12,880
1,177	Premises & Room Hire	17,600	17,600	17,600
8	Professional Meetings	0	0	0

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
9,521	Subscriptions	0	200	200
3,977	Insurances	3,003	4,153	4,911
2,643	Advertising, Promotion & Notices	0	0	0
318	Licenses	355	318	318
	<u>Third Party Payments</u>			
3,256	Direct Service Charge-Cleansing	3,419	3,419	3,599
82,196	3rd Party Payments to Private Contractors	67,466	68,391	68,391
	<u>Transfer Payments</u>			
9,266	Direct Payments to Social Care Clients	0	0	0
	<u>Support Services</u>			
1,159,067	Internal Recharges and Transfers	1,204,294	1,314,501	1,161,940
52,739	Central Premises Recharges	60,889	60,889	53,086
	<u>Capital Charges and Financing Costs</u>			
52,118	Non-current Assets Depreciation & Amortisation	52,117	56,176	56,176
<u>9,797,300</u>	<u>Expenditure</u>	<u>10,420,041</u>	<u>10,678,326</u>	<u>11,168,880</u>
	<u>INCOME</u>			
-194,388	Balance B/F	-212,023	-303,957	-303,957
	<u>External Grants and Reimbursements</u>			
-3,711,562	Grants and Subsidies	-3,427,392	-3,429,642	-3,599,673
-13,403	Reimbursements and Contributions	-2,500	-2,500	-2,500
	<u>Customer and Client Receipts</u>			
-695,147	Sales, Fees and Charges	-425,783	-671,033	-720,500
	<u>Support Services</u>			
-906,246	Internal Recharges and Transfers-Revenue	-1,180,496	-1,025,496	-1,096,158
<u>-5,520,746</u>	<u>Income</u>	<u>-5,248,194</u>	<u>-5,432,628</u>	<u>-5,722,788</u>
<u>4,276,554</u>	<u>NET EXPENDITURE</u>	<u>5,171,847</u>	<u>5,245,698</u>	<u>5,446,092</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>OTHER STRATEGIC FUNCTIONS</u>			
	<u>ACCESS</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
314,380	Non-Teachers Pay	380,090	380,090	406,656
257	Employee Insurance Costs	257	257	311
	<u>Premises Related Expenses</u>			
126	Repairs and Maintenance	2,258	2,258	2,258
1,680	Direct Service Charge-Ground Maintenance	3,382	3,382	3,672
3,741	Energy Costs	10,000	10,000	10,000
-9,993	Rents & Rates	14,000	14,000	14,700
0	Water & Sewerage	1,000	1,000	1,000
4,334	Direct Service Charge-Cleaning	4,826	4,826	5,447
16,592	Direct Service Charge-Caretaking	18,295	18,295	19,526
	<u>Transport Related Expenses</u>			
0	Travel Expenses	2,200	2,200	2,200
	<u>Supplies and Services</u>			
725	Equipment	5,610	5,610	5,610
0	Books, Publications & Literature	100	100	100
508	Catering Costs	900	900	900
845	Printing and Reprographics	3,975	3,975	3,975
1,440	Direct Service Charge - Graphic Design Costs	0	0	0
421	Stationery and Office Expenses	0	0	0
0	Postage	150	150	150
121	Telephones	1,950	1,950	1,950
4,436	Hardware, Software & Other Computing	4,300	4,300	4,300
50	Other Professional Fees	0	0	0
7,289	Direct Service Charge-Security	7,373	7,373	6,821
0	Premises & Room Hire	150	150	150
1,689	Professional Meetings	1,000	1,000	1,000
434	Insurances	434	434	558
	<u>Support Services</u>			
125,283	Internal Recharges and Transfers	115,830	112,830	115,541
44,103	Central Premises Recharges	51,338	51,338	44,277
<u>518,461</u>	<u>Expenditure</u>	<u>629,418</u>	<u>626,418</u>	<u>651,102</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-306,588	Grants and Subsidies	-335,000	-335,000	-335,000
	<u>Customer and Client Receipts</u>			
-145	Rents	0	0	0
<u>-306,733</u>	<u>Income</u>	<u>-335,000</u>	<u>-335,000</u>	<u>-335,000</u>
<u>211,729</u>	<u>NET EXPENDITURE</u>	<u>294,418</u>	<u>291,418</u>	<u>316,102</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual		Allowed	Revised	Forward
Expenditure		Estimate	Estimate	Estimate
<u>2022/23</u>		<u>2023/24</u>	<u>2023/24</u>	<u>2024/25</u>
£		£	£	£
<u>OTHER STRATEGIC FUNCTIONS</u>				
<u>LOCAL AUTHORITY EDUCATION FUNCTIONS</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
472,721	Employee Retirement Costs	547,912	547,912	503,912
8,438	Employee Insurance Costs	0	0	0
<u>Premises Related Expenses</u>				
20,704	Premises Insurance	0	0	0
<u>Supplies and Services</u>				
-10,117	Insurances	201	201	258
<u>Support Services</u>				
30,506	Internal Recharges and Transfers	33,092	37,092	33,336
308	Central Premises Recharges	378	378	305
<u>522,560</u>	<u>Expenditure</u>	<u>581,583</u>	<u>585,583</u>	<u>537,811</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-30,597	Grants and Subsidies	-30,000	-30,000	-30,000
<u>-30,597</u>	<u>Income</u>	<u>-30,000</u>	<u>-30,000</u>	<u>-30,000</u>
<u>491,963</u>	<u>NET EXPENDITURE</u>	<u>551,583</u>	<u>555,583</u>	<u>507,811</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>OTHER STRATEGIC FUNCTIONS</u>				
<u>MUSIC SERVICE</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
568,589	Non-Teachers Pay	625,599	640,599	663,060
2,915	IR35 Employees	0	0	0
0	Internal Training Costs	1,560	1,575	1,575
1,575	Other Training Expenses	800	0	0
<u>Transport Related Expenses</u>				
13	Direct Transport Costs	0	0	0
223	External Transport Hire & Contracts	550	250	250
5,467	Travel Expenses	4,600	6,300	6,300
<u>Supplies and Services</u>				
25,024	Equipment	21,654	17,154	17,154
862	Books, Publications & Literature	2,800	1,000	1,000
0	Materials	600	0	0
598	Catering Costs	150	750	750
1,772	Printing and Reprographics	2,200	2,000	2,000
223	Direct Service Charge - Graphic Design Costs	530	250	250
62	Stationery and Office Expenses	1,000	0	0
2,214	Telephones	250	2,250	2,250
8,036	Hardware, Software & Other Computing	999	12,500	12,500
163,954	Other Professional Fees	40,120	14,646	38,415
0	Exam & Course Fees (incl. students & clients)	5,591	0	0
10,715	Education, Leisure Activities & Entertainments	5,988	250	250
0	Premises & Room Hire	7,500	0	0
<u>Support Services</u>				
80	Internal Recharges and Transfers	0	0	0
<u>792,320</u>	<u>Expenditure</u>	<u>722,491</u>	<u>699,524</u>	<u>745,754</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-259,700	Grants and Subsidies	-255,965	-253,336	-278,336
-11,000	Reimbursements and Contributions	-23,250	-31,000	-31,000
<u>Customer and Client Receipts</u>				
-224,110	Sales, Fees and Charges	-150,276	-122,188	-153,418
<u>Support Services</u>				
-288,449	Internal Recharges and Transfers-Revenue	-293,000	-293,000	-283,000
<u>-783,259</u>	<u>Income</u>	<u>-722,491</u>	<u>-699,524</u>	<u>-745,754</u>
<u>9,061</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>CHILDRENS SOCIAL CARE - SERVICE STRATEGY</u>			
	<u>SERVICE STRATEGY</u>			
	<u>EXPENDITURE</u>			
	<u>Support Services</u>			
156,270	Internal Recharges and Transfers	111,884	111,884	122,545
<u>156,270</u>	<u>Expenditure</u>	<u>111,884</u>	<u>111,884</u>	<u>122,545</u>
<u>156,270</u>	<u>NET EXPENDITURE</u>	<u>111,884</u>	<u>111,884</u>	<u>122,545</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>CHILDRENS SOCIAL CARE - SERVICE STRATEGY</u>				
<u>CENTRAL COMMISSIONING FUNCTION</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
302,930	Non-Teachers Pay	273,282	273,282	285,708
6,848	Agency Staff	0	0	0
<u>Transport Related Expenses</u>				
1,081	Travel Expenses	2,882	2,882	2,882
<u>Supplies and Services</u>				
176	Equipment	0	0	0
45	Printing and Reprographics	0	0	0
225	Direct Service Charge - Graphic Design Costs	0	0	0
358	Telephones	0	0	0
2,621	Hardware, Software & Other Computing	0	0	0
150	Other Professional Fees	0	0	0
<u>314,433</u>	<u>Expenditure</u>	<u>276,164</u>	<u>276,164</u>	<u>288,590</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
0	Grants and Subsidies	0	0	-19,000
<u>Support Services</u>				
-19,000	Internal Recharges and Transfers-Revenue	-19,000	-19,000	0
<u>-19,000</u>	<u>Income</u>	<u>-19,000</u>	<u>-19,000</u>	<u>-19,000</u>
<u>295,433</u>	<u>NET EXPENDITURE</u>	<u>257,164</u>	<u>257,164</u>	<u>269,590</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>COMMISSIONING AND SOCIAL WORK</u>				
<u>COMMISSIONING AND SOCIAL WORK</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
6,894,799	Non-Teachers Pay	9,622,707	9,660,365	10,887,873
2,925,214	Agency Staff	0	0	0
5,870	Employee Recruitment Costs	1,751	1,751	1,751
-20,242	Employee Retirement Costs	0	0	0
2,958	Employee Insurance Costs	2,958	2,958	3,582
380	Internal Training Costs	0	0	0
769	Other Training Expenses	0	0	0
<u>Premises Related Expenses</u>				
4,341	Repairs and Maintenance	0	0	0
5,734	Energy Costs	7,060	7,060	2,004
3,992	Rents & Rates	3,243	3,243	4,402
810	Water & Sewerage	3,292	3,292	3,292
2,593	Direct Service Charge-Cleaning	2,887	2,887	3,259
<u>Transport Related Expenses</u>				
5,666	Direct Transport Costs	0	0	0
0	Direct Service Charge-Pooled Transport Costs	251	251	269
9,151	External Transport Hire & Contracts	0	0	0
148,724	Travel Expenses	214,872	216,372	214,872
<u>Supplies and Services</u>				
5,354	Equipment	2,325	2,325	2,325
200	Furniture	0	0	0
0	Books, Publications & Literature	850	850	850
21	Materials	0	0	0
485	Catering Costs	492	492	492
5,016	Printing and Reprographics	725	725	725
2,610	Direct Service Charge - Graphic Design Costs	0	0	0
749	Stationery and Office Expenses	0	0	0
103	Postage	0	0	0
12,829	Telephones	12,451	12,451	12,451
124,610	Hardware, Software & Other Computing	5,213	5,213	5,213
200	Medical Fees	0	0	0
227,788	Consultants	0	0	0
1,160,647	Other Professional Fees	144,539	152,041	131,326
565	Education,Leisure Activities & Entertainments	7,500	7,500	7,500
4,068	Direct Service Charge-Security	4,593	4,593	4,249
1,928	Premises & Room Hire	0	0	0
990	Professional Meetings	0	0	0
1,734	Insurances	1,734	1,734	2,229
6,074	Advertising, Promotion & Notices	0	0	0
<u>Third Party Payments</u>				
5,318	Voluntary & Independent Sector Payments	0	0	0
15	Direct Service Charge-Cleansing	0	0	0
<u>Support Services</u>				
1,455,986	Internal Recharges and Transfers	1,622,792	1,603,258	1,759,456
437,055	Central Premises Recharges	502,897	502,897	440,407

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>13,445,103</u>	<u>Expenditure</u>	<u>12,165,132</u>	<u>12,192,258</u>	<u>13,488,527</u>
<u>INCOME</u>				
	<u>External Grants and Reimbursements</u>			
-129,735	Grants and Subsidies	-24,228	-66,228	-180,154
-340,461	Reimbursements and Contributions	-287,795	-287,795	-296,595
	<u>Support Services</u>			
-108,988	Internal Recharges and Transfers-Revenue	-93,188	-93,188	-95,829
<u>-579,184</u>	<u>Income</u>	<u>-405,211</u>	<u>-447,211</u>	<u>-572,578</u>
<u>12,865,919</u>	<u>NET EXPENDITURE</u>	<u>11,759,921</u>	<u>11,745,047</u>	<u>12,915,949</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>CHILDREN LOOKED AFTER</u>				
<u>RESIDENTIAL CARE</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
570,120	Non-Teachers Pay	486,427	486,427	509,252
99,599	Agency Staff	0	0	0
20,608	IR35 Employees	0	0	0
257	Employee Insurance Costs	257	257	311
400	Internal Training Costs	0	0	0
<u>Premises Related Expenses</u>				
79	Repairs and Maintenance	0	0	0
<u>Transport Related Expenses</u>				
119	Direct Transport Costs	0	0	0
6,056	Direct Service Charge-Pooled Transport Costs	9,576	9,576	10,587
342	External Transport Hire & Contracts	1,050	1,050	1,050
321	Travel Expenses	0	0	0
<u>Supplies and Services</u>				
3,564	Equipment	3,420	3,420	3,420
209	Furniture	0	0	0
265	Materials	180	180	180
10,792	Catering Costs	21,430	21,430	21,430
124	Clothing,Uniforms and Laundry	0	0	0
535	Printing and Reprographics	0	0	0
225	Direct Service Charge - Graphic Design Costs	0	0	0
780	Stationery and Office Expenses	570	570	570
4	Postage	0	0	0
4,677	Telephones	1,150	1,150	1,150
7,272	Hardware, Software & Other Computing	8,100	8,100	8,100
88	Medical Fees	0	0	0
175,290	Consultants	0	0	0
13,806	Other Professional Fees	5,191	5,191	5,191
5,894	Education,Leisure Activities & Entertainments	4,530	4,530	4,530
2,539	Direct Service Charge-Security	2,867	2,867	2,652
1,044	Insurances	1,044	1,044	1,342
159	Licenses	190	190	190
<u>Third Party Payments</u>				
9,734,320	3rd Party Payments to Care Providers	11,355,500	11,605,500	14,426,750
1,325	Fostering Payments	6,520	6,520	6,520
850	Direct Service Charge-Cleansing	893	893	940
<u>Transfer Payments</u>				
432	Client Personal Allowances	1,720	1,720	1,720
<u>Support Services</u>				
430,192	Internal Recharges and Transfers	511,381	546,631	538,699
22,383	Central Premises Recharges	28,891	28,891	19,766
<u>Capital Charges and Financing Costs</u>				
3,373	Non-current Assets Depreciation & Amortisation	3,373	3,373	3,373
<u>11,118,040</u>	<u>Expenditure</u>	<u>12,454,260</u>	<u>12,739,510</u>	<u>15,567,723</u>
<u>INCOME</u>				

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u> £		Allowed Estimate <u>2023/24</u> £	Revised Estimate <u>2023/24</u> £	Forward Estimate <u>2024/25</u> £
	<u>External Grants and Reimbursements</u>			
-3,678,000	Grants and Subsidies	-6,678,000	-6,678,000	-7,967,000
-294,150	Reimbursements and Contributions	0	0	-91,250
<u>-3,972,150</u>	<u>Income</u>	<u>-6,678,000</u>	<u>-6,678,000</u>	<u>-8,058,250</u>
<u>7,145,891</u>	<u>NET EXPENDITURE</u>	<u>5,776,260</u>	<u>6,061,510</u>	<u>7,509,473</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>CHILDREN LOOKED AFTER</u>				
<u>FOSTERING SERVICES</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
639,832	Non-Teachers Pay	861,821	861,821	931,461
248,022	Agency Staff	0	0	0
21,450	IR35 Employees	7,000	7,000	7,280
445	Employee Insurance Costs	445	445	539
122	Other Training Expenses	0	0	0
<u>Transport Related Expenses</u>				
206	Direct Transport Costs	0	0	0
0	Direct Service Charge-Pooled Transport Costs	510	510	546
166	External Transport Hire & Contracts	327	327	327
13,015	Travel Expenses	26,129	26,129	26,129
<u>Supplies and Services</u>				
7,972	Equipment	15,112	15,112	15,112
6,567	Furniture	0	0	0
398	Books, Publications & Literature	1,000	1,000	1,000
0	Materials	968	968	968
76	Catering Costs	0	0	0
1,972	Printing and Reprographics	1,256	1,256	1,256
1,104	Direct Service Charge - Graphic Design Costs	0	0	0
326	Stationery and Office Expenses	0	0	0
1,555	Telephones	4,377	4,377	4,377
6,429	Hardware, Software & Other Computing	0	0	0
880,607	Legal Fees	819,000	767,037	819,000
0	Medical Fees	8,000	8,000	8,000
605,558	Other Professional Fees	221,153	221,153	221,153
0	Education, Leisure Activities & Entertainments	1,319	1,319	1,319
5,363	Direct Service Charge-Security	6,055	6,055	5,601
1,201	Premises & Room Hire	0	0	0
14	Professional Meetings	0	0	0
3,557	Insurances	2,557	2,557	3,288
17,463	Advertising, Promotion & Notices	22,355	22,355	22,355
<u>Third Party Payments</u>				
200	Voluntary & Independent Sector Payments	0	0	0
8,854,605	Fostering Payments	9,617,500	9,617,500	9,452,000
<u>Support Services</u>				
647,914	Internal Recharges and Transfers	746,751	827,987	769,877
45,126	Central Premises Recharges	51,998	51,998	45,452
<u>12,011,267</u>	<u>Expenditure</u>	<u>12,415,633</u>	<u>12,444,906</u>	<u>12,337,040</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-8,435	Grants and Subsidies	0	0	0
-31,695	Reimbursements and Contributions	0	0	0
<u>-40,130</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>11,971,136</u>	<u>NET EXPENDITURE</u>	<u>12,415,633</u>	<u>12,444,906</u>	<u>12,337,040</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

<u>Actual</u> <u>Expenditure</u> <u>2022/23</u> <u>£</u>		<u>Allowed</u> <u>Estimate</u> <u>2023/24</u> <u>£</u>	<u>Revised</u> <u>Estimate</u> <u>2023/24</u> <u>£</u>	<u>Forward</u> <u>Estimate</u> <u>2024/25</u> <u>£</u>
	<u>CHILDREN LOOKED AFTER</u>			
	<u>ADVOCACY SERVICES FOR CHILDREN LOOKED AFTER</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
53,294	3rd Party Payments to Private Contractors	60,510	60,510	60,510
<u>53,294</u>	<u>Expenditure</u>	<u>60,510</u>	<u>60,510</u>	<u>60,510</u>
<u>53,294</u>	<u>NET EXPENDITURE</u>	<u>60,510</u>	<u>60,510</u>	<u>60,510</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>CHILDREN LOOKED AFTER LEAVING CARE SERVICES EXPENDITURE</u>			
	<u>Employees</u>			
0	Non-Teachers Pay	0	578,597	614,222
	<u>Transport Related Expenses</u>			
1,935	External Transport Hire & Contracts	0	0	0
2,160	Travel Expenses	0	0	0
	<u>Supplies and Services</u>			
4	Printing and Reprographics	0	0	0
45,913	Other Professional Fees	27,500	137,000	158,897
2,069	Direct Service Charge-Security	2,336	2,336	2,161
1,537	Premises & Room Hire	0	0	0
948	Insurances	948	948	1,219
	<u>Third Party Payments</u>			
7,585,830	3rd Party Payments to Care Providers	4,985,064	5,049,637	5,270,648
1,231,873	Fostering Payments	1,050,717	1,100,004	1,097,420
	<u>Support Services</u>			
148,623	Internal Recharges and Transfers	198,866	215,366	210,631
333	Central Premises Recharges	408	408	329
<u>9,021,226</u>	<u>Expenditure</u>	<u>6,265,839</u>	<u>7,084,296</u>	<u>7,355,527</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-186,395	Grants and Subsidies	-185,781	-987,738	-970,687
<u>-186,395</u>	<u>Income</u>	<u>-185,781</u>	<u>-987,738</u>	<u>-970,687</u>
<u>8,834,831</u>	<u>NET EXPENDITURE</u>	<u>6,080,058</u>	<u>6,096,558</u>	<u>6,384,840</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>CHILDREN LOOKED AFTER</u>			
	<u>ADOPTION SERVICES</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
232,712	Non-Teachers Pay	379,420	379,420	395,724
161,540	Agency Staff	0	0	0
157	Employee Recruitment Costs	0	0	0
154	Employee Insurance Costs	154	154	186
	<u>Transport Related Expenses</u>			
845	Direct Transport Costs	0	0	0
721	External Transport Hire & Contracts	0	0	0
10,367	Travel Expenses	8,442	8,442	8,442
	<u>Supplies and Services</u>			
286	Equipment	200	200	200
133	Printing and Reprographics	0	0	0
45	Stationery and Office Expenses	35	35	35
398	Telephones	177	177	177
2,662	Hardware, Software & Other Computing	0	0	0
136,144	Other Professional Fees	4,588	4,588	4,588
179	Premises & Room Hire	0	0	0
242	Insurances	242	242	311
	<u>Third Party Payments</u>			
512,231	3rd Party Payments to Other Local Authorities	551,718	551,718	560,868
685,081	Fostering Payments	730,000	730,000	666,000
24,000	3rd Party Payments to Private Contractors	20,000	20,000	20,000
	<u>Support Services</u>			
140,218	Internal Recharges and Transfers	141,046	139,046	146,418
29,370	Central Premises Recharges	33,790	33,790	29,596
<u>1,937,483</u>	<u>Expenditure</u>	<u>1,869,812</u>	<u>1,867,812</u>	<u>1,832,545</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-450	Reimbursements and Contributions	0	0	0
<u>-450</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>1,937,033</u>	<u>NET EXPENDITURE</u>	<u>1,869,812</u>	<u>1,867,812</u>	<u>1,832,545</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>CHILDREN LOOKED AFTER</u>			
	<u>SPECIAL GUARDIANSHIP SUPPORT</u>			
	<u>EXPENDITURE</u>			
	<u>Supplies and Services</u>			
4,507	Other Professional Fees	0	0	0
271	Insurances	271	271	348
	<u>Third Party Payments</u>			
2,766,811	Fostering Payments	2,881,500	2,881,500	3,026,000
	<u>Support Services</u>			
89,925	Internal Recharges and Transfers	100,327	109,327	104,084
<u>2,861,514</u>	<u>Expenditure</u>	<u>2,982,098</u>	<u>2,991,098</u>	<u>3,130,432</u>
<u>2,861,514</u>	<u>NET EXPENDITURE</u>	<u>2,982,098</u>	<u>2,991,098</u>	<u>3,130,432</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>FAMILY SUPPORT SERVICES</u>			
	<u>DIRECT PAYMENTS</u>			
	<u>EXPENDITURE</u>			
	<u>Supplies and Services</u>			
173	Insurances	173	173	222
	<u>Transfer Payments</u>			
700,270	Direct Payments to Social Care Clients	661,555	661,555	638,471
	<u>Support Services</u>			
88,624	Internal Recharges and Transfers	96,529	100,529	99,180
<u>789,067</u>	<u>Expenditure</u>	<u>758,257</u>	<u>762,257</u>	<u>737,873</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-78,233	Reimbursements and Contributions	-74,555	-74,555	-72,471
<u>-78,233</u>	<u>Income</u>	<u>-74,555</u>	<u>-74,555</u>	<u>-72,471</u>
<u>710,833</u>	<u>NET EXPENDITURE</u>	<u>683,702</u>	<u>687,702</u>	<u>665,402</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>FAMILY SUPPORT SERVICES</u>			
	<u>HOME CARE</u>			
	<u>EXPENDITURE</u>			
	<u>Supplies and Services</u>			
34,791	Other Professional Fees	0	0	0
178	Insurances	178	178	229
	<u>Third Party Payments</u>			
1,292,655	3rd Party Payments to Care Providers	501,930	501,930	509,799
297,746	3rd Party Payments to Private Contractors	356,413	356,413	358,720
	<u>Support Services</u>			
31,039	Internal Recharges and Transfers	36,588	39,588	38,480
<u>1,656,409</u>	<u>Expenditure</u>	<u>895,109</u>	<u>898,109</u>	<u>907,228</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-146,191	Reimbursements and Contributions	-149,343	-149,343	-159,519
<u>-146,191</u>	<u>Income</u>	<u>-149,343</u>	<u>-149,343</u>	<u>-159,519</u>
<u>1,510,218</u>	<u>NET EXPENDITURE</u>	<u>745,766</u>	<u>748,766</u>	<u>747,709</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>FAMILY SUPPORT SERVICES</u>			
	<u>OTHER FAMILY SUPPORT SERVICES</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
1,206,642	Non-Teachers Pay	1,646,395	1,646,395	1,728,502
222	Employee Recruitment Costs	0	0	0
222	Employee Insurance Costs	222	222	269
	<u>Premises Related Expenses</u>			
0	Direct Service Charge-Ground Maintenance	749	749	813
5,040	Rents & Rates	40,000	40,000	0
0	Fixtures & Fittings	2,880	2,880	2,880
	<u>Transport Related Expenses</u>			
97	Direct Transport Costs	0	0	0
140	Direct Service Charge-Pooled Transport Costs	0	0	0
45,688	External Transport Hire & Contracts	38,210	38,210	38,210
44,980	Travel Expenses	51,848	51,848	51,848
	<u>Supplies and Services</u>			
9,636	Equipment	15,244	15,244	15,244
770	Furniture	23,300	23,300	8,300
449	Books, Publications & Literature	0	0	0
5,602	Materials	0	0	0
1,357,885	Catering Costs	4,000	4,000	4,000
132	Clothing,Uniforms and Laundry	500	500	500
17,734	Printing and Reprographics	1,000	1,000	1,000
5,603	Direct Service Charge - Graphic Design Costs	0	0	0
246	Stationery and Office Expenses	0	0	0
4,148	Telephones	0	0	0
45,810	Hardware, Software & Other Computing	25,000	25,000	25,000
106	Medical Fees	0	0	0
157,609	Other Professional Fees	91,844	91,844	91,844
635,199	Education,Leisure Activities & Entertainments	1,000	1,000	1,000
72,253	Banking & Security Services	0	0	0
13,161	Premises & Room Hire	440	440	440
1,000	Other Supplies & Services	0	0	0
-56	Professional Meetings	0	0	0
2,058,497	Grants to Third Parties	3,600,000	0	0
359	Insurances	359	359	462
3,394	Advertising, Promotion & Notices	0	0	0
	<u>Third Party Payments</u>			
146,310	Voluntary & Independent Sector Payments	272,347	272,347	237,347
10,000	Fostering Payments	0	0	0
47	Direct Service Charge-Cleansing	0	0	0
	<u>Transfer Payments</u>			
943	Direct Payments to Social Care Clients	0	0	0
	<u>Support Services</u>			
215,796	Internal Recharges and Transfers	153,102	156,102	152,857
56,641	Central Premises Recharges	65,167	65,167	57,077
<u>6,122,304</u>	<u>Expenditure</u>	<u>6,033,607</u>	<u>2,436,607</u>	<u>2,417,593</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u> £		<u>Allowed Estimate 2023/24</u> £	<u>Revised Estimate 2023/24</u> £	<u>Forward Estimate 2024/25</u> £
	INCOME			
	<u>External Grants and Reimbursements</u>			
-4,631,966	Grants and Subsidies	-3,864,203	-264,203	-302,809
-89,863	Reimbursements and Contributions	0	0	0
<u>-4,721,829</u>	<u>Income</u>	<u>-3,864,203</u>	<u>-264,203</u>	<u>-302,809</u>
<u>1,400,475</u>	<u>NET EXPENDITURE</u>	<u>2,169,404</u>	<u>2,172,404</u>	<u>2,114,784</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>FAMILY SUPPORT SERVICES</u>				
<u>SHORT BREAKS FOR DISABLED CHILDREN</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
790,232	Non-Teachers Pay	798,572	798,572	840,803
394	Employee Insurance Costs	394	394	477
<u>Premises Related Expenses</u>				
1,775	Repairs and Maintenance	0	0	0
12	Rents & Rates	0	0	0
<u>Transport Related Expenses</u>				
10,633	Direct Service Charge-Pooled Transport Costs	9,441	9,441	11,045
246	External Transport Hire & Contracts	0	0	0
170	Travel Expenses	0	0	0
<u>Supplies and Services</u>				
19,226	Equipment	2,510	2,510	2,510
1,767	Furniture	2,500	2,500	2,500
145	Materials	0	0	0
20,260	Catering Costs	17,130	17,130	19,130
21	Clothing,Uniforms and Laundry	0	0	0
928	Printing and Reprographics	0	0	0
655	Stationery and Office Expenses	0	0	0
125	Postage	0	0	0
3,702	Telephones	2,290	2,290	2,290
13,423	Hardware, Software & Other Computing	0	0	0
3,399	Other Professional Fees	0	0	0
4,566	Education,Leisure Activities & Entertainments	6,530	6,530	6,530
2,999	Insurances	1,726	1,726	291
<u>Third Party Payments</u>				
850	Direct Service Charge-Cleansing	893	893	940
<u>Support Services</u>				
114,424	Internal Recharges and Transfers	138,333	131,333	141,629
50,854	Central Premises Recharges	48,242	48,242	31,611
<u>Capital Charges and Financing Costs</u>				
6,592	Non-current Assets Depreciation & Amortisation	6,592	6,592	6,592
<u>1,047,399</u>	<u>Expenditure</u>	<u>1,035,153</u>	<u>1,028,153</u>	<u>1,066,348</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
0	Grants and Subsidies	0	0	-200,000
-6,565	Reimbursements and Contributions	0	0	0
<u>Other Income</u>				
-183	Interest	0	0	0
<u>Support Services</u>				
-200,000	Internal Recharges and Transfers-Revenue	-200,000	-200,000	0
<u>-206,748</u>	<u>Income</u>	<u>-200,000</u>	<u>-200,000</u>	<u>-200,000</u>
<u>840,650</u>	<u>NET EXPENDITURE</u>	<u>835,153</u>	<u>828,153</u>	<u>866,348</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>YOUTH JUSTICE</u>				
<u>YOUTH OFFENDER TEAMS</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
753,410	Non-Teachers Pay	1,303,791	1,303,791	1,454,053
82,273	Agency Staff	0	0	0
151	Employee Recruitment Costs	0	0	0
462	Employee Insurance Costs	462	462	559
0	Internal Training Costs	150	150	150
16,443	Other Training Expenses	11,500	11,500	11,500
<u>Premises Related Expenses</u>				
710	Repairs and Maintenance	500	500	500
0	Cleaning & Domestic Services	300	300	300
<u>Transport Related Expenses</u>				
612	Direct Transport Costs	500	500	500
503	External Transport Hire & Contracts	2,000	2,000	2,000
7,339	Travel Expenses	21,500	26,500	22,500
<u>Supplies and Services</u>				
15,949	Equipment	2,010	2,010	2,010
1,684	Books, Publications & Literature	500	500	500
286	Materials	1,000	1,000	1,000
402	Catering Costs	500	500	500
3,288	Printing and Reprographics	2,350	2,350	2,350
729	Direct Service Charge - Graphic Design Costs	500	500	500
400	Stationery and Office Expenses	2,200	2,200	2,200
934	Postage	2,700	2,700	2,700
2,621	Telephones	5,000	5,000	5,000
64,998	Hardware, Software & Other Computing	50,399	54,819	50,399
53	Medical Fees	0	0	0
112,396	Other Professional Fees	90,881	156,749	166,451
208	Education, Leisure Activities & Entertainments	500	500	500
1,063	Direct Service Charge-Security	1,200	1,200	1,110
586	Premises & Room Hire	22	22	22
255	Subscriptions	0	0	0
455	Insurances	455	455	585
4,333	Advertising, Promotion & Notices	0	0	0
<u>Third Party Payments</u>				
77,276	3rd Party Payments to Care Providers	0	7,141	0
1,161	Direct Service Charge-Cleansing	1,219	1,219	1,283
0	3rd Party Payments to Private Contractors	2,100	2,100	2,100
<u>Transfer Payments</u>				
315	Client Personal Allowances	0	0	0
<u>Support Services</u>				
148,909	Internal Recharges and Transfers	163,403	151,403	164,015
0	Central Premises Recharges	54,869	54,869	35,953
<u>1,300,203</u>	<u>Expenditure</u>	<u>1,722,511</u>	<u>1,792,940</u>	<u>1,931,240</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
-472,061	Grants and Subsidies	-431,802	-454,303	-1,139,688
-41,990	Reimbursements and Contributions	-121,044	-128,185	-120,988
	<u>Support Services</u>			
-330,893	Internal Recharges and Transfers-Revenue	-500,228	-553,015	0
<u>-844,943</u>	<u>Income</u>	<u>-1,053,074</u>	<u>-1,135,503</u>	<u>-1,260,676</u>
<u>455,260</u>	<u>NET EXPENDITURE</u>	<u>669,437</u>	<u>657,437</u>	<u>670,564</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>ASYLUM SEEKERS</u>			
	<u>UNACCOMPANIED CHILDREN</u>			
	<u>EXPENDITURE</u>			
	<u>Transport Related Expenses</u>			
0	External Transport Hire & Contracts	0	1,000	0
186	Travel Expenses	0	0	0
	<u>Supplies and Services</u>			
36,998	Other Professional Fees	0	30,000	0
	<u>Third Party Payments</u>			
309,098	3rd Party Payments to Care Providers	0	971,638	0
151,701	Fostering Payments	0	331,033	0
<u>497,983</u>	<u>Expenditure</u>	<u>0</u>	<u>1,333,671</u>	<u>0</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-535,203	Grants and Subsidies	0	-1,333,671	0
<u>-535,203</u>	<u>Income</u>	<u>0</u>	<u>-1,333,671</u>	<u>0</u>
<u>-37,220</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>CHILDREN AND YOUNG PEOPLE'S SAFETY</u>				
<u>LA FUNCTIONS IN RELATION TO CHILD PROTECTION</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
1,226,357	Non-Teachers Pay	1,144,026	1,086,441	859,280
118,167	Agency Staff	0	0	0
394	Employee Insurance Costs	394	394	477
<u>Premises Related Expenses</u>				
125	Repairs and Maintenance	0	0	0
<u>Transport Related Expenses</u>				
57	Direct Transport Costs	0	0	0
91	External Transport Hire & Contracts	0	0	0
10,398	Travel Expenses	14,384	14,384	14,384
<u>Supplies and Services</u>				
0	Equipment	492	492	492
0	Furniture	810	810	810
322	Printing and Reprographics	542	542	542
97	Direct Service Charge - Graphic Design Costs	0	0	0
1,026	Telephones	1,276	1,276	1,276
13,735	Hardware, Software & Other Computing	0	0	0
106	Medical Fees	0	0	0
23,293	Other Professional Fees	389	4,389	389
803	Direct Service Charge-Security	907	907	839
85	Premises & Room Hire	0	0	0
312	Insurances	312	312	401
<u>Third Party Payments</u>				
151,454	3rd Party Payments to Private Contractors	90,000	90,000	90,000
<u>Support Services</u>				
565,253	Internal Recharges and Transfers	449,353	437,853	307,295
71,487	Central Premises Recharges	82,259	82,259	72,034
<u>2,183,560</u>	<u>Expenditure</u>	<u>1,785,144</u>	<u>1,720,059</u>	<u>1,348,219</u>
<u>INCOME</u>				
<u>Support Services</u>				
0	Internal Recharges and Transfers-Revenue	-50,000	0	0
<u>0</u>	<u>Income</u>	<u>-50,000</u>	<u>0</u>	<u>0</u>
<u>2,183,560</u>	<u>NET EXPENDITURE</u>	<u>1,735,144</u>	<u>1,720,059</u>	<u>1,348,219</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>CHILDREN AND YOUNG PEOPLE'S SAFETY</u>			
	<u>LOCAL SAFEGUARDING CHILDREN BOARD</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
177,936	Non-Teachers Pay	206,443	206,443	216,466
29,742	IR35 Employees	0	0	0
	<u>Transport Related Expenses</u>			
0	Travel Expenses	1,000	1,000	1,000
	<u>Supplies and Services</u>			
0	Catering Costs	2,000	2,000	2,000
196	Printing and Reprographics	0	0	0
867	Direct Service Charge - Graphic Design Costs	0	0	0
0	Telephones	500	500	500
1,305	Hardware, Software & Other Computing	7,000	7,000	7,000
32,705	Other Professional Fees	12,793	12,793	12,835
0	Premises & Room Hire	1,000	1,000	1,000
3,695	Advertising, Promotion & Notices	0	0	0
	<u>Third Party Payments</u>			
0	3rd Party Payments to Other Local Authorities	5,000	5,000	5,000
<u>246,447</u>	<u>Expenditure</u>	<u>235,736</u>	<u>235,736</u>	<u>245,801</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
0	Grants and Subsidies	0	0	-11,686
-97,769	Reimbursements and Contributions	-95,079	-95,079	-96,115
	<u>Other Income</u>			
-550	Interest	0	0	0
	<u>Support Services</u>			
-11,428	Internal Recharges and Transfers-Revenue	-11,657	-11,657	0
<u>-109,747</u>	<u>Income</u>	<u>-106,736</u>	<u>-106,736</u>	<u>-107,801</u>
<u>136,700</u>	<u>NET EXPENDITURE</u>	<u>129,000</u>	<u>129,000</u>	<u>138,000</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT & SUPPORT SERVICE COSTS</u>				
<u>DIRECTORATE - EARLY YEARS/YOUNG PEOPLES SERVICES</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
759,577	Non-Teachers Pay	900,274	900,274	819,221
82,463	Agency Staff	0	0	0
90,992	IR35 Employees	0	0	0
68,740	Employee Retirement Costs	0	0	0
<u>Premises Related Expenses</u>				
0	Fixtures & Fittings	110	110	110
<u>Transport Related Expenses</u>				
264	Travel Expenses	12,050	12,050	12,050
<u>Supplies and Services</u>				
0	Equipment	1,328	1,328	1,328
0	Books, Publications & Literature	252	252	252
0	Catering Costs	1,500	1,500	1,500
82	Printing and Reprographics	1,500	1,500	1,500
96	Direct Service Charge - Graphic Design Costs	0	0	0
138	Stationery and Office Expenses	0	0	0
359	Telephones	1,220	1,220	1,220
25,239	Hardware, Software & Other Computing	2,400	2,400	2,400
350	Legal Fees	0	0	0
85,706	Consultants	0	0	0
84,021	Other Professional Fees	6,002	6,002	6,002
138	Education, Leisure Activities & Entertainments	0	0	0
0	Premises & Room Hire	4,000	4,000	4,000
987	Professional Meetings	2,400	2,400	2,400
1,827	Subscriptions	1,570	1,570	1,570
0	Advertising, Promotion & Notices	1,000	1,000	1,000
<u>Third Party Payments</u>				
91,275	3rd Party Payments to Private Contractors	0	0	0
<u>Support Services</u>				
2,651	Internal Recharges and Transfers	0	0	0
<u>1,294,903</u>	<u>Expenditure</u>	<u>935,606</u>	<u>935,606</u>	<u>854,553</u>
<u>INCOME</u>				
<u>Support Services</u>				
-1,294,903	Internal Recharges and Transfers-Revenue	-935,606	-935,606	-854,553
<u>-1,294,903</u>	<u>Income</u>	<u>-935,606</u>	<u>-935,606</u>	<u>-854,553</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>MANAGEMENT & SUPPORT SERVICE COSTS</u>			
	<u>DIRECTORATE - SCHOOLS & LIFELONG LEARNING</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
456,405	Non-Teachers Pay	459,690	459,690	452,297
	<u>Transport Related Expenses</u>			
20	Travel Expenses	2,102	2,102	2,102
	<u>Supplies and Services</u>			
53	Printing and Reprographics	0	0	0
0	Telephones	60	60	60
1,316	Hardware, Software & Other Computing	0	0	0
<u>457,793</u>	<u>Expenditure</u>	<u>461,852</u>	<u>461,852</u>	<u>454,459</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-145,390	Grants and Subsidies	-83,000	-83,000	-83,000
	<u>Support Services</u>			
-312,403	Internal Recharges and Transfers-Revenue	-378,852	-378,852	-371,459
<u>-457,793</u>	<u>Income</u>	<u>-461,852</u>	<u>-461,852</u>	<u>-454,459</u>
<u>-0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>	Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£	£	£	£
<u>MANAGEMENT & SUPPORT SERVICE COSTS</u>			
<u>FINANCIAL SERVICES-ACCOUNTANCY & BUS.SUPPORT</u>			
<u>EXPENDITURE</u>			
<u>Supplies and Services</u>			
0 Professional Meetings	10,000	10,000	10,000
0 <u>Expenditure</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>
<u>INCOME</u>			
<u>External Grants and Reimbursements</u>			
0 Grants and Subsidies	-10,000	-10,000	-10,000
0 <u>Income</u>	<u>-10,000</u>	<u>-10,000</u>	<u>-10,000</u>
0 <u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT & SUPPORT SERVICE COSTS</u>				
<u>ADMIN SERVICES & DEPARTMENTAL SUPPORT</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
86,972	Non-Teachers Pay	91,470	91,470	98,430
<u>Supplies and Services</u>				
266	Equipment	2,000	2,000	2,000
442	Printing and Reprographics	3,000	3,000	3,000
53	Direct Service Charge - Graphic Design Costs	0	0	0
2,668	Stationery and Office Expenses	2,000	2,000	2,000
53,922	Postage	19,000	19,000	19,000
14	Telephones	0	0	0
227,649	Hardware, Software & Other Computing	208,000	208,000	208,000
4,532	Medical Fees	7,000	7,000	7,000
0	Other Professional Fees	7,000	7,000	7,000
<u>Capital Charges and Financing Costs</u>				
0	Revenue Expend Financed By Capital	0	275,000	200,000
16,034	Non-current Assets Depreciation & Amortisation	16,034	3,481	3,481
<u>392,553</u>	<u>Expenditure</u>	<u>355,504</u>	<u>617,951</u>	<u>549,911</u>
<u>INCOME</u>				
<u>Support Services</u>				
-392,553	Internal Recharges and Transfers-Revenue	-355,504	-617,951	-549,911
<u>-392,553</u>	<u>Income</u>	<u>-355,504</u>	<u>-617,951</u>	<u>-549,911</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

Economy, Business & Skills

ECONOMY, BUSINESS & SKILLS

Actual Expenditure <u>2022/23</u> £		Allowed Estimate <u>2023/24</u> £	Revised Estimate <u>2023/24</u> £	Forward Estimate <u>2024/25</u> £
	SERVICE TO YOUNG PEOPLE & OTHER COMMUNITY LEARNERS			
33,164	ADULT AND COMMUNITY LEARNING	31,000	31,872	24,000
<u>33,164</u>		<u>31,000</u>	<u>31,872</u>	<u>24,000</u>
	OTHER STRATEGIC FUNCTIONS			
574,292	ECONOMIC DEVELOPMENT	155,260	245,260	161,656
<u>574,292</u>		<u>155,260</u>	<u>245,260</u>	<u>161,656</u>
	PLANNING AND DEVELOPMENT SERVICES			
234,684	ECONOMIC DEVELOPMENT	33,610	244,337	-55,583
<u>234,684</u>		<u>33,610</u>	<u>244,337</u>	<u>-55,583</u>
	ENVIRONMENTAL SERVICES			
436,396	TRADING STANDARDS	583,979	592,505	602,486
1,238,570	ENVIRONMENTAL HEALTH	1,186,694	1,146,443	1,234,169
83,550	LICENSING	45,726	83,615	75,493
<u>1,758,516</u>		<u>1,816,399</u>	<u>1,822,563</u>	<u>1,912,148</u>
	CENTRAL SERVICES TO THE PUBLIC			
-13,484	LOCAL LAND CHARGES	-63,269	-63,032	-15,221
<u>-13,484</u>		<u>-63,269</u>	<u>-63,032</u>	<u>-15,221</u>
<u>2,587,172</u>	<u>Net Expenditure</u>	<u>1,973,000</u>	<u>2,281,000</u>	<u>2,027,000</u>

ECONOMY, BUSINESS & SKILLS
SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
<u>EXPENDITURE</u>				
<u>Employees</u>				
2,908,974	Non-Teachers Pay	2,821,853	2,953,146	2,786,796
110,518	Agency Staff	0	0	0
3,547	Employee Recruitment Costs	1,537	1,537	1,537
-12,481	Employee Retirement Costs	0	0	0
27	Employee Insurance Costs	501	501	607
1,905	Other Training Expenses	9,100	9,100	100
<u>Premises Related Expenses</u>				
2,088	Repairs and Maintenance	250	250	250
1,147	Direct Service Charge-Ground Maintenance	0	0	0
152	Energy Costs	0	0	0
9,889	Rents & Rates	2,713	2,713	2,713
0	Direct Service Charge-Cleaning	1,907	1,907	2,153
<u>Transport Related Expenses</u>				
3,174	Direct Transport Costs	3,798	3,798	3,798
27,525	Direct Service Charge-Pooled Transport Costs	39,006	37,006	44,502
0	External Transport Hire & Contracts	869	869	869
12,271	Travel Expenses	25,821	25,821	24,997
<u>Supplies and Services</u>				
23,436	Equipment	30,322	30,876	30,011
3,329	Furniture	0	0	0
2,574	Books, Publications & Literature	3,423	3,423	3,423
4,235	Materials	2,616	2,616	2,616
392	Catering Costs	1,007	1,007	1,007
1,351	Clothing,Uniforms and Laundry	3,529	3,529	3,279
10,837	Printing and Reprographics	2,827	2,827	2,727
3,591	Direct Service Charge - Graphic Design Costs	1,550	1,550	1,550
4,176	Stationery and Office Expenses	3,080	3,080	2,080
712	Postage	1,198	1,198	1,198
6,518	Telephones	9,398	9,398	6,601
105,047	Hardware, Software & Other Computing	78,182	78,182	82,460
11,528	Legal Fees	4,562	4,562	4,562
4,071	Medical Fees	0	0	0
90	Consultants	1,000	1,000	1,000
304,806	Other Professional Fees	67,900	224,567	73,505
2,160	Exam & Course Fees (incl. students & clients)	5,399	5,399	5,399
0	Banking & Security Services	1,272	1,272	1,272
70	Direct Service Charge-Security	0	0	0
43,494	Premises & Room Hire	30,114	30,114	30,114
944	Professional Meetings	1,280	1,280	1,280
0	Grants to Third Parties	0	59,000	0
17,396	Subscriptions	16,341	16,341	12,680
1,198	Insurances	5,572	5,572	6,747
8,385	Advertising, Promotion & Notices	4,609	4,609	4,609
0	Licenses	200	200	200
17,006	Provision for bad/doubtful debt	0	0	0
<u>Third Party Payments</u>				

ECONOMY, BUSINESS & SKILLS
SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
165	Voluntary & Independent Sector Payments	0	0	0
1,355,258	3rd Party Payments to Private Contractors	740,468	740,468	652,008
-132	3rd Party Paymts to Public Health Svce Providers	0	0	0
	<u>Transfer Payments</u>			
	<u>Support Services</u>			
763,619	Internal Recharges and Transfers	859,032	931,478	1,003,172
149,126	Central Premises Recharges	165,228	165,228	139,939
	<u>Capital Charges and Financing Costs</u>			
255,599	Revenue Expend Financed By Capital	0	0	0
600	Non-current Assets Depreciation & Amortisation	600	600	600
46,000	R C C O	0	0	0
<u>6,216,319</u>	<u>Expenditure</u>	<u>4,948,064</u>	<u>5,366,024</u>	<u>4,942,361</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-428,039	Grants and Subsidies	-1,035,884	-1,035,884	-499,164
-2,076,934	Reimbursements and Contributions	-598,824	-598,824	-1,559,048
	<u>Customer and Client Receipts</u>			
-595,294	Sales, Fees and Charges	-866,279	-865,239	-765,327
	<u>Support Services</u>			
-482,222	Internal Recharges and Transfers-Revenue	-474,077	-585,077	-91,822
-46,658	Internal Recharges and Transfers-Capital	0	0	0
<u>-3,629,146</u>	<u>Income</u>	<u>-2,975,064</u>	<u>-3,085,024</u>	<u>-2,915,361</u>
<u>2,587,172</u>	<u>NET EXPENDITURE</u>	<u>1,973,000</u>	<u>2,281,000</u>	<u>2,027,000</u>

ECONOMY, BUSINESS & SKILLS
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
	<u>SERVICE TO YOUNG PEOPLE & OTHER COMMUNITY LEARNERS</u>			
	<u>ADULT AND COMMUNITY LEARNING</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
610,156	Non-Teachers Pay	530,777	530,777	599,096
2,200	Employee Retirement Costs	0	0	0
1,905	Other Training Expenses	100	100	100
	<u>Premises Related Expenses</u>			
0	Repairs and Maintenance	250	250	250
	<u>Transport Related Expenses</u>			
2,208	Travel Expenses	150	150	150
	<u>Supplies and Services</u>			
3,863	Equipment	2,510	2,510	2,510
3,196	Furniture	0	0	0
1,160	Books, Publications & Literature	2,600	2,600	2,600
676	Materials	0	0	0
392	Catering Costs	200	200	200
4,736	Printing and Reprographics	830	830	830
797	Direct Service Charge - Graphic Design Costs	350	350	350
3,548	Stationery and Office Expenses	1,780	1,780	1,780
166	Postage	250	250	250
2,927	Telephones	3,600	3,600	3,600
8,114	Hardware, Software & Other Computing	11,620	11,620	11,620
70,554	Other Professional Fees	12,644	12,644	12,644
43,494	Premises & Room Hire	29,614	29,614	29,614
384	Subscriptions	500	500	500
1,964	Advertising, Promotion & Notices	1,000	1,000	1,000
0	Licenses	200	200	200
	<u>Third Party Payments</u>			
165	Voluntary & Independent Sector Payments	0	0	0
-132	3rd Party Paymts to Public Health Service Provi	0	0	0
	<u>Support Services</u>			
33,130	Internal Recharges and Transfers	36,434	37,306	36,434
26,473	Central Premises Recharges	21,656	21,656	14,190
822,076	<u>Expenditure</u>	657,065	657,937	717,918
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-746,562	Reimbursements and Contributions	-591,065	-591,065	-658,495
	<u>Customer and Client Receipts</u>			
-8,645	Sales, Fees and Charges	-9,600	-9,600	-9,600
	<u>Support Services</u>			
-33,705	Internal Recharges and Transfers-Revenue	-25,400	-25,400	-25,823
-788,912	<u>Income</u>	-626,065	-626,065	-693,918
33,164	<u>NET EXPENDITURE</u>	31,000	31,872	24,000

ECONOMY, BUSINESS & SKILLS
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>OTHER STRATEGIC FUNCTIONS</u>				
<u>ECONOMIC DEVELOPMENT</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
561,984	Non-Teachers Pay	422,572	500,572	388,968
115	Employee Retirement Costs	0	0	0
0	Other Training Expenses	6,000	6,000	0
<u>Premises Related Expenses</u>				
2,088	Repairs and Maintenance	0	0	0
152	Energy Costs	0	0	0
8,622	Rents & Rates	0	0	0
0	Direct Service Charge-Cleaning	1,907	1,907	2,153
<u>Transport Related Expenses</u>				
2,382	Travel Expenses	16,000	16,000	15,000
<u>Supplies and Services</u>				
5,541	Equipment	14,173	14,173	14,000
674	Materials	0	0	0
2	Clothing,Uniforms and Laundry	0	0	0
567	Printing and Reprographics	0	0	0
572	Direct Service Charge - Graphic Design Costs	0	0	0
565	Stationery and Office Expenses	0	0	0
3	Postage	0	0	0
651	Telephones	0	0	0
7,613	Hardware, Software & Other Computing	0	0	0
3,771	Medical Fees	0	0	0
5,508	Other Professional Fees	0	12,000	0
0	Exam & Course Fees (incl. students & clients)	2,500	2,500	2,500
70	Direct Service Charge-Security	0	0	0
755	Subscriptions	0	0	0
1,555	Advertising, Promotion & Notices	0	0	0
<u>Third Party Payments</u>				
1,335,853	3rd Party Payments to Private Contractors	725,289	725,289	636,829
<u>Support Services</u>				
40	Internal Recharges and Transfers	0	0	0
<u>1,939,083</u>	<u>Expenditure</u>	<u>1,188,441</u>	<u>1,278,441</u>	<u>1,059,450</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-105,253	Grants and Subsidies	-1,033,181	-1,033,181	0
-1,261,104	Reimbursements and Contributions	0	0	-897,794
<u>Customer and Client Receipts</u>				
1,565	Sales, Fees and Charges	0	0	0
<u>-1,364,792</u>	<u>Income</u>	<u>-1,033,181</u>	<u>-1,033,181</u>	<u>-897,794</u>
<u>574,292</u>	<u>NET EXPENDITURE</u>	<u>155,260</u>	<u>245,260</u>	<u>161,656</u>

ECONOMY, BUSINESS & SKILLS
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>PLANNING AND DEVELOPMENT SERVICES</u>			
	<u>ECONOMIC DEVELOPMENT</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
139,705	Non-Teachers Pay	46,077	46,077	-96,936
27	Employee Insurance Costs	27	27	27
	<u>Transport Related Expenses</u>			
204	Travel Expenses	667	667	667
	<u>Supplies and Services</u>			
0	Equipment	82	82	82
0	Books, Publications & Literature	66	66	66
1,070	Materials	0	0	0
0	Catering Costs	92	92	92
1,367	Printing and Reprographics	60	60	60
1,715	Direct Service Charge - Graphic Design Costs	0	0	0
0	Stationery and Office Expenses	50	50	50
53	Telephones	211	211	214
329	Hardware, Software & Other Computing	0	0	0
6,503	Legal Fees	0	0	0
136,217	Other Professional Fees	10,000	160,000	20,000
0	Exam & Course Fees (incl. students & clients)	316	316	316
830	Professional Meetings	780	780	780
0	Grants to Third Parties	0	59,000	0
0	Subscriptions	3,983	3,983	4,083
1,198	Insurances	861	861	861
3,586	Advertising, Promotion & Notices	0	0	0
	<u>Support Services</u>			
83,363	Internal Recharges and Transfers	90,417	92,144	134,745
4,277	Central Premises Recharges	4,921	4,921	4,310
<u>380,446</u>	<u>Expenditure</u>	<u>158,610</u>	<u>369,337</u>	<u>69,417</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
957	Grants and Subsidies	0	0	-125,000
-21,718	Reimbursements and Contributions	0	0	0
	<u>Support Services</u>			
-125,000	Internal Recharges and Transfers-Revenue	-125,000	-125,000	0
<u>-145,761</u>	<u>Income</u>	<u>-125,000</u>	<u>-125,000</u>	<u>-125,000</u>
<u>234,684</u>	<u>NET EXPENDITURE</u>	<u>33,610</u>	<u>244,337</u>	<u>-55,583</u>

ECONOMY, BUSINESS & SKILLS
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>ENVIRONMENTAL SERVICES</u>			
	<u>TRADING STANDARDS</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
307,461	Non-Teachers Pay	372,163	372,163	388,432
0	Employee Recruitment Costs	1,537	1,537	1,537
0	Employee Insurance Costs	18	18	18
	<u>Premises Related Expenses</u>			
1,198	Rents & Rates	2,643	2,643	2,643
	<u>Transport Related Expenses</u>			
0	Direct Transport Costs	55	55	55
0	External Transport Hire & Contracts	558	558	558
150	Travel Expenses	1,028	1,028	1,028
	<u>Supplies and Services</u>			
481	Equipment	980	980	980
0	Books, Publications & Literature	757	757	757
347	Materials	392	392	392
0	Catering Costs	665	665	665
0	Clothing,Uniforms and Laundry	275	275	275
951	Printing and Reprographics	215	215	215
290	Direct Service Charge - Graphic Design Costs	100	100	100
18	Stationery and Office Expenses	0	0	0
78	Postage	63	63	63
305	Telephones	350	350	350
3,372	Hardware, Software & Other Computing	378	378	412
5,022	Legal Fees	2,420	2,420	2,420
3,252	Other Professional Fees	6,087	6,087	6,239
570	Subscriptions	2,100	2,100	1,100
0	Insurances	197	197	197
271	Advertising, Promotion & Notices	2,262	2,262	2,262
	<u>Support Services</u>			
145,879	Internal Recharges and Transfers	170,732	179,258	178,135
28,788	Central Premises Recharges	33,121	33,121	29,009
<u>498,432 Expenditure</u>		<u>599,096</u>	<u>607,622</u>	<u>617,842</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-15,667	Grants and Subsidies	-2,703	-2,703	-9,164
-40,000	Reimbursements and Contributions	-451	-451	-451
	<u>Customer and Client Receipts</u>			
-6,369	Sales, Fees and Charges	-11,963	-11,963	-5,741
<u>-62,036 Income</u>		<u>-15,117</u>	<u>-15,117</u>	<u>-15,356</u>
<u>436,396 NET EXPENDITURE</u>		<u>583,979</u>	<u>592,505</u>	<u>602,486</u>

ECONOMY, BUSINESS & SKILLS
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>ENVIRONMENTAL SERVICES</u>			
	<u>ENVIRONMENTAL HEALTH</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
909,284	Non-Teachers Pay	1,046,252	1,054,252	1,039,968
92,426	Agency Staff	0	0	0
3,547	Employee Recruitment Costs	0	0	0
0	Employee Insurance Costs	441	441	514
0	Other Training Expenses	3,000	3,000	0
	<u>Premises Related Expenses</u>			
1,147	Direct Service Charge-Ground Maintenance	0	0	0
70	Rents & Rates	70	70	70
	<u>Transport Related Expenses</u>			
3,174	Direct Transport Costs	3,743	3,743	3,743
27,525	Direct Service Charge-Pooled Transport Costs	39,006	37,006	44,502
0	External Transport Hire & Contracts	311	311	311
7,297	Travel Expenses	7,757	7,757	7,933
	<u>Supplies and Services</u>			
9,888	Equipment	7,853	8,407	7,802
1,318	Materials	2,224	2,224	2,224
0	Catering Costs	50	50	50
1,293	Clothing,Uniforms and Laundry	984	984	734
1,555	Printing and Reprographics	797	797	697
217	Direct Service Charge - Graphic Design Costs	600	600	600
-10	Stationery and Office Expenses	600	600	100
123	Postage	232	232	232
1,955	Telephones	5,048	5,048	2,248
56,626	Hardware, Software & Other Computing	48,026	48,026	50,900
3	Legal Fees	1,392	1,392	1,392
300	Medical Fees	0	0	0
90	Consultants	1,000	1,000	1,000
70,742	Other Professional Fees	22,888	17,555	17,983
0	Exam & Course Fees (incl. students & clients)	321	321	321
26	Professional Meetings	0	0	0
10,671	Subscriptions	9,543	9,543	6,782
0	Insurances	4,410	4,410	5,214
761	Advertising, Promotion & Notices	819	819	819
15,574	Provision for bad/doubtful debt	0	0	0
	<u>Third Party Payments</u>			
19,405	3rd Party Payments to Private Contractors	15,179	15,179	15,179
	<u>Support Services</u>			
340,277	Internal Recharges and Transfers	381,401	417,596	440,591
68,610	Central Premises Recharges	81,394	81,394	71,290
	<u>Capital Charges and Financing Costs</u>			
255,599	Revenue Expend Financed By Capital	0	0	0
600	Non-current Assets Depreciation & Amortisation	600	600	600
46,000	R C C O	0	0	0
<u>1,946,093</u>	<u>Expenditure</u>	<u>1,685,941</u>	<u>1,723,357</u>	<u>1,723,799</u>

ECONOMY, BUSINESS & SKILLS
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-302,027	Grants and Subsidies	0	0	-299,000
-7,550	Reimbursements and Contributions	-7,308	-7,308	-2,308
<u>Customer and Client Receipts</u>				
-93,772	Sales, Fees and Charges	-234,262	-200,929	-122,323
<u>Support Services</u>				
-257,517	Internal Recharges and Transfers-Revenue	-257,677	-368,677	-65,999
-46,658	Internal Recharges and Transfers-Capital	0	0	0
<u>-707,523</u>	<u>Income</u>	<u>-499,247</u>	<u>-576,914</u>	<u>-489,630</u>
<u>1,238,570</u>	<u>NET EXPENDITURE</u>	<u>1,186,694</u>	<u>1,146,443</u>	<u>1,234,169</u>

ECONOMY, BUSINESS & SKILLS
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>ENVIRONMENTAL SERVICES</u>			
	<u>LICENSING</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
371,154	Non-Teachers Pay	385,002	430,295	390,678
-14,796	Employee Retirement Costs	0	0	0
0	Employee Insurance Costs	11	11	44
	<u>Transport Related Expenses</u>			
29	Travel Expenses	219	219	219
	<u>Supplies and Services</u>			
3,662	Equipment	4,624	4,624	4,537
133	Furniture	0	0	0
1,414	Books, Publications & Literature	0	0	0
150	Materials	0	0	0
56	Clothing,Uniforms and Laundry	2,270	2,270	2,270
1,662	Printing and Reprographics	925	925	925
0	Direct Service Charge - Graphic Design Costs	500	500	500
56	Stationery and Office Expenses	650	650	150
342	Postage	653	653	653
527	Telephones	159	159	159
25,471	Hardware, Software & Other Computing	16,064	16,064	17,399
0	Legal Fees	750	750	750
18,183	Other Professional Fees	16,134	16,134	16,492
0	Exam & Course Fees (incl. students & clients)	102	102	102
0	Banking & Security Services	1,272	1,272	1,272
0	Premises & Room Hire	500	500	500
88	Professional Meetings	500	500	500
5,016	Subscriptions	215	215	215
0	Insurances	77	77	448
248	Advertising, Promotion & Notices	528	528	528
1,432	Provision for bad/doubtful debt	0	0	0
	<u>Support Services</u>			
133,536	Internal Recharges and Transfers	151,185	176,074	186,657
20,978	Central Premises Recharges	24,136	24,136	21,140
<u>569,340</u>	<u>Expenditure</u>	<u>606,476</u>	<u>676,658</u>	<u>646,138</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-6,049	Grants and Subsidies	0	0	-66,000
	<u>Customer and Client Receipts</u>			
-413,740	Sales, Fees and Charges	-494,750	-527,043	-504,645
	<u>Support Services</u>			
-66,000	Internal Recharges and Transfers-Revenue	-66,000	-66,000	0
<u>-485,789</u>	<u>Income</u>	<u>-560,750</u>	<u>-593,043</u>	<u>-570,645</u>
<u>83,550</u>	<u>NET EXPENDITURE</u>	<u>45,726</u>	<u>83,615</u>	<u>75,493</u>

ECONOMY, BUSINESS & SKILLS
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>CENTRAL SERVICES TO THE PUBLIC</u>			
	<u>LOCAL LAND CHARGES</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
9,229	Non-Teachers Pay	19,010	19,010	76,590
18,092	Agency Staff	0	0	0
0	Employee Insurance Costs	4	4	4
	<u>Supplies and Services</u>			
0	Equipment	100	100	100
101	Telephones	30	30	30
3,522	Hardware, Software & Other Computing	2,094	2,094	2,129
350	Other Professional Fees	147	147	147
2,160	Exam & Course Fees (incl. students & clients)	2,160	2,160	2,160
0	Insurances	27	27	27
	<u>Support Services</u>			
27,394	Internal Recharges and Transfers	28,863	29,100	26,610
<u>60,848</u>	<u>Expenditure</u>	<u>52,435</u>	<u>52,672</u>	<u>107,797</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-74,332	Sales, Fees and Charges	-115,704	-115,704	-123,018
<u>-74,332</u>	<u>Income</u>	<u>-115,704</u>	<u>-115,704</u>	<u>-123,018</u>
<u>-13,484</u>	<u>NET EXPENDITURE</u>	<u>-63,269</u>	<u>-63,032</u>	<u>-15,221</u>

Integrated Health and Care

INTEGRATED CARE AND HEALTH

Actual Expenditure <u>2022/23</u> £		Allowed Estimate <u>2023/24</u> £	Revised Estimate <u>2023/24</u> £	Forward Estimate <u>2024/25</u> £
MANAGEMENT & SUPPORT SERVICE COSTS				
0	ADMIN SERVICES & DEPARTMENTAL SUPPORT	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
SERVICE STRATEGY				
9,270	STRATEGIC MANAGEMENT AND COMPLAINTS	0	0	0
<u>9,270</u>		<u>0</u>	<u>0</u>	<u>0</u>
ADULTS UNDER 65 WITH MENTAL HEALTH NEEDS				
0	SUPPORTED AND OTHER ACCOMMODATION - MH	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
PHYSICAL SUPPORT				
3,239,012	NURSING CARE - PS	3,932,225	3,930,788	5,014,519
2,638,015	RESIDENTIAL CARE - PS	3,375,610	3,378,759	3,870,358
0	SUPPORTED ACCOMMODATION - PS	0	0	48,070
1,491,785	DIRECT PAYMENTS - PS	1,866,465	1,425,914	1,537,095
2,055,200	HOME CARE - PS	742,114	964,183	964,580
1,773,637	SUPPORTED LIVING - PS	1,692,385	2,043,663	1,598,377
338,103	DAY CARE - PS	376,404	376,404	379,274
1,989,806	REABLEMENT SERVICES - PS	1,955,038	2,024,656	1,804,399
76,356	INFORMATION AND EARLY INTERVENTION - PS	52,113	52,113	234,671
<u>13,601,914</u>		<u>13,992,354</u>	<u>14,196,480</u>	<u>15,451,343</u>
SENSORY SUPPORT				
126,200	NURSING CARE - SS	98,228	98,228	77,656
181,494	RESIDENTIAL CARE - SS	205,202	205,202	217,760
103,297	DIRECT PAYMENTS - SS	404,234	404,234	331,955
258,987	HOME CARE - SS	332,109	332,109	552,605
4,737	DAY CARE - SS	0	0	0
22,572	INFORMATION AND EARLY INTERVENTION - SS	27,066	27,066	26,881
<u>697,286</u>		<u>1,066,839</u>	<u>1,066,839</u>	<u>1,206,857</u>
SUPPORT WITH MEMORY AND COGNITION				
1,650,743	NURSING CARE - SMC	1,828,498	1,828,498	2,476,810
4,838,462	RESIDENTIAL CARE - SMC	5,831,735	5,831,787	5,619,760
0	SUPPORTED ACCOMMODATION - SMC	141,063	434,315	149,739
58,948	DIRECT PAYMENTS - SMC	62,537	62,537	65,678
125,061	HOME CARE - SMC	188,246	188,246	197,287
37,456	SUPPORTED LIVING - SMC	33,124	33,124	111,686
632,057	DAY CARE - SMC	693,564	709,849	763,666
<u>7,342,727</u>		<u>8,778,767</u>	<u>9,088,356</u>	<u>9,384,626</u>
LEARNING DISABILITY SUPPORT				
414,948	NURSING CARE - LD	394,053	394,053	439,901
4,424,160	RESIDENTIAL CARE - LD	5,233,409	4,177,649	4,782,878
4,650,672	DIRECT PAYMENTS - LD	5,193,826	5,219,974	5,623,573
734,437	HOME CARE - LD	834,863	1,154,623	1,269,799
12,817,694	SUPPORTED LIVING - LD	10,757,704	12,914,828	13,541,400
2,168,908	DAY CARE - LD	2,051,875	2,176,128	2,101,955
0	INFORMATION AND EARLY INTERVENTION - LD	0	0	0
<u>25,210,818</u>		<u>24,465,730</u>	<u>26,037,255</u>	<u>27,759,506</u>
MENTAL HEALTH SUPPORT				
804,328	NURSING CARE - MH	1,048,769	1,048,769	1,467,429
1,473,564	RESIDENTIAL CARE - MH	1,420,659	1,420,659	1,434,577
0	SUPPORTED ACCOMMODATION - MH	0	0	242,616

INTEGRATED CARE AND HEALTH

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
60,294	DIRECT PAYMENTS - MH	48,695	48,695	46,444
709,325	HOME CARE - MH	381,992	381,992	414,493
659,940	SUPPORTED LIVING - MH	712,208	1,029,938	1,071,513
35,527	DAY CARE - MH	35,815	38,130	37,530
-8,762	REABLEMENT SERVICES - MH	-13,198	226,080	148,390
2,275	INFORMATION AND EARLY INTERVENTION - MH	3,392	3,392	3,281
<u>3,736,491</u>		<u>3,638,332</u>	<u>4,197,655</u>	<u>4,866,273</u>
	SOCIAL SUPPORT - SUBSTANCE MISUSE SUPPORT			
0	DRUGS AND ALCOHOL SERVICES	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	SUPPORT FOR CARERS			
166,809	OTHER CARER SERVICES	51,734	251,734	343,190
<u>166,809</u>		<u>51,734</u>	<u>251,734</u>	<u>343,190</u>
	ASSISTIVE EQUIPMENT AND TECHNOLOGY			
928,162	OCCUPATIONAL THERAPY	836,116	883,235	1,055,131
185,970	CARELINE	205,524	174,983	248,668
<u>1,114,133</u>		<u>1,041,640</u>	<u>1,058,218</u>	<u>1,303,799</u>
	ASSESSMENT AND CARE MANAGEMENT			
6,321,852	CARE MANAGEMENT TEAMS	7,134,604	7,268,463	7,566,406
<u>6,321,852</u>		<u>7,134,604</u>	<u>7,268,463</u>	<u>7,566,406</u>
	GENERIC SERVICES			
0	TRANSPORT	0	0	0
0	GENERIC SERVICES OTHER	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	COMMISSIONING AND SERVICE DELIVERY			
0	DIRECTORATE	0	0	0
0	PERFORMANCE AND COMPLAINTS	0	0	0
0	COMMISSIONING AND BUSINESS SUPPORT	0	0	0
0	TRAINING	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
58,201,299	Net Expenditure	60,170,000	63,165,000	67,882,000

INTEGRATED HEALTH AND CARE
SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>EXPENDITURE</u>				
<u>Employees</u>				
20,379,748	Non-Teachers Pay	22,437,554	22,757,223	23,959,614
440,623	Agency Staff	0	357,400	246,000
143,731	IR35 Employees	34,205	34,205	0
6,873	Employee Recruitment Costs	480	4,480	480
75,262	Employee Retirement Costs	300	300	300
15,556	Employee Insurance Costs	15,472	15,472	18,734
17,326	Other Training Expenses	18,486	18,486	18,486
<u>Premises Related Expenses</u>				
280,147	Repairs and Maintenance	103,900	103,900	253,900
1,407	Direct Service Charge-Ground Maintenance	1,743	1,743	3,883
2,565	Energy Costs	4,500	4,500	4,500
39,352	Rents & Rates	129,823	107,323	104,823
724	Water & Sewerage	1,600	1,600	1,600
43	Cleaning & Domestic Services	0	0	0
11,135	Direct Service Charge-Cleaning	12,398	12,398	13,995
10,058	Direct Service Charge-Caretaking	11,090	11,090	11,836
<u>Transport Related Expenses</u>				
62	Direct Transport Costs	1,050	1,050	1,050
242,776	Direct Service Charge-Pooled Transport Costs	274,706	274,706	314,939
132,073	External Transport Hire & Contracts	91,600	140,600	149,600
256,545	Travel Expenses	292,114	249,939	263,819
<u>Supplies and Services</u>				
482,469	Equipment	325,782	492,525	405,080
13,421	Furniture	10,006	9,756	10,006
157	Books, Publications & Literature	0	0	0
32,006	Materials	20,860	20,860	26,860
135,836	Catering Costs	128,131	139,683	147,101
4,534	Clothing,Uniforms and Laundry	5,845	5,845	5,845
28,578	Printing and Reprographics	22,600	22,600	25,600
4,253	Direct Service Charge - Graphic Design Costs	6,515	6,515	6,482
10,678	Stationery and Office Expenses	10,056	9,956	7,251
17,499	Postage	16,614	16,614	16,614
69,662	Telephones	58,370	50,221	50,395
327,424	Hardware, Software & Other Computing	125,714	131,814	157,029
37,955	Legal Fees	98,462	100,062	98,462
10,213	Medical Fees	2,950	2,950	2,850
81,589	Consultants	65,000	167,000	215,000
429,057	Other Professional Fees	182,971	434,971	195,471
0	Exam & Course Fees (incl. students & clients)	50	50	50
0	Education,Leisure Activities & Entertainments	435	435	435
21,390	Banking & Security Services	2,824	18,274	7,767
30,334	Direct Service Charge-Security	34,248	34,248	31,680
117,321	Premises & Room Hire	115,300	115,300	133,250
3,629	Other Supplies & Services	1,042	1,042	1,042
1,205	Professional Meetings	720	720	720
4,187	Subscriptions	4,050	4,050	4,050

INTEGRATED HEALTH AND CARE
SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
74,063	Insurances	62,235	62,235	75,356
7,052	Advertising, Promotion & Notices	12,446	12,446	12,446
593	Licenses	1,093	1,093	1,093
213,639	Provision for bad/doubtful debt	100,000	100,000	100,000
	<u>Third Party Payments</u>			
25,766	3rd Party Payments to Other Local Authorities	0	0	0
50,823,871	3rd Party Payments to Care Providers	53,280,130	56,209,041	63,144,324
2,956,059	Voluntary & Independent Sector Payments	1,760,131	2,054,766	3,083,058
0	Supporting People Payments-external provision	0	1,504,797	0
12,420	Direct Service Charge-Cleansing	11,298	11,298	11,894
1,109,083	3rd Party Payments to Private Contractors	945,307	945,307	1,163,622
	<u>Transfer Payments</u>			
-1,120	Client Personal Allowances	1,000	3,225	3,000
8,816,224	Direct Payments to Social Care Clients	10,353,507	9,921,507	10,930,475
1,100	Benefits	0	0	0
14,603	Other Transfer Payments	20,000	20,000	20,000
	<u>Support Services</u>			
22,331,906	Internal Recharges and Transfers	23,355,409	23,378,371	25,863,458
705,590	Central Premises Recharges	838,280	838,280	590,219
	<u>Capital Charges and Financing Costs</u>			
129,131	Non-current Assets Depreciation & Amortisation	129,131	127,829	127,829
0	Impairment & Revaluation Losses	0	0	0
	<u>CCG Pooled Budget</u>			
-41,388	CCG Pooled Budget	0	63,190	0
<u>111,097,998 Expenditure</u>		<u>115,539,533</u>	<u>121,135,291</u>	<u>132,043,373</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-10,054,173	Grants and Subsidies	-14,696,880	-16,399,443	-22,034,948
-20,816,013	Reimbursements and Contributions	-17,741,597	-19,234,597	-17,940,171
	<u>Customer and Client Receipts</u>			
-14,347,390	Sales, Fees and Charges	-14,841,997	-14,815,448	-17,463,999
-1,026	Rents	-5,106	-5,106	-5,106
	<u>Other Income</u>			
-5,517	Interest	0	0	0
	<u>Support Services</u>			
-7,672,580	Internal Recharges and Transfers-Revenue	-7,948,953	-7,380,697	-6,582,149
0	Internal Recharges and Transfers-Capital	-135,000	-135,000	-135,000
<u>-52,896,699 Income</u>		<u>-55,369,533</u>	<u>-57,970,291</u>	<u>-64,161,373</u>
<u>58,201,299 NET EXPENDITURE</u>		<u>60,170,000</u>	<u>63,165,000</u>	<u>67,882,000</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
	<u>SERVICE STRATEGY</u>			
	<u>STRATEGIC MANAGEMENT AND COMPLAINTS</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
-11,324	Agency Staff	0	0	0
	<u>Supplies and Services</u>			
-665	Furniture	0	0	0
	<u>Third Party Payments</u>			
-116,938	3rd Party Payments to Care Providers	0	0	0
1,120,666	Voluntary & Independent Sector Payments	0	0	0
	<u>CCG Pooled Budget</u>			
-41,388	CCG Pooled Budget	0	15,252	0
<u>950,352</u>	<u>Expenditure</u>	<u>0</u>	<u>15,252</u>	<u>0</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-0	Grants and Subsidies	0	-15,252	0
-941,082	Reimbursements and Contributions	0	0	0
<u>-941,082</u>	<u>Income</u>	<u>0</u>	<u>-15,252</u>	<u>0</u>
<u>9,270</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>PHYSICAL SUPPORT</u>			
	<u>NURSING CARE - PS</u>			
	<u>EXPENDITURE</u>			
	<u>Supplies and Services</u>			
0	Printing and Reprographics	0	0	0
658	Hardware, Software & Other Computing	0	0	0
	<u>Third Party Payments</u>			
1,225,374	3rd Party Payments to Care Providers	517,544	595,544	1,680,438
	<u>Support Services</u>			
3,235,996	Internal Recharges and Transfers	4,376,183	4,374,746	4,996,294
<u>4,462,028</u>	<u>Expenditure</u>	<u>4,893,727</u>	<u>4,970,290</u>	<u>6,676,732</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-5,846	Grants and Subsidies	-22,659	-100,659	-42,333
-914,917	Reimbursements and Contributions	-861,038	-861,038	-861,038
	<u>Customer and Client Receipts</u>			
-302,253	Sales, Fees and Charges	-77,805	-77,805	-758,842
<u>-1,223,016</u>	<u>Income</u>	<u>-961,502</u>	<u>-1,039,502</u>	<u>-1,662,213</u>
<u>3,239,012</u>	<u>NET EXPENDITURE</u>	<u>3,932,225</u>	<u>3,930,788</u>	<u>5,014,519</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>PHYSICAL SUPPORT</u>			
	<u>RESIDENTIAL CARE - PS</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
-8	Non-Teachers Pay	0	0	0
541	Employee Insurance Costs	541	541	655
	<u>Supplies and Services</u>			
1,645	Hardware, Software & Other Computing	0	0	0
	<u>Third Party Payments</u>			
5,361,736	3rd Party Payments to Care Providers	6,128,786	5,916,271	6,631,670
	<u>Support Services</u>			
884,732	Internal Recharges and Transfers	885,991	889,140	950,942
	<u>Capital Charges and Financing Costs</u>			
0	Impairment & Revaluation Losses	0	0	0
<u>6,248,647</u>	<u>Expenditure</u>	<u>7,015,318</u>	<u>6,805,952</u>	<u>7,583,267</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-203,513	Grants and Subsidies	-1,038,604	-303,604	-822,115
-1,152,409	Reimbursements and Contributions	-680,000	-1,202,485	-680,000
	<u>Customer and Client Receipts</u>			
-2,249,193	Sales, Fees and Charges	-1,921,104	-1,921,104	-2,210,794
	<u>Other Income</u>			
-5,517	Interest	0	0	0
<u>-3,610,632</u>	<u>Income</u>	<u>-3,639,708</u>	<u>-3,427,193</u>	<u>-3,712,909</u>
<u>2,638,015</u>	<u>NET EXPENDITURE</u>	<u>3,375,610</u>	<u>3,378,759</u>	<u>3,870,358</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>PHYSICAL SUPPORT</u>			
	<u>SUPPORTED ACCOMMODATION - PS</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
0	Voluntary & Independent Sector Payments	0	0	48,070
0	<u>Expenditure</u>	<u>0</u>	<u>0</u>	<u>48,070</u>
0	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>48,070</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>PHYSICAL SUPPORT</u>			
	<u>DIRECT PAYMENTS - PS</u>			
	<u>EXPENDITURE</u>			
	<u>Transfer Payments</u>			
2,048,701	Direct Payments to Social Care Clients	2,527,288	2,095,288	2,301,655
	<u>Support Services</u>			
600,272	Internal Recharges and Transfers	612,270	603,719	726,442
<u>2,648,973</u>	<u>Expenditure</u>	<u>3,139,558</u>	<u>2,699,007</u>	<u>3,028,097</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-429,655	Grants and Subsidies	-510,422	-510,422	-696,023
-448,914	Reimbursements and Contributions	-448,914	-448,914	-448,914
	<u>Customer and Client Receipts</u>			
-278,619	Sales, Fees and Charges	-313,757	-313,757	-346,065
<u>-1,157,188</u>	<u>Income</u>	<u>-1,273,093</u>	<u>-1,273,093</u>	<u>-1,491,002</u>
<u>1,491,785</u>	<u>NET EXPENDITURE</u>	<u>1,866,465</u>	<u>1,425,914</u>	<u>1,537,095</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>PHYSICAL SUPPORT</u>			
	<u>HOME CARE - PS</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
10,939,128	3rd Party Payments to Care Providers	12,459,935	12,398,362	13,116,566
	<u>Support Services</u>			
1,411,304	Internal Recharges and Transfers	1,390,871	1,389,940	1,743,229
<u>12,350,432</u>	<u>Expenditure</u>	<u>13,850,806</u>	<u>13,788,302</u>	<u>14,859,795</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-4,749,119	Grants and Subsidies	-6,999,448	-6,705,875	-7,382,235
-2,270,375	Reimbursements and Contributions	-2,270,375	-2,270,375	-2,270,375
	<u>Customer and Client Receipts</u>			
-3,275,738	Sales, Fees and Charges	-3,838,869	-3,847,869	-4,242,605
<u>-10,295,232</u>	<u>Income</u>	<u>-13,108,692</u>	<u>-12,824,119</u>	<u>-13,895,215</u>
<u>2,055,200</u>	<u>NET EXPENDITURE</u>	<u>742,114</u>	<u>964,183</u>	<u>964,580</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>PHYSICAL SUPPORT</u>			
	<u>SUPPORTED LIVING - PS</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
2,823,847	3rd Party Payments to Care Providers	3,075,575	3,075,575	3,278,293
0	Voluntary & Independent Sector Payments	0	0	208,941
0	Supporting People Payments-external provision	0	351,278	0
	<u>Support Services</u>			
453,963	Internal Recharges and Transfers	456,661	456,661	244,539
	<u>CCG Pooled Budget</u>			
0	CCG Pooled Budget	0	13,556	0
<u>3,277,810</u>	<u>Expenditure</u>	<u>3,532,236</u>	<u>3,897,070</u>	<u>3,731,773</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-16,200	Grants and Subsidies	-152,265	-165,821	-276,294
-26,107	Reimbursements and Contributions	-41,353	-41,353	-41,353
	<u>Customer and Client Receipts</u>			
-1,461,865	Sales, Fees and Charges	-1,646,233	-1,646,233	-1,815,749
<u>-1,504,172</u>	<u>Income</u>	<u>-1,839,851</u>	<u>-1,853,407</u>	<u>-2,133,396</u>
<u>1,773,637</u>	<u>NET EXPENDITURE</u>	<u>1,692,385</u>	<u>2,043,663</u>	<u>1,598,377</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>PHYSICAL SUPPORT</u>			
	<u>DAY CARE - PS</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
0	3rd Party Payments to Care Providers	32,263	32,263	35,014
88,767	Voluntary & Independent Sector Payments	97,123	101,561	106,639
	<u>Support Services</u>			
371,014	Internal Recharges and Transfers	373,196	373,196	377,452
<u>459,781</u>	<u>Expenditure</u>	<u>502,582</u>	<u>507,020</u>	<u>519,105</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
0	Grants and Subsidies	0	-4,438	0
-86,000	Reimbursements and Contributions	-86,000	-86,000	-95,516
	<u>Customer and Client Receipts</u>			
-35,678	Sales, Fees and Charges	-40,178	-40,178	-44,315
<u>-121,678</u>	<u>Income</u>	<u>-126,178</u>	<u>-130,616</u>	<u>-139,831</u>
<u>338,103</u>	<u>NET EXPENDITURE</u>	<u>376,404</u>	<u>376,404</u>	<u>379,274</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>PHYSICAL SUPPORT</u>				
<u>REABLEMENT SERVICES - PS</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
3,259,307	Non-Teachers Pay	3,248,671	3,311,671	3,007,391
101,938	Agency Staff	0	0	150,000
22,711	Employee Retirement Costs	0	0	0
988	Employee Insurance Costs	988	988	1,196
<u>Premises Related Expenses</u>				
15,324	Repairs and Maintenance	400	400	400
1,421	Energy Costs	2,800	2,800	2,800
38,429	Rents & Rates	106,638	104,138	103,638
97	Water & Sewerage	1,000	1,000	1,000
7	Cleaning & Domestic Services	0	0	0
<u>Transport Related Expenses</u>				
150	External Transport Hire & Contracts	100	100	100
96,110	Travel Expenses	70,386	70,386	70,386
<u>Supplies and Services</u>				
49,508	Equipment	54,668	54,668	34,563
9,784	Furniture	7,906	7,906	7,906
23,617	Materials	11,000	11,000	19,000
80,004	Catering Costs	62,931	63,233	83,000
2,482	Clothing,Uniforms and Laundry	1,749	1,749	1,749
2,467	Printing and Reprographics	3,000	3,000	3,000
0	Direct Service Charge - Graphic Design Costs	264	264	264
2,435	Stationery and Office Expenses	1,750	1,750	1,750
18	Postage	150	150	150
16,018	Telephones	5,900	5,900	2,900
25,307	Hardware, Software & Other Computing	348	348	3,848
0	Legal Fees	0	2,500	0
3,341	Medical Fees	150	150	150
7,746	Other Professional Fees	4,675	4,675	4,675
76,014	Premises & Room Hire	65,000	65,000	83,000
0	Licenses	146	146	146
<u>Third Party Payments</u>				
4,667	Direct Service Charge-Cleansing	3,732	3,732	3,929
<u>Transfer Payments</u>				
0	Client Personal Allowances	500	500	500
<u>Support Services</u>				
310,072	Internal Recharges and Transfers	319,384	324,856	332,855
219,206	Central Premises Recharges	282,939	282,939	185,396
<u>Capital Charges and Financing Costs</u>				
37,735	Non-current Assets Depreciation & Amortisation	37,735	38,579	38,579
<u>4,406,904</u>	<u>Expenditure</u>	<u>4,294,910</u>	<u>4,364,528</u>	<u>4,144,271</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-138,138	Grants and Subsidies	0	0	0
-1,742,940	Reimbursements and Contributions	-1,799,772	-1,799,772	-1,799,772

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>Customer and Client Receipts</u>			
-1,026	Rents	-5,106	-5,106	-5,106
	<u>Support Services</u>			
-534,994	Internal Recharges and Transfers-Revenue	-534,994	-534,994	-534,994
<u>-2,417,098</u>	<u>Income</u>	<u>-2,339,872</u>	<u>-2,339,872</u>	<u>-2,339,872</u>
<u>1,989,806</u>	<u>NET EXPENDITURE</u>	<u>1,955,038</u>	<u>2,024,656</u>	<u>1,804,399</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>PHYSICAL SUPPORT</u>				
<u>INFORMATION AND EARLY INTERVENTION - PS</u>				
<u>EXPENDITURE</u>				
<u>Third Party Payments</u>				
442,251	Voluntary & Independent Sector Payments	382,267	561,604	693,542
<u>Support Services</u>				
31,369	Internal Recharges and Transfers	35,110	35,110	32,551
<u>CCG Pooled Budget</u>				
0	CCG Pooled Budget	0	9,160	0
<u>473,620</u>	<u>Expenditure</u>	<u>417,377</u>	<u>605,874</u>	<u>726,093</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-32,000	Grants and Subsidies	0	-115,209	-86,139
-365,264	Reimbursements and Contributions	-365,264	-365,264	-405,283
<u>Support Services</u>				
0	Internal Recharges and Transfers-Revenue	0	-73,288	0
<u>-397,264</u>	<u>Income</u>	<u>-365,264</u>	<u>-553,761</u>	<u>-491,422</u>
<u>76,356</u>	<u>NET EXPENDITURE</u>	<u>52,113</u>	<u>52,113</u>	<u>234,671</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>SENSORY SUPPORT</u>			
	<u>NURSING CARE - SS</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
58,752	3rd Party Payments to Care Providers	19,546	19,546	25,906
	<u>Support Services</u>			
82,185	Internal Recharges and Transfers	81,084	81,084	54,200
<u>140,937</u>	<u>Expenditure</u>	<u>100,630</u>	<u>100,630</u>	<u>80,106</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-14,737	Sales, Fees and Charges	-2,402	-2,402	-2,450
<u>-14,737</u>	<u>Income</u>	<u>-2,402</u>	<u>-2,402</u>	<u>-2,450</u>
<u>126,200</u>	<u>NET EXPENDITURE</u>	<u>98,228</u>	<u>98,228</u>	<u>77,656</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>SENSORY SUPPORT</u>			
	<u>RESIDENTIAL CARE - SS</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
244,104	3rd Party Payments to Care Providers	252,029	276,355	275,092
	<u>Support Services</u>			
9,824	Internal Recharges and Transfers	13,582	13,582	13,482
<u>253,928</u>	<u>Expenditure</u>	<u>265,611</u>	<u>289,937</u>	<u>288,574</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-2,889	Grants and Subsidies	-10,843	-10,843	-20,257
0	Reimbursements and Contributions	0	-24,326	0
	<u>Customer and Client Receipts</u>			
-69,545	Sales, Fees and Charges	-49,566	-49,566	-50,557
<u>-72,434</u>	<u>Income</u>	<u>-60,409</u>	<u>-84,735</u>	<u>-70,814</u>
<u>181,494</u>	<u>NET EXPENDITURE</u>	<u>205,202</u>	<u>205,202</u>	<u>217,760</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>SENSORY SUPPORT</u>			
	<u>DIRECT PAYMENTS - SS</u>			
	<u>EXPENDITURE</u>			
	<u>Transfer Payments</u>			
158,767	Direct Payments to Social Care Clients	466,440	466,440	403,755
	<u>Support Services</u>			
11,633	Internal Recharges and Transfers	11,384	11,384	13,451
<u>170,400</u>	<u>Expenditure</u>	<u>477,824</u>	<u>477,824</u>	<u>417,206</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-15,665	Grants and Subsidies	-15,665	-15,665	-21,361
	<u>Customer and Client Receipts</u>			
-51,438	Sales, Fees and Charges	-57,925	-57,925	-63,890
<u>-67,103</u>	<u>Income</u>	<u>-73,590</u>	<u>-73,590</u>	<u>-85,251</u>
<u>103,297</u>	<u>NET EXPENDITURE</u>	<u>404,234</u>	<u>404,234</u>	<u>331,955</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>SENSORY SUPPORT</u>			
	<u>HOME CARE - SS</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
265,514	3rd Party Payments to Care Providers	348,409	348,409	582,119
	<u>Support Services</u>			
0	Internal Recharges and Transfers	0	0	939
<u>265,514</u>	<u>Expenditure</u>	<u>348,409</u>	<u>348,409</u>	<u>583,058</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-6,527	Grants and Subsidies	-16,300	-16,300	-30,453
<u>-6,527</u>	<u>Income</u>	<u>-16,300</u>	<u>-16,300</u>	<u>-30,453</u>
<u>258,987</u>	<u>NET EXPENDITURE</u>	<u>332,109</u>	<u>332,109</u>	<u>552,605</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual		Allowed	Revised	Forward
Expenditure		Estimate	Estimate	Estimate
<u>2022/23</u>		<u>2023/24</u>	<u>2023/24</u>	<u>2024/25</u>
£		£	£	£
	<u>SENSORY SUPPORT</u>			
	<u>DAY CARE - SS</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
4,737	3rd Party Payments to Care Providers	0	0	0
<u>4,737</u>	<u>Expenditure</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>4,737</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>SENSORY SUPPORT</u>			
	<u>INFORMATION AND EARLY INTERVENTION - SS</u>			
	<u>EXPENDITURE</u>			
	<u>Supplies and Services</u>			
12,029	Equipment	16,380	16,380	16,380
	<u>Third Party Payments</u>			
103,586	Voluntary & Independent Sector Payments	102,664	107,843	113,225
	<u>Support Services</u>			
7,957	Internal Recharges and Transfers	9,022	9,022	8,837
<u>123,572</u>	<u>Expenditure</u>	<u>128,066</u>	<u>133,245</u>	<u>138,442</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
0	Grants and Subsidies	0	-5,179	0
-101,000	Reimbursements and Contributions	-101,000	-101,000	-111,561
<u>-101,000</u>	<u>Income</u>	<u>-101,000</u>	<u>-106,179</u>	<u>-111,561</u>
<u>22,572</u>	<u>NET EXPENDITURE</u>	<u>27,066</u>	<u>27,066</u>	<u>26,881</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>SUPPORT WITH MEMORY AND COGNITION</u>				
<u>NURSING CARE - SMC</u>				
<u>EXPENDITURE</u>				
<u>Third Party Payments</u>				
168,441	3rd Party Payments to Care Providers	276,041	276,041	689,371
<u>Support Services</u>				
1,607,134	Internal Recharges and Transfers	1,593,056	1,593,056	1,998,621
<u>1,775,575</u>	<u>Expenditure</u>	<u>1,869,097</u>	<u>1,869,097</u>	<u>2,687,992</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
0	Grants and Subsidies	-12,085	-12,085	-22,578
-72,270	Reimbursements and Contributions	0	0	0
<u>Customer and Client Receipts</u>				
-52,562	Sales, Fees and Charges	-28,514	-28,514	-188,604
<u>-124,832</u>	<u>Income</u>	<u>-40,599</u>	<u>-40,599</u>	<u>-211,182</u>
<u>1,650,743</u>	<u>NET EXPENDITURE</u>	<u>1,828,498</u>	<u>1,828,498</u>	<u>2,476,810</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>SUPPORT WITH MEMORY AND COGNITION</u>			
	<u>RESIDENTIAL CARE - SMC</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
8,979,560	3rd Party Payments to Care Providers	9,591,855	9,833,919	11,782,316
	<u>Support Services</u>			
459,785	Internal Recharges and Transfers	460,581	460,633	478,914
<u>9,439,345</u>	<u>Expenditure</u>	<u>10,052,436</u>	<u>10,294,552</u>	<u>12,261,230</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-239,490	Grants and Subsidies	-420,064	-420,064	-2,299,621
-906,250	Reimbursements and Contributions	-502,440	-744,504	-502,440
	<u>Customer and Client Receipts</u>			
-3,455,143	Sales, Fees and Charges	-3,298,197	-3,298,197	-3,839,409
<u>-4,600,883</u>	<u>Income</u>	<u>-4,220,701</u>	<u>-4,462,765</u>	<u>-6,641,470</u>
<u>4,838,462</u>	<u>NET EXPENDITURE</u>	<u>5,831,735</u>	<u>5,831,787</u>	<u>5,619,760</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>	Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£	£	£	£
<u>SUPPORT WITH MEMORY AND COGNITION</u>			
<u>SUPPORTED ACCOMMODATION - SMC</u>			
<u>EXPENDITURE</u>			
<u>Third Party Payments</u>			
0 3rd Party Payments to Care Providers	147,522	147,522	161,806
0 Supporting People Payments-external provision	0	293,252	0
0 <u>Expenditure</u>	<u>147,522</u>	<u>440,774</u>	<u>161,806</u>
<u>INCOME</u>			
<u>External Grants and Reimbursements</u>			
0 Grants and Subsidies	-6,459	-6,459	-12,067
0 <u>Income</u>	<u>-6,459</u>	<u>-6,459</u>	<u>-12,067</u>
0 <u>NET EXPENDITURE</u>	<u>141,063</u>	<u>434,315</u>	<u>149,739</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>SUPPORT WITH MEMORY AND COGNITION</u>			
	<u>DIRECT PAYMENTS - SMC</u>			
	<u>EXPENDITURE</u>			
	<u>Transfer Payments</u>			
52,325	Direct Payments to Social Care Clients	53,922	53,922	58,236
	<u>Support Services</u>			
13,768	Internal Recharges and Transfers	16,660	16,660	16,316
<u>66,093</u>	<u>Expenditure</u>	<u>70,582</u>	<u>70,582</u>	<u>74,552</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-7,144	Sales, Fees and Charges	-8,045	-8,045	-8,874
<u>-7,144</u>	<u>Income</u>	<u>-8,045</u>	<u>-8,045</u>	<u>-8,874</u>
<u>58,948</u>	<u>NET EXPENDITURE</u>	<u>62,537</u>	<u>62,537</u>	<u>65,678</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>SUPPORT WITH MEMORY AND COGNITION</u>			
	<u>HOME CARE - SMC</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
304,817	3rd Party Payments to Care Providers	393,867	393,867	427,453
	<u>Support Services</u>			
27,205	Internal Recharges and Transfers	27,872	27,872	34,296
<u>332,022</u>	<u>Expenditure</u>	<u>421,739</u>	<u>421,739</u>	<u>461,749</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-8,104	Grants and Subsidies	-17,123	-17,123	-31,990
-60,000	Reimbursements and Contributions	-60,000	-60,000	-60,000
	<u>Customer and Client Receipts</u>			
-138,858	Sales, Fees and Charges	-156,370	-156,370	-172,472
<u>-206,961</u>	<u>Income</u>	<u>-233,493</u>	<u>-233,493</u>	<u>-264,462</u>
<u>125,061</u>	<u>NET EXPENDITURE</u>	<u>188,246</u>	<u>188,246</u>	<u>197,287</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>SUPPORT WITH MEMORY AND COGNITION</u>			
	<u>SUPPORTED LIVING - SMC</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
370,661	3rd Party Payments to Care Providers	347,790	347,790	410,179
	<u>CCG Pooled Budget</u>			
0	CCG Pooled Budget	0	25,222	0
<u>370,661</u>	<u>Expenditure</u>	<u>347,790</u>	<u>373,012</u>	<u>410,179</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
0	Grants and Subsidies	-16,173	-41,395	0
-341,858	Reimbursements and Contributions	-298,493	-298,493	-298,493
	<u>Customer and Client Receipts</u>			
8,653	Sales, Fees and Charges	0	0	0
<u>-333,205</u>	<u>Income</u>	<u>-314,666</u>	<u>-339,888</u>	<u>-298,493</u>
<u>37,456</u>	<u>NET EXPENDITURE</u>	<u>33,124</u>	<u>33,124</u>	<u>111,686</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>SUPPORT WITH MEMORY AND COGNITION</u>				
<u>DAY CARE - SMC</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
488,279	Non-Teachers Pay	569,125	584,575	626,336
310	Employee Retirement Costs	0	0	0
387	Employee Insurance Costs	387	387	469
<u>Premises Related Expenses</u>				
1,314	Repairs and Maintenance	0	0	0
593	Direct Service Charge-Ground Maintenance	0	0	0
<u>Transport Related Expenses</u>				
1,662	Travel Expenses	245	245	245
<u>Supplies and Services</u>				
5,078	Equipment	1,200	1,200	1,200
0	Furniture	500	500	500
2,975	Materials	2,500	2,500	2,500
20,663	Catering Costs	18,000	18,000	19,450
305	Clothing,Uniforms and Laundry	400	400	400
1,156	Printing and Reprographics	250	250	250
295	Direct Service Charge - Graphic Design Costs	0	0	0
457	Stationery and Office Expenses	600	600	600
15	Postage	50	50	50
5,806	Telephones	2,720	2,720	2,720
5,591	Hardware, Software & Other Computing	0	0	0
178	Medical Fees	100	100	100
2,270	Direct Service Charge-Security	2,563	2,563	2,371
159	Licenses	150	150	150
<u>Third Party Payments</u>				
70,572	Voluntary & Independent Sector Payments	77,213	80,742	84,779
2,552	Direct Service Charge-Cleansing	2,636	2,636	2,775
<u>Support Services</u>				
527,563	Internal Recharges and Transfers	507,686	508,521	581,290
88,072	Central Premises Recharges	119,109	119,109	78,046
<u>Capital Charges and Financing Costs</u>				
31,180	Non-current Assets Depreciation & Amortisation	31,180	31,180	31,180
<u>1,257,431</u>	<u>Expenditure</u>	<u>1,336,614</u>	<u>1,356,428</u>	<u>1,435,411</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
0	Grants and Subsidies	0	-3,529	0
-433,095	Reimbursements and Contributions	-433,095	-433,095	-440,661
<u>Customer and Client Receipts</u>				
-187,512	Sales, Fees and Charges	-205,188	-205,188	-226,317
<u>Support Services</u>				
-4,767	Internal Recharges and Transfers-Revenue	-4,767	-4,767	-4,767
<u>-625,374</u>	<u>Income</u>	<u>-643,050</u>	<u>-646,579</u>	<u>-671,745</u>
<u>632,057</u>	<u>NET EXPENDITURE</u>	<u>693,564</u>	<u>709,849</u>	<u>763,666</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>LEARNING DISABILITY SUPPORT</u>			
	<u>NURSING CARE - LD</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
17,574	3rd Party Payments to Care Providers	0	0	0
	<u>Support Services</u>			
401,135	Internal Recharges and Transfers	394,053	394,053	439,901
<u>418,709</u>	<u>Expenditure</u>	<u>394,053</u>	<u>394,053</u>	<u>439,901</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-3,761	Sales, Fees and Charges	0	0	0
<u>-3,761</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>414,948</u>	<u>NET EXPENDITURE</u>	<u>394,053</u>	<u>394,053</u>	<u>439,901</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>LEARNING DISABILITY SUPPORT</u>			
	<u>RESIDENTIAL CARE - LD</u>			
	<u>EXPENDITURE</u>			
	<u>Transport Related Expenses</u>			
0	Travel Expenses	0	0	0
	<u>Third Party Payments</u>			
3,806,150	3rd Party Payments to Care Providers	4,690,580	3,950,753	4,150,876
	<u>Support Services</u>			
849,272	Internal Recharges and Transfers	852,721	846,961	1,205,868
<u>4,655,422</u>	<u>Expenditure</u>	<u>5,543,301</u>	<u>4,797,714</u>	<u>5,356,744</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-9,594	Grants and Subsidies	-128,144	-128,144	-318,233
-50,000	Reimbursements and Contributions	-50,000	-360,173	-50,000
	<u>Customer and Client Receipts</u>			
-171,668	Sales, Fees and Charges	-131,748	-131,748	-205,633
<u>-231,262</u>	<u>Income</u>	<u>-309,892</u>	<u>-620,065</u>	<u>-573,866</u>
<u>4,424,160</u>	<u>NET EXPENDITURE</u>	<u>5,233,409</u>	<u>4,177,649</u>	<u>4,782,878</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>LEARNING DISABILITY SUPPORT</u>			
	<u>DIRECT PAYMENTS - LD</u>			
	<u>EXPENDITURE</u>			
	<u>Transfer Payments</u>			
6,496,599	Direct Payments to Social Care Clients	7,256,300	7,256,300	8,113,307
	<u>Support Services</u>			
606,453	Internal Recharges and Transfers	611,405	598,347	564,144
<u>7,103,052</u>	<u>Expenditure</u>	<u>7,867,705</u>	<u>7,854,647</u>	<u>8,677,451</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-824,722	Grants and Subsidies	-986,257	-986,257	-1,344,881
-1,066,011	Reimbursements and Contributions	-1,060,086	-1,060,086	-1,060,086
	<u>Customer and Client Receipts</u>			
-522,441	Sales, Fees and Charges	-588,330	-588,330	-648,911
	<u>Support Services</u>			
-39,206	Internal Recharges and Transfers-Revenue	-39,206	0	0
<u>-2,452,380</u>	<u>Income</u>	<u>-2,673,879</u>	<u>-2,634,673</u>	<u>-3,053,878</u>
<u>4,650,672</u>	<u>NET EXPENDITURE</u>	<u>5,193,826</u>	<u>5,219,974</u>	<u>5,623,573</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>LEARNING DISABILITY SUPPORT</u>			
	<u>HOME CARE - LD</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
961,191	3rd Party Payments to Care Providers	1,096,510	1,396,510	1,515,593
	<u>Support Services</u>			
153,814	Internal Recharges and Transfers	154,130	154,130	204,339
<u>1,115,006</u>	<u>Expenditure</u>	<u>1,250,640</u>	<u>1,550,640</u>	<u>1,719,932</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-28,858	Grants and Subsidies	-51,208	-51,208	-93,502
-230,000	Reimbursements and Contributions	-230,000	-230,000	-230,000
	<u>Customer and Client Receipts</u>			
-101,951	Sales, Fees and Charges	-114,809	-114,809	-126,631
	<u>Support Services</u>			
-19,760	Internal Recharges and Transfers-Revenue	-19,760	0	0
<u>-380,569</u>	<u>Income</u>	<u>-415,777</u>	<u>-396,017</u>	<u>-450,133</u>
<u>734,437</u>	<u>NET EXPENDITURE</u>	<u>834,863</u>	<u>1,154,623</u>	<u>1,269,799</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>LEARNING DISABILITY SUPPORT</u>				
<u>SUPPORTED LIVING - LD</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
3,462,895	Non-Teachers Pay	3,836,648	3,688,648	3,700,677
-1,412	Employee Retirement Costs	100	100	100
4,563	Employee Insurance Costs	4,563	4,563	5,525
<u>Premises Related Expenses</u>				
1,540	Repairs and Maintenance	3,000	3,000	3,000
1,144	Energy Costs	1,700	1,700	1,700
923	Rents & Rates	20,565	565	565
626	Water & Sewerage	600	600	600
36	Cleaning & Domestic Services	0	0	0
2,494	Direct Service Charge-Cleaning	2,777	2,777	3,135
<u>Transport Related Expenses</u>				
0	Direct Transport Costs	100	100	100
0	External Transport Hire & Contracts	1,000	1,000	1,000
13,288	Travel Expenses	6,150	6,150	6,150
<u>Supplies and Services</u>				
5,109	Equipment	1,500	1,500	1,500
692	Furniture	1,000	1,000	1,000
2,138	Materials	1,000	1,000	1,000
23,111	Catering Costs	35,000	35,000	28,451
0	Clothing,Uniforms and Laundry	500	500	500
4,747	Printing and Reprographics	1,500	1,500	1,500
0	Direct Service Charge - Graphic Design Costs	10	10	10
1,081	Stationery and Office Expenses	1,230	1,230	1,230
0	Postage	50	50	50
7,537	Telephones	17,200	8,651	17,200
6,861	Hardware, Software & Other Computing	10,200	12,200	10,200
2,173	Medical Fees	500	500	500
6,760	Other Professional Fees	500	500	500
0	Exam & Course Fees (incl. students & clients)	50	50	50
409	Other Supplies & Services	0	0	0
37	Professional Meetings	100	100	100
<u>Third Party Payments</u>				
11,531,514	3rd Party Payments to Care Providers	10,702,933	13,307,007	14,444,165
0	Supporting People Payments-external provision	0	542,537	0
<u>Support Services</u>				
3,041,003	Internal Recharges and Transfers	3,025,328	3,067,192	3,587,709
<u>18,119,271</u>	<u>Expenditure</u>	<u>17,675,804</u>	<u>20,689,730</u>	<u>21,818,217</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-2,651,891	Grants and Subsidies	-4,097,184	-5,056,561	-5,861,600
-1,718,313	Reimbursements and Contributions	-1,718,313	-1,927,313	-1,718,313
<u>Customer and Client Receipts</u>				
-233,294	Sales, Fees and Charges	-283,900	-257,351	-283,851
<u>Support Services</u>				

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual		Allowed	Revised	Forward
Expenditure		Estimate	Estimate	Estimate
<u>2022/23</u>		<u>2023/24</u>	<u>2023/24</u>	<u>2024/25</u>
£		£	£	£
-698,079	Internal Recharges and Transfers-Revenue	-818,703	-533,677	-413,053
<u>-5,301,577</u>	<u>Income</u>	<u>-6,918,100</u>	<u>-7,774,902</u>	<u>-8,276,817</u>
<u>12,817,694</u>	<u>NET EXPENDITURE</u>	<u>10,757,704</u>	<u>12,914,828</u>	<u>13,541,400</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>LEARNING DISABILITY SUPPORT</u>				
<u>DAY CARE - LD</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
1,416,987	Non-Teachers Pay	1,299,799	1,566,349	1,634,306
285	Employee Retirement Costs	200	200	200
1,558	Employee Insurance Costs	1,558	1,558	1,886
<u>Premises Related Expenses</u>				
3,666	Repairs and Maintenance	500	500	500
814	Direct Service Charge-Ground Maintenance	1,743	1,743	3,883
8,641	Direct Service Charge-Cleaning	9,621	9,621	10,860
10,058	Direct Service Charge-Caretaking	11,090	11,090	11,836
<u>Transport Related Expenses</u>				
9,312	Direct Service Charge-Pooled Transport Costs	9,441	9,441	11,045
789	Travel Expenses	3,727	3,727	3,727
<u>Supplies and Services</u>				
6,760	Equipment	8,200	8,200	10,200
2,727	Furniture	300	300	300
1,281	Materials	3,700	3,700	1,700
11,882	Catering Costs	10,000	20,000	15,000
396	Clothing,Uniforms and Laundry	250	250	250
1,802	Printing and Reprographics	1,200	1,200	1,200
0	Direct Service Charge - Graphic Design Costs	116	116	116
868	Stationery and Office Expenses	650	650	650
2	Postage	100	100	100
10,921	Telephones	8,250	8,250	3,250
13,822	Hardware, Software & Other Computing	3,360	3,360	3,360
130	Medical Fees	1,300	1,300	1,300
-125	Other Professional Fees	3,895	3,895	3,895
40,787	Premises & Room Hire	50,000	50,000	50,000
0	Professional Meetings	600	600	600
106	Advertising, Promotion & Notices	0	0	0
434	Licenses	650	650	650
<u>Third Party Payments</u>				
565,206	3rd Party Payments to Care Providers	659,903	525,903	465,748
22,693	Voluntary & Independent Sector Payments	43,764	33,764	43,764
5,102	Direct Service Charge-Cleansing	4,930	4,930	5,190
<u>Support Services</u>				
900,053	Internal Recharges and Transfers	859,752	851,455	892,595
117,670	Central Premises Recharges	148,826	148,826	97,518
<u>Capital Charges and Financing Costs</u>				
51,960	Non-current Assets Depreciation & Amortisation	51,960	51,960	51,960
<u>3,206,588</u>	<u>Expenditure</u>	<u>3,199,385</u>	<u>3,323,638</u>	<u>3,327,589</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
0	Grants and Subsidies	-28,891	-28,891	-53,976
-400,000	Reimbursements and Contributions	-400,000	-400,000	-400,000
<u>Customer and Client Receipts</u>				

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual		Allowed	Revised	Forward
Expenditure		Estimate	Estimate	Estimate
<u>2022/23</u>		<u>2023/24</u>	<u>2023/24</u>	<u>2024/25</u>
£		£	£	£
-480,629	Sales, Fees and Charges	-543,591	-543,591	-596,630
	<u>Support Services</u>			
-157,050	Internal Recharges and Transfers-Revenue	-175,028	-175,028	-175,028
<u>-1,037,679</u>	<u>Income</u>	<u>-1,147,510</u>	<u>-1,147,510</u>	<u>-1,225,634</u>
<u>2,168,908</u>	<u>NET EXPENDITURE</u>	<u>2,051,875</u>	<u>2,176,128</u>	<u>2,101,955</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>MENTAL HEALTH SUPPORT</u>			
	<u>NURSING CARE - MH</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
140,547	3rd Party Payments to Care Providers	2,949	2,949	3,909
	<u>Support Services</u>			
679,409	Internal Recharges and Transfers	1,053,642	1,053,642	1,471,498
<u>819,956</u>	<u>Expenditure</u>	<u>1,056,591</u>	<u>1,056,591</u>	<u>1,475,407</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-15,628	Sales, Fees and Charges	-7,822	-7,822	-7,978
<u>-15,628</u>	<u>Income</u>	<u>-7,822</u>	<u>-7,822</u>	<u>-7,978</u>
<u>804,328</u>	<u>NET EXPENDITURE</u>	<u>1,048,769</u>	<u>1,048,769</u>	<u>1,467,429</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>MENTAL HEALTH SUPPORT</u>			
	<u>RESIDENTIAL CARE - MH</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
1,069,281	3rd Party Payments to Care Providers	1,168,781	1,215,733	1,275,738
	<u>Support Services</u>			
594,301	Internal Recharges and Transfers	591,741	591,741	876,489
<u>1,663,582</u>	<u>Expenditure</u>	<u>1,760,522</u>	<u>1,807,474</u>	<u>2,152,227</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-9,857	Grants and Subsidies	-50,597	-50,597	-386,811
0	Reimbursements and Contributions	0	-46,952	0
	<u>Customer and Client Receipts</u>			
-180,162	Sales, Fees and Charges	-289,266	-289,266	-330,839
<u>-190,018</u>	<u>Income</u>	<u>-339,863</u>	<u>-386,815</u>	<u>-717,650</u>
<u>1,473,564</u>	<u>NET EXPENDITURE</u>	<u>1,420,659</u>	<u>1,420,659</u>	<u>1,434,577</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>MENTAL HEALTH SUPPORT</u>			
	<u>SUPPORTED ACCOMMODATION - MH</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
0	Voluntary & Independent Sector Payments	0	0	242,616
0	<u>Expenditure</u>	0	0	<u>242,616</u>
0	<u>NET EXPENDITURE</u>	0	0	<u>242,616</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>MENTAL HEALTH SUPPORT</u>			
	<u>DIRECT PAYMENTS - MH</u>			
	<u>EXPENDITURE</u>			
	<u>Transfer Payments</u>			
59,833	Direct Payments to Social Care Clients	49,557	49,557	53,522
	<u>Support Services</u>			
15,399	Internal Recharges and Transfers	15,959	15,959	11,475
<u>75,232</u>	<u>Expenditure</u>	<u>65,516</u>	<u>65,516</u>	<u>64,997</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-14,937	Sales, Fees and Charges	-16,821	-16,821	-18,553
<u>-14,937</u>	<u>Income</u>	<u>-16,821</u>	<u>-16,821</u>	<u>-18,553</u>
<u>60,294</u>	<u>NET EXPENDITURE</u>	<u>48,695</u>	<u>48,695</u>	<u>46,444</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>MENTAL HEALTH SUPPORT</u>			
	<u>HOME CARE - MH</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
306,875	3rd Party Payments to Care Providers	375,340	375,340	407,347
	<u>Support Services</u>			
491,101	Internal Recharges and Transfers	107,382	107,382	125,201
<u>797,976</u>	<u>Expenditure</u>	<u>482,722</u>	<u>482,722</u>	<u>532,548</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-7,720	Grants and Subsidies	-17,159	-17,159	-32,057
-60,000	Reimbursements and Contributions	-60,000	-60,000	-60,000
	<u>Customer and Client Receipts</u>			
-20,931	Sales, Fees and Charges	-23,571	-23,571	-25,998
<u>-88,651</u>	<u>Income</u>	<u>-100,730</u>	<u>-100,730</u>	<u>-118,055</u>
<u>709,325</u>	<u>NET EXPENDITURE</u>	<u>381,992</u>	<u>381,992</u>	<u>414,493</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MENTAL HEALTH SUPPORT</u>				
<u>SUPPORTED LIVING - MH</u>				
<u>EXPENDITURE</u>				
<u>Third Party Payments</u>				
422,193	3rd Party Payments to Care Providers	500,352	500,352	554,528
0	Voluntary & Independent Sector Payments	0	0	307,917
0	Supporting People Payments-external provision	0	317,730	0
<u>Support Services</u>				
333,746	Internal Recharges and Transfers	331,951	331,951	350,083
<u>755,940</u>	<u>Expenditure</u>	<u>832,303</u>	<u>1,150,033</u>	<u>1,212,528</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
0	Grants and Subsidies	-24,095	-24,095	-45,015
-96,000	Reimbursements and Contributions	-96,000	-96,000	-96,000
<u>-96,000</u>	<u>Income</u>	<u>-120,095</u>	<u>-120,095</u>	<u>-141,015</u>
<u>659,940</u>	<u>NET EXPENDITURE</u>	<u>712,208</u>	<u>1,029,938</u>	<u>1,071,513</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>MENTAL HEALTH SUPPORT</u>			
	<u>DAY CARE - MH</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
107	Employee Insurance Costs	107	107	130
	<u>Supplies and Services</u>			
4	Printing and Reprographics	0	0	0
329	Hardware, Software & Other Computing	0	0	0
	<u>Third Party Payments</u>			
0	3rd Party Payments to Care Providers	531	531	576
	<u>Support Services</u>			
35,087	Internal Recharges and Transfers	35,177	37,492	36,824
<u>35,527</u>	<u>Expenditure</u>	<u>35,815</u>	<u>38,130</u>	<u>37,530</u>
<u>35,527</u>	<u>NET EXPENDITURE</u>	<u>35,815</u>	<u>38,130</u>	<u>37,530</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MENTAL HEALTH SUPPORT</u>				
<u>REABLEMENT SERVICES - MH</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
181,732	Non-Teachers Pay	182,511	182,511	100,366
152	Employee Insurance Costs	152	152	184
<u>Premises Related Expenses</u>				
0	Rents & Rates	2,620	2,620	620
<u>Transport Related Expenses</u>				
5,033	Travel Expenses	2,650	2,650	4,650
<u>Supplies and Services</u>				
3	Equipment	500	500	500
239	Materials	150	150	150
97	Printing and Reprographics	150	150	150
0	Direct Service Charge - Graphic Design Costs	50	50	50
61	Stationery and Office Expenses	300	300	300
3,078	Telephones	800	800	800
3,566	Hardware, Software & Other Computing	160	160	160
<u>Support Services</u>				
39,126	Internal Recharges and Transfers	37,945	36,037	40,460
<u>233,086</u>	<u>Expenditure</u>	<u>227,988</u>	<u>226,080</u>	<u>148,390</u>
<u>INCOME</u>				
<u>Support Services</u>				
-241,849	Internal Recharges and Transfers-Revenue	-241,186	0	0
<u>-241,849</u>	<u>Income</u>	<u>-241,186</u>	<u>0</u>	<u>0</u>
<u>-8,762</u>	<u>NET EXPENDITURE</u>	<u>-13,198</u>	<u>226,080</u>	<u>148,390</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MENTAL HEALTH SUPPORT</u>				
<u>INFORMATION AND EARLY INTERVENTION - MH</u>				
<u>EXPENDITURE</u>				
<u>Third Party Payments</u>				
58,920	Voluntary & Independent Sector Payments	59,417	62,388	65,507
<u>Support Services</u>				
4,644	Internal Recharges and Transfers	5,264	5,264	5,153
<u>63,564</u>	<u>Expenditure</u>	<u>64,681</u>	<u>67,652</u>	<u>70,660</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
0	Grants and Subsidies	0	-2,971	0
-61,289	Reimbursements and Contributions	-61,289	-61,289	-67,379
<u>-61,289</u>	<u>Income</u>	<u>-61,289</u>	<u>-64,260</u>	<u>-67,379</u>
<u>2,275</u>	<u>NET EXPENDITURE</u>	<u>3,392</u>	<u>3,392</u>	<u>3,281</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>SUPPORT FOR CARERS</u>			
	<u>OTHER CARER SERVICES</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
140,287	3rd Party Payments to Care Providers	52,778	202,570	201,856
782,622	Voluntary & Independent Sector Payments	731,700	827,603	874,833
	<u>Support Services</u>			
36,899	Internal Recharges and Transfers	39,256	39,256	38,501
<u>959,809</u>	<u>Expenditure</u>	<u>823,734</u>	<u>1,069,429</u>	<u>1,115,190</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
0	Grants and Subsidies	0	-45,695	0
-793,000	Reimbursements and Contributions	-772,000	-772,000	-772,000
<u>-793,000</u>	<u>Income</u>	<u>-772,000</u>	<u>-817,695</u>	<u>-772,000</u>
<u>166,809</u>	<u>NET EXPENDITURE</u>	<u>51,734</u>	<u>251,734</u>	<u>343,190</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>ASSISTIVE EQUIPMENT AND TECHNOLOGY</u>				
<u>OCCUPATIONAL THERAPY</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
1,023,918	Non-Teachers Pay	1,452,082	1,328,197	1,710,247
74,740	Agency Staff	0	156,000	0
648	Employee Recruitment Costs	0	4,000	0
318	Employee Insurance Costs	318	318	385
<u>Premises Related Expenses</u>				
257,802	Repairs and Maintenance	100,000	100,000	250,000
<u>Transport Related Expenses</u>				
3,267	Direct Service Charge-Pooled Transport Costs	3,617	3,617	4,182
20,851	Travel Expenses	31,600	23,700	31,600
<u>Supplies and Services</u>				
151,621	Equipment	34,597	158,340	100,000
72	Printing and Reprographics	4,000	4,000	4,000
0	Direct Service Charge - Graphic Design Costs	201	201	201
0	Stationery and Office Expenses	2,176	2,176	176
0	Postage	784	784	784
1,487	Telephones	6,016	7,416	8,016
20,851	Hardware, Software & Other Computing	0	2,500	0
83,097	Consultants	65,000	65,000	215,000
50	Other Professional Fees	0	200,000	0
<u>Third Party Payments</u>				
854,996	3rd Party Payments to Private Contractors	666,307	666,307	884,622
<u>Support Services</u>				
163,600	Internal Recharges and Transfers	163,106	160,225	163,406
<u>2,657,318</u>	<u>Expenditure</u>	<u>2,529,804</u>	<u>2,882,781</u>	<u>3,372,619</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
0	Grants and Subsidies	0	-249,858	-588,800
-1,729,156	Reimbursements and Contributions	-1,558,184	-1,614,184	-1,593,184
<u>Customer and Client Receipts</u>				
0	Sales, Fees and Charges	-504	-504	-504
<u>Support Services</u>				
0	Internal Recharges and Transfers-Capital	-135,000	-135,000	-135,000
<u>-1,729,156</u>	<u>Income</u>	<u>-1,693,688</u>	<u>-1,999,546</u>	<u>-2,317,488</u>
<u>928,162</u>	<u>NET EXPENDITURE</u>	<u>836,116</u>	<u>883,235</u>	<u>1,055,131</u>

**INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS**

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>ASSISTIVE EQUIPMENT AND TECHNOLOGY</u>				
<u>CARELINE</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
765,837	Non-Teachers Pay	892,935	906,935	911,190
7,071	Agency Staff	0	0	0
0	Employee Recruitment Costs	480	480	480
195	Employee Retirement Costs	0	0	0
<u>Transport Related Expenses</u>				
16,418	Direct Service Charge-Pooled Transport Costs	24,374	24,374	27,410
904	External Transport Hire & Contracts	0	7,000	0
3,175	Travel Expenses	8,707	5,707	8,707
<u>Supplies and Services</u>				
182,653	Equipment	187,967	190,967	185,967
150	Materials	0	0	0
0	Catering Costs	1,400	1,400	400
977	Clothing,Uniforms and Laundry	2,646	2,646	2,646
6,826	Printing and Reprographics	10,800	10,800	13,800
2,161	Direct Service Charge - Graphic Design Costs	5,346	5,346	5,346
101	Stationery and Office Expenses	825	825	825
124	Postage	380	380	380
502	Telephones	3,826	3,826	2,326
8,910	Hardware, Software & Other Computing	34,951	34,951	36,451
0	Legal Fees	500	500	500
273	Medical Fees	0	0	0
5,977	Other Professional Fees	300	300	300
1,839	Direct Service Charge-Security	2,076	2,076	1,920
3,220	Other Supplies & Services	1,042	1,042	1,042
6,439	Advertising, Promotion & Notices	12,446	12,446	12,446
0	Licenses	147	147	147
<u>Support Services</u>				
49,087	Internal Recharges and Transfers	52,420	55,697	54,059
<u>Capital Charges and Financing Costs</u>				
6,960	Non-current Assets Depreciation & Amortisation	6,960	4,814	4,814
<u>1,069,799</u>	<u>Expenditure</u>	<u>1,250,528</u>	<u>1,272,659</u>	<u>1,271,156</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-11,371	Grants and Subsidies	0	0	-50,172
-128,000	Reimbursements and Contributions	-136,228	-218,228	-136,228
<u>Customer and Client Receipts</u>				
-674,491	Sales, Fees and Charges	-819,694	-810,694	-836,088
<u>Support Services</u>				
-69,966	Internal Recharges and Transfers-Revenue	-89,082	-68,754	0
<u>-883,828</u>	<u>Income</u>	<u>-1,045,004</u>	<u>-1,097,676</u>	<u>-1,022,488</u>
<u>185,970</u>	<u>NET EXPENDITURE</u>	<u>205,524</u>	<u>174,983</u>	<u>248,668</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>ASSESSMENT AND CARE MANAGEMENT</u>				
<u>CARE MANAGEMENT TEAMS</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
6,764,458	Non-Teachers Pay	7,673,982	7,840,578	8,584,906
258,573	Agency Staff	0	164,400	96,000
10,106	IR35 Employees	0	0	0
167	Employee Recruitment Costs	0	0	0
332	Employee Retirement Costs	0	0	0
4,855	Employee Insurance Costs	4,855	4,855	5,879
16,311	Other Training Expenses	18,486	18,486	18,486
<u>Premises Related Expenses</u>				
290	Repairs and Maintenance	0	0	0
<u>Transport Related Expenses</u>				
6,888	External Transport Hire & Contracts	10,500	10,500	14,500
112,147	Travel Expenses	156,719	129,894	130,694
<u>Supplies and Services</u>				
65,841	Equipment	19,820	59,820	53,820
682	Furniture	50	50	50
1,555	Materials	2,160	2,160	2,160
0	Catering Costs	50	50	50
9,727	Printing and Reprographics	1,100	1,100	1,100
1,797	Direct Service Charge - Graphic Design Costs	363	363	363
1,946	Stationery and Office Expenses	2,075	2,075	1,320
0	Postage	50	50	50
20,336	Telephones	11,045	10,045	10,770
97,412	Hardware, Software & Other Computing	7,740	33,340	12,295
567	Legal Fees	0	0	0
3,071	Medical Fees	550	550	550
-1,508	Consultants	0	65,000	0
187,510	Other Professional Fees	170,951	130,951	153,451
0	Premises & Room Hire	150	150	150
2	Professional Meetings	20	20	20
507	Advertising, Promotion & Notices	0	0	0
<u>Third Party Payments</u>				
1,233,319	3rd Party Payments to Care Providers	438,311	1,069,929	1,027,765
100	Direct Service Charge-Cleansing	0	0	0
1,795	3rd Party Payments to Private Contractors	0	0	0
<u>Transfer Payments</u>				
-1,120	Client Personal Allowances	500	2,725	2,500
1,100	Benefits	0	0	0
<u>Support Services</u>				
1,553,740	Internal Recharges and Transfers	1,580,542	1,619,401	1,590,215
67,770	Central Premises Recharges	25,431	25,431	16,664
<u>10,420,276</u>	<u>Expenditure</u>	<u>10,125,450</u>	<u>11,191,923</u>	<u>11,723,758</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-371,800	Grants and Subsidies	-51,837	-984,451	-1,340,237

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual		Allowed	Revised	Forward
Expenditure		Estimate	Estimate	Estimate
<u>2022/23</u>		<u>2023/24</u>	<u>2023/24</u>	<u>2024/25</u>
£		£	£	£
-3,535,856	Reimbursements and Contributions	-2,743,334	-2,743,334	-2,798,334
	<u>Customer and Client Receipts</u>			
-321	Sales, Fees and Charges	-5,310	-5,310	-5,416
	<u>Support Services</u>			
-190,447	Internal Recharges and Transfers-Revenue	-190,365	-190,365	-13,365
<u>-4,098,424</u>	<u>Income</u>	<u>-2,990,846</u>	<u>-3,923,460</u>	<u>-4,157,352</u>
<u>6,321,852</u>	<u>NET EXPENDITURE</u>	<u>7,134,604</u>	<u>7,268,463</u>	<u>7,566,406</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>GENERIC SERVICES</u>				
<u>TRANSPORT</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
637,505	Non-Teachers Pay	649,653	649,653	709,903
154	Employee Retirement Costs	0	0	0
414	Employee Insurance Costs	414	414	501
<u>Transport Related Expenses</u>				
62	Direct Transport Costs	950	950	950
213,779	Direct Service Charge-Pooled Transport Costs	237,274	237,274	272,302
124,132	External Transport Hire & Contracts	80,000	122,000	134,000
148	Travel Expenses	30	30	30
<u>Supplies and Services</u>				
3,469	Equipment	600	600	600
53	Materials	350	350	350
374	Clothing,Uniforms and Laundry	300	300	300
27	Printing and Reprographics	500	500	500
44	Stationery and Office Expenses	300	300	300
0	Postage	50	50	50
866	Telephones	140	140	140
1,817	Hardware, Software & Other Computing	40	40	40
564	Medical Fees	0	0	0
389	Other Professional Fees	0	0	0
<u>Support Services</u>				
175,835	Internal Recharges and Transfers	178,321	178,571	184,112
80,047	Central Premises Recharges	98,000	98,000	79,037
<u>1,239,678</u>	<u>Expenditure</u>	<u>1,246,922</u>	<u>1,289,172</u>	<u>1,383,115</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-23,398	Grants and Subsidies	-23,398	-65,398	-23,398
-150,000	Reimbursements and Contributions	-150,000	-150,000	-150,000
<u>Customer and Client Receipts</u>				
-274,730	Sales, Fees and Charges	-309,379	-309,379	-341,237
<u>Support Services</u>				
-791,550	Internal Recharges and Transfers-Revenue	-764,145	-764,395	-868,480
<u>-1,239,678</u>	<u>Income</u>	<u>-1,246,922</u>	<u>-1,289,172</u>	<u>-1,383,115</u>
<u>-0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>GENERIC SERVICES</u>			
	<u>GENERIC SERVICES OTHER</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
265,983	Voluntary & Independent Sector Payments	265,983	279,261	293,225
<u>265,983</u>	<u>Expenditure</u>	<u>265,983</u>	<u>279,261</u>	<u>293,225</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
0	Grants and Subsidies	0	-13,278	0
-265,983	Reimbursements and Contributions	-265,983	-265,983	-293,225
<u>-265,983</u>	<u>Income</u>	<u>-265,983</u>	<u>-279,261</u>	<u>-293,225</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

**INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS**

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>COMMISSIONING AND SERVICE DELIVERY</u>				
<u>DIRECTORATE</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
468,437	Non-Teachers Pay	557,882	506,882	465,577
133,625	IR35 Employees	34,205	34,205	0
6,057	Employee Recruitment Costs	0	0	0
52,243	Employee Retirement Costs	0	0	0
1,673	Employee Insurance Costs	1,589	1,589	1,924
1,015	Other Training Expenses	0	0	0
<u>Premises Related Expenses</u>				
210	Repairs and Maintenance	0	0	0
<u>Transport Related Expenses</u>				
896	Travel Expenses	3,370	3,370	3,370
<u>Supplies and Services</u>				
342	Equipment	300	300	300
0	Furniture	250	0	250
175	Catering Costs	750	2,000	750
592	Printing and Reprographics	0	0	0
3,686	Stationery and Office Expenses	100	0	100
15,436	Postage	15,000	15,000	15,000
269	Telephones	620	620	620
6,016	Hardware, Software & Other Computing	625	625	625
34,567	Legal Fees	94,162	93,262	94,162
0	Consultants	0	37,000	0
213,629	Other Professional Fees	2,650	2,650	2,650
0	Education, Leisure Activities & Entertainments	435	435	435
0	Banking & Security Services	1,324	1,324	1,324
26,225	Direct Service Charge-Security	29,609	29,609	27,389
520	Premises & Room Hire	100	100	100
1,166	Professional Meetings	0	0	0
3,948	Subscriptions	3,050	3,050	3,050
74,063	Insurances	62,235	62,235	75,356
213,639	Provision for bad/doubtful debt	100,000	100,000	100,000
<u>Third Party Payments</u>				
252,292	3rd Party Payments to Private Contractors	279,000	279,000	279,000
<u>Support Services</u>				
1,118,111	Internal Recharges and Transfers	1,130,477	1,159,207	842,077
132,825	Central Premises Recharges	163,975	163,975	133,558
<u>2,761,658</u>	<u>Expenditure</u>	<u>2,481,708</u>	<u>2,496,438</u>	<u>2,047,617</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-251,775	Grants and Subsidies	0	-29,000	0
-373,352	Reimbursements and Contributions	-209,803	-209,803	-183,178
<u>Customer and Client Receipts</u>				
-175	Sales, Fees and Charges	0	0	0
<u>Support Services</u>				
-2,136,356	Internal Recharges and Transfers-Revenue	-2,271,905	-2,257,635	-1,864,439

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>	Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£	£	£	£
-2,761,658 Income	-2,481,708	-2,496,438	-2,047,617
0 NET EXPENDITURE	0	0	0

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>COMMISSIONING AND SERVICE DELIVERY</u>			
	<u>PERFORMANCE AND COMPLAINTS</u>			
	<u>EXPENDITURE</u>			
	<u>Supplies and Services</u>			
329	Hardware, Software & Other Computing	0	0	0
	<u>Support Services</u>			
319,944	Internal Recharges and Transfers	119,131	119,131	101,217
<u>320,273</u>	<u>Expenditure</u>	<u>119,131</u>	<u>119,131</u>	<u>101,217</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
-320,273	Internal Recharges and Transfers-Revenue	-119,131	-119,131	-101,217
<u>-320,273</u>	<u>Income</u>	<u>-119,131</u>	<u>-119,131</u>	<u>-101,217</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>COMMISSIONING AND SERVICE DELIVERY</u>				
<u>COMMISSIONING AND BUSINESS SUPPORT</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
1,910,401	Non-Teachers Pay	2,074,266	2,191,224	2,508,715
9,625	Agency Staff	0	37,000	0
445	Employee Retirement Costs	0	0	0
<u>Transport Related Expenses</u>				
2,155	Travel Expenses	8,530	4,080	4,260
<u>Supplies and Services</u>				
58	Equipment	50	50	50
200	Furniture	0	0	0
157	Books, Publications & Literature	0	0	0
1,061	Printing and Reprographics	100	100	100
0	Direct Service Charge - Graphic Design Costs	165	165	132
0	Stationery and Office Expenses	50	50	0
1,904	Postage	0	0	0
2,841	Telephones	1,853	1,853	1,653
134,310	Hardware, Software & Other Computing	68,290	44,290	90,050
2,821	Legal Fees	3,800	3,800	3,800
483	Medical Fees	350	350	250
7,121	Other Professional Fees	0	92,000	30,000
21,390	Banking & Security Services	1,500	16,950	6,443
0	Premises & Room Hire	50	50	0
239	Subscriptions	1,000	1,000	1,000
<u>Third Party Payments</u>				
25,766	3rd Party Payments to Other Local Authorities	0	0	0
<u>Transfer Payments</u>				
14,603	Other Transfer Payments	20,000	20,000	20,000
<u>Support Services</u>				
314,876	Internal Recharges and Transfers	381,415	381,415	404,525
<u>Capital Charges and Financing Costs</u>				
1,296	Non-current Assets Depreciation & Amortisation	1,296	1,296	1,296
<u>2,451,751</u>	<u>Expenditure</u>	<u>2,562,715</u>	<u>2,795,673</u>	<u>3,072,274</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-16,043	Grants and Subsidies	0	-195,958	-152,800
-296,572	Reimbursements and Contributions	-282,633	-282,633	-316,838
<u>Customer and Client Receipts</u>				
-80,639	Sales, Fees and Charges	-63,099	-63,099	-64,787
<u>Support Services</u>				
-2,058,497	Internal Recharges and Transfers-Revenue	-2,216,983	-2,253,983	-2,537,849
<u>-2,451,751</u>	<u>Income</u>	<u>-2,562,715</u>	<u>-2,795,673</u>	<u>-3,072,274</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

INTEGRATED HEALTH AND CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>COMMISSIONING AND SERVICE DELIVERY</u>			
	<u>TRAINING</u>			
	<u>EXPENDITURE</u>			
	<u>Transport Related Expenses</u>			
292	Travel Expenses	0	0	0
	<u>Support Services</u>			
409,495	Internal Recharges and Transfers	463,698	404,680	68,957
<u>409,787</u>	<u>Expenditure</u>	<u>463,698</u>	<u>404,680</u>	<u>68,957</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
-409,787	Internal Recharges and Transfers-Revenue	-463,698	-404,680	-68,957
<u>-409,787</u>	<u>Income</u>	<u>-463,698</u>	<u>-404,680</u>	<u>-68,957</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

Integrated Health and Care Pooled Budget

INTEGRATED CARE AND HEALTH POOLED BUDGET

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
OLDER PEOPLE (AGED 65 OR OVER)				
7,404	HOME CARE - OP	3,105	3,105	2,414
<u>7,404</u>		<u>3,105</u>	<u>3,105</u>	<u>2,414</u>
ADULTS UNDER 65 WITH A PHYSICAL DISABILITY				
0	HOME CARE - PD	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
PHYSICAL SUPPORT				
7,487,151	NURSING CARE - PS	7,371,190	7,371,190	12,187,669
571,511	RESIDENTIAL CARE - PS	792,704	792,704	828,412
914,216	DIRECT PAYMENTS - PS	1,068,283	1,068,283	1,050,275
2,994,330	HOME CARE - PS	3,817,543	3,817,543	3,655,311
60,338	SUPPORTED LIVING - PS	271,408	271,408	329,832
<u>12,027,546</u>		<u>13,321,128</u>	<u>13,321,128</u>	<u>18,051,499</u>
SENSORY SUPPORT				
109,990	NURSING CARE - SS	225,081	225,081	127,975
29,806	DIRECT PAYMENTS - SS	33,098	33,098	34,590
<u>139,796</u>		<u>258,179</u>	<u>258,179</u>	<u>162,565</u>
SUPPORT WITH MEMORY AND COGNITION				
3,545,954	NURSING CARE - SMC	4,441,113	4,441,113	4,881,739
474,080	RESIDENTIAL CARE - SMC	311,976	311,976	308,636
0	DIRECT PAYMENTS - SMC	0	0	0
82,643	HOME CARE - SMC	0	0	18,000
0	SUPPORTED LIVING - SMC	0	0	0
3,403	DAY CARE - SMC	3,432	3,432	3,432
<u>4,106,080</u>		<u>4,756,521</u>	<u>4,756,521</u>	<u>5,211,807</u>
LEARNING DISABILITY SUPPORT				
755,851	NURSING CARE - LD	1,064,215	1,064,215	1,054,837
2,093,795	RESIDENTIAL CARE - LD	2,043,183	2,043,183	2,445,063
27,688	SUPPORTED ACCOMMODATION - LD	1,283	1,283	998
298,835	DIRECT PAYMENTS - LD	581,120	581,120	689,573
239,548	HOME CARE - LD	312,649	312,649	408,092
3,733,097	SUPPORTED LIVING - LD	4,436,416	4,436,416	5,502,703
26,644	DAY CARE - LD	152,015	152,015	114,307
<u>7,175,457</u>		<u>8,590,881</u>	<u>8,590,881</u>	<u>10,215,573</u>
MENTAL HEALTH SUPPORT				
2,966,228	NURSING CARE - MH	2,960,140	2,960,140	3,667,246
2,243,164	RESIDENTIAL CARE - MH	1,471,813	1,471,813	2,038,119
5,755	DIRECT PAYMENTS - MH	7,445	7,445	13,146
249,590	HOME CARE - MH	288,008	288,008	300,982
1,032,437	SUPPORTED LIVING - MH	882,328	882,328	828,474
<u>6,497,173</u>		<u>5,609,734</u>	<u>5,609,734</u>	<u>6,847,967</u>
ASSESSMENT AND CARE MANAGEMENT				
261,546	CARE MANAGEMENT TEAMS	0	0	0
<u>261,546</u>		<u>0</u>	<u>0</u>	<u>0</u>
GENERIC SERVICES				
9,407	TRANSPORT	0	0	0
<u>9,407</u>		<u>0</u>	<u>0</u>	<u>0</u>
COMMISSIONING AND SERVICE DELIVERY				

INTEGRATED CARE AND HEALTH POOLED BUDGET

Actual		Allowed	Revised	Forward
Expenditure		Estimate	Estimate	Estimate
<u>2022/23</u>		<u>2023/24</u>	<u>2023/24</u>	<u>2024/25</u>
£		£	£	£
-30,224,410	COMMISSIONING AND BUSINESS SUPPORT	-32,539,548	-32,539,548	-40,491,825
<u>-30,224,410</u>		<u>-32,539,548</u>	<u>-32,539,548</u>	<u>-40,491,825</u>
-0	<u>Net Expenditure</u>	<u>0</u>	<u>0</u>	<u>0</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
648,534	Non-Teachers Pay	720,609	720,609	763,296
	<u>Premises Related Expenses</u>			
	<u>Transport Related Expenses</u>			
7,006	Travel Expenses	11,080	11,080	11,080
	<u>Supplies and Services</u>			
58,391	Equipment	2,020	2,020	2,020
529	Printing and Reprographics	700	700	700
0	Stationery and Office Expenses	800	800	800
1,199	Telephones	2,450	2,450	2,450
5,785	Hardware, Software & Other Computing	2,550	2,550	2,550
0	Medical Fees	200	200	200
50	Other Professional Fees	1,000	1,000	1,000
10,350	Provision for bad/doubtful debt	0	0	0
	<u>Third Party Payments</u>			
13,571,927	3rd Party Payments to Care Providers	13,372,260	13,372,260	15,590,720
	<u>Transfer Payments</u>			
-663,635	Direct Payments to Social Care Clients	0	0	0
	<u>Support Services</u>			
	<u>CCG Pooled Budget</u>			
33,575,571	CCG Pooled Budget	35,701,280	35,942,280	44,656,446
<u>47,215,706</u>	<u>Expenditure</u>	<u>49,814,949</u>	<u>50,055,949</u>	<u>61,031,262</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
0	Grants and Subsidies	0	-241,000	0
-30,605,508	CCG Pooled Budget Income	-33,197,322	-33,197,322	-41,165,927
	<u>Customer and Client Receipts</u>			
-4,708,055	Sales, Fees and Charges	-3,707,557	-3,707,557	-3,856,363
	<u>Support Services</u>			
-11,902,142	Internal Recharges and Transfers-Revenue	-12,910,070	-12,910,070	-16,008,972
<u>-47,215,706</u>	<u>Income</u>	<u>-49,814,949</u>	<u>-50,055,949</u>	<u>-61,031,262</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual		Allowed	Revised	Forward
Expenditure		Estimate	Estimate	Estimate
<u>2022/23</u>		<u>2023/24</u>	<u>2023/24</u>	<u>2024/25</u>
£		£	£	£
	<u>OLDER PEOPLE (AGED 65 OR OVER)</u>			
	<u>HOME CARE - OP</u>			
	<u>EXPENDITURE</u>			
	<u>CCG Pooled Budget</u>			
7,404	CCG Pooled Budget	3,105	3,105	3,353
<u>7,404</u>	<u>Expenditure</u>	<u>3,105</u>	<u>3,105</u>	<u>3,353</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
0	Internal Recharges and Transfers-Revenue	0	0	-939
<u>0</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>-939</u>
<u>7,404</u>	<u>NET EXPENDITURE</u>	<u>3,105</u>	<u>3,105</u>	<u>2,414</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>PHYSICAL SUPPORT</u>			
	<u>NURSING CARE - PS</u>			
	<u>EXPENDITURE</u>			
	<u>Supplies and Services</u>			
73	Printing and Reprographics	0	0	0
329	Hardware, Software & Other Computing	0	0	0
	<u>Third Party Payments</u>			
5,263,555	3rd Party Payments to Care Providers	5,295,326	5,295,326	6,749,154
	<u>CCG Pooled Budget</u>			
7,597,130	CCG Pooled Budget	8,181,485	8,291,216	12,232,003
<u>12,861,086</u>	<u>Expenditure</u>	<u>13,476,811</u>	<u>13,586,542</u>	<u>18,981,157</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
0	Grants and Subsidies	0	-109,731	0
	<u>Customer and Client Receipts</u>			
-2,374,631	Sales, Fees and Charges	-1,975,694	-1,975,694	-2,053,837
	<u>Support Services</u>			
-2,999,305	Internal Recharges and Transfers-Revenue	-4,129,927	-4,129,927	-4,739,651
<u>-5,373,936</u>	<u>Income</u>	<u>-6,105,621</u>	<u>-6,215,352</u>	<u>-6,793,488</u>
<u>7,487,151</u>	<u>NET EXPENDITURE</u>	<u>7,371,190</u>	<u>7,371,190</u>	<u>12,187,669</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>PHYSICAL SUPPORT</u>			
	<u>RESIDENTIAL CARE - PS</u>			
	<u>EXPENDITURE</u>			
	<u>CCG Pooled Budget</u>			
960,291	CCG Pooled Budget	1,065,346	1,065,346	1,150,573
<u>960,291</u>	<u>Expenditure</u>	<u>1,065,346</u>	<u>1,065,346</u>	<u>1,150,573</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-110,170	Sales, Fees and Charges	0	0	0
	<u>Support Services</u>			
-278,610	Internal Recharges and Transfers-Revenue	-272,642	-272,642	-322,161
<u>-388,780</u>	<u>Income</u>	<u>-272,642</u>	<u>-272,642</u>	<u>-322,161</u>
<u>571,511</u>	<u>NET EXPENDITURE</u>	<u>792,704</u>	<u>792,704</u>	<u>828,412</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>PHYSICAL SUPPORT</u>			
	<u>DIRECT PAYMENTS - PS</u>			
	<u>EXPENDITURE</u>			
	<u>Transfer Payments</u>			
-69,987	Direct Payments to Social Care Clients	0	0	0
	<u>CCG Pooled Budget</u>			
1,272,763	CCG Pooled Budget	1,350,662	1,350,662	1,458,715
<u>1,202,776</u>	<u>Expenditure</u>	<u>1,350,662</u>	<u>1,350,662</u>	<u>1,458,715</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
-288,560	Internal Recharges and Transfers-Revenue	-282,379	-282,379	-408,440
<u>-288,560</u>	<u>Income</u>	<u>-282,379</u>	<u>-282,379</u>	<u>-408,440</u>
<u>914,216</u>	<u>NET EXPENDITURE</u>	<u>1,068,283</u>	<u>1,068,283</u>	<u>1,050,275</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>PHYSICAL SUPPORT</u>			
	<u>HOME CARE - PS</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
-64,204	3rd Party Payments to Care Providers	53,561	53,561	57,846
	<u>CCG Pooled Budget</u>			
4,138,999	CCG Pooled Budget	4,832,384	4,832,384	5,018,975
<u>4,074,795</u>	<u>Expenditure</u>	<u>4,885,945</u>	<u>4,885,945</u>	<u>5,076,821</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
-1,080,465	Internal Recharges and Transfers-Revenue	-1,068,402	-1,068,402	-1,421,510
<u>-1,080,465</u>	<u>Income</u>	<u>-1,068,402</u>	<u>-1,068,402</u>	<u>-1,421,510</u>
<u>2,994,330</u>	<u>NET EXPENDITURE</u>	<u>3,817,543</u>	<u>3,817,543</u>	<u>3,655,311</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>PHYSICAL SUPPORT</u>			
	<u>SUPPORTED LIVING - PS</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
97,836	3rd Party Payments to Care Providers	0	0	0
	<u>CCG Pooled Budget</u>			
304,261	CCG Pooled Budget	609,352	609,352	458,100
<u>402,097</u>	<u>Expenditure</u>	<u>609,352</u>	<u>609,352</u>	<u>458,100</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
-341,760	Internal Recharges and Transfers-Revenue	-337,944	-337,944	-128,268
<u>-341,760</u>	<u>Income</u>	<u>-337,944</u>	<u>-337,944</u>	<u>-128,268</u>
<u>60,338</u>	<u>NET EXPENDITURE</u>	<u>271,408</u>	<u>271,408</u>	<u>329,832</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>SENSORY SUPPORT</u>			
	<u>NURSING CARE - SS</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
198,670	3rd Party Payments to Care Providers	108,027	108,027	116,669
	<u>CCG Pooled Budget</u>			
151,592	CCG Pooled Budget	225,441	228,817	93,476
<u>350,262</u>	<u>Expenditure</u>	<u>333,468</u>	<u>336,844</u>	<u>210,145</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
0	Grants and Subsidies	0	-3,376	0
	<u>Customer and Client Receipts</u>			
-161,975	Sales, Fees and Charges	-31,767	-31,767	-32,402
	<u>Support Services</u>			
-78,297	Internal Recharges and Transfers-Revenue	-76,620	-76,620	-49,768
<u>-240,272</u>	<u>Income</u>	<u>-108,387</u>	<u>-111,763</u>	<u>-82,170</u>
<u>109,990</u>	<u>NET EXPENDITURE</u>	<u>225,081</u>	<u>225,081</u>	<u>127,975</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>SENSORY SUPPORT</u>			
	<u>DIRECT PAYMENTS - SS</u>			
	<u>EXPENDITURE</u>			
	<u>CCG Pooled Budget</u>			
41,439	CCG Pooled Budget	44,482	44,482	48,041
<u>41,439</u>	<u>Expenditure</u>	<u>44,482</u>	<u>44,482</u>	<u>48,041</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
-11,633	Internal Recharges and Transfers-Revenue	-11,384	-11,384	-13,451
<u>-11,633</u>	<u>Income</u>	<u>-11,384</u>	<u>-11,384</u>	<u>-13,451</u>
<u>29,806</u>	<u>NET EXPENDITURE</u>	<u>33,098</u>	<u>33,098</u>	<u>34,590</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>SUPPORT WITH MEMORY AND COGNITION</u>			
	<u>NURSING CARE - SMC</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
4,471,767	3rd Party Payments to Care Providers	4,566,936	4,566,936	5,217,467
	<u>CCG Pooled Budget</u>			
2,340,819	CCG Pooled Budget	2,823,447	2,870,929	3,085,036
<u>6,812,586</u>	<u>Expenditure</u>	<u>7,390,383</u>	<u>7,437,865</u>	<u>8,302,503</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
0	Grants and Subsidies	0	-47,482	0
	<u>Customer and Client Receipts</u>			
-1,755,259	Sales, Fees and Charges	-1,457,143	-1,457,143	-1,522,311
	<u>Support Services</u>			
-1,511,372	Internal Recharges and Transfers-Revenue	-1,492,127	-1,492,127	-1,898,453
<u>-3,266,631</u>	<u>Income</u>	<u>-2,949,270</u>	<u>-2,996,752</u>	<u>-3,420,764</u>
<u>3,545,954</u>	<u>NET EXPENDITURE</u>	<u>4,441,113</u>	<u>4,441,113</u>	<u>4,881,739</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>SUPPORT WITH MEMORY AND COGNITION</u>			
	<u>RESIDENTIAL CARE - SMC</u>			
	<u>EXPENDITURE</u>			
	<u>CCG Pooled Budget</u>			
583,729	CCG Pooled Budget	419,276	419,276	428,661
<u>583,729</u>	<u>Expenditure</u>	<u>419,276</u>	<u>419,276</u>	<u>428,661</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
-109,649	Internal Recharges and Transfers-Revenue	-107,300	-107,300	-120,025
<u>-109,649</u>	<u>Income</u>	<u>-107,300</u>	<u>-107,300</u>	<u>-120,025</u>
<u>474,080</u>	<u>NET EXPENDITURE</u>	<u>311,976</u>	<u>311,976</u>	<u>308,636</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>SUPPORT WITH MEMORY AND COGNITION</u>			
	<u>HOME CARE - SMC</u>			
	<u>EXPENDITURE</u>			
	<u>CCG Pooled Budget</u>			
82,643	CCG Pooled Budget	0	0	25,000
<u>82,643</u>	<u>Expenditure</u>	<u>0</u>	<u>0</u>	<u>25,000</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
0	Internal Recharges and Transfers-Revenue	0	0	-7,000
<u>0</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>-7,000</u>
<u>82,643</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>18,000</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>SUPPORT WITH MEMORY AND COGNITION</u>			
	<u>DAY CARE - SMC</u>			
	<u>EXPENDITURE</u>			
	<u>CCG Pooled Budget</u>			
4,767	CCG Pooled Budget	4,767	4,767	4,767
<u>4,767</u>	<u>Expenditure</u>	<u>4,767</u>	<u>4,767</u>	<u>4,767</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
-1,364	Internal Recharges and Transfers-Revenue	-1,335	-1,335	-1,335
<u>-1,364</u>	<u>Income</u>	<u>-1,335</u>	<u>-1,335</u>	<u>-1,335</u>
<u>3,403</u>	<u>NET EXPENDITURE</u>	<u>3,432</u>	<u>3,432</u>	<u>3,432</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>LEARNING DISABILITY SUPPORT</u>			
	<u>NURSING CARE - LD</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
322,322	3rd Party Payments to Care Providers	671,184	671,184	374,879
	<u>CCG Pooled Budget</u>			
889,388	CCG Pooled Budget	833,980	849,021	1,168,556
<u>1,211,710</u>	<u>Expenditure</u>	<u>1,505,164</u>	<u>1,520,205</u>	<u>1,543,435</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
0	Grants and Subsidies	0	-15,041	0
	<u>Customer and Client Receipts</u>			
-83,787	Sales, Fees and Charges	-76,846	-76,846	-78,383
	<u>Support Services</u>			
-372,073	Internal Recharges and Transfers-Revenue	-364,103	-364,103	-410,215
<u>-455,859</u>	<u>Income</u>	<u>-440,949</u>	<u>-455,990</u>	<u>-488,598</u>
<u>755,851</u>	<u>NET EXPENDITURE</u>	<u>1,064,215</u>	<u>1,064,215</u>	<u>1,054,837</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>LEARNING DISABILITY SUPPORT</u>			
	<u>RESIDENTIAL CARE - LD</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
511,127	3rd Party Payments to Care Providers	447,951	447,951	483,787
	<u>CCG Pooled Budget</u>			
2,222,494	CCG Pooled Budget	2,221,352	2,221,352	2,942,217
<u>2,733,621</u>	<u>Expenditure</u>	<u>2,669,303</u>	<u>2,669,303</u>	<u>3,426,004</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-36,132	Sales, Fees and Charges	-29,493	-29,493	-30,083
	<u>Support Services</u>			
-603,694	Internal Recharges and Transfers-Revenue	-596,627	-596,627	-950,858
<u>-639,826</u>	<u>Income</u>	<u>-626,120</u>	<u>-626,120</u>	<u>-980,941</u>
<u>2,093,795</u>	<u>NET EXPENDITURE</u>	<u>2,043,183</u>	<u>2,043,183</u>	<u>2,445,063</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>LEARNING DISABILITY SUPPORT</u>			
	<u>SUPPORTED ACCOMMODATION - LD</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
27,688	3rd Party Payments to Care Providers	1,283	1,283	1,386
<u>27,688</u>	<u>Expenditure</u>	<u>1,283</u>	<u>1,283</u>	<u>1,386</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
0	Internal Recharges and Transfers-Revenue	0	0	-388
<u>0</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>-388</u>
<u>27,688</u>	<u>NET EXPENDITURE</u>	<u>1,283</u>	<u>1,283</u>	<u>998</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>LEARNING DISABILITY SUPPORT</u>			
	<u>DIRECT PAYMENTS - LD</u>			
	<u>EXPENDITURE</u>			
	<u>Transfer Payments</u>			
-593,648	Direct Payments to Social Care Clients	0	0	0
	<u>CCG Pooled Budget</u>			
1,201,610	CCG Pooled Budget	886,796	886,796	957,740
<u>607,962</u>	<u>Expenditure</u>	<u>886,796</u>	<u>886,796</u>	<u>957,740</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
-309,127	Internal Recharges and Transfers-Revenue	-305,676	-305,676	-268,167
<u>-309,127</u>	<u>Income</u>	<u>-305,676</u>	<u>-305,676</u>	<u>-268,167</u>
<u>298,835</u>	<u>NET EXPENDITURE</u>	<u>581,120</u>	<u>581,120</u>	<u>689,573</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>LEARNING DISABILITY SUPPORT</u>			
	<u>HOME CARE - LD</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
28,626	3rd Party Payments to Care Providers	12,217	12,217	219,694
	<u>CCG Pooled Budget</u>			
320,806	CCG Pooled Budget	407,963	407,963	347,100
<u>349,433</u>	<u>Expenditure</u>	<u>420,180</u>	<u>420,180</u>	<u>566,794</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
-109,885	Internal Recharges and Transfers-Revenue	-107,531	-107,531	-158,702
<u>-109,885</u>	<u>Income</u>	<u>-107,531</u>	<u>-107,531</u>	<u>-158,702</u>
<u>239,548</u>	<u>NET EXPENDITURE</u>	<u>312,649</u>	<u>312,649</u>	<u>408,092</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
	<u>LEARNING DISABILITY SUPPORT</u>			
	<u>SUPPORTED LIVING - LD</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
1,805,227	3rd Party Payments to Care Providers	1,322,687	1,322,687	1,428,502
	<u>CCG Pooled Budget</u>			
3,486,045	CCG Pooled Budget	4,652,949	4,652,949	6,214,141
<u>5,291,272</u>	<u>Expenditure</u>	<u>5,975,636</u>	<u>5,975,636</u>	<u>7,642,643</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
-1,558,175	Internal Recharges and Transfers-Revenue	-1,539,220	-1,539,220	-2,139,940
<u>-1,558,175</u>	<u>Income</u>	<u>-1,539,220</u>	<u>-1,539,220</u>	<u>-2,139,940</u>
<u>3,733,097</u>	<u>NET EXPENDITURE</u>	<u>4,436,416</u>	<u>4,436,416</u>	<u>5,502,703</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>LEARNING DISABILITY SUPPORT</u>			
	<u>DAY CARE - LD</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
22,028	3rd Party Payments to Care Providers	49,174	49,174	29,908
	<u>CCG Pooled Budget</u>			
60,893	CCG Pooled Budget	157,913	157,913	128,852
<u>82,921</u>	<u>Expenditure</u>	<u>207,087</u>	<u>207,087</u>	<u>158,760</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
-56,277	Internal Recharges and Transfers-Revenue	-55,072	-55,072	-44,453
<u>-56,277</u>	<u>Income</u>	<u>-55,072</u>	<u>-55,072</u>	<u>-44,453</u>
<u>26,644</u>	<u>NET EXPENDITURE</u>	<u>152,015</u>	<u>152,015</u>	<u>114,307</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>MENTAL HEALTH SUPPORT</u>			
	<u>NURSING CARE - MH</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
628,014	3rd Party Payments to Care Providers	657,219	657,219	709,797
	<u>CCG Pooled Budget</u>			
3,534,198	CCG Pooled Budget	3,442,409	3,507,779	4,517,802
<u>4,162,211</u>	<u>Expenditure</u>	<u>4,099,628</u>	<u>4,164,998</u>	<u>5,227,599</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
0	Grants and Subsidies	0	-65,370	0
	<u>Customer and Client Receipts</u>			
-176,686	Sales, Fees and Charges	-131,570	-131,570	-134,202
	<u>Support Services</u>			
-1,019,298	Internal Recharges and Transfers-Revenue	-1,007,918	-1,007,918	-1,426,151
<u>-1,195,984</u>	<u>Income</u>	<u>-1,139,488</u>	<u>-1,204,858</u>	<u>-1,560,353</u>
<u>2,966,228</u>	<u>NET EXPENDITURE</u>	<u>2,960,140</u>	<u>2,960,140</u>	<u>3,667,246</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>MENTAL HEALTH SUPPORT</u>			
	<u>RESIDENTIAL CARE - MH</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
96,472	3rd Party Payments to Care Providers	186,695	186,695	201,631
	<u>CCG Pooled Budget</u>			
2,669,968	CCG Pooled Budget	1,796,249	1,796,249	2,634,235
<u>2,766,440</u>	<u>Expenditure</u>	<u>1,982,944</u>	<u>1,982,944</u>	<u>2,835,866</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-9,416	Sales, Fees and Charges	-5,044	-5,044	-5,145
	<u>Support Services</u>			
-513,860	Internal Recharges and Transfers-Revenue	-506,087	-506,087	-792,602
<u>-523,276</u>	<u>Income</u>	<u>-511,131</u>	<u>-511,131</u>	<u>-797,747</u>
<u>2,243,164</u>	<u>NET EXPENDITURE</u>	<u>1,471,813</u>	<u>1,471,813</u>	<u>2,038,119</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>MENTAL HEALTH SUPPORT</u>			
	<u>DIRECT PAYMENTS - MH</u>			
	<u>EXPENDITURE</u>			
	<u>CCG Pooled Budget</u>			
15,423	CCG Pooled Budget	16,906	16,906	18,258
<u>15,423</u>	<u>Expenditure</u>	<u>16,906</u>	<u>16,906</u>	<u>18,258</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
-9,668	Internal Recharges and Transfers-Revenue	-9,461	-9,461	-5,112
<u>-9,668</u>	<u>Income</u>	<u>-9,461</u>	<u>-9,461</u>	<u>-5,112</u>
<u>5,755</u>	<u>NET EXPENDITURE</u>	<u>7,445</u>	<u>7,445</u>	<u>13,146</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>MENTAL HEALTH SUPPORT</u>			
	<u>HOME CARE - MH</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
-99	3rd Party Payments to Care Providers	0	0	0
	<u>CCG Pooled Budget</u>			
350,913	CCG Pooled Budget	387,065	387,065	418,030
<u>350,815</u>	<u>Expenditure</u>	<u>387,065</u>	<u>387,065</u>	<u>418,030</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
-101,225	Internal Recharges and Transfers-Revenue	-99,057	-99,057	-117,048
<u>-101,225</u>	<u>Income</u>	<u>-99,057</u>	<u>-99,057</u>	<u>-117,048</u>
<u>249,590</u>	<u>NET EXPENDITURE</u>	<u>288,008</u>	<u>288,008</u>	<u>300,982</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>MENTAL HEALTH SUPPORT</u>			
	<u>SUPPORTED LIVING - MH</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
162,898	3rd Party Payments to Care Providers	0	0	0
	<u>CCG Pooled Budget</u>			
1,176,431	CCG Pooled Budget	1,185,794	1,185,794	1,150,658
<u>1,339,329</u>	<u>Expenditure</u>	<u>1,185,794</u>	<u>1,185,794</u>	<u>1,150,658</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
-306,892	Internal Recharges and Transfers-Revenue	-303,466	-303,466	-322,184
<u>-306,892</u>	<u>Income</u>	<u>-303,466</u>	<u>-303,466</u>	<u>-322,184</u>
<u>1,032,437</u>	<u>NET EXPENDITURE</u>	<u>882,328</u>	<u>882,328</u>	<u>828,474</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>ASSESSMENT AND CARE MANAGEMENT</u>				
<u>CARE MANAGEMENT TEAMS</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
648,534	Non-Teachers Pay	720,609	720,609	763,296
<u>Transport Related Expenses</u>				
7,006	Travel Expenses	11,080	11,080	11,080
<u>Supplies and Services</u>				
58,391	Equipment	2,020	2,020	2,020
455	Printing and Reprographics	700	700	700
0	Stationery and Office Expenses	800	800	800
1,199	Telephones	2,450	2,450	2,450
5,457	Hardware, Software & Other Computing	2,550	2,550	2,550
0	Medical Fees	200	200	200
50	Other Professional Fees	1,000	1,000	1,000
10,350	Provision for bad/doubtful debt	0	0	0
<u>CCG Pooled Budget</u>				
152,157	CCG Pooled Budget	152,157	152,157	152,157
<u>883,598</u>	<u>Expenditure</u>	<u>893,566</u>	<u>893,566</u>	<u>936,253</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-381,098	CCG Pooled Budget Income	-657,774	-657,774	-674,102
<u>Support Services</u>				
-240,953	Internal Recharges and Transfers-Revenue	-235,792	-235,792	-262,151
<u>-622,051</u>	<u>Income</u>	<u>-893,566</u>	<u>-893,566</u>	<u>-936,253</u>
<u>261,546</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>GENERIC SERVICES</u>			
	<u>TRANSPORT</u>			
	<u>EXPENDITURE</u>			
	<u>CCG Pooled Budget</u>			
9,407	CCG Pooled Budget	0	0	0
<u>9,407</u>	<u>Expenditure</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>9,407</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u> £		Allowed Estimate <u>2023/24</u> £	Revised Estimate <u>2023/24</u> £	Forward Estimate <u>2024/25</u> £
	<u>COMMISSIONING AND SERVICE DELIVERY</u>			
	<u>COMMISSIONING AND BUSINESS SUPPORT</u>			
	<u>EXPENDITURE</u>			
	<u>External Grants and Reimbursements</u>			
-30,224,410	CCG Pooled Budget Income	-32,539,548	-32,539,548	-40,491,825
<u>-30,224,410</u>	<u>Income</u>	<u>-32,539,548</u>	<u>-32,539,548</u>	<u>-40,491,825</u>
<u>-30,224,410</u>	<u>NET EXPENDITURE</u>	<u>-32,539,548</u>	<u>-32,539,548</u>	<u>-40,491,825</u>

Wellbeing, Culture and Heritage

WELLBEING, CULTURE AND HERITAGE

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
	SEXUAL HEALTH			
603,069	STI TESTING AND TREATMENT	661,723	677,643	704,814
43,622	CONTRACEPTION	54,121	54,121	54,209
1,315,330	ADVICE PREVENTION & PROMOTION	1,319,194	1,462,794	1,188,939
<u>1,962,021</u>		<u>2,035,038</u>	<u>2,194,558</u>	<u>1,947,962</u>
	NHS HEALTH CHECK PROGRAMME			
40,259	PRIMARY CARE	95,141	95,141	95,649
<u>40,259</u>		<u>95,141</u>	<u>95,141</u>	<u>95,649</u>
	PUBLIC HEALTH ADVICE			
620,789	PUBLIC HEALTH ADVICE	647,299	647,299	631,103
<u>620,789</u>		<u>647,299</u>	<u>647,299</u>	<u>631,103</u>
	OBESITY			
766,756	ADULT OBESITY	747,861	747,861	720,764
413,401	CHILD OBESITY	394,738	399,738	313,794
<u>1,180,158</u>		<u>1,142,599</u>	<u>1,147,599</u>	<u>1,034,558</u>
	PHYSICAL ACTIVITY			
1,565,889	PHYSICAL ACTIVITY FOR ADULTS	1,552,914	1,552,914	609,417
7,779	PHYSICAL ACTIVITY FOR CHILDREN	31,332	31,332	31,360
<u>1,573,668</u>		<u>1,584,246</u>	<u>1,584,246</u>	<u>640,777</u>
	SUBSTANCE MISUSE			
2,162,361	DRUG MISUSE - ADULTS	2,221,591	2,208,106	2,139,685
260,755	SUBSTANCE MISUSE - YOUTH	293,002	293,002	484
175,665	ALCOHOL MISUSE - ADULTS	277,998	306,478	425,374
<u>2,598,782</u>		<u>2,792,591</u>	<u>2,807,586</u>	<u>2,565,543</u>
	SMOKING & TOBACCO			
525,573	STOP SMOKING SERVICES & INTERVENTIONS	590,251	590,251	409,905
<u>525,573</u>		<u>590,251</u>	<u>590,251</u>	<u>409,905</u>
	CHILDREN 0-19 PUBLIC HEALTH PROGRAMMES			
4,679,366	HEALTHY CHILD PROGRAMME	4,552,913	4,552,913	4,357,101
<u>4,679,366</u>		<u>4,552,913</u>	<u>4,552,913</u>	<u>4,357,101</u>
	MISCELLANEOUS PUBLIC HEALTH SERVICES			
96,831	DENTAL PUBLIC HEALTH	96,403	96,403	111,567
126,059	NUTRITION INITIATIVES	101,059	101,059	101,059
5,356	HEALTH AT WORK	6,007	6,007	6,279
106,086	ACCIDENT PREVENTION PROGRAMME	105,839	105,839	108,726
188,884	PUBLIC MENTAL HEALTH	207,608	343,275	119,815
809,656	GENERAL PREVENTION	806,832	806,832	171,029
580,380	OTHER PUBLIC HEALTH SERVICES	653,853	741,103	348,724
<u>1,913,253</u>		<u>1,977,601</u>	<u>2,200,518</u>	<u>967,199</u>
	MANAGEMENT AND SUPPORT SERVICES			
0	DIRECTORATE	0	0	0
0	COMMISSIONING	0	63,900	0
0	COLLABORATIVE COMMISSIONING	0	0	0
<u>0</u>		<u>0</u>	<u>63,900</u>	<u>0</u>
	PUBLIC HEALTH GRANT			
-15,093,869	PUBLIC HEALTH GRANT	-15,417,679	-15,826,011	-12,405,797
<u>-15,093,869</u>		<u>-15,417,679</u>	<u>-15,826,011</u>	<u>-12,405,797</u>

WELLBEING, CULTURE AND HERITAGE

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
	CULTURE AND HERITAGE			
103,260	ARTS DEVELOPMENT AND SUPPORT	105,644	105,981	108,102
206,886	HERITAGE	200,000	200,000	200,000
344,739	TOURISM & EVENTS	276,093	276,727	67,298
187,948	ARCHIVING	184,843	185,477	154,924
<u>842,833</u>		<u>766,580</u>	<u>768,185</u>	<u>530,324</u>
	RECREATION AND SPORT			
-161,645	SPORTS DEVELOPMENT	-29,595	172,219	-56,795
2,728,289	INDOOR SPORTS AND RECREATION FACILITIES	1,835,560	2,204,373	1,344,100
0	GOLF COURSE	0	0	0
<u>2,566,644</u>		<u>1,805,965</u>	<u>2,376,592</u>	<u>1,287,305</u>
	LIBRARY SERVICE			
2,360,731	LIBRARY BUILDINGS	2,427,255	2,527,967	2,312,950
15,744	MOBILE AND HOUSEBOUND LIBRARY SERVICE	32,325	32,325	35,455
<u>2,376,475</u>		<u>2,459,580</u>	<u>2,560,292</u>	<u>2,348,405</u>
	PLANNING AND DEVELOPMENT SERVICES			
0	COMMUNITY DEVELOPMENT	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	CULTURAL AND RELATED SERVICES			
369,613	OUTDOOR SPORTS AND RECREATION FACILITIES	355,875	377,931	345,966
<u>369,613</u>		<u>355,875</u>	<u>377,931</u>	<u>345,966</u>
<u>6,155,565</u>	<u>Net Expenditure</u>	<u>5,388,000</u>	<u>6,141,000</u>	<u>4,756,000</u>

WELLBEING, CULTURE AND HERITAGE
SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>EXPENDITURE</u>				
<u>Employees</u>				
4,268,601	Non-Teachers Pay	5,327,449	4,593,078	5,303,820
404,649	Agency Staff	0	77,600	0
60,346	IR35 Employees	24,216	24,216	25,185
2,790	Employee Recruitment Costs	0	0	0
87,975	Employee Retirement Costs	0	0	0
6,651	Employee Insurance Costs	6,207	6,207	7,516
0	Internal Training Costs	1,235	1,235	1,235
9,405	Other Training Expenses	3,494	3,494	3,494
<u>Premises Related Expenses</u>				
48,159	Repairs and Maintenance	19,458	30,533	23,469
109,932	Direct Service Charge-Ground Maintenance	115,463	115,463	111,261
3,866	Grounds Maintenance	0	0	0
28,786	Energy Costs	26,121	26,121	17,808
18,827	Rents & Rates	19,697	215	19,706
-104	Cleaning & Domestic Services	3,960	3,960	3,960
49	Direct Service Charge-Cleaning	0	0	0
0	Premises Insurance	664	664	664
<u>Transport Related Expenses</u>				
9,248	Direct Transport Costs	0	30	0
12,558	Direct Service Charge-Pooled Transport Costs	14,326	14,326	16,393
11,695	External Transport Hire & Contracts	979	850	678
9,663	Travel Expenses	10,159	12,369	8,318
<u>Supplies and Services</u>				
178,779	Equipment	136,054	114,728	123,039
0	Furniture	500	500	500
182,268	Books, Publications & Literature	196,642	195,642	194,777
53,786	Materials	42,111	27,026	28,213
7,259	Catering Costs	11,128	11,228	12,094
8,836	Clothing,Uniforms and Laundry	7,400	3,821	5,949
16,107	Printing and Reprographics	6,262	9,768	3,867
10,536	Direct Service Charge - Graphic Design Costs	8,794	10,474	8,644
12,769	Stationery and Office Expenses	8,123	9,033	8,061
-2	Postage	850	850	883
90,574	Telephones	74,405	69,954	71,848
139,504	Hardware, Software & Other Computing	114,608	132,765	133,035
5,542	Legal Fees	400	17,400	417
735	Medical Fees	50	50	52
3,000	Consultants	0	0	0
125,748	Other Professional Fees	-749,377	53,599	-515,549
0	Exam & Course Fees (incl. students & clients)	100	100	104
415,688	Education,Leisure Activities & Entertainments	367,798	693,421	419,631
10,715	Banking & Security Services	8,339	6,213	6,341
38,348	Direct Service Charge-Security	43,297	43,297	40,053
17,533	Premises & Room Hire	10,790	15,290	10,479
784	Professional Meetings	1,352	1,612	1,000
0	Grants to Third Parties	0	25,000	0

WELLBEING, CULTURE AND HERITAGE
SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
7,035	Subscriptions	8,589	8,256	6,500
13,939	Insurances	12,369	12,369	14,977
61,091	Advertising, Promotion & Notices	17,763	28,875	118,062
37,374	Licenses	41,903	39,545	41,093
1,384	Provision for bad/doubtful debt	0	0	0
	<u>Third Party Payments</u>			
80,891	3rd Party Payments to Other Local Authorities	84,276	84,276	87,576
232,512	Voluntary & Independent Sector Payments	139,330	151,230	139,330
5,516	Direct Service Charge-Civil Engineering	0	0	0
11,095	Direct Service Charge-Cleansing	11,410	11,410	12,011
313,039	3rd Party Payments to Private Contractors	380,813	557,363	253,602
11,713,934	3rd Party Paymts to Public Health Srvce Providers	11,769,628	12,391,160	12,702,096
	<u>Transfer Payments</u>			
	<u>Support Services</u>			
6,515,008	Internal Recharges and Transfers	7,125,878	7,217,338	3,483,750
2,256,718	Central Premises Recharges	2,783,219	2,783,219	1,855,308
	<u>Capital Charges and Financing Costs</u>			
905,756	Non-current Assets Depreciation & Amortisation	905,756	984,013	984,013
990,064	Impairment & Revaluation Losses	0	0	0
<u>29,556,957</u>	<u>Expenditure</u>	<u>29,143,988</u>	<u>30,621,186</u>	<u>25,795,263</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-16,623,932	Grants and Subsidies	-16,878,478	-17,904,657	-15,616,219
-507,700	Reimbursements and Contributions	-100,000	-366,201	-106,800
	<u>Customer and Client Receipts</u>			
-2,909,448	Sales, Fees and Charges	-3,039,757	-2,806,091	-3,002,287
-1,200	Rents	-26,459	-26,459	0
	<u>Support Services</u>			
-3,359,113	Internal Recharges and Transfers-Revenue	-3,711,294	-3,376,778	-2,313,957
<u>-23,401,392</u>	<u>Income</u>	<u>-23,755,988</u>	<u>-24,480,186</u>	<u>-21,039,263</u>
<u>6,155,565</u>	<u>NET EXPENDITURE</u>	<u>5,388,000</u>	<u>6,141,000</u>	<u>4,756,000</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual		Allowed	Revised	Forward
Expenditure		Estimate	Estimate	Estimate
<u>2022/23</u>		<u>2023/24</u>	<u>2023/24</u>	<u>2024/25</u>
£		£	£	£
<u>SEXUAL HEALTH</u>				
<u>STI TESTING AND TREATMENT</u>				
<u>EXPENDITURE</u>				
<u>Third Party Payments</u>				
74,816	Voluntary & Independent Sector Payments	0	0	0
517,066	3rd Party Paymts to Public Health Srvce Provi	604,588	620,508	646,316
<u>Support Services</u>				
49,187	Internal Recharges and Transfers	57,135	57,135	58,498
<u>641,069</u>	<u>Expenditure</u>	<u>661,723</u>	<u>677,643</u>	<u>704,814</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-38,000	Reimbursements and Contributions	0	0	0
<u>-38,000</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>603,069</u>	<u>NET EXPENDITURE</u>	<u>661,723</u>	<u>677,643</u>	<u>704,814</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>SEXUAL HEALTH</u>			
	<u>CONTRACEPTION</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
39,893	3rd Party Paymts to Public Health Srvce Provi	50,240	50,240	50,240
	<u>Support Services</u>			
3,729	Internal Recharges and Transfers	3,881	3,881	3,969
<u>43,622</u>	<u>Expenditure</u>	<u>54,121</u>	<u>54,121</u>	<u>54,209</u>
<u>43,622</u>	<u>NET EXPENDITURE</u>	<u>54,121</u>	<u>54,121</u>	<u>54,209</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>SEXUAL HEALTH</u>			
	<u>ADVICE PREVENTION & PROMOTION</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
0	Agency Staff	0	77,600	0
	<u>Supplies and Services</u>			
18	Printing and Reprographics	0	0	0
3	Direct Service Charge - Graphic Design Costs	0	0	0
	<u>Third Party Payments</u>			
15,000	Voluntary & Independent Sector Payments	15,000	15,000	15,000
1,263,866	3rd Party Paymts to Public Health Svce Provi	1,094,866	1,160,866	1,094,866
	<u>Support Services</u>			
66,443	Internal Recharges and Transfers	209,328	209,328	79,073
<u>1,345,330</u>	<u>Expenditure</u>	<u>1,319,194</u>	<u>1,462,794</u>	<u>1,188,939</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-30,000	Reimbursements and Contributions	0	0	0
<u>-30,000</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>1,315,330</u>	<u>NET EXPENDITURE</u>	<u>1,319,194</u>	<u>1,462,794</u>	<u>1,188,939</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>NHS HEALTH CHECK PROGRAMME</u>			
	<u>PRIMARY CARE</u>			
	<u>EXPENDITURE</u>			
	<u>Supplies and Services</u>			
0	Direct Service Charge - Graphic Design Costs	600	600	600
0	Other Professional Fees	10,890	10,890	10,890
0	Advertising, Promotion & Notices	2,400	2,400	2,400
	<u>Third Party Payments</u>			
20,456	3rd Party Paymts to Public Health Svce Provi	60,000	60,000	60,000
	<u>Support Services</u>			
19,803	Internal Recharges and Transfers	21,251	21,251	21,759
<u>40,259</u>	<u>Expenditure</u>	<u>95,141</u>	<u>95,141</u>	<u>95,649</u>
<u>40,259</u>	<u>NET EXPENDITURE</u>	<u>95,141</u>	<u>95,141</u>	<u>95,649</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>PUBLIC HEALTH ADVICE</u>			
	<u>PUBLIC HEALTH ADVICE</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
19,891	3rd Party Payments to Other Local Authorities	12,022	12,022	12,022
	<u>Support Services</u>			
600,898	Internal Recharges and Transfers	635,277	635,277	619,081
<u>620,789</u>	<u>Expenditure</u>	<u>647,299</u>	<u>647,299</u>	<u>631,103</u>
<u>620,789</u>	<u>NET EXPENDITURE</u>	<u>647,299</u>	<u>647,299</u>	<u>631,103</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>OBESITY</u>			
	<u>ADULT OBESITY</u>			
	<u>EXPENDITURE</u>			
	<u>Supplies and Services</u>			
252	Telephones	0	0	0
	<u>Third Party Payments</u>			
555,601	3rd Party Paymts to Public Health Srvce Provi	547,865	547,865	547,865
	<u>Support Services</u>			
210,903	Internal Recharges and Transfers	199,996	199,996	172,899
<u>766,756</u>	<u>Expenditure</u>	<u>747,861</u>	<u>747,861</u>	<u>720,764</u>
<u>766,756</u>	<u>NET EXPENDITURE</u>	<u>747,861</u>	<u>747,861</u>	<u>720,764</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>OBESITY</u>			
	<u>CHILD OBESITY</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
0	3rd Party Paymts to Public Health Srvce Provi	30,000	35,000	0
	<u>Support Services</u>			
413,401	Internal Recharges and Transfers	364,738	364,738	313,794
<u>413,401</u>	<u>Expenditure</u>	<u>394,738</u>	<u>399,738</u>	<u>313,794</u>
<u>413,401</u>	<u>NET EXPENDITURE</u>	<u>394,738</u>	<u>399,738</u>	<u>313,794</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>PHYSICAL ACTIVITY</u>			
	<u>PHYSICAL ACTIVITY FOR ADULTS</u>			
	<u>EXPENDITURE</u>			
	<u>Premises Related Expenses</u>			
13,000	Direct Service Charge-Ground Maintenance	13,000	13,000	0
	<u>Third Party Payments</u>			
264,126	3rd Party Paymts to Public Health Srvce Provi	264,126	266,826	264,126
	<u>Support Services</u>			
1,288,763	Internal Recharges and Transfers	1,275,788	1,275,788	345,291
<u>1,565,889</u>	<u>Expenditure</u>	<u>1,552,914</u>	<u>1,555,614</u>	<u>609,417</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
0	Grants and Subsidies	0	-2,700	0
<u>0</u>	<u>Income</u>	<u>0</u>	<u>-2,700</u>	<u>0</u>
<u>1,565,889</u>	<u>NET EXPENDITURE</u>	<u>1,552,914</u>	<u>1,552,914</u>	<u>609,417</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>PHYSICAL ACTIVITY</u>			
	<u>PHYSICAL ACTIVITY FOR CHILDREN</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
6,375	Voluntary & Independent Sector Payments	30,000	30,000	30,000
	<u>Support Services</u>			
1,404	Internal Recharges and Transfers	1,332	1,332	1,360
<u>7,779</u>	<u>Expenditure</u>	<u>31,332</u>	<u>31,332</u>	<u>31,360</u>
<u>7,779</u>	<u>NET EXPENDITURE</u>	<u>31,332</u>	<u>31,332</u>	<u>31,360</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>SUBSTANCE MISUSE</u>			
	<u>DRUG MISUSE - ADULTS</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
28,557	Non-Teachers Pay	0	0	76,932
	<u>Third Party Payments</u>			
0	3rd Party Payments to Other Local Authorities	0	0	3,300
65,080	Voluntary & Independent Sector Payments	65,080	65,080	65,080
2,597,579	3rd Party Paymts to Public Health Srvce Provi	3,037,364	3,023,879	3,705,812
	<u>Support Services</u>			
176,596	Internal Recharges and Transfers	312,487	312,487	126,162
<u>2,867,811</u>	<u>Expenditure</u>	<u>3,414,931</u>	<u>3,401,446</u>	<u>3,977,286</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-705,450	Grants and Subsidies	-1,193,340	-1,193,340	-1,837,601
<u>-705,450</u>	<u>Income</u>	<u>-1,193,340</u>	<u>-1,193,340</u>	<u>-1,837,601</u>
<u>2,162,361</u>	<u>NET EXPENDITURE</u>	<u>2,221,591</u>	<u>2,208,106</u>	<u>2,139,685</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>SUBSTANCE MISUSE</u>			
	<u>SUBSTANCE MISUSE - YOUTH</u>			
	<u>EXPENDITURE</u>			
	<u>Supplies and Services</u>			
347	Telephones	0	0	0
1,890	Hardware, Software & Other Computing	0	0	0
	<u>Third Party Payments</u>			
0	3rd Party Paymts to Public Health Srvce Provi	0	0	-15,549
	<u>Support Services</u>			
258,518	Internal Recharges and Transfers	293,002	293,002	16,033
<u>260,755</u>	<u>Expenditure</u>	<u>293,002</u>	<u>293,002</u>	<u>484</u>
<u>260,755</u>	<u>NET EXPENDITURE</u>	<u>293,002</u>	<u>293,002</u>	<u>484</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>SUBSTANCE MISUSE</u>			
	<u>ALCOHOL MISUSE - ADULTS</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
254,873	3rd Party Paymts to Public Health Srvce Provi	263,360	291,840	410,400
	<u>Support Services</u>			
14,988	Internal Recharges and Transfers	14,638	14,638	14,974
<u>269,861</u>	<u>Expenditure</u>	<u>277,998</u>	<u>306,478</u>	<u>425,374</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-94,196	Reimbursements and Contributions	0	0	0
<u>-94,196</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>175,665</u>	<u>NET EXPENDITURE</u>	<u>277,998</u>	<u>306,478</u>	<u>425,374</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>SMOKING & TOBACCO</u>			
	<u>STOP SMOKING SERVICES & INTERVENTIONS</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
496,219	3rd Party Paymts to Public Health Srvce Provi	377,634	377,634	377,634
	<u>Support Services</u>			
29,354	Internal Recharges and Transfers	212,617	212,617	32,271
<u>525,573</u>	<u>Expenditure</u>	<u>590,251</u>	<u>590,251</u>	<u>409,905</u>
<u>525,573</u>	<u>NET EXPENDITURE</u>	<u>590,251</u>	<u>590,251</u>	<u>409,905</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>CHILDREN 0-19 PUBLIC HEALTH PROGRAMMES</u>			
	<u>HEALTHY CHILD PROGRAMME</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
33,049	Non-Teachers Pay	0	0	0
0	Internal Training Costs	515	515	515
	<u>Transport Related Expenses</u>			
0	Travel Expenses	1,330	1,330	1,330
	<u>Supplies and Services</u>			
0	Equipment	2,089	2,089	2,089
0	Catering Costs	1,000	1,000	1,000
444	Printing and Reprographics	0	0	0
584	Direct Service Charge - Graphic Design Costs	0	0	0
0	Stationery and Office Expenses	3,000	3,000	3,000
0	Telephones	550	550	550
987	Hardware, Software & Other Computing	50	50	50
0	Premises & Room Hire	200	200	200
669	Advertising, Promotion & Notices	0	0	0
	<u>Third Party Payments</u>			
10,000	3rd Party Payments to Other Local Authorities	10,000	10,000	10,000
4,246,296	3rd Party Paymts to Public Health Svce Provi	4,176,260	4,176,260	4,187,687
	<u>Support Services</u>			
387,336	Internal Recharges and Transfers	357,919	357,919	150,680
<u>4,679,366</u>	<u>Expenditure</u>	<u>4,552,913</u>	<u>4,552,913</u>	<u>4,357,101</u>
<u>4,679,366</u>	<u>NET EXPENDITURE</u>	<u>4,552,913</u>	<u>4,552,913</u>	<u>4,357,101</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u>			
	<u>DENTAL PUBLIC HEALTH</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
98,996	3rd Party Paymts to Public Health Svce Provi	88,496	88,496	103,496
	<u>Support Services</u>			
8,335	Internal Recharges and Transfers	7,907	7,907	8,071
<u>107,331</u>	<u>Expenditure</u>	<u>96,403</u>	<u>96,403</u>	<u>111,567</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-10,500	Reimbursements and Contributions	0	0	0
<u>-10,500</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>96,831</u>	<u>NET EXPENDITURE</u>	<u>96,403</u>	<u>96,403</u>	<u>111,567</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u>			
	<u>NUTRITION INITIATIVES</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
25,000	Voluntary & Independent Sector Payments	0	0	0
101,059	3rd Party Paymts to Public Health Srvce Provi	101,059	101,059	101,059
<u>126,059</u>	<u>Expenditure</u>	<u>101,059</u>	<u>101,059</u>	<u>101,059</u>
<u>126,059</u>	<u>NET EXPENDITURE</u>	<u>101,059</u>	<u>101,059</u>	<u>101,059</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u>			
	<u>HEALTH AT WORK</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
3,195	Non-Teachers Pay	0	0	0
	<u>Supplies and Services</u>			
0	Equipment	1,000	1,000	1,230
0	Catering Costs	100	100	100
0	Direct Service Charge - Graphic Design Costs	1,000	1,000	1,000
40	Telephones	0	0	0
0	Other Professional Fees	500	500	500
0	Premises & Room Hire	500	500	500
5	Advertising, Promotion & Notices	900	900	900
	<u>Support Services</u>			
2,116	Internal Recharges and Transfers	2,007	2,007	2,049
<u>5,356</u>	<u>Expenditure</u>	<u>6,007</u>	<u>6,007</u>	<u>6,279</u>
<u>5,356</u>	<u>NET EXPENDITURE</u>	<u>6,007</u>	<u>6,007</u>	<u>6,279</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u>			
	<u>ACCIDENT PREVENTION PROGRAMME</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
201,258	3rd Party Paymts to Public Health Svce Provi	201,258	201,258	208,100
	<u>Support Services</u>			
4,828	Internal Recharges and Transfers	4,581	4,581	4,676
<u>206,086</u>	<u>Expenditure</u>	<u>205,839</u>	<u>205,839</u>	<u>212,776</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-100,000	Reimbursements and Contributions	-100,000	-100,000	-104,050
<u>-100,000</u>	<u>Income</u>	<u>-100,000</u>	<u>-100,000</u>	<u>-104,050</u>
<u>106,086</u>	<u>NET EXPENDITURE</u>	<u>105,839</u>	<u>105,839</u>	<u>108,726</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u>			
	<u>PUBLIC MENTAL HEALTH</u>			
	<u>EXPENDITURE</u>			
	<u>Premises Related Expenses</u>			
642	Direct Service Charge-Ground Maintenance	0	0	0
	<u>Supplies and Services</u>			
677	Catering Costs	0	0	0
421	Printing and Reprographics	0	0	0
760	Direct Service Charge - Graphic Design Costs	0	0	0
1,140	Premises & Room Hire	0	0	0
1,123	Advertising, Promotion & Notices	0	0	0
	<u>Third Party Payments</u>			
0	3rd Party Payments to Private Contractors	0	0	2,025
140,241	3rd Party Paymts to Public Health Srvce Provi	108,836	244,503	108,836
	<u>Support Services</u>			
99,580	Internal Recharges and Transfers	98,772	98,772	8,954
<u>244,584</u>	<u>Expenditure</u>	<u>207,608</u>	<u>343,275</u>	<u>119,815</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-55,700	Reimbursements and Contributions	0	0	0
<u>-55,700</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>188,884</u>	<u>NET EXPENDITURE</u>	<u>207,608</u>	<u>343,275</u>	<u>119,815</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u>			
	<u>GENERAL PREVENTION</u>			
	<u>EXPENDITURE</u>			
	<u>Supplies and Services</u>			
3,648	Other Professional Fees	0	0	0
7,580	Advertising, Promotion & Notices	0	0	100,000
	<u>Third Party Payments</u>			
23,741	Voluntary & Independent Sector Payments	29,250	29,250	29,250
	<u>Support Services</u>			
774,688	Internal Recharges and Transfers	777,582	777,582	41,779
<u>809,656</u>	<u>Expenditure</u>	<u>806,832</u>	<u>806,832</u>	<u>171,029</u>
<u>809,656</u>	<u>NET EXPENDITURE</u>	<u>806,832</u>	<u>806,832</u>	<u>171,029</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u>			
	<u>OTHER PUBLIC HEALTH SERVICES</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
0	Non-Teachers Pay	0	0	61,269
	<u>Supplies and Services</u>			
0	Legal Fees	0	17,000	0
	<u>Third Party Payments</u>			
20,000	Voluntary & Independent Sector Payments	0	0	0
167,369	3rd Party Paymts to Public Health Service Provi	151,734	465,984	239,266
	<u>Support Services</u>			
497,592	Internal Recharges and Transfers	502,119	502,119	48,189
<u>684,961</u>	<u>Expenditure</u>	<u>653,853</u>	<u>985,103</u>	<u>348,724</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-40,154	Grants and Subsidies	0	-244,000	0
-64,427	Reimbursements and Contributions	0	0	0
<u>-104,581</u>	<u>Income</u>	<u>0</u>	<u>-244,000</u>	<u>0</u>
<u>580,380</u>	<u>NET EXPENDITURE</u>	<u>653,853</u>	<u>741,103</u>	<u>348,724</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES</u>				
<u>DIRECTORATE</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
306,824	Non-Teachers Pay	143,531	256,131	202,001
277,850	Agency Staff	0	0	0
2,790	Employee Recruitment Costs	0	0	0
150	Employee Retirement Costs	0	0	0
0	Internal Training Costs	500	500	500
2,496	Other Training Expenses	1,000	1,000	1,000
<u>Transport Related Expenses</u>				
9,241	Direct Transport Costs	0	0	0
45	Direct Service Charge-Pooled Transport Costs	0	0	0
10,630	External Transport Hire & Contracts	0	0	0
526	Travel Expenses	1,900	1,900	1,900
<u>Supplies and Services</u>				
3,060	Equipment	500	500	500
0	Furniture	500	500	500
0	Books, Publications & Literature	500	500	500
739	Materials	0	0	0
318	Catering Costs	1,000	1,000	1,000
80	Clothing,Uniforms and Laundry	0	0	0
490	Printing and Reprographics	2,271	2,271	2,271
477	Direct Service Charge - Graphic Design Costs	2,500	2,500	2,500
0	Stationery and Office Expenses	1,500	1,500	1,500
-490	Postage	100	100	100
4,620	Telephones	1,300	1,300	1,300
-2,946	Hardware, Software & Other Computing	2,394	2,394	2,394
53	Medical Fees	0	0	0
4,000	Other Professional Fees	5,000	5,000	5,000
2,493	Premises & Room Hire	1,000	1,000	1,000
85	Professional Meetings	1,000	1,000	1,000
3,900	Subscriptions	6,500	6,500	6,500
522	Advertising, Promotion & Notices	2,000	2,000	2,000
<u>Third Party Payments</u>				
60,808	3rd Party Paymts to Public Health Srvce Provi	0	15,000	0
<u>Support Services</u>				
367,441	Internal Recharges and Transfers	367,421	367,421	367,244
74,111	Central Premises Recharges	74,111	74,111	74,111
<u>1,130,314</u>	<u>Expenditure</u>	<u>616,528</u>	<u>744,128</u>	<u>674,821</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-537,595	Grants and Subsidies	0	-127,600	-51,571
-6,000	Reimbursements and Contributions	0	0	0
<u>Support Services</u>				
-586,719	Internal Recharges and Transfers-Revenue	-616,528	-616,528	-623,250
<u>-1,130,314</u>	<u>Income</u>	<u>-616,528</u>	<u>-744,128</u>	<u>-674,821</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

<u>Actual</u> <u>Expenditure</u> <u>2022/23</u>	<u>Allowed</u> <u>Estimate</u> <u>2023/24</u>	<u>Revised</u> <u>Estimate</u> <u>2023/24</u>	<u>Forward</u> <u>Estimate</u> <u>2024/25</u>
£	£	£	£
-0 <u>NET EXPENDITURE</u>	0	0	0

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES</u>				
<u>COMMISSIONING</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
458,774	Non-Teachers Pay	635,336	635,336	680,869
126,799	Agency Staff	0	0	0
0	Internal Training Costs	220	220	220
6,179	Other Training Expenses	0	0	0
<u>Transport Related Expenses</u>				
72	Travel Expenses	994	994	994
<u>Supplies and Services</u>				
-639	Catering Costs	0	0	0
55	Printing and Reprographics	0	0	0
146	Direct Service Charge - Graphic Design Costs	0	0	0
71	Postage	0	0	0
348	Telephones	1,100	1,100	1,100
3,014	Hardware, Software & Other Computing	0	0	0
2,080	Education,Leisure Activities & Entertainments	0	0	0
246	Premises & Room Hire	0	0	0
1,554	Advertising, Promotion & Notices	0	0	0
<u>Third Party Payments</u>				
2,500	Voluntary & Independent Sector Payments	0	11,900	0
688,225	3rd Party Paymts to Public Health Srvce Provi	611,942	663,942	611,942
<u>Support Services</u>				
294,567	Internal Recharges and Transfers	294,433	294,433	93,933
<u>1,583,992</u>	<u>Expenditure</u>	<u>1,544,025</u>	<u>1,607,925</u>	<u>1,389,058</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-23,500	Reimbursements and Contributions	0	0	0
<u>Support Services</u>				
-1,560,492	Internal Recharges and Transfers-Revenue	-1,544,025	-1,544,025	-1,389,058
<u>-1,583,992</u>	<u>Income</u>	<u>-1,544,025</u>	<u>-1,544,025</u>	<u>-1,389,058</u>
<u>-0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>63,900</u>	<u>0</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>MANAGEMENT AND SUPPORT SERVICES</u>			
	<u>COLLABORATIVE COMMISSIONING</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
51,000	3rd Party Payments to Other Local Authorities	62,254	62,254	62,254
<u>51,000</u>	<u>Expenditure</u>	<u>62,254</u>	<u>62,254</u>	<u>62,254</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
-51,000	Internal Recharges and Transfers-Revenue	-62,254	-62,254	-62,254
<u>-51,000</u>	<u>Income</u>	<u>-62,254</u>	<u>-62,254</u>	<u>-62,254</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u> £		Allowed Estimate <u>2023/24</u> £	Revised Estimate <u>2023/24</u> £	Forward Estimate <u>2024/25</u> £
	<u>PUBLIC HEALTH GRANT</u>			
	<u>PUBLIC HEALTH GRANT</u>			
	<u>EXPENDITURE</u>			
	<u>External Grants and Reimbursements</u>			
-15,093,869	Grants and Subsidies	-15,417,679	-15,826,011	-12,405,797
<u>-15,093,869</u>	<u>Income</u>	<u>-15,417,679</u>	<u>-15,826,011</u>	<u>-12,405,797</u>
<u>-15,093,869</u>	<u>NET EXPENDITURE</u>	<u>-15,417,679</u>	<u>-15,826,011</u>	<u>-12,405,797</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>CULTURE AND HERITAGE</u>				
<u>ARTS DEVELOPMENT AND SUPPORT</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
49,293	Non-Teachers Pay	50,925	51,800	52,706
<u>Supplies and Services</u>				
0	Equipment	682	682	712
0	Catering Costs	99	99	103
0	Clothing,Uniforms and Laundry	0	50	0
82	Printing and Reprographics	168	268	0
315	Direct Service Charge - Graphic Design Costs	300	1,480	300
262	Postage	0	0	0
87	Telephones	203	203	212
0	Hardware, Software & Other Computing	316	316	330
0	Medical Fees	50	50	52
1,500	Consultants	0	0	0
12,381	Other Professional Fees	0	24,120	0
77,444	Education,Leisure Activities & Entertainments	84,393	377,717	90,263
36	Premises & Room Hire	500	500	522
600	Advertising, Promotion & Notices	2,130	9,607	2,130
<u>Third Party Payments</u>				
0	3rd Party Payments to Private Contractors	0	1,550	0
<u>Support Services</u>				
4,746	Internal Recharges and Transfers	5,878	7,210	5,547
<u>146,745</u>	<u>Expenditure</u>	<u>145,644</u>	<u>475,652</u>	<u>152,877</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
0	Grants and Subsidies	0	-100,000	-42,025
-3,485	Reimbursements and Contributions	0	-227,646	-2,750
<u>Support Services</u>				
-40,000	Internal Recharges and Transfers-Revenue	-40,000	-42,025	0
<u>-43,485</u>	<u>Income</u>	<u>-40,000</u>	<u>-369,671</u>	<u>-44,775</u>
<u>103,260</u>	<u>NET EXPENDITURE</u>	<u>105,644</u>	<u>105,981</u>	<u>108,102</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>CULTURE AND HERITAGE</u>			
	<u>HERITAGE</u>			
	<u>EXPENDITURE</u>			
	<u>Supplies and Services</u>			
80	Equipment	0	0	0
113	Catering Costs	0	0	0
5,394	Telephones	0	0	0
1,299	Advertising, Promotion & Notices	0	0	0
	<u>Third Party Payments</u>			
200,000	3rd Party Payments to Private Contractors	200,000	200,000	200,000
<u>206,886</u>	<u>Expenditure</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>
<u>206,886</u>	<u>NET EXPENDITURE</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>CULTURE AND HERITAGE</u>				
<u>TOURISM & EVENTS</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
78,722	Non-Teachers Pay	95,166	95,166	0
<u>Premises Related Expenses</u>				
0	Repairs and Maintenance	3,992	3,992	3,992
796	Direct Service Charge-Ground Maintenance	1,213	1,213	1,317
0	Energy Costs	1,370	1,370	1,370
0	Cleaning & Domestic Services	1,000	1,000	1,000
<u>Transport Related Expenses</u>				
1,170	Travel Expenses	2,000	2,000	0
<u>Supplies and Services</u>				
82,053	Equipment	4,017	4,017	0
15	Materials	0	0	0
4,945	Catering Costs	2,218	2,218	3,218
2,491	Clothing,Uniforms and Laundry	0	0	0
504	Printing and Reprographics	427	427	0
3,318	Direct Service Charge - Graphic Design Costs	150	150	0
91	Telephones	0	0	0
329	Hardware, Software & Other Computing	0	0	0
765	Other Professional Fees	3,000	3,000	2,374
54,969	Education,Leisure Activities & Entertainments	3,395	3,395	500
8,388	Banking & Security Services	0	0	0
345	Premises & Room Hire	0	0	0
0	Professional Meetings	352	352	0
37,178	Advertising, Promotion & Notices	200	200	200
47	Provision for bad/doubtful debt	0	0	0
<u>Third Party Payments</u>				
888	Direct Service Charge-Civil Engineering	0	0	0
230	Direct Service Charge-Cleansing	0	0	0
97,302	3rd Party Payments to Private Contractors	175,490	175,490	46,030
<u>Support Services</u>				
21,958	Internal Recharges and Transfers	8,562	9,196	7,297
<u>396,504</u>	<u>Expenditure</u>	<u>302,552</u>	<u>303,186</u>	<u>67,298</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-21,817	Reimbursements and Contributions	0	0	0
<u>Customer and Client Receipts</u>				
-28,748	Sales, Fees and Charges	0	0	0
-1,200	Rents	-26,459	-26,459	0
<u>-51,765</u>	<u>Income</u>	<u>-26,459</u>	<u>-26,459</u>	<u>0</u>
<u>344,739</u>	<u>NET EXPENDITURE</u>	<u>276,093</u>	<u>276,727</u>	<u>67,298</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>CULTURE AND HERITAGE</u>			
	<u>ARCHIVING</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
147,217	Non-Teachers Pay	151,394	215,597	259,609
31	Other Training Expenses	2,494	2,494	2,494
	<u>Transport Related Expenses</u>			
985	External Transport Hire & Contracts	0	0	0
920	Travel Expenses	0	100	0
	<u>Supplies and Services</u>			
9,258	Equipment	4,400	4,400	4,443
1,100	Catering Costs	0	400	0
455	Printing and Reprographics	115	3,521	0
1,173	Direct Service Charge - Graphic Design Costs	500	1,000	500
10	Postage	0	0	0
81	Telephones	229	429	239
231	Hardware, Software & Other Computing	2,468	6,348	2,575
1,500	Consultants	0	0	0
19,725	Other Professional Fees	8,800	74,126	8,800
117,985	Education, Leisure Activities & Entertainments	127,495	137,177	148,384
185	Premises & Room Hire	0	500	0
475	Professional Meetings	0	150	0
0	Grants to Third Parties	0	25,000	0
330	Subscriptions	0	0	0
1,638	Advertising, Promotion & Notices	3,500	5,005	3,543
	<u>Support Services</u>			
7,899	Internal Recharges and Transfers	8,562	9,196	7,297
105,171	Central Premises Recharges	97,351	97,351	63,789
<u>416,370</u>	<u>Expenditure</u>	<u>407,308</u>	<u>582,794</u>	<u>501,673</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-197,419	Grants and Subsidies	-222,465	-365,012	-346,749
-30,389	Reimbursements and Contributions	0	-31,155	0
	<u>Customer and Client Receipts</u>			
-613	Sales, Fees and Charges	0	-1,150	0
<u>-228,421</u>	<u>Income</u>	<u>-222,465</u>	<u>-397,317</u>	<u>-346,749</u>
<u>187,948</u>	<u>NET EXPENDITURE</u>	<u>184,843</u>	<u>185,477</u>	<u>154,924</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>RECREATION AND SPORT</u>				
<u>SPORTS DEVELOPMENT</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
135,695	Non-Teachers Pay	219,372	191,600	196,386
-10,107	Employee Retirement Costs	0	0	0
189	Employee Insurance Costs	176	176	213
699	Other Training Expenses	0	0	0
<u>Premises Related Expenses</u>				
2,425	Direct Service Charge-Ground Maintenance	2,588	2,588	2,810
0	Rents & Rates	215	215	224
<u>Transport Related Expenses</u>				
0	Direct Transport Costs	0	30	0
29	External Transport Hire & Contracts	300	500	313
3,039	Travel Expenses	550	2,660	563
<u>Supplies and Services</u>				
4,369	Equipment	9,434	10,434	10,040
0	Catering Costs	396	396	396
129	Clothing,Uniforms and Laundry	368	368	384
163	Printing and Reprographics	100	100	100
0	Direct Service Charge - Graphic Design Costs	500	500	500
37	Stationery and Office Expenses	0	0	0
131	Postage	250	250	261
404	Telephones	1,025	1,075	820
2,302	Hardware, Software & Other Computing	774	2,074	807
17,117	Other Professional Fees	1,361	48,361	1,361
0	Exam & Course Fees (incl. students & clients)	100	100	104
0	Banking & Security Services	3,266	3,266	3,266
13,088	Premises & Room Hire	8,590	12,590	8,257
0	Professional Meetings	0	10	0
201	Insurances	201	201	243
672	Advertising, Promotion & Notices	900	900	907
<u>Third Party Payments</u>				
15,363	3rd Party Payments to Private Contractors	159	177,159	159
<u>Support Services</u>				
52,180	Internal Recharges and Transfers	62,187	66,473	51,531
12,587	Central Premises Recharges	14,482	14,482	12,516
<u>250,712</u>	<u>Expenditure</u>	<u>327,294</u>	<u>536,508</u>	<u>292,161</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-49,446	Grants and Subsidies	-44,994	-44,994	-348,956
-24,171	Reimbursements and Contributions	0	-7,400	0
<u>Customer and Client Receipts</u>				
-9,116	Sales, Fees and Charges	0	0	0
<u>Support Services</u>				
-329,626	Internal Recharges and Transfers-Revenue	-311,895	-311,895	0
<u>-412,358</u>	<u>Income</u>	<u>-356,889</u>	<u>-364,289</u>	<u>-348,956</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

<u>Actual</u> <u>Expenditure</u> <u>2022/23</u>	<u>Allowed</u> <u>Estimate</u> <u>2023/24</u>	<u>Revised</u> <u>Estimate</u> <u>2023/24</u>	<u>Forward</u> <u>Estimate</u> <u>2024/25</u>
£	£	£	£
-161,645 <u>NET EXPENDITURE</u>	-29,595	172,219	-56,795

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>RECREATION AND SPORT</u>				
<u>INDOOR SPORTS AND RECREATION FACILITIES</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
1,881,396	Non-Teachers Pay	2,496,011	1,914,242	2,096,184
60,346	IR35 Employees	24,216	24,216	25,185
118,372	Employee Retirement Costs	0	0	0
3,460	Employee Insurance Costs	3,229	3,229	3,910
<u>Premises Related Expenses</u>				
33,635	Repairs and Maintenance	10,300	13,500	14,087
-104	Cleaning & Domestic Services	2,400	2,400	2,400
<u>Transport Related Expenses</u>				
7	Direct Transport Costs	0	0	0
47	Direct Service Charge-Pooled Transport Costs	0	0	0
51	External Transport Hire & Contracts	629	300	313
1,395	Travel Expenses	2,988	2,988	3,117
<u>Supplies and Services</u>				
70,160	Equipment	100,878	74,817	90,056
1,469	Books, Publications & Literature	1,750	750	783
51,383	Materials	39,944	24,859	25,952
0	Catering Costs	6,095	5,795	6,047
5,894	Clothing,Uniforms and Laundry	7,007	3,378	5,539
10,104	Printing and Reprographics	2,731	2,731	1,026
887	Direct Service Charge - Graphic Design Costs	1,620	1,620	1,620
1,624	Stationery and Office Expenses	1,523	1,313	1,370
23,174	Telephones	17,948	13,247	13,571
80,310	Hardware, Software & Other Computing	60,408	73,385	76,590
0	Legal Fees	400	400	417
24,077	Other Professional Fees	-400,000	-128,525	-207,525
158,845	Education,Leisure Activities & Entertainments	150,515	173,132	178,397
1,475	Banking & Security Services	4,023	1,897	1,979
12,407	Direct Service Charge-Security	14,008	14,008	12,958
948	Subscriptions	1,739	1,406	0
12,180	Insurances	10,610	10,610	12,847
7,669	Advertising, Promotion & Notices	5,733	7,663	5,982
37,284	Licenses	41,756	39,398	40,940
299	Provision for bad/doubtful debt	0	0	0
<u>Third Party Payments</u>				
4,627	Direct Service Charge-Civil Engineering	0	0	0
4,434	Direct Service Charge-Cleansing	4,656	4,656	4,902
<u>Support Services</u>				
538,147	Internal Recharges and Transfers	647,388	701,121	556,621
1,404,599	Central Premises Recharges	1,888,788	1,888,788	1,239,143
<u>Capital Charges and Financing Costs</u>				
565,640	Non-current Assets Depreciation & Amortisation	565,639	641,520	641,520
990,064	Impairment & Revaluation Losses	0	0	0
<u>6,106,306</u>	<u>Expenditure</u>	<u>5,714,932</u>	<u>5,518,844</u>	<u>4,855,931</u>

INCOME

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>External Grants and Reimbursements</u>			
0	Grants and Subsidies	0	0	-583,520
	<u>Customer and Client Receipts</u>			
-2,684,276	Sales, Fees and Charges	-2,849,092	-2,620,732	-2,802,558
	<u>Support Services</u>			
-693,740	Internal Recharges and Transfers-Revenue	-1,030,280	-693,739	-125,753
<u>-3,378,016</u>	<u>Income</u>	<u>-3,879,372</u>	<u>-3,314,471</u>	<u>-3,511,831</u>
<u>2,728,289</u>	<u>NET EXPENDITURE</u>	<u>1,835,560</u>	<u>2,204,373</u>	<u>1,344,100</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>LIBRARY SERVICE</u>			
	<u>LIBRARY BUILDINGS</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
1,060,630	Non-Teachers Pay	1,420,390	1,112,117	1,547,973
-8,821	Employee Retirement Costs	0	0	0
3,002	Employee Insurance Costs	2,802	2,802	3,393
	<u>Premises Related Expenses</u>			
464	Repairs and Maintenance	0	7,875	0
623	Direct Service Charge-Ground Maintenance	0	0	0
18,827	Rents & Rates	19,482	0	19,482
0	Cleaning & Domestic Services	560	560	560
49	Direct Service Charge-Cleaning	0	0	0
0	Premises Insurance	664	664	664
	<u>Transport Related Expenses</u>			
8,667	Direct Service Charge-Pooled Transport Costs	10,129	10,129	11,483
0	External Transport Hire & Contracts	50	50	52
2,534	Travel Expenses	397	397	414
	<u>Supplies and Services</u>			
9,504	Equipment	10,054	11,789	10,839
180,800	Books, Publications & Literature	194,392	194,392	193,494
1,126	Materials	1,417	1,417	1,478
745	Catering Costs	220	220	230
80	Clothing,Uniforms and Laundry	25	25	26
3,362	Printing and Reprographics	450	450	470
2,871	Direct Service Charge - Graphic Design Costs	1,624	1,624	1,624
11,107	Stationery and Office Expenses	2,100	3,220	2,191
14	Postage	500	500	522
55,412	Telephones	51,524	51,524	53,507
52,346	Hardware, Software & Other Computing	48,198	48,198	50,289
5,542	Legal Fees	0	0	0
682	Medical Fees	0	0	0
44,035	Other Professional Fees	-378,928	16,127	-336,949
4,365	Education,Leisure Activities & Entertainments	2,000	2,000	2,087
853	Banking & Security Services	1,050	1,050	1,096
25,941	Direct Service Charge-Security	29,289	29,289	27,095
224	Professional Meetings	0	100	0
1,857	Subscriptions	350	350	0
1,558	Insurances	1,558	1,558	1,887
581	Advertising, Promotion & Notices	0	200	0
0	Licenses	147	147	153
128	Provision for bad/doubtful debt	0	0	0
	<u>Third Party Payments</u>			
6,431	Direct Service Charge-Cleansing	6,754	6,754	7,109
375	3rd Party Payments to Private Contractors	1,530	1,530	1,596
	<u>Support Services</u>			
296,561	Internal Recharges and Transfers	348,381	374,183	296,712
559,231	Central Premises Recharges	657,532	657,532	432,360
	<u>Capital Charges and Financing Costs</u>			

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual		Allowed	Revised	Forward
Expenditure		Estimate	Estimate	Estimate
<u>2022/23</u>		<u>2023/24</u>	<u>2023/24</u>	<u>2024/25</u>
£		£	£	£
142,593	Non-current Assets Depreciation & Amortisation	142,593	140,173	140,173
<u>2,494,299</u>	<u>Expenditure</u>	<u>2,577,234</u>	<u>2,678,946</u>	<u>2,472,010</u>
INCOME				
	<u>External Grants and Reimbursements</u>			
0	Grants and Subsidies	0	-1,000	0
-5,515	Reimbursements and Contributions	0	0	0
	<u>Customer and Client Receipts</u>			
-30,517	Sales, Fees and Charges	-43,667	-43,667	-45,418
	<u>Support Services</u>			
-97,536	Internal Recharges and Transfers-Revenue	-106,312	-106,312	-113,642
<u>-133,567</u>	<u>Income</u>	<u>-149,979</u>	<u>-150,979</u>	<u>-159,060</u>
<u>2,360,731</u>	<u>NET EXPENDITURE</u>	<u>2,427,255</u>	<u>2,527,967</u>	<u>2,312,950</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>LIBRARY SERVICE</u>			
	<u>MOBILE AND HOUSEBOUND LIBRARY SERVICE</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
22,932	Non-Teachers Pay	27,475	27,475	29,845
-11,619	Employee Retirement Costs	0	0	0
	<u>Transport Related Expenses</u>			
3,799	Direct Service Charge-Pooled Transport Costs	4,197	4,197	4,910
	<u>Supplies and Services</u>			
10	Printing and Reprographics	0	0	0
193	Telephones	526	526	549
329	Hardware, Software & Other Computing	0	0	0
	<u>Support Services</u>			
100	Internal Recharges and Transfers	127	127	151
<u>15,744</u>	<u>Expenditure</u>	<u>32,325</u>	<u>32,325</u>	<u>35,455</u>
<u>15,744</u>	<u>NET EXPENDITURE</u>	<u>32,325</u>	<u>32,325</u>	<u>35,455</u>

WELLBEING, CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>CULTURAL AND RELATED SERVICES</u>			
	<u>OUTDOOR SPORTS AND RECREATION FACILITIES</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
62,317	Non-Teachers Pay	87,849	93,614	100,046
	<u>Premises Related Expenses</u>			
14,060	Repairs and Maintenance	5,166	5,166	5,390
92,446	Direct Service Charge-Ground Maintenance	98,662	98,662	107,134
3,866	Grounds Maintenance	0	0	0
28,786	Energy Costs	24,751	24,751	16,438
	<u>Transport Related Expenses</u>			
8	Travel Expenses	0	0	0
	<u>Supplies and Services</u>			
295	Equipment	3,000	5,000	3,130
523	Materials	750	750	783
161	Clothing,Uniforms and Laundry	0	0	0
130	Telephones	0	0	0
712	Hardware, Software & Other Computing	0	0	0
90	Licenses	0	0	0
910	Provision for bad/doubtful debt	0	0	0
	<u>Third Party Payments</u>			
0	3rd Party Payments to Private Contractors	3,634	1,634	3,792
	<u>Support Services</u>			
22,947	Internal Recharges and Transfers	30,582	35,621	27,855
101,017	Central Premises Recharges	50,955	50,955	33,389
	<u>Capital Charges and Financing Costs</u>			
197,524	Non-current Assets Depreciation & Amortisation	197,524	202,320	202,320
<u>525,791</u>	<u>Expenditure</u>	<u>502,873</u>	<u>518,473</u>	<u>500,277</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-156,178	Sales, Fees and Charges	-146,998	-140,542	-154,311
<u>-156,178</u>	<u>Income</u>	<u>-146,998</u>	<u>-140,542</u>	<u>-154,311</u>
<u>369,613</u>	<u>NET EXPENDITURE</u>	<u>355,875</u>	<u>377,931</u>	<u>345,966</u>

Corporate Services

CORPORATE SERVICES

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
HOUSING SERVICES				
265,732	HOUSING BENEFIT ADMINISTRATION	537,148	537,148	256,821
<u>265,732</u>		<u>537,148</u>	<u>537,148</u>	<u>256,821</u>
CORPORATE AND DEMOCRATIC CORE				
1,389,697	CORPORATE MANAGEMENT	1,472,000	1,593,730	1,561,066
1,657,180	DEMOCRATIC REPRESENTATION AND MANAGEMENT	1,672,878	1,691,715	1,555,936
<u>3,046,876</u>		<u>3,144,878</u>	<u>3,285,445</u>	<u>3,117,002</u>
CENTRAL SERVICES TO THE PUBLIC				
331,456	CORONERS' COURT SERVICES	270,000	270,000	270,000
1,296,542	LOCAL TAX COLLECTION	1,340,602	1,268,445	1,631,007
120,436	REGISTRAR OF BIRTHS DEATHS AND MARRIAGES	51,353	46,951	98,382
86,426	EMERGENCY PLANNING	130,232	132,150	123,272
112,590	LOCAL WELFARE ASSISTANCE SCHEMES	190,083	198,698	179,322
506,241	ELECTIONS	422,366	464,350	382,534
38,769	GRANTS AND DONATIONS	46,156	46,156	43,364
<u>2,492,460</u>		<u>2,450,792</u>	<u>2,426,750</u>	<u>2,727,881</u>
NON DISTRIBUTED COSTS				
20,429	UNUSED SHARE OF I.T. FACILITIES & OTHER ASSET	283,283	283,283	185,006
600,378	RETIREMENT BENEFITS	608,231	608,231	608,231
0	OTHER NON DISTRIBUTED COSTS	948,668	391,143	445,059
<u>620,807</u>		<u>1,840,182</u>	<u>1,282,657</u>	<u>1,238,296</u>
MANAGEMENT AND SUPPORT SERVICES - FINANCE				
0	DIRECTORATE	0	0	0
0	ACCOUNTANCY & BUSINESS SUPPORT	0	0	0
0	INCOME SECTION	0	0	0
-0	ACCOUNTS PAYABLE	0	0	0
0	AUDIT AND RISK	0	0	0
0	CORPORATE PROCUREMENT	0	0	0
0	BENEFITS ADMINISTRATION	0	0	0
-0	REVENUES & BENEFITS	0	0	0
-0	SCRUTINY	0	0	0
0	STRATEGIC COMMUNICATIONS AND MARKETING	0	0	0
0	CORPORATE MAIL ROOM	0	0	0
1	BUSINESS I.T.	0	0	0
0	CONTACT CENTRE	0	0	0
0	BLUE BADGES	0	0	0
0	HEALTH & SAFETY	0	0	0
<u>3</u>		<u>0</u>	<u>0</u>	<u>0</u>
DIRECT SERVICES - FINANCE				
0	DIRECT SERVICES - PRINT UNIT	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
POLICY, CHANGE & PERFORMANCE				
0	ORGANISATIONAL DEVELOPMENT	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
MANAGEMENT AND SUPPORT SERVICES - H.R.				
-0	MANAGEMENT	0	0	0
0	PAYROLL	0	0	0
1	PERSONNEL	0	0	0
<u>1</u>		<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	MANAGEMENT AND SUPPORT SERVICES - LEGAL			
0	LEGAL SERVICES	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	MANAGEMENT AND SUPPORT SERVICES - GOVERNANCE			
0	ADMINISTRATIVE SERVICES	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	POLICY, CHANGE & PERFORMANCE			
-0	POLICY DEVELOPMENT	0	0	0
<u>-0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	MANAGEMENT AND SUPPORT SERVICES - OTHER			
0	VISION AND CHANGE TEAM	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	POLICY, CHANGE & PERFORMANCE			
0	PRESS AND PUBLIC AFFAIRS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	MANAGEMENT AND SUPPORT SERVICES - OTHER			
0	OTHER	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	LIVERPOOL CITY REGION ENGAGEMENT			
0	LIVERPOOL CITY REGION ENGAGEMENT	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>6,425,878</u>	Net Expenditure	<u>7,973,000</u>	<u>7,532,000</u>	<u>7,340,000</u>

CORPORATE SERVICES
SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
<u>EXPENDITURE</u>				
<u>Employees</u>				
16,962,902	Non-Teachers Pay	19,774,173	20,025,575	20,020,271
608,412	Agency Staff	0	70,000	0
2,139	IR35 Employees	0	0	0
104,520	Employee Recruitment Costs	0	0	0
963,408	Employee Retirement Costs	607,956	607,956	607,956
15,693	Employee Insurance Costs	15,881	15,881	15,881
8,430	Internal Training Costs	20,339	20,339	20,339
711,164	Other Training Expenses	282,241	338,491	272,241
<u>Premises Related Expenses</u>				
38	Repairs and Maintenance	4,500	4,500	4,500
2,352	Direct Service Charge-Caretaking	2,593	2,593	2,767
2,987	Premises Insurance	2,986	2,986	2,986
<u>Transport Related Expenses</u>				
218	Direct Transport Costs	0	0	0
20,050	Direct Service Charge-Pooled Transport Costs	23,819	23,357	14,410
12,764	External Transport Hire & Contracts	11,689	11,689	11,689
33,669	Travel Expenses	59,285	59,114	42,943
<u>Supplies and Services</u>				
24,610	Equipment	27,063	49,986	75,973
0	Furniture	567	529	491
48,887	Books, Publications & Literature	44,564	44,564	44,564
1,193	Materials	2,430	2,430	2,411
3,772	Catering Costs	14,233	1,513,233	14,235
10,324	Clothing,Uniforms and Laundry	1,693	1,682	1,587
184,936	Printing and Reprographics	134,302	138,838	133,974
36,042	Direct Service Charge - Graphic Design Costs	25,290	25,090	28,481
8,294	Stationery and Office Expenses	25,016	24,936	24,824
339,313	Postage	191,263	191,263	191,263
38,164	Telephones	162,251	161,964	161,655
1,920,113	Hardware, Software & Other Computing	2,009,656	2,272,593	2,034,153
8,031	Legal Fees	34,619	34,619	34,619
58,129	Medical Fees	77,406	77,406	77,406
102,218	Consultants	0	0	0
695,283	Other Professional Fees	1,130,489	771,923	847,288
9,630	Exam & Course Fees (incl. students & clients)	60,483	5,155	59,827
550	Education,Leisure Activities & Entertainments	2,381	2,381	2,381
97,168	Banking & Security Services	135,105	147,105	103,105
16,302	Premises & Room Hire	14,750	15,750	15,750
225,619	Other Supplies & Services	245,624	126,353	79,258
8,137	Professional Meetings	7,396	7,290	7,185
714,786	Members Allowances	702,375	702,375	720,202
29,229	Grants to Third Parties	136,864	2,036,864	136,864
132,753	Subscriptions	108,908	107,700	111,723
2,919	Insurances	222,658	222,658	63,658
8,481	Advertising, Promotion & Notices	3,102	33,102	33,102
10,874	Licenses	9,702	9,202	9,202

CORPORATE SERVICES
SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
-25,667	Provision for bad/doubtful debt	25,000	25,000	25,000
	<u>Third Party Payments</u>			
331,456	3rd Party Payments to Other Local Authorities	270,000	570,678	870,427
3,909	Direct Service Charge-Cleansing	3,828	3,828	4,030
	<u>Transfer Payments</u>			
45,060,948	Benefits	43,462,044	43,462,044	43,462,044
	<u>Support Services</u>			
6,774,953	Internal Recharges and Transfers	8,995,579	9,433,532	8,600,299
1,209,400	Central Premises Recharges	1,603,307	1,603,307	1,242,523
127,140	Recharge Transfer from Treasury Management	127,140	127,140	147,376
	<u>Capital Charges and Financing Costs</u>			
104,106	Revenue Expend Financed By Capital	0	596,000	150,000
785,200	Non-current Assets Depreciation & Amortisation	752,700	240,700	240,510
0	R C C O	600,000	0	764,000
0	Impairment & Revaluation Losses	0	0	0
<u>78,555,949</u>	<u>Expenditure</u>	<u>82,175,250</u>	<u>85,971,701</u>	<u>81,537,373</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-46,931,133	Grants and Subsidies	-44,697,669	-48,170,692	-44,611,830
-977,422	Reimbursements and Contributions	-1,156,307	-1,156,307	-1,156,307
-23,169		0	0	0
	<u>Customer and Client Receipts</u>			
-856,082	Sales, Fees and Charges	-847,128	-847,128	-835,464
	<u>Other Income</u>			
-26,512	Interest	-27,000	-27,000	-27,000
	<u>Support Services</u>			
-72,699	Recharge Transfer to Treasury Management	-72,699	-72,699	-87,161
-23,243,054	Internal Recharges and Transfers-Revenue	-27,401,447	-28,165,875	-27,479,611
<u>-72,130,071</u>	<u>Income</u>	<u>-74,202,250</u>	<u>-78,439,701</u>	<u>-74,197,373</u>
<u>6,425,878</u>	<u>NET EXPENDITURE</u>	<u>7,973,000</u>	<u>7,532,000</u>	<u>7,340,000</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u> £		Allowed Estimate <u>2023/24</u> £	Revised Estimate <u>2023/24</u> £	Forward Estimate <u>2024/25</u> £
	<u>HOUSING SERVICES</u>			
	<u>HOUSING BENEFIT ADMINISTRATION</u>			
	<u>EXPENDITURE</u>			
	<u>Transfer Payments</u>			
45,060,948	Benefits	43,462,044	43,462,044	43,462,044
	<u>Support Services</u>			
101,993	Internal Recharges and Transfers	689,013	689,013	358,686
<u>45,162,941</u>	<u>Expenditure</u>	<u>44,151,057</u>	<u>44,151,057</u>	<u>43,820,730</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-44,897,209	Grants and Subsidies	-43,613,909	-43,613,909	-43,563,909
<u>-44,897,209</u>	<u>Income</u>	<u>-43,613,909</u>	<u>-43,613,909</u>	<u>-43,563,909</u>
<u>265,732</u>	<u>NET EXPENDITURE</u>	<u>537,148</u>	<u>537,148</u>	<u>256,821</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
	<u>CORPORATE AND DEMOCRATIC CORE</u>			
	<u>CORPORATE MANAGEMENT</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
360,695	Non-Teachers Pay	223,227	225,955	229,551
15,693	Employee Insurance Costs	15,693	15,693	15,693
	<u>Premises Related Expenses</u>			
2,987	Premises Insurance	2,986	2,986	2,986
	<u>Transport Related Expenses</u>			
786	Travel Expenses	915	915	915
	<u>Supplies and Services</u>			
32	Equipment	0	0	0
0	Materials	300	300	300
46	Catering Costs	1,845	845	845
0	Printing and Reprographics	0	0	0
28,525	Direct Service Charge - Graphic Design Costs	21,414	21,214	24,605
0	Stationery and Office Expenses	147	147	147
0	Postage	16	16	16
200	Telephones	357	357	357
1,213	Hardware, Software & Other Computing	2,185	2,185	2,185
2,752	Medical Fees	4,208	4,208	4,208
5,040	Consultants	0	0	0
267,149	Other Professional Fees	80,932	80,932	230,932
751	Premises & Room Hire	546	1,546	1,546
6	Other Supplies & Services	0	0	0
1,793	Professional Meetings	425	425	425
487	Subscriptions	0	0	0
2,919	Insurances	3,166	3,166	3,166
	<u>Support Services</u>			
650,567	Internal Recharges and Transfers	1,012,498	1,131,700	921,813
101,140	Recharge Transfer from Treasury Management	101,140	101,140	121,376
<u>1,442,781</u>	<u>Expenditure</u>	<u>1,472,000</u>	<u>1,593,730</u>	<u>1,561,066</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-53,084	Grants and Subsidies	0	0	0
<u>-53,084</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>1,389,697</u>	<u>NET EXPENDITURE</u>	<u>1,472,000</u>	<u>1,593,730</u>	<u>1,561,066</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>CORPORATE AND DEMOCRATIC CORE</u>				
<u>DEMOCRATIC REPRESENTATION AND MANAGEMENT</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
176,933	Non-Teachers Pay	178,225	180,466	190,432
480	Employee Recruitment Costs	0	0	0
100	Employee Retirement Costs	0	0	0
1,150	Other Training Expenses	0	0	0
<u>Transport Related Expenses</u>				
31	Direct Transport Costs	0	0	0
9,935	Direct Service Charge-Pooled Transport Costs	11,723	11,723	14,410
57	External Transport Hire & Contracts	1,831	1,831	1,831
1,278	Travel Expenses	1,716	1,716	1,716
<u>Supplies and Services</u>				
1,781	Equipment	2,879	2,879	2,879
0	Books, Publications & Literature	439	439	439
1,170	Materials	1,778	1,778	1,778
2,223	Catering Costs	4,998	4,998	4,998
2,442	Printing and Reprographics	2,703	2,703	2,703
382	Direct Service Charge - Graphic Design Costs	100	100	100
1,030	Stationery and Office Expenses	999	999	999
151	Postage	753	753	753
5,620	Telephones	29,243	29,243	29,243
91,409	Hardware, Software & Other Computing	40,770	40,770	40,770
19,513	Other Professional Fees	32,317	32,317	32,317
550	Education, Leisure Activities & Entertainments	2,381	2,381	2,381
2,968	Premises & Room Hire	1,012	1,012	1,012
930	Professional Meetings	762	762	762
714,786	Members Allowances	702,375	702,375	720,202
45,148	Subscriptions	44,463	44,463	44,463
894	Advertising, Promotion & Notices	1,219	1,219	1,219
7,974	Licenses	6,414	6,414	6,414
<u>Support Services</u>				
541,828	Internal Recharges and Transfers	573,383	589,979	427,059
26,419	Central Premises Recharges	30,395	30,395	27,056
<u>1,657,180</u>	<u>Expenditure</u>	<u>1,672,878</u>	<u>1,691,715</u>	<u>1,555,936</u>
<u>1,657,180</u>	<u>NET EXPENDITURE</u>	<u>1,672,878</u>	<u>1,691,715</u>	<u>1,555,936</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

<u>Actual</u> <u>Expenditure</u> <u>2022/23</u> <u>£</u>		<u>Allowed</u> <u>Estimate</u> <u>2023/24</u> <u>£</u>	<u>Revised</u> <u>Estimate</u> <u>2023/24</u> <u>£</u>	<u>Forward</u> <u>Estimate</u> <u>2024/25</u> <u>£</u>
	<u>CENTRAL SERVICES TO THE PUBLIC</u>			
	<u>CORONERS' COURT SERVICES</u>			
	<u>EXPENDITURE</u>			
	<u>Third Party Payments</u>			
331,456	3rd Party Payments to Other Local Authorities	270,000	270,000	270,000
<u>331.456</u>	<u>Expenditure</u>	<u>270.000</u>	<u>270.000</u>	<u>270.000</u>
<u>331.456</u>	<u>NET EXPENDITURE</u>	<u>270.000</u>	<u>270.000</u>	<u>270.000</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>CENTRAL SERVICES TO THE PUBLIC</u>				
<u>LOCAL TAX COLLECTION</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
782,934	Non-Teachers Pay	0	0	0
32,521	Agency Staff	0	0	0
<u>Transport Related Expenses</u>				
5,000	Travel Expenses	0	0	0
<u>Supplies and Services</u>				
55,445	Printing and Reprographics	0	0	0
998	Direct Service Charge - Graphic Design Costs	0	0	0
66	Stationery and Office Expenses	0	0	0
169,957	Postage	0	0	0
1,040	Telephones	0	0	0
132,413	Hardware, Software & Other Computing	0	0	0
6,589	Legal Fees	0	0	0
264	Medical Fees	0	0	0
17,550	Other Supplies & Services	0	0	0
515	Professional Meetings	0	0	0
-2,444	Grants to Third Parties	0	0	0
1,560	Subscriptions	0	0	0
2	Provision for bad/doubtful debt	0	0	0
<u>Support Services</u>				
899,863	Internal Recharges and Transfers	1,193,689	1,121,532	1,500,131
127,692	Central Premises Recharges	146,913	146,913	130,876
<u>2,231,964</u>	<u>Expenditure</u>	<u>1,340,602</u>	<u>1,268,445</u>	<u>1,631,007</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-376,838	Grants and Subsidies	0	0	0
-558,585	Reimbursements and Contributions	0	0	0
<u>-935,423</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>1,296,542</u>	<u>NET EXPENDITURE</u>	<u>1,340,602</u>	<u>1,268,445</u>	<u>1,631,007</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>CENTRAL SERVICES TO THE PUBLIC</u>				
<u>REGISTRAR OF BIRTHS DEATHS AND MARRIAGES</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
158,819	Non-Teachers Pay	175,175	177,719	183,491
<u>Premises Related Expenses</u>				
38	Repairs and Maintenance	0	0	0
<u>Transport Related Expenses</u>				
684	Travel Expenses	634	634	634
<u>Supplies and Services</u>				
34	Equipment	268	268	268
0	Furniture	109	109	109
71	Catering Costs	147	147	147
736	Printing and Reprographics	948	948	948
286	Direct Service Charge - Graphic Design Costs	176	176	176
1,109	Stationery and Office Expenses	610	610	610
331	Postage	1,347	1,347	1,347
2,470	Telephones	4,757	4,757	4,757
3,735	Hardware, Software & Other Computing	1,178	1,178	1,178
40	Other Professional Fees	1,872	1,872	1,872
15	Professional Meetings	0	0	0
300	Subscriptions	300	300	300
50	Advertising, Promotion & Notices	828	828	828
0	Licenses	1,100	1,100	1,100
<u>Third Party Payments</u>				
326	Direct Service Charge-Cleansing	342	342	370
<u>Support Services</u>				
128,975	Internal Recharges and Transfers	72,261	63,315	119,771
44,388	Central Premises Recharges	0	0	0
<u>Capital Charges and Financing Costs</u>				
0	Non-current Assets Depreciation & Amortisation	0	2,000	2,175
<u>342,407</u>	<u>Expenditure</u>	<u>262,052</u>	<u>257,650</u>	<u>320,081</u>
<u>INCOME</u>				
<u>Customer and Client Receipts</u>				
-221,971	Sales, Fees and Charges	-210,699	-210,699	-221,699
<u>-221,971</u>	<u>Income</u>	<u>-210,699</u>	<u>-210,699</u>	<u>-221,699</u>
<u>120,436</u>	<u>NET EXPENDITURE</u>	<u>51,353</u>	<u>46,951</u>	<u>98,382</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>CENTRAL SERVICES TO THE PUBLIC</u>			
	<u>EMERGENCY PLANNING</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
62,522	Non-Teachers Pay	63,459	64,251	59,430
4,405	Employee Recruitment Costs	0	0	0
	<u>Transport Related Expenses</u>			
0	Travel Expenses	761	761	761
	<u>Supplies and Services</u>			
550	Equipment	0	0	0
0	Books, Publications & Literature	1,050	1,050	1,050
0	Catering Costs	227	227	227
19	Stationery and Office Expenses	0	0	0
275	Telephones	852	852	852
329	Hardware, Software & Other Computing	894	894	894
9,544	Other Professional Fees	8,450	8,450	8,450
0	Professional Meetings	339	339	339
-1,000	Grants to Third Parties	0	0	0
29	Advertising, Promotion & Notices	0	0	0
	<u>Support Services</u>			
50,413	Internal Recharges and Transfers	54,200	55,326	51,269
<u>127,086</u>	<u>Expenditure</u>	<u>130,232</u>	<u>132,150</u>	<u>123,272</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-43,660	Grants and Subsidies	0	0	0
3,000	Reimbursements and Contributions	0	0	0
<u>-40,660</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>86,426</u>	<u>NET EXPENDITURE</u>	<u>130,232</u>	<u>132,150</u>	<u>123,272</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>CENTRAL SERVICES TO THE PUBLIC</u>			
	<u>LOCAL WELFARE ASSISTANCE SCHEMES</u>			
	<u>EXPENDITURE</u>			
	<u>Supplies and Services</u>			
0	Catering Costs	0	1,500,000	0
0	Postage	1,840	1,840	1,840
0	Banking & Security Services	0	12,000	0
0	Other Supplies & Services	0	40,156	0
0	Grants to Third Parties	97,160	1,997,160	97,160
	<u>Support Services</u>			
112,590	Internal Recharges and Transfers	91,083	206,704	80,322
<u>112,590</u>	<u>Expenditure</u>	<u>190,083</u>	<u>3,757,860</u>	<u>179,322</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
0	Grants and Subsidies	0	-3,559,162	0
<u>0</u>	<u>Income</u>	<u>0</u>	<u>-3,559,162</u>	<u>0</u>
<u>112,590</u>	<u>NET EXPENDITURE</u>	<u>190,083</u>	<u>198,698</u>	<u>179,322</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>CENTRAL SERVICES TO THE PUBLIC</u>				
<u>ELECTIONS</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
145,642	Non-Teachers Pay	29,902	29,902	31,098
4,985	Other Training Expenses	1,901	1,901	1,901
<u>Premises Related Expenses</u>				
0	Repairs and Maintenance	4,500	4,500	4,500
2,352	Direct Service Charge-Caretaking	2,593	2,593	2,767
<u>Transport Related Expenses</u>				
137	Direct Transport Costs	0	0	0
12,606	External Transport Hire & Contracts	7,800	7,800	7,800
12	Travel Expenses	134	134	134
<u>Supplies and Services</u>				
6,099	Equipment	607	23,942	50,907
1,207	Books, Publications & Literature	1,033	1,033	1,033
453	Catering Costs	1,219	1,219	1,219
58,479	Printing and Reprographics	12,793	12,793	12,793
918	Direct Service Charge - Graphic Design Costs	0	0	0
484	Stationery and Office Expenses	1,672	1,672	1,672
81,282	Postage	39,191	39,191	39,191
0	Telephones	75	75	75
19,053	Hardware, Software & Other Computing	13,713	13,713	13,713
0	Other Professional Fees	1,080	1,080	1,080
12,130	Premises & Room Hire	7,800	7,800	7,800
7,849	Other Supplies & Services	3,310	3,310	3,310
0	Insurances	265	265	265
3,300	Advertising, Promotion & Notices	230	230	230
0	Licenses	23	23	23
<u>Support Services</u>				
165,685	Internal Recharges and Transfers	279,219	297,868	241,084
12,941	Central Premises Recharges	15,843	15,843	12,776
<u>535,616</u>	<u>Expenditure</u>	<u>424,903</u>	<u>466,887</u>	<u>435,371</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
52,000	Grants and Subsidies	0	0	-50,300
-53,847	Reimbursements and Contributions	0	0	0
<u>Customer and Client Receipts</u>				
-27,528	Sales, Fees and Charges	-2,537	-2,537	-2,537
<u>-29,375</u>	<u>Income</u>	<u>-2,537</u>	<u>-2,537</u>	<u>-52,837</u>
<u>506,241</u>	<u>NET EXPENDITURE</u>	<u>422,366</u>	<u>464,350</u>	<u>382,534</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>CENTRAL SERVICES TO THE PUBLIC</u>			
	<u>GRANTS AND DONATIONS</u>			
	<u>EXPENDITURE</u>			
	<u>Supplies and Services</u>			
32,673	Grants to Third Parties	39,704	39,704	39,704
	<u>Support Services</u>			
6,996	Internal Recharges and Transfers	9,805	9,805	4,560
<u>39,669</u>	<u>Expenditure</u>	<u>49,509</u>	<u>49,509</u>	<u>44,264</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
-900	Internal Recharges and Transfers-Revenue	-3,353	-3,353	-900
<u>-900</u>	<u>Income</u>	<u>-3,353</u>	<u>-3,353</u>	<u>-900</u>
<u>38,769</u>	<u>NET EXPENDITURE</u>	<u>46,156</u>	<u>46,156</u>	<u>43,364</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u> £		Allowed Estimate <u>2023/24</u> £	Revised Estimate <u>2023/24</u> £	Forward Estimate <u>2024/25</u> £
	<u>NON DISTRIBUTED COSTS</u>			
	<u>UNUSED SHARE OF I.T. FACILITIES & OTHER ASSETS</u>			
	<u>EXPENDITURE</u>			
	<u>Support Services</u>			
23,232	Central Premises Recharges	283,283	283,283	185,006
<u>23,232</u>	<u>Expenditure</u>	<u>283,283</u>	<u>283,283</u>	<u>185,006</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-2,802	Reimbursements and Contributions	0	0	0
<u>-2,802</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>20,429</u>	<u>NET EXPENDITURE</u>	<u>283,283</u>	<u>283,283</u>	<u>185,006</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u> £		Allowed Estimate <u>2023/24</u> £	Revised Estimate <u>2023/24</u> £	Forward Estimate <u>2024/25</u> £
	<u>NON DISTRIBUTED COSTS</u>			
	<u>RETIREMENT BENEFITS</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
600,378	Employee Retirement Costs	607,956	607,956	607,956
	<u>Supplies and Services</u>			
0	Subscriptions	275	275	275
<u>600,378</u>	<u>Expenditure</u>	<u>608,231</u>	<u>608,231</u>	<u>608,231</u>
<u>600,378</u>	<u>NET EXPENDITURE</u>	<u>608,231</u>	<u>608,231</u>	<u>608,231</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23	Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£	£	£	£
<u>NON DISTRIBUTED COSTS</u>			
<u>OTHER NON DISTRIBUTED COSTS</u>			
<u>EXPENDITURE</u>			
<u>Employees</u>			
0 Non-Teachers Pay	258,000	23,935	56,000
<u>Supplies and Services</u>			
0 Catering Costs	0	0	1,002
0 Other Professional Fees	488,668	165,208	212,057
0 Insurances	219,000	219,000	60,000
<u>Capital Charges and Financing Costs</u>			
0 Revenue Expend Financed By Capital	0	0	150,000
0 <u>Expenditure</u>	<u>965,668</u>	<u>408,143</u>	<u>479,059</u>
<u>INCOME</u>			
<u>Customer and Client Receipts</u>			
0 Sales, Fees and Charges	-17,000	-17,000	-34,000
0 <u>Income</u>	<u>-17,000</u>	<u>-17,000</u>	<u>-34,000</u>
0 <u>NET EXPENDITURE</u>	<u>948,668</u>	<u>391,143</u>	<u>445,059</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u>				
<u>DIRECTORATE</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
664,873	Non-Teachers Pay	823,051	833,167	711,761
13,500	Employee Recruitment Costs	0	0	0
<u>Transport Related Expenses</u>				
318	Travel Expenses	850	850	850
<u>Supplies and Services</u>				
0	Equipment	947	947	947
496	Books, Publications & Literature	0	0	0
0	Catering Costs	50	50	50
41	Printing and Reprographics	10	10	10
0	Stationery and Office Expenses	8	8	8
0	Postage	70	70	70
202	Telephones	530	530	530
1,316	Hardware, Software & Other Computing	86	86	86
0	Other Professional Fees	1,461	1,461	1,461
560	Premises & Room Hire	130	130	130
1,782	Professional Meetings	100	100	100
724	Subscriptions	350	350	350
<u>Support Services</u>				
202,504	Internal Recharges and Transfers	222,558	222,558	200,747
22,016	Central Premises Recharges	25,330	25,330	22,548
<u>908,331</u>	<u>Expenditure</u>	<u>1,075,531</u>	<u>1,085,647</u>	<u>939,648</u>
<u>INCOME</u>				
<u>Support Services</u>				
-908,331	Internal Recharges and Transfers-Revenue	-1,075,531	-1,085,647	-939,648
<u>-908,331</u>	<u>Income</u>	<u>-1,075,531</u>	<u>-1,085,647</u>	<u>-939,648</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u>				
<u>ACCOUNTANCY & BUSINESS SUPPORT</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
1,920,582	Non-Teachers Pay	2,662,521	2,750,464	2,656,968
14,820	Agency Staff	0	0	0
200	IR35 Employees	0	0	0
8,988	Employee Recruitment Costs	0	0	0
36,287	Employee Retirement Costs	0	0	0
0	Employee Insurance Costs	188	188	188
2,173	Other Training Expenses	0	0	0
<u>Transport Related Expenses</u>				
242	Travel Expenses	7,396	7,396	7,396
<u>Supplies and Services</u>				
786	Equipment	465	465	465
11,027	Books, Publications & Literature	8,884	8,884	8,884
225	Catering Costs	180	180	180
653	Printing and Reprographics	1,915	1,915	1,915
1,029	Direct Service Charge - Graphic Design Costs	0	0	0
0	Stationery and Office Expenses	634	634	634
0	Postage	329	329	329
270	Telephones	1,719	1,719	1,719
140,510	Hardware, Software & Other Computing	133,953	232,953	232,953
53	Medical Fees	40	40	40
134,131	Other Professional Fees	152,928	152,928	152,929
7,017	Banking & Security Services	251	251	251
0	Professional Meetings	1,526	1,526	1,526
17,556	Subscriptions	21,974	21,974	21,974
0	Insurances	227	227	227
454	Advertising, Promotion & Notices	551	551	551
<u>Support Services</u>				
385,787	Internal Recharges and Transfers	502,297	502,297	642,381
60,814	Central Premises Recharges	69,968	69,968	62,282
<u>Capital Charges and Financing Costs</u>				
104,106	Revenue Expend Financed By Capital	0	596,000	0
<u>2,847,707</u>	<u>Expenditure</u>	<u>3,567,946</u>	<u>4,350,889</u>	<u>3,793,792</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-103,946	Grants and Subsidies	0	0	0
-23,169		0	0	0
<u>Customer and Client Receipts</u>				
0	Sales, Fees and Charges	-2,410	-2,410	-2,410
<u>Support Services</u>				
-60,269	Recharge Transfer to Treasury Management	-60,269	-60,269	-72,535
-2,660,322	Internal Recharges and Transfers-Revenue	-3,505,267	-4,288,210	-3,718,847
<u>-2,847,707</u>	<u>Income</u>	<u>-3,567,946</u>	<u>-4,350,889</u>	<u>-3,793,792</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u>				
<u>INCOME SECTION</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
192,207	Non-Teachers Pay	214,572	217,304	222,981
<u>Transport Related Expenses</u>				
0	Travel Expenses	320	320	320
<u>Supplies and Services</u>				
92	Equipment	0	0	0
5,549	Printing and Reprographics	3,500	3,500	3,500
52	Direct Service Charge - Graphic Design Costs	0	0	0
0	Stationery and Office Expenses	600	600	600
11,760	Postage	5,500	5,500	5,500
14	Telephones	345	345	345
57,142	Hardware, Software & Other Computing	51,542	101,077	51,542
53	Medical Fees	60	60	60
0	Other Professional Fees	95	95	95
130	Exam & Course Fees (incl. students & clients)	0	0	0
84,347	Banking & Security Services	121,332	121,332	89,332
0	Subscriptions	510	510	510
1,362	Provision for bad/doubtful debt	0	0	0
<u>Support Services</u>				
97,675	Internal Recharges and Transfers	91,736	91,736	139,860
30,822	Central Premises Recharges	35,461	35,461	31,566
<u>481,205</u>	<u>Expenditure</u>	<u>525,573</u>	<u>577,840</u>	<u>546,211</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
0	Reimbursements and Contributions	-7,000	-7,000	-7,000
<u>Customer and Client Receipts</u>				
-1,910	Sales, Fees and Charges	0	0	0
<u>Support Services</u>				
-12,430	Recharge Transfer to Treasury Management	-12,430	-12,430	-12,430
-466,865	Internal Recharges and Transfers-Revenue	-506,143	-558,410	-526,781
<u>-481,205</u>	<u>Income</u>	<u>-525,573</u>	<u>-577,840</u>	<u>-546,211</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u>			
	<u>ACCOUNTS PAYABLE</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
222,781	Non-Teachers Pay	230,199	233,121	252,156
	<u>Supplies and Services</u>			
875	Equipment	963	963	963
23	Printing and Reprographics	1,800	1,800	1,800
282	Stationery and Office Expenses	1,715	1,715	1,715
4,437	Postage	3,008	3,008	3,008
0	Telephones	1,009	1,009	1,009
37,234	Hardware, Software & Other Computing	21,697	21,697	21,697
2,962	Banking & Security Services	2,375	2,375	2,375
205	Subscriptions	530	530	530
	<u>Third Party Payments</u>			
180	Direct Service Charge-Cleansing	0	0	0
	<u>Support Services</u>			
79,077	Internal Recharges and Transfers	100,040	100,040	115,176
30,822	Central Premises Recharges	35,461	35,461	31,566
<u>378,878</u>	<u>Expenditure</u>	<u>398,797</u>	<u>401,719</u>	<u>431,995</u>
	<u>INCOME</u>			
	<u>Other Income</u>			
-22,652	Interest	-7,000	-7,000	-7,000
	<u>Support Services</u>			
-356,226	Internal Recharges and Transfers-Revenue	-391,797	-394,719	-424,995
<u>-378,878</u>	<u>Income</u>	<u>-398,797</u>	<u>-401,719</u>	<u>-431,995</u>
<u>-0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u>				
<u>AUDIT AND RISK</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
552,815	Non-Teachers Pay	751,029	821,192	831,288
166,170	Agency Staff	0	0	0
20,700	Employee Recruitment Costs	0	0	0
56,973	Employee Retirement Costs	0	0	0
0	Other Training Expenses	0	1,250	0
<u>Transport Related Expenses</u>				
0	External Transport Hire & Contracts	100	100	100
215	Travel Expenses	1,399	1,399	1,399
<u>Supplies and Services</u>				
0	Equipment	5,215	5,215	5,215
702	Books, Publications & Literature	587	587	587
0	Catering Costs	514	514	514
0	Clothing, Uniforms and Laundry	14	14	14
202	Printing and Reprographics	2,448	2,448	2,448
-222	Stationery and Office Expenses	2,535	2,535	2,535
458	Postage	197	197	197
599	Telephones	1,598	1,598	1,598
28,489	Hardware, Software & Other Computing	36,025	36,025	36,025
10,775	Other Professional Fees	70,550	70,550	25,550
0	Exam & Course Fees (incl. students & clients)	1,534	1,534	1,534
0	Premises & Room Hire	112	112	112
-15	Professional Meetings	852	852	852
8,722	Subscriptions	3,708	3,708	3,708
0	Licenses	500	500	500
<u>Support Services</u>				
287,920	Internal Recharges and Transfers	253,732	253,732	349,419
66,047	Central Premises Recharges	75,988	75,988	67,642
<u>1,200,549</u>	<u>Expenditure</u>	<u>1,208,637</u>	<u>1,280,050</u>	<u>1,331,237</u>
<u>INCOME</u>				
<u>Customer and Client Receipts</u>				
-13,822	Sales, Fees and Charges	-7,759	-7,759	-7,759
<u>Support Services</u>				
0	Recharge Transfer to Treasury Management	0	0	-2,196
-1,186,727	Internal Recharges and Transfers-Revenue	-1,200,878	-1,272,291	-1,321,282
<u>-1,200,549</u>	<u>Income</u>	<u>-1,208,637</u>	<u>-1,280,050</u>	<u>-1,331,237</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u>				
<u>CORPORATE PROCUREMENT</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
420,089	Non-Teachers Pay	611,467	421,847	140,726
100,047	Agency Staff	0	0	0
3,814	Other Training Expenses	0	0	0
<u>Transport Related Expenses</u>				
37	Direct Transport Costs	0	0	0
10,115	Direct Service Charge-Pooled Transport Costs	12,096	11,634	0
25	External Transport Hire & Contracts	0	0	0
167	Travel Expenses	342	171	0
<u>Supplies and Services</u>				
6,894	Equipment	1,390	978	0
0	Furniture	76	38	0
20	Materials	19	19	0
9,950	Clothing,Uniforms and Laundry	106	95	0
927	Printing and Reprographics	328	164	0
833	Direct Service Charge - Graphic Design Costs	0	0	0
533	Stationery and Office Expenses	192	112	0
-1	Postage	0	0	0
233	Telephones	596	309	0
30,721	Hardware, Software & Other Computing	15,678	8,065	0
91,665	Consultants	0	0	0
27,600	Other Professional Fees	18,624	18,124	17,624
0	Exam & Course Fees (incl. students & clients)	656	328	0
675	Professional Meetings	211	105	0
2,200	Subscriptions	2,415	1,207	0
<u>Third Party Payments</u>				
0	3rd Party Payments to Other Local Authorities	0	300,678	600,427
<u>Support Services</u>				
59,853	Internal Recharges and Transfers	269,680	269,680	113,987
108,729	Central Premises Recharges	130,517	130,517	0
<u>875,126</u>	<u>Expenditure</u>	<u>1,064,393</u>	<u>1,164,071</u>	<u>872,764</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-161,960	Reimbursements and Contributions	-300,000	-300,000	-300,000
<u>Support Services</u>				
-713,166	Internal Recharges and Transfers-Revenue	-764,393	-864,071	-572,764
<u>-875,126</u>	<u>Income</u>	<u>-1,064,393</u>	<u>-1,164,071</u>	<u>-872,764</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u>				
<u>BENEFITS ADMINISTRATION</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
554,237	Non-Teachers Pay	1,563,914	1,653,105	1,642,366
5,100	Agency Staff	0	0	0
67,587	Employee Retirement Costs	0	0	0
<u>Transport Related Expenses</u>				
37	Travel Expenses	3,341	3,341	3,341
<u>Supplies and Services</u>				
0	Equipment	1,357	1,357	1,357
495	Books, Publications & Literature	2,600	2,600	2,600
0	Catering Costs	208	208	208
27,427	Printing and Reprographics	33,666	33,666	33,666
0	Direct Service Charge - Graphic Design Costs	400	400	400
0	Stationery and Office Expenses	1,346	1,346	1,346
61,170	Postage	115,188	115,188	115,188
244	Telephones	1,079	1,079	1,079
149,673	Hardware, Software & Other Computing	254,004	224,815	254,004
25	Legal Fees	33,455	33,455	33,455
0	Medical Fees	170	170	170
3,600	Consultants	0	0	0
21,925	Other Professional Fees	17,424	17,424	17,424
0	Exam & Course Fees (incl. students & clients)	243	243	243
2,122	Banking & Security Services	11,025	11,025	11,025
5,487	Other Supplies & Services	52,448	52,448	52,448
685	Professional Meetings	830	830	830
1,860	Subscriptions	6,139	6,139	6,139
-29,054	Provision for bad/doubtful debt	25,000	25,000	25,000
<u>Support Services</u>				
376,049	Internal Recharges and Transfers	509,948	539,137	463,190
110,079	Central Premises Recharges	126,649	126,649	112,737
<u>1,358,749</u>	<u>Expenditure</u>	<u>2,760,434</u>	<u>2,849,625</u>	<u>2,778,216</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-1,029,058	Grants and Subsidies	-997,621	-997,621	-997,621
-140	Reimbursements and Contributions	-674,571	-674,571	-674,571
<u>Support Services</u>				
-329,551	Internal Recharges and Transfers-Revenue	-1,088,242	-1,177,433	-1,106,024
<u>-1,358,749</u>	<u>Income</u>	<u>-2,760,434</u>	<u>-2,849,625</u>	<u>-2,778,216</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u>				
<u>REVENUES & BENEFITS</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
188,655	Non-Teachers Pay	190,395	196,206	160,126
<u>Transport Related Expenses</u>				
0	Travel Expenses	300	300	300
<u>Supplies and Services</u>				
0	Equipment	54	54	54
0	Materials	100	100	100
0	Printing and Reprographics	0	0	0
1,635	Postage	0	0	0
-330	Telephones	156	156	156
1,016	Hardware, Software & Other Computing	1,148	1,148	1,148
719	Banking & Security Services	0	0	0
390	Other Supplies & Services	0	0	0
0	Professional Meetings	600	600	600
1,995	Subscriptions	0	0	0
<u>Support Services</u>				
14,374	Internal Recharges and Transfers	17,865	17,865	14,553
4,403	Central Premises Recharges	5,066	5,066	4,510
<u>212,860</u>	<u>Expenditure</u>	<u>215,684</u>	<u>221,495</u>	<u>181,547</u>
<u>INCOME</u>				
<u>Support Services</u>				
-212,860	Internal Recharges and Transfers-Revenue	-215,684	-221,495	-181,547
<u>-212,860</u>	<u>Income</u>	<u>-215,684</u>	<u>-221,495</u>	<u>-181,547</u>
<u>-0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u>				
<u>SCRUTINY</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
96,293	Non-Teachers Pay	105,013	106,328	106,384
<u>Transport Related Expenses</u>				
0	Travel Expenses	333	333	333
<u>Supplies and Services</u>				
0	Catering Costs	90	90	90
7	Printing and Reprographics	0	0	0
56	Direct Service Charge - Graphic Design Costs	0	0	0
0	Stationery and Office Expenses	83	83	83
39	Telephones	396	396	396
658	Hardware, Software & Other Computing	1,139	1,139	1,139
<u>Support Services</u>				
24,731	Internal Recharges and Transfers	29,585	29,585	28,769
8,807	Central Premises Recharges	10,132	10,132	9,019
<u>130,591</u>	<u>Expenditure</u>	<u>146,771</u>	<u>148,086</u>	<u>146,213</u>
<u>INCOME</u>				
<u>Support Services</u>				
-130,591	Internal Recharges and Transfers-Revenue	-146,771	-148,086	-146,213
<u>-130,591</u>	<u>Income</u>	<u>-146,771</u>	<u>-148,086</u>	<u>-146,213</u>
<u>-0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u>				
<u>BUSINESS I.T.</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
3,531,004	Non-Teachers Pay	3,871,039	3,919,347	4,072,232
1,915	Employee Recruitment Costs	0	0	0
71,491	Employee Retirement Costs	0	0	0
0	Internal Training Costs	440	440	440
8,563	Other Training Expenses	34,261	34,261	34,261
<u>Transport Related Expenses</u>				
13	Direct Transport Costs	0	0	0
38	External Transport Hire & Contracts	1,872	1,872	1,872
20,261	Travel Expenses	31,882	31,882	15,882
<u>Supplies and Services</u>				
508	Equipment	1,045	1,045	1,045
0	Catering Costs	85	85	85
374	Clothing,Uniforms and Laundry	6	6	6
590	Printing and Reprographics	550	550	550
1,581	Stationery and Office Expenses	3,807	3,807	3,807
9,242	Telephones	110,160	110,160	110,160
770,995	Hardware, Software & Other Computing	1,179,046	1,137,700	922,971
159	Medical Fees	42	42	42
17,128	Other Professional Fees	10,025	10,025	10,025
0	Banking & Security Services	122	122	122
36	Professional Meetings	377	377	377
9,200	Subscriptions	6,600	6,600	6,600
<u>Support Services</u>				
1,093,456	Internal Recharges and Transfers	897,920	1,037,647	757,312
87,957	Central Premises Recharges	101,198	101,198	90,082
<u>Capital Charges and Financing Costs</u>				
763,541	Non-current Assets Depreciation & Amortisation	746,541	232,541	238,335
0	R C C O	600,000	0	764,000
0	Impairment & Revaluation Losses	0	0	0
<u>6,388,053</u>	<u>Expenditure</u>	<u>7,597,018</u>	<u>6,629,707</u>	<u>7,030,206</u>
<u>INCOME</u>				
<u>Customer and Client Receipts</u>				
-521,892	Sales, Fees and Charges	-527,180	-527,180	-487,516
<u>Support Services</u>				
-5,866,161	Internal Recharges and Transfers-Revenue	-7,069,838	-6,102,527	-6,542,690
<u>-6,388,052</u>	<u>Income</u>	<u>-7,597,018</u>	<u>-6,629,707</u>	<u>-7,030,206</u>
1	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u>				
<u>CONTACT CENTRE</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
992,357	Non-Teachers Pay	1,250,513	1,301,732	1,340,516
76,194	Agency Staff	0	0	0
-10,677	Employee Retirement Costs	0	0	0
<u>Transport Related Expenses</u>				
89	Travel Expenses	484	484	484
<u>Supplies and Services</u>				
-250	Equipment	1,951	1,951	1,951
0	Books, Publications & Literature	402	402	402
2	Materials	73	73	73
173	Catering Costs	135	135	135
0	Clothing, Uniforms and Laundry	1,431	1,431	1,431
1,113	Printing and Reprographics	2,739	2,739	2,739
90	Direct Service Charge - Graphic Design Costs	500	500	500
694	Stationery and Office Expenses	1,054	1,054	1,054
3,019	Postage	1,216	1,216	1,216
14,700	Telephones	2,312	2,312	2,312
51,971	Hardware, Software & Other Computing	25,837	25,837	25,837
0	Medical Fees	98	98	98
110,667	Other Professional Fees	74,167	81,167	45,167
0	Subscriptions	390	390	390
684	Advertising, Promotion & Notices	23	23	23
<u>Support Services</u>				
193,253	Internal Recharges and Transfers	278,102	296,551	234,020
64,136	Central Premises Recharges	73,791	73,791	65,686
<u>Capital Charges and Financing Costs</u>				
21,659	Non-current Assets Depreciation & Amortisation	6,159	6,159	0
<u>1,519,875</u>	<u>Expenditure</u>	<u>1,721,377</u>	<u>1,798,045</u>	<u>1,724,034</u>
<u>INCOME</u>				
<u>Support Services</u>				
-1,519,875	Internal Recharges and Transfers-Revenue	-1,721,377	-1,798,045	-1,724,034
<u>-1,519,875</u>	<u>Income</u>	<u>-1,721,377</u>	<u>-1,798,045</u>	<u>-1,724,034</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u>				
<u>BLUE BADGES</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
52,540	Non-Teachers Pay	53,420	54,104	60,749
<u>Supplies and Services</u>				
19,982	Printing and Reprographics	28,800	28,800	28,800
412	Stationery and Office Expenses	3,166	3,166	3,166
1,000	Postage	4,122	4,122	4,122
0	Telephones	27	27	27
6,847	Hardware, Software & Other Computing	6,345	6,345	6,345
0	Medical Fees	57	57	57
<u>Support Services</u>				
10,399	Internal Recharges and Transfers	13,433	13,433	38,884
<u>91,180</u>	<u>Expenditure</u>	<u>109,370</u>	<u>110,054</u>	<u>142,150</u>
<u>INCOME</u>				
<u>Customer and Client Receipts</u>				
-54,758	Sales, Fees and Charges	-53,514	-53,514	-53,514
<u>Support Services</u>				
-36,421	Internal Recharges and Transfers-Revenue	-55,856	-56,540	-88,636
<u>-91,179</u>	<u>Income</u>	<u>-109,370</u>	<u>-110,054</u>	<u>-142,150</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>POLICY, CHANGE & PERFORMANCE</u>				
<u>ORGANISATIONAL DEVELOPMENT</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
487,957	Non-Teachers Pay	574,138	581,371	541,428
620	IR35 Employees	0	0	0
658	Employee Retirement Costs	0	0	0
8,430	Internal Training Costs	18,459	18,459	18,459
687,769	Other Training Expenses	243,857	298,857	233,857
<u>Transport Related Expenses</u>				
0	External Transport Hire & Contracts	86	86	86
1,442	Travel Expenses	1,547	1,547	1,547
<u>Supplies and Services</u>				
5,076	Equipment	1,399	1,399	1,399
0	Furniture	135	135	135
195	Books, Publications & Literature	1,462	1,462	1,462
0	Materials	160	160	160
281	Catering Costs	3,366	3,366	3,366
379	Printing and Reprographics	3,350	3,350	3,350
545	Direct Service Charge - Graphic Design Costs	1,200	1,200	1,200
603	Stationery and Office Expenses	2,574	2,574	2,574
0	Postage	311	311	311
383	Telephones	1,184	1,184	1,184
45,506	Hardware, Software & Other Computing	19,221	23,471	23,471
2,806	Other Professional Fees	70,260	84,894	44,909
9,500	Exam & Course Fees (incl. students & clients)	58,000	3,000	58,000
-107	Premises & Room Hire	5,000	5,000	5,000
85	Professional Meetings	1,312	1,312	1,312
20,915	Subscriptions	420	420	420
16	Provision for bad/doubtful debt	0	0	0
<u>Support Services</u>				
76,881	Internal Recharges and Transfers	156,158	156,158	179,467
14,661	Central Premises Recharges	16,868	16,868	14,912
<u>1,364,600</u>	<u>Expenditure</u>	<u>1,180,467</u>	<u>1,206,584</u>	<u>1,138,009</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-393,199	Grants and Subsidies	0	0	0
-74,151	Reimbursements and Contributions	-45,800	-45,800	-45,800
<u>Support Services</u>				
-897,249	Internal Recharges and Transfers-Revenue	-1,134,667	-1,160,784	-1,092,209
<u>-1,364,600</u>	<u>Income</u>	<u>-1,180,467</u>	<u>-1,206,584</u>	<u>-1,138,009</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES - H.R.</u>				
<u>MANAGEMENT</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
343,287	Non-Teachers Pay	343,238	363,040	374,977
0	Agency Staff	0	70,000	0
15,345	Employee Recruitment Costs	0	0	0
97,020	Employee Retirement Costs	0	0	0
0	Internal Training Costs	120	120	120
2,512	Other Training Expenses	610	610	610
<u>Transport Related Expenses</u>				
102	Travel Expenses	1,079	1,079	1,079
<u>Supplies and Services</u>				
842	Equipment	979	979	979
0	Books, Publications & Literature	350	350	350
0	Catering Costs	41	41	41
590	Printing and Reprographics	635	635	635
174	Stationery and Office Expenses	400	400	400
0	Postage	455	455	455
1,391	Telephones	2,371	2,371	2,371
4,437	Hardware, Software & Other Computing	1,761	1,761	1,761
54,743	Medical Fees	72,581	72,581	72,581
915	Other Professional Fees	35	35	35
180	Professional Meetings	62	62	62
189	Subscriptions	3,230	3,230	3,230
<u>Support Services</u>				
288,295	Internal Recharges and Transfers	294,111	294,111	305,167
17,613	Central Premises Recharges	20,264	20,264	18,038
<u>827,635</u>	<u>Expenditure</u>	<u>742,322</u>	<u>832,124</u>	<u>782,891</u>
<u>INCOME</u>				
<u>Customer and Client Receipts</u>				
-4,863	Sales, Fees and Charges	-9,007	-9,007	-9,007
<u>Support Services</u>				
-822,773	Internal Recharges and Transfers-Revenue	-733,315	-823,117	-773,884
<u>-827,635</u>	<u>Income</u>	<u>-742,322</u>	<u>-832,124</u>	<u>-782,891</u>
<u>-0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES - H.R.</u>				
<u>PAYROLL</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
190,105	Non-Teachers Pay	266,568	269,177	277,136
0	Internal Training Costs	120	120	120
0	Other Training Expenses	560	560	560
<u>Transport Related Expenses</u>				
0	Travel Expenses	156	156	156
<u>Supplies and Services</u>				
0	Equipment	1,094	1,094	1,094
0	Books, Publications & Literature	730	730	730
13	Printing and Reprographics	349	349	349
0	Stationery and Office Expenses	321	321	321
1,447	Postage	1,504	1,504	1,504
10	Telephones	83	83	83
107,326	Hardware, Software & Other Computing	76,748	76,748	76,748
10,675	Other Professional Fees	3,000	3,000	3,000
0	Subscriptions	530	530	530
2,007	Provision for bad/doubtful debt	0	0	0
<u>Support Services</u>				
81,713	Internal Recharges and Transfers	31,593	31,593	71,460
22,015	Central Premises Recharges	25,329	25,329	22,547
<u>415,312</u>	<u>Expenditure</u>	<u>408,685</u>	<u>411,294</u>	<u>456,338</u>
<u>INCOME</u>				
<u>Customer and Client Receipts</u>				
-3,421	Sales, Fees and Charges	0	0	0
<u>Support Services</u>				
-411,891	Internal Recharges and Transfers-Revenue	-408,685	-411,294	-456,338
<u>-415,312</u>	<u>Income</u>	<u>-408,685</u>	<u>-411,294</u>	<u>-456,338</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES - H.R.</u>				
<u>PERSONNEL</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
1,355,735	Non-Teachers Pay	1,239,488	1,369,438	1,304,441
65,458	Agency Staff	0	0	0
29,289	Employee Recruitment Costs	0	0	0
3,220	Employee Retirement Costs	0	0	0
0	Internal Training Costs	1,200	1,200	1,200
198	Other Training Expenses	1,052	1,052	1,052
<u>Transport Related Expenses</u>				
101	Travel Expenses	2,031	2,031	2,031
<u>Supplies and Services</u>				
870	Equipment	730	730	730
0	Furniture	147	147	147
0	Books, Publications & Literature	2,363	2,363	2,363
199	Catering Costs	20	20	20
592	Printing and Reprographics	2,454	2,454	2,454
39	Direct Service Charge - Graphic Design Costs	500	500	500
599	Stationery and Office Expenses	795	795	795
774	Postage	8,349	8,349	8,349
14	Telephones	991	991	991
186,864	Hardware, Software & Other Computing	75,767	268,767	268,767
0	Legal Fees	584	584	584
6,681	Other Professional Fees	191	191	191
0	Subscriptions	200	200	200
<u>Support Services</u>				
142,263	Internal Recharges and Transfers	122,746	122,746	138,975
162,918	Central Premises Recharges	187,441	187,441	166,849
<u>1,955,814</u>	<u>Expenditure</u>	<u>1,647,049</u>	<u>1,969,999</u>	<u>1,900,639</u>
<u>INCOME</u>				
<u>Customer and Client Receipts</u>				
-630	Sales, Fees and Charges	-2,308	-2,308	-2,308
<u>Support Services</u>				
-1,955,183	Internal Recharges and Transfers-Revenue	-1,644,741	-1,967,691	-1,898,331
<u>-1,955,813</u>	<u>Income</u>	<u>-1,647,049</u>	<u>-1,969,999</u>	<u>-1,900,639</u>
1	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES - LEGAL</u>				
<u>LEGAL SERVICES</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
1,267,016	Non-Teachers Pay	1,509,952	1,519,677	1,582,710
135,746	Agency Staff	0	0	0
9,898	Employee Recruitment Costs	0	0	0
<u>Transport Related Expenses</u>				
1,787	Travel Expenses	2,228	2,228	2,228
<u>Supplies and Services</u>				
134	Equipment	75	75	75
0	Furniture	100	100	100
34,765	Books, Publications & Literature	24,664	24,664	24,664
0	Catering Costs	128	128	128
1,425	Printing and Reprographics	2,341	2,341	2,341
135	Direct Service Charge - Graphic Design Costs	0	0	0
344	Stationery and Office Expenses	808	808	808
1,895	Postage	7,854	7,854	7,854
626	Telephones	851	851	851
14,782	Hardware, Software & Other Computing	18,153	18,153	18,153
1,417	Legal Fees	580	580	580
6,109	Other Professional Fees	5,934	5,934	5,934
125	Professional Meetings	0	0	0
9,601	Subscriptions	6,460	6,460	6,460
<u>Support Services</u>				
159,514	Internal Recharges and Transfers	228,856	288,856	219,414
114,482	Central Premises Recharges	131,715	131,715	117,247
<u>1,759,799</u>	<u>Expenditure</u>	<u>1,940,699</u>	<u>2,010,424</u>	<u>1,989,547</u>
<u>INCOME</u>				
<u>Customer and Client Receipts</u>				
-5,264	Sales, Fees and Charges	0	0	0
<u>Other Income</u>				
-3,860	Interest	-20,000	-20,000	-20,000
<u>Support Services</u>				
-1,750,675	Internal Recharges and Transfers-Revenue	-1,920,699	-1,990,424	-1,969,547
<u>-1,759,799</u>	<u>Income</u>	<u>-1,940,699</u>	<u>-2,010,424</u>	<u>-1,989,547</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES - GOVERNANCE</u>				
<u>ADMINISTRATIVE SERVICES</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
164,974	Non-Teachers Pay	180,739	189,915	187,677
<u>Transport Related Expenses</u>				
0	Travel Expenses	214	214	214
<u>Supplies and Services</u>				
93	Equipment	1,218	1,218	1,218
2,362	Printing and Reprographics	270	270	270
586	Stationery and Office Expenses	218	218	218
110	Telephones	82	82	82
2,496	Hardware, Software & Other Computing	725	725	725
<u>Support Services</u>				
56,010	Internal Recharges and Transfers	67,002	67,002	65,721
26,419	Central Premises Recharges	30,395	30,395	27,056
<u>253,050</u>	<u>Expenditure</u>	<u>280,863</u>	<u>290,039</u>	<u>283,181</u>
<u>INCOME</u>				
<u>Support Services</u>				
-253,050	Internal Recharges and Transfers-Revenue	-280,863	-290,039	-283,181
<u>-253,050</u>	<u>Income</u>	<u>-280,863</u>	<u>-290,039</u>	<u>-283,181</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>POLICY, CHANGE & PERFORMANCE</u>			
	<u>POLICY DEVELOPMENT</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
1,267,881	Non-Teachers Pay	1,481,834	1,538,097	1,729,780
8,757	Agency Staff	0	0	0
40,371	Employee Retirement Costs	0	0	0
	<u>Transport Related Expenses</u>			
38	External Transport Hire & Contracts	0	0	0
675	Travel Expenses	768	768	768
	<u>Supplies and Services</u>			
102	Equipment	144	144	144
35	Catering Costs	812	812	812
5,306	Printing and Reprographics	3,296	7,996	3,296
1,539	Direct Service Charge - Graphic Design Costs	0	0	0
0	Stationery and Office Expenses	1,261	1,261	1,261
0	Postage	11	11	11
129	Telephones	646	646	646
25,381	Hardware, Software & Other Computing	20,205	15,505	20,205
53	Medical Fees	100	100	100
18,000	Other Professional Fees	58,976	32,236	32,236
0	Premises & Room Hire	150	150	150
194,337	Other Supplies & Services	189,866	30,439	23,500
575	Professional Meetings	0	0	0
12,091	Subscriptions	10,414	10,414	15,644
577	Advertising, Promotion & Notices	0	0	0
	<u>Support Services</u>			
223,367	Internal Recharges and Transfers	572,277	572,774	498,631
3,664	Central Premises Recharges	4,216	4,216	3,753
<u>1,802,878</u>	<u>Expenditure</u>	<u>2,344,976</u>	<u>2,215,569</u>	<u>2,330,937</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-86,139	Grants and Subsidies	-86,139	0	0
	<u>Support Services</u>			
-1,716,739	Internal Recharges and Transfers-Revenue	-2,258,837	-2,215,569	-2,330,937
<u>-1,802,878</u>	<u>Income</u>	<u>-2,344,976</u>	<u>-2,215,569</u>	<u>-2,330,937</u>
<u>-0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>POLICY, CHANGE & PERFORMANCE</u>			
	<u>PRESS AND PUBLIC AFFAIRS</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
809,970	Non-Teachers Pay	923,095	984,715	1,073,867
3,601	Agency Staff	0	0	0
1,319	IR35 Employees	0	0	0
	<u>Transport Related Expenses</u>			
472	Travel Expenses	455	455	455
	<u>Supplies and Services</u>			
92	Equipment	4,283	4,283	4,283
67	Catering Costs	168	168	168
0	Clothing,Uniforms and Laundry	136	136	136
653	Printing and Reprographics	29,407	29,407	29,407
613	Direct Service Charge - Graphic Design Costs	1,000	1,000	1,000
0	Stationery and Office Expenses	71	71	71
0	Postage	2	2	2
680	Telephones	832	832	832
8,598	Hardware, Software & Other Computing	11,836	11,836	11,836
53	Medical Fees	50	50	50
1,913	Consultants	0	0	0
31,625	Other Professional Fees	33,500	4,000	4,000
0	Exam & Course Fees (incl. students & clients)	50	50	50
755	Professional Meetings	0	0	0
2,493	Advertising, Promotion & Notices	251	30,251	30,251
2,900	Licenses	1,665	1,165	1,165
	<u>Third Party Payments</u>			
3,403	Direct Service Charge-Cleansing	3,486	3,486	3,660
	<u>Support Services</u>			
159,987	Internal Recharges and Transfers	257,853	257,853	215,535
18,325	Central Premises Recharges	21,084	21,084	18,769
<u>1,047,522</u>	<u>Expenditure</u>	<u>1,289,224</u>	<u>1,350,844</u>	<u>1,395,537</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-24	Sales, Fees and Charges	-14,714	-14,714	-14,714
	<u>Support Services</u>			
-1,047,498	Internal Recharges and Transfers-Revenue	-1,274,510	-1,336,130	-1,380,823
<u>-1,047,521</u>	<u>Income</u>	<u>-1,289,224</u>	<u>-1,350,844</u>	<u>-1,395,537</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

CORPORATE SERVICES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>MANAGEMENT AND SUPPORT SERVICES - OTHER</u>			
	<u>OTHER</u>			
	<u>EXPENDITURE</u>			
	<u>Support Services</u>			
102,936	Internal Recharges and Transfers	102,936	102,936	102,936
26,000	Recharge Transfer from Treasury Management	26,000	26,000	26,000
<u>128,936</u>	<u>Expenditure</u>	<u>128,936</u>	<u>128,936</u>	<u>128,936</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-128,936	Reimbursements and Contributions	-128,936	-128,936	-128,936
<u>-128,936</u>	<u>Income</u>	<u>-128,936</u>	<u>-128,936</u>	<u>-128,936</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

Strategic Transport

STRATEGIC TRANSPORT

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
	HIGHWAYS AND TRANSPORT SERVICES			
308,040	PARKING SERVICES	266,686	268,998	73,266
315,638	TRANSPORT PLANNING POLICY AND STRATEGY	787,043	792,284	447,236
<u>623,677</u>		<u>1,053,729</u>	<u>1,061,282</u>	<u>520,502</u>
	HIGHWAYS ROADS AND TRANSPORT SERVICES			
-236,447	STRUCTURAL MAINTENANCE	124,107	129,719	93,371
6,173,269	CONSTRUCTION PROJECTS CAPITAL CHARGES	6,173,249	6,441,631	6,441,631
1,750,485	ENVIRONMENTAL SAFETY & ROUTINE MAINTENANCE	2,534,586	2,530,726	2,481,472
0	STREET LIGHTING	2,711,401	2,715,038	2,114,036
441,466	WINTER SERVICE	365,199	365,357	395,115
514,455	TRAFFIC MANAGEMENT AND ROAD SAFETY	605,729	595,247	502,873
<u>8,643,228</u>		<u>12,514,271</u>	<u>12,777,718</u>	<u>12,028,498</u>
<u>9,266,906</u>	Net Expenditure	<u>13,568,000</u>	<u>13,839,000</u>	<u>12,549,000</u>

STRATEGIC TRANSPORT
SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>EXPENDITURE</u>				
<u>Employees</u>				
2,029,828	Non-Teachers Pay	2,597,279	2,597,279	3,098,961
495,773	Agency Staff	0	0	0
4,006	Employee Recruitment Costs	0	0	0
-1,856	Employee Retirement Costs	0	0	0
414	Employee Insurance Costs	598	598	724
<u>Premises Related Expenses</u>				
887	Repairs and Maintenance	6,926	6,926	7,087
297,272	Direct Service Charge-Ground Maintenance	288,201	288,201	312,948
267,886	Energy Costs	2,014,769	2,014,769	1,356,328
256,633	Rents & Rates	260,956	260,956	260,956
8,153	Water & Sewerage	12,374	12,374	12,598
4,640	Premises Insurance	5,896	5,896	5,913
<u>Transport Related Expenses</u>				
4,297	Direct Transport Costs	0	0	0
420,765	Direct Service Charge-Pooled Transport Costs	426,146	428,146	492,577
47,416	External Transport Hire & Contracts	44,849	44,849	45,944
33,100	Travel Expenses	66,690	66,690	66,690
<u>Supplies and Services</u>				
30,066	Equipment	60,113	60,113	61,230
0	Books, Publications & Literature	977	977	977
485,644	Materials	364,789	364,789	373,819
221	Catering Costs	1,242	1,242	1,242
5,634	Clothing,Uniforms and Laundry	6,838	6,838	6,968
7,750	Printing and Reprographics	1,400	1,400	1,400
459	Direct Service Charge - Graphic Design Costs	0	0	0
4,708	Stationery and Office Expenses	7,190	7,190	5,190
2,491	Postage	2,926	2,926	2,926
13,283	Telephones	18,742	18,742	17,992
277,125	Hardware, Software & Other Computing	233,235	233,235	252,970
6,482	Legal Fees	1,632	1,632	1,632
182	Medical Fees	0	0	0
116,732	Consultants	9,379	9,379	9,613
741,390	Other Professional Fees	532,516	585,326	60,239
0	Exam & Course Fees (incl. students & clients)	720	720	720
35,650	Banking & Security Services	0	0	0
3,040	Direct Service Charge-Security	3,312	3,312	3,064
79,867	Other Supplies & Services	0	0	0
455	Professional Meetings	0	0	0
350	Subscriptions	6,291	6,291	5,291
89,855	Insurances	132,650	132,650	160,616
4,093	Advertising, Promotion & Notices	13,489	13,489	13,489
14,122	Provision for bad/doubtful debt	0	0	0
<u>Third Party Payments</u>				
5,635	3rd Party Payments to Other Local Authorities	5,737	5,737	5,880
85,830	Direct Service Charge-Civil Engineering	64,864	64,864	67,459
1,078,547	3rd Party Payments to Private Contractors	1,454,555	1,424,555	1,488,332

STRATEGIC TRANSPORT
SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>Transfer Payments</u>			
	<u>Support Services</u>			
1,068,593	Internal Recharges and Transfers	1,279,666	1,355,666	1,121,284
205,057	Central Premises Recharges	148,644	148,644	125,114
	<u>Capital Charges and Financing Costs</u>			
6,625,098	Non-current Assets Depreciation & Amortisation	7,064,287	7,334,826	7,334,826
10,000	R C C O	15,000	0	0
20	Impairment & Revaluation Losses	0	0	0
<u>14,867,593</u>	<u>Expenditure</u>	<u>17,154,878</u>	<u>17,511,227</u>	<u>16,782,999</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-1,109,015	Reimbursements and Contributions	0	-53,349	0
	<u>Customer and Client Receipts</u>			
-3,052,748	Sales, Fees and Charges	-2,504,980	-2,572,980	-2,714,145
-14,305	Rents	-16,341	-16,341	-16,668
	<u>Support Services</u>			
-260,292	Internal Recharges and Transfers-Revenue	-97,505	-97,505	-100,100
-1,164,327	Internal Recharges and Transfers-Capital	-968,052	-932,052	-1,403,086
<u>-5,600,687</u>	<u>Income</u>	<u>-3,586,878</u>	<u>-3,672,227</u>	<u>-4,233,999</u>
<u>9,266,906</u>	<u>NET EXPENDITURE</u>	<u>13,568,000</u>	<u>13,839,000</u>	<u>12,549,000</u>

STRATEGIC TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
<u>HIGHWAYS AND TRANSPORT SERVICES</u>				
<u>PARKING SERVICES</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
117,152	Non-Teachers Pay	78,145	78,145	84,816
-2,001	Employee Retirement Costs	0	0	0
7	Employee Insurance Costs	10	10	12
<u>Premises Related Expenses</u>				
887	Repairs and Maintenance	6,926	6,926	7,087
17,578	Direct Service Charge-Ground Maintenance	16,974	16,974	18,431
30,740	Energy Costs	34,962	34,962	19,521
250,895	Rents & Rates	255,156	255,156	255,156
8,153	Water & Sewerage	12,374	12,374	12,598
4,640	Premises Insurance	5,896	5,896	5,913
<u>Transport Related Expenses</u>				
9	Direct Transport Costs	0	0	0
48	External Transport Hire & Contracts	0	0	0
<u>Supplies and Services</u>				
19,590	Equipment	48,506	48,506	49,428
76	Materials	0	0	0
42	Clothing,Uniforms and Laundry	0	0	0
1,727	Printing and Reprographics	250	250	250
30	Direct Service Charge - Graphic Design Costs	0	0	0
3,289	Stationery and Office Expenses	4,891	4,891	2,891
2,093	Postage	2,417	2,417	2,417
439	Telephones	4,001	4,001	3,501
30,863	Hardware, Software & Other Computing	12,970	12,970	13,787
6,000	Legal Fees	0	0	0
1,305	Other Professional Fees	3,600	3,600	3,600
35,650	Banking & Security Services	0	0	0
0	Subscriptions	2,475	2,475	1,975
3,953	Insurances	8,514	8,514	10,309
8,142	Provision for bad/doubtful debt	0	0	0
<u>Third Party Payments</u>				
1,057	Direct Service Charge-Civil Engineering	0	0	0
456,686	3rd Party Payments to Private Contractors	424,528	424,528	435,142
<u>Support Services</u>				
144,622	Internal Recharges and Transfers	168,631	170,943	111,625
17,630	Central Premises Recharges	20,284	20,284	17,766
<u>Capital Charges and Financing Costs</u>				
218,866	Non-current Assets Depreciation & Amortisation	218,864	218,864	218,864
<u>1,380,167</u>	<u>Expenditure</u>	<u>1,330,374</u>	<u>1,332,686</u>	<u>1,275,089</u>
<u>INCOME</u>				
<u>Customer and Client Receipts</u>				
-1,057,827	Sales, Fees and Charges	-1,047,347	-1,047,347	-1,185,155
-14,300	Rents	-16,341	-16,341	-16,668
<u>-1,072,127</u>	<u>Income</u>	<u>-1,063,688</u>	<u>-1,063,688</u>	<u>-1,201,823</u>

STRATEGIC TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		<u>Allowed Estimate 2023/24</u>	<u>Revised Estimate 2023/24</u>	<u>Forward Estimate 2024/25</u>
£		£	£	£
<u>308,040</u>	<u>NET EXPENDITURE</u>	<u>266,686</u>	<u>268,998</u>	<u>73,266</u>

STRATEGIC TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>HIGHWAYS AND TRANSPORT SERVICES</u>				
<u>TRANSPORT PLANNING POLICY AND STRATEGY</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
38,117	Non-Teachers Pay	149,920	149,920	162,169
383,425	Agency Staff	0	0	0
45	Employee Insurance Costs	45	45	55
<u>Transport Related Expenses</u>				
0	Travel Expenses	511	511	511
<u>Supplies and Services</u>				
87	Printing and Reprographics	300	300	300
45	Direct Service Charge - Graphic Design Costs	0	0	0
0	Stationery and Office Expenses	200	200	200
0	Telephones	286	286	286
6,174	Hardware, Software & Other Computing	3,767	3,767	4,106
82,282	Consultants	0	0	0
721,830	Other Professional Fees	500,000	553,349	27,000
79,867	Other Supplies & Services	0	0	0
45	Professional Meetings	0	0	0
862	Insurances	526	526	637
<u>Support Services</u>				
105,458	Internal Recharges and Transfers	124,149	129,390	245,544
6,416	Central Premises Recharges	7,339	7,339	6,428
<u>1,424,653</u>	<u>Expenditure</u>	<u>787,043</u>	<u>845,633</u>	<u>447,236</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-1,109,015	Reimbursements and Contributions	0	-53,349	0
<u>-1,109,015</u>	<u>Income</u>	<u>0</u>	<u>-53,349</u>	<u>0</u>
<u>315,638</u>	<u>NET EXPENDITURE</u>	<u>787,043</u>	<u>792,284</u>	<u>447,236</u>

STRATEGIC TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>HIGHWAYS ROADS AND TRANSPORT SERVICES</u>				
<u>STRUCTURAL MAINTENANCE</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
314,631	Non-Teachers Pay	495,009	495,009	794,036
142	Employee Insurance Costs	195	195	236
<u>Premises Related Expenses</u>				
104	Direct Service Charge-Ground Maintenance	766	766	832
<u>Transport Related Expenses</u>				
5,944	Travel Expenses	15,446	15,446	15,446
<u>Supplies and Services</u>				
309	Equipment	806	806	806
0	Books, Publications & Literature	326	326	326
100	Materials	316	316	316
0	Catering Costs	311	311	311
256	Clothing,Uniforms and Laundry	281	281	281
638	Printing and Reprographics	0	0	0
0	Stationery and Office Expenses	418	418	418
430	Telephones	102	102	102
53,631	Hardware, Software & Other Computing	53,775	53,775	58,408
0	Legal Fees	612	612	612
165	Other Professional Fees	0	0	0
0	Subscriptions	837	837	337
35,407	Insurances	40,436	40,436	48,961
0	Advertising, Promotion & Notices	898	898	898
<u>Third Party Payments</u>				
34,313	3rd Party Payments to Private Contractors	55,139	55,139	56,517
<u>Support Services</u>				
216,424	Internal Recharges and Transfers	262,553	268,165	160,142
<u>662,493</u>	<u>Expenditure</u>	<u>928,226</u>	<u>933,838</u>	<u>1,138,985</u>
<u>INCOME</u>				
<u>Customer and Client Receipts</u>				
-434,454	Sales, Fees and Charges	-346,056	-346,056	-352,977
<u>Support Services</u>				
-16,367	Internal Recharges and Transfers-Revenue	-14,688	-14,688	-14,688
-448,119	Internal Recharges and Transfers-Capital	-443,375	-443,375	-677,949
<u>-898,940</u>	<u>Income</u>	<u>-804,119</u>	<u>-804,119</u>	<u>-1,045,614</u>
<u>-236,447</u>	<u>NET EXPENDITURE</u>	<u>124,107</u>	<u>129,719</u>	<u>93,371</u>

STRATEGIC TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>HIGHWAYS ROADS AND TRANSPORT SERVICES</u>				
<u>CONSTRUCTION PROJECTS CAPITAL CHARGES</u>				
<u>EXPENDITURE</u>				
<u>Capital Charges and Financing Costs</u>				
6,173,249	Non-current Assets Depreciation & Amortisation	6,173,249	6,441,631	6,441,631
20	Impairment & Revaluation Losses	0	0	0
<u>6,173,269</u>	<u>Expenditure</u>	<u>6,173,249</u>	<u>6,441,631</u>	<u>6,441,631</u>
<u>6,173,269</u>	<u>NET EXPENDITURE</u>	<u>6,173,249</u>	<u>6,441,631</u>	<u>6,441,631</u>

STRATEGIC TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>HIGHWAYS ROADS AND TRANSPORT SERVICES</u>				
<u>ENVIRONMENTAL SAFETY & ROUTINE MAINTENANCE</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
1,015,028	Non-Teachers Pay	1,357,010	1,357,010	1,480,410
92,832	Agency Staff	0	0	0
4,006	Employee Recruitment Costs	0	0	0
134	Employee Insurance Costs	183	183	222
<u>Premises Related Expenses</u>				
278,875	Direct Service Charge-Ground Maintenance	269,471	269,471	292,610
237,147	Energy Costs	139,692	139,692	88,096
<u>Transport Related Expenses</u>				
1,414	Direct Transport Costs	0	0	0
255,004	Direct Service Charge-Pooled Transport Costs	257,366	259,366	296,650
23,662	External Transport Hire & Contracts	33,864	33,864	34,684
22,355	Travel Expenses	29,884	29,884	29,884
<u>Supplies and Services</u>				
9,974	Equipment	8,700	8,700	8,895
0	Books, Publications & Literature	326	326	326
306,906	Materials	258,419	258,419	264,862
0	Catering Costs	311	311	311
5,293	Clothing,Uniforms and Laundry	5,996	5,996	6,126
1,655	Printing and Reprographics	100	100	100
208	Direct Service Charge - Graphic Design Costs	0	0	0
455	Stationery and Office Expenses	1,340	1,340	1,340
262	Postage	250	250	250
1,983	Telephones	2,961	2,961	2,961
160,894	Hardware, Software & Other Computing	122,981	122,981	133,526
482	Legal Fees	1,020	1,020	1,020
182	Medical Fees	0	0	0
34,450	Consultants	9,379	9,379	9,613
12,943	Other Professional Fees	28,916	28,377	29,639
0	Exam & Course Fees (incl. students & clients)	720	720	720
3,040	Direct Service Charge-Security	3,312	3,312	3,064
0	Subscriptions	837	837	837
39,799	Insurances	45,451	45,451	55,033
215	Advertising, Promotion & Notices	8,364	8,364	8,364
5,980	Provision for bad/doubtful debt	0	0	0
<u>Third Party Payments</u>				
5,635	3rd Party Payments to Other Local Authorities	5,737	5,737	5,880
84,773	Direct Service Charge-Civil Engineering	64,864	64,864	67,459
390,116	3rd Party Payments to Private Contractors	454,983	424,983	465,156
<u>Support Services</u>				
388,078	Internal Recharges and Transfers	410,038	466,717	388,675
144,885	Central Premises Recharges	98,118	98,118	81,946
<u>Capital Charges and Financing Costs</u>				
232,983	Non-current Assets Depreciation & Amortisation	232,983	232,983	232,983
<u>3,761,647</u>	<u>Expenditure</u>	<u>3,853,576</u>	<u>3,881,716</u>	<u>3,991,642</u>

STRATEGIC TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
INCOME				
<u>Customer and Client Receipts</u>				
-1,353,931	Sales, Fees and Charges	-939,154	-971,154	-981,306
-5	Rents	0	0	0
<u>Support Services</u>				
-79,039	Internal Recharges and Transfers-Revenue	-15,341	-15,341	-15,341
-578,186	Internal Recharges and Transfers-Capital	-364,495	-364,495	-513,523
<u>-2,011,161</u>	<u>Income</u>	<u>-1,318,990</u>	<u>-1,350,990</u>	<u>-1,510,170</u>
<u>1,750,485</u>	<u>NET EXPENDITURE</u>	<u>2,534,586</u>	<u>2,530,726</u>	<u>2,481,472</u>

STRATEGIC TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23	Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£	£	£	£
<u>HIGHWAYS ROADS AND TRANSPORT SERVICES</u>			
<u>STREET LIGHTING</u>			
<u>EXPENDITURE</u>			
<u>Employees</u>			
0 Non-Teachers Pay	87,396	87,396	85,831
0 Employee Insurance Costs	49	49	59
<u>Premises Related Expenses</u>			
0 Direct Service Charge-Ground Maintenance	990	990	1,075
0 Energy Costs	1,840,115	1,840,115	1,248,711
<u>Transport Related Expenses</u>			
0 Travel Expenses	5,671	5,671	5,671
<u>Supplies and Services</u>			
0 Equipment	806	806	806
0 Books, Publications & Literature	325	325	325
0 Materials	316	316	316
0 Catering Costs	310	310	310
0 Clothing,Uniforms and Laundry	281	281	281
0 Printing and Reprographics	100	100	100
0 Stationery and Office Expenses	105	105	105
0 Telephones	8	8	8
0 Hardware, Software & Other Computing	4,184	4,184	4,509
0 Subscriptions	837	837	837
0 Insurances	26,492	26,492	32,077
<u>Third Party Payments</u>			
0 3rd Party Payments to Private Contractors	377,525	377,525	385,623
<u>Support Services</u>			
0 Internal Recharges and Transfers	84,452	85,932	63,796
<u>Capital Charges and Financing Costs</u>			
0 Non-current Assets Depreciation & Amortisation	439,191	441,348	441,348
0 <u>Expenditure</u>	<u>2,869,153</u>	<u>2,872,790</u>	<u>2,271,788</u>
<u>INCOME</u>			
<u>Customer and Client Receipts</u>			
0 Sales, Fees and Charges	-79,511	-82,511	-79,511
<u>Support Services</u>			
0 Internal Recharges and Transfers-Revenue	-1,632	-1,632	-1,632
0 Internal Recharges and Transfers-Capital	-76,609	-73,609	-76,609
0 <u>Income</u>	<u>-157,752</u>	<u>-157,752</u>	<u>-157,752</u>
0 <u>NET EXPENDITURE</u>	<u>2,711,401</u>	<u>2,715,038</u>	<u>2,114,036</u>

STRATEGIC TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>HIGHWAYS ROADS AND TRANSPORT SERVICES</u>				
<u>WINTER SERVICE</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
61,866	Non-Teachers Pay	80,236	80,236	80,464
19,517	Agency Staff	0	0	0
<u>Premises Related Expenses</u>				
716	Direct Service Charge-Ground Maintenance	0	0	0
5,739	Rents & Rates	5,800	5,800	5,800
<u>Transport Related Expenses</u>				
2,846	Direct Transport Costs	0	0	0
165,761	Direct Service Charge-Pooled Transport Costs	168,780	168,780	195,927
23,498	External Transport Hire & Contracts	10,985	10,985	11,260
<u>Supplies and Services</u>				
177,454	Materials	103,465	103,465	106,052
7,342	Insurances	8,385	8,385	10,153
<u>Third Party Payments</u>				
35,242	3rd Party Payments to Private Contractors	36,005	36,005	36,860
<u>Support Services</u>				
11,202	Internal Recharges and Transfers	977	1,135	3,663
29,831	Central Premises Recharges	15,661	15,661	12,631
<u>541,013</u>	<u>Expenditure</u>	<u>430,294</u>	<u>430,452</u>	<u>462,810</u>
<u>INCOME</u>				
<u>Customer and Client Receipts</u>				
0	Sales, Fees and Charges	-231	-231	-236
<u>Support Services</u>				
-99,547	Internal Recharges and Transfers-Revenue	-64,864	-64,864	-67,459
<u>-99,547</u>	<u>Income</u>	<u>-65,095</u>	<u>-65,095</u>	<u>-67,695</u>
<u>441,466</u>	<u>NET EXPENDITURE</u>	<u>365,199</u>	<u>365,357</u>	<u>395,115</u>

STRATEGIC TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>HIGHWAYS ROADS AND TRANSPORT SERVICES</u>				
<u>TRAFFIC MANAGEMENT AND ROAD SAFETY</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
483,033	Non-Teachers Pay	349,563	349,563	411,235
145	Employee Retirement Costs	0	0	0
86	Employee Insurance Costs	116	116	140
<u>Transport Related Expenses</u>				
29	Direct Transport Costs	0	0	0
208	External Transport Hire & Contracts	0	0	0
4,801	Travel Expenses	15,178	15,178	15,178
<u>Supplies and Services</u>				
193	Equipment	1,295	1,295	1,295
1,108	Materials	2,273	2,273	2,273
221	Catering Costs	310	310	310
43	Clothing,Uniforms and Laundry	280	280	280
3,643	Printing and Reprographics	650	650	650
177	Direct Service Charge - Graphic Design Costs	0	0	0
965	Stationery and Office Expenses	236	236	236
136	Postage	259	259	259
10,432	Telephones	11,384	11,384	11,134
25,564	Hardware, Software & Other Computing	35,558	35,558	38,634
5,148	Other Professional Fees	0	0	0
410	Professional Meetings	0	0	0
350	Subscriptions	1,305	1,305	1,305
2,492	Insurances	2,846	2,846	3,446
3,878	Advertising, Promotion & Notices	4,227	4,227	4,227
<u>Third Party Payments</u>				
162,191	3rd Party Payments to Private Contractors	106,375	106,375	109,034
<u>Support Services</u>				
202,808	Internal Recharges and Transfers	228,866	233,384	147,839
6,294	Central Premises Recharges	7,242	7,242	6,343
<u>Capital Charges and Financing Costs</u>				
10,000	R C C O	15,000	0	0
<u>924,352</u>	<u>Expenditure</u>	<u>782,963</u>	<u>772,481</u>	<u>753,818</u>
<u>INCOME</u>				
<u>Customer and Client Receipts</u>				
-206,537	Sales, Fees and Charges	-92,681	-125,681	-114,960
<u>Support Services</u>				
-65,338	Internal Recharges and Transfers-Revenue	-980	-980	-980
-138,022	Internal Recharges and Transfers-Capital	-83,573	-50,573	-135,005
<u>-409,897</u>	<u>Income</u>	<u>-177,234</u>	<u>-177,234</u>	<u>-250,945</u>
<u>514,455</u>	<u>NET EXPENDITURE</u>	<u>605,729</u>	<u>595,247</u>	<u>502,873</u>

Environmental Services and Climate Change

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
PRIMARY SCHOOLS				
0	PRIMARY - DELEGATED AND DEVOLVED FUNDS	0	0	0
0	LA/CORP EXP ATTRIBUTABLE TO PRIMARY SCHOOLS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
OTHER STRATEGIC FUNCTIONS				
0	LEARNER SUPPORT	21,765	21,765	22,795
<u>0</u>		<u>21,765</u>	<u>21,765</u>	<u>22,795</u>
GENERIC SERVICES				
0	CUSTOMER SERVICES	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
ENVIRONMENTAL SERVICES				
92,986	CEMETERIES	194,766	188,300	317,226
-693,487	CREMATORIUM	-804,247	-767,227	-990,390
0	TRADING STANDARDS	0	0	0
19,638	PUBLIC CONVENIENCES	13,654	16,385	10,077
2,550,256	WASTE COLLECTION	2,482,287	2,199,707	2,511,188
4,201,995	RECYCLING	3,848,549	4,557,234	3,903,782
1,755,836	STREET CLEANSING	1,798,478	1,872,004	1,978,218
15,998	TRADE WASTE	-113,379	-42,167	-96,628
320,480	COUNCILLOR IMPROVEMENT FUND	100,000	100,000	91,328
<u>8,263,703</u>		<u>7,520,108</u>	<u>8,124,236</u>	<u>7,724,801</u>
CULTURAL AND RELATED SERVICES				
2,172,109	PARKS AND OPEN SPACE MANAGEMENT	2,122,957	2,291,476	2,429,904
167,597	RANGER SERVICE	144,550	144,550	154,410
74,499	ALLOTMENTS	6,423	3,776	7,527
<u>2,414,205</u>		<u>2,273,930</u>	<u>2,439,802</u>	<u>2,591,841</u>
MANAGEMENT AND SUPPORT SERVICES				
0	CUSTOMER SERVICES UNIT	0	0	0
0	ENGINEERING MANAGEMENT	0	0	0
0	DIRECTORATE	0	0	0
0	FINANCIAL SERVICES-ACCOUNTANCY & BUS.SUPPORT	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
DIRECT SERVICES				
-11,729	DIRECT SERVICES - CARETAKING	0	0	0
977,296	DIRECT SERVICES - CATERING	-58,803	-58,803	93,563
33,652	DIRECT SERVICES - CLEANING	0	0	0
0	DIRECT SERVICES - DEPOT MANAGEMENT	0	0	0
0	DIRECT SERVICES - GROUNDS MAINTENANCE	0	0	0
0	DIRECT SERVICES - SECURITY	0	0	0
0	DIRECT SERVICES - TRANSPORT	0	0	0
<u>999,219</u>		<u>-58,803</u>	<u>-58,803</u>	<u>93,563</u>
<u>11,677,127</u>	<u>Net Expenditure</u>	<u>9,757,000</u>	<u>10,527,000</u>	<u>10,433,000</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
<u>EXPENDITURE</u>				
<u>Employees</u>				
16,320,912	Non-Teachers Pay	18,635,941	18,900,213	21,068,582
2,137,624	Agency Staff	598,676	656,587	94,021
9,732	Employee Recruitment Costs	1,532	1,800	1,532
27,319	Employee Retirement Costs	746	1,199	746
29,339	Employee Insurance Costs	29,385	29,385	35,580
1,915	Other Training Expenses	0	0	0
<u>Premises Related Expenses</u>				
77,037	Repairs and Maintenance	127,726	130,886	130,903
1,604,487	Direct Service Charge-Ground Maintenance	1,440,087	1,667,376	1,681,926
77,821	Grounds Maintenance	156,232	112,437	160,138
1,382,882	Energy Costs	2,945	2,945	5,472
4,154	Rents & Rates	7,209	8,114	7,338
6,781	Water & Sewerage	10,228	9,323	10,463
76,036	Fixtures & Fittings	85,612	85,612	87,752
0	Cleaning & Domestic Services	26,000	26,000	0
37,298	Direct Service Charge-Cleaning	41,031	41,031	42,851
11,909	Direct Service Charge-Caretaking	13,131	13,131	6,872
<u>Transport Related Expenses</u>				
1,826,880	Direct Transport Costs	1,704,678	1,757,721	1,822,149
3,362,339	Direct Service Charge-Pooled Transport Costs	3,522,304	4,012,723	3,968,047
216,235	External Transport Hire & Contracts	208,323	218,063	213,431
46,666	Travel Expenses	39,265	42,135	39,876
145,336	General Transport Insurance	145,336	145,336	175,976
<u>Supplies and Services</u>				
356,163	Equipment	292,928	280,188	306,371
363	Furniture	0	1,173	0
256	Books, Publications & Literature	1,001	1,001	1,001
679,482	Materials	495,180	552,090	435,165
2,427,336	Catering Costs	2,214,789	2,371,651	2,466,892
125,381	Clothing,Uniforms and Laundry	101,023	103,582	103,356
56,051	Printing and Reprographics	11,815	49,289	39,596
6,866	Direct Service Charge - Graphic Design Costs	3,907	5,345	3,907
5,180	Stationery and Office Expenses	8,700	6,860	8,732
9,923	Postage	11,712	11,759	11,994
29,378	Telephones	23,540	25,449	22,662
164,851	Hardware, Software & Other Computing	74,667	116,854	94,656
536	Legal Fees	100	225	100
8,119	Medical Fees	2,260	8,635	2,260
39,865	Consultants	8,592	42,197	8,807
64,786	Other Professional Fees	20,507	256,258	20,862
0	Exam & Course Fees (incl. students & clients)	3,088	2,903	3,088
813	Education,Leisure Activities & Entertainments	1,464	1,464	1,464
17,589	Banking & Security Services	12,708	17,182	13,007
354,829	Direct Service Charge-Security	396,198	321,021	417,798
1,720	Premises & Room Hire	698	809	698
30	Other Supplies & Services	0	0	0

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
3,831	Professional Meetings	663	818	663
11,108	Subscriptions	15,461	16,513	12,599
160,927	Insurances	94,011	94,011	113,831
82,919	Advertising, Promotion & Notices	37,493	45,025	22,493
5,318	Licenses	7,076	7,076	7,240
838	Provision for bad/doubtful debt	0	0	0
	<u>Third Party Payments</u>			
0	3rd Party Payments to Other Local Authorities	0	20,000	0
53,370	Direct Service Charge-Civil Engineering	0	0	0
37,306	Direct Service Charge-Cleansing	39,046	39,046	41,106
1,361,493	3rd Party Payments to Private Contractors	384,278	805,430	438,338
	<u>Transfer Payments</u>			
	<u>Support Services</u>			
3,113,309	Internal Recharges and Transfers	2,893,229	2,937,971	3,505,543
1,816,959	Central Premises Recharges	2,082,819	2,014,538	1,572,739
	<u>Capital Charges and Financing Costs</u>			
12,873	Revenue Expend Financed By Capital	0	0	0
2,105,294	Non-current Assets Depreciation & Amortisation	1,666,104	2,144,290	2,144,290
566,740	R C C O	605,000	459,000	0
165,499	Impairment & Revaluation Losses	0	0	0
<u>41,250,004</u>	<u>Expenditure</u>	<u>38,306,444</u>	<u>40,621,670</u>	<u>41,374,913</u>
	INCOME			
	<u>External Grants and Reimbursements</u>			
-110,124	Grants and Subsidies	-74,500	-349,582	-112,500
-1,450,453	Reimbursements and Contributions	-1,170,590	-1,468,133	-1,616,663
	<u>Customer and Client Receipts</u>			
-6,849,567	Sales, Fees and Charges	-7,536,625	-8,027,665	-8,594,456
-287,368	Rents	-317,700	-327,575	-327,175
	<u>Support Services</u>			
-18,399,069	Internal Recharges and Transfers-Revenue	-19,318,432	-19,790,118	-20,159,522
-170,796	Internal Recharges and Transfers-Capital	-131,597	-131,597	-131,597
<u>-27,267,377</u>	<u>Income</u>	<u>-28,549,444</u>	<u>-30,094,670</u>	<u>-30,941,913</u>
<u>13,982,628</u>	<u>NET EXPENDITURE</u>	<u>9,757,000</u>	<u>10,527,000</u>	<u>10,433,000</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
	<u>ENVIRONMENTAL SERVICES</u>			
	<u>CEMETERIES</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
197,809	Non-Teachers Pay	256,811	256,811	274,860
21,307	Agency Staff	0	0	0
113	Employee Retirement Costs	0	0	0
72	Employee Insurance Costs	99	99	120
	<u>Premises Related Expenses</u>			
59,406	Repairs and Maintenance	59,329	57,829	60,813
320,094	Direct Service Charge-Ground Maintenance	313,599	333,599	340,526
6,982	Grounds Maintenance	43,960	23,960	45,059
	<u>Transport Related Expenses</u>			
0	Direct Service Charge-Pooled Transport Costs	277	277	296
0	External Transport Hire & Contracts	4,084	4,084	4,186
183	Travel Expenses	329	329	329
	<u>Supplies and Services</u>			
11,287	Equipment	7,628	4,628	7,766
4,429	Materials	6,346	6,346	6,500
365	Clothing,Uniforms and Laundry	676	676	676
725	Printing and Reprographics	100	100	100
0	Direct Service Charge - Graphic Design Costs	444	444	444
4	Stationery and Office Expenses	10	10	10
757	Telephones	1,315	1,315	1,315
1,645	Hardware, Software & Other Computing	4,406	0	4,803
0	Medical Fees	100	100	100
72,271	Direct Service Charge-Security	78,759	78,759	105,820
1,413	Insurances	1,613	1,613	2,096
	<u>Third Party Payments</u>			
4,122	Direct Service Charge-Civil Engineering	0	0	0
13,341	Direct Service Charge-Cleansing	14,008	14,008	14,747
	<u>Support Services</u>			
98,988	Internal Recharges and Transfers	98,733	95,267	150,992
	<u>Capital Charges and Financing Costs</u>			
2,588	Non-current Assets Depreciation & Amortisation	2,588	2,588	2,588
<u>817,900</u>	<u>Expenditure</u>	<u>895,214</u>	<u>882,842</u>	<u>1,024,146</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-500,722	Sales, Fees and Charges	-463,791	-457,885	-470,263
-224,191	Rents	-236,657	-236,657	-236,657
<u>-724,913</u>	<u>Income</u>	<u>-700,448</u>	<u>-694,542</u>	<u>-706,920</u>
<u>92,986</u>	<u>NET EXPENDITURE</u>	<u>194,766</u>	<u>188,300</u>	<u>317,226</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>ENVIRONMENTAL SERVICES</u>				
<u>CREMATORIUM</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
265,242	Non-Teachers Pay	233,657	253,897	243,699
0	Employee Retirement Costs	0	150	0
72	Employee Insurance Costs	99	99	120
<u>Premises Related Expenses</u>				
4,313	Repairs and Maintenance	215	1,715	215
30,818	Direct Service Charge-Ground Maintenance	32,837	32,837	35,657
76,036	Fixtures & Fittings	85,612	85,612	87,752
0	Cleaning & Domestic Services	26,000	26,000	0
448	Direct Service Charge-Cleaning	0	0	26,000
<u>Transport Related Expenses</u>				
93	External Transport Hire & Contracts	2,000	2,000	2,000
33	Travel Expenses	971	971	971
<u>Supplies and Services</u>				
22,478	Equipment	12,433	14,433	12,739
205	Furniture	0	500	0
30,729	Materials	11,142	31,642	11,367
92	Catering Costs	51	51	51
4,009	Clothing,Uniforms and Laundry	1,000	1,000	1,000
1,304	Printing and Reprographics	800	300	800
673	Direct Service Charge - Graphic Design Costs	0	500	0
1,025	Stationery and Office Expenses	1,530	1,530	1,530
81	Postage	155	155	155
8,477	Telephones	1,347	1,347	1,347
18,548	Hardware, Software & Other Computing	9,340	13,746	10,019
446	Medical Fees	0	0	0
519	Banking & Security Services	757	757	757
881	Subscriptions	2,100	2,100	2,100
7,458	Insurances	1,683	1,683	2,187
12,948	Advertising, Promotion & Notices	1,450	4,450	1,450
<u>Third Party Payments</u>				
84	Direct Service Charge-Civil Engineering	0	0	0
<u>Support Services</u>				
68,506	Internal Recharges and Transfers	61,024	67,262	68,249
367,688	Central Premises Recharges	524,031	524,031	343,372
<u>Capital Charges and Financing Costs</u>				
109,209	Non-current Assets Depreciation & Amortisation	109,209	116,601	116,601
<u>1,032,412</u>	<u>Expenditure</u>	<u>1,119,443</u>	<u>1,185,369</u>	<u>970,138</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-6,049	Reimbursements and Contributions	-18,213	-18,213	-18,213
<u>Customer and Client Receipts</u>				
-1,687,983	Sales, Fees and Charges	-1,897,080	-1,924,986	-1,933,918
-31,867	Rents	-8,397	-9,397	-8,397
<u>-1,725,899</u>	<u>Income</u>	<u>-1,923,690</u>	<u>-1,952,596</u>	<u>-1,960,528</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
<u>-693,487</u>	<u>NET EXPENDITURE</u>	<u>-804,247</u>	<u>-767,227</u>	<u>-990,390</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>ENVIRONMENTAL SERVICES</u>			
	<u>PUBLIC CONVENIENCES</u>			
	<u>EXPENDITURE</u>			
	<u>Premises Related Expenses</u>			
11,909	Direct Service Charge-Caretaking	13,131	13,131	6,872
	<u>Supplies and Services</u>			
1,347	Materials	996	996	996
14	Clothing,Uniforms and Laundry	0	0	0
	<u>Support Services</u>			
123	Internal Recharges and Transfers	69	83	34
4,071	Central Premises Recharges	-2,717	0	0
	<u>Capital Charges and Financing Costs</u>			
2,175	Non-current Assets Depreciation & Amortisation	2,175	2,175	2,175
<u>19,638</u>	<u>Expenditure</u>	<u>13,654</u>	<u>16,385</u>	<u>10,077</u>
<u>19,638</u>	<u>NET EXPENDITURE</u>	<u>13,654</u>	<u>16,385</u>	<u>10,077</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
	<u>ENVIRONMENTAL SERVICES</u>			
	<u>WASTE COLLECTION</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
905,668	Non-Teachers Pay	1,265,149	1,115,645	1,307,540
460,000	Agency Staff	276,946	29,934	8,244
359	Employee Retirement Costs	0	139	0
	<u>Transport Related Expenses</u>			
24,446	Direct Transport Costs	513	15,513	513
794,680	Direct Service Charge-Pooled Transport Costs	728,548	847,216	818,016
20,107	External Transport Hire & Contracts	16,000	16,000	16,400
767	Travel Expenses	470	670	470
	<u>Supplies and Services</u>			
8,758	Equipment	6,773	6,070	6,773
0	Furniture	0	673	0
59,599	Materials	38,917	38,917	39,883
27	Catering Costs	10	10	10
26,923	Clothing,Uniforms and Laundry	22,300	22,300	22,855
873	Printing and Reprographics	263	263	263
41	Direct Service Charge - Graphic Design Costs	600	500	600
265	Stationery and Office Expenses	422	422	422
332	Telephones	610	610	610
1,657	Hardware, Software & Other Computing	300	300	300
60	Legal Fees	0	30	0
540	Medical Fees	0	0	0
0	Other Professional Fees	0	3,000	0
9	Professional Meetings	0	100	0
0	Subscriptions	275	275	275
57	Provision for bad/doubtful debt	0	0	0
	<u>Third Party Payments</u>			
-103,000	3rd Party Payments to Private Contractors	0	0	0
	<u>Support Services</u>			
213,876	Internal Recharges and Transfers	190,066	202,195	368,263
118,040	Central Premises Recharges	61,968	41,968	59,594
	<u>Capital Charges and Financing Costs</u>			
173,000	R C C O	0	0	0
<u>2,707,085</u>	<u>Expenditure</u>	<u>2,610,130</u>	<u>2,342,750</u>	<u>2,651,031</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-152,959	Sales, Fees and Charges	-127,843	-140,043	-139,843
	<u>Support Services</u>			
-3,870	Internal Recharges and Transfers-Revenue	0	-3,000	0
<u>-156,829</u>	<u>Income</u>	<u>-127,843</u>	<u>-143,043</u>	<u>-139,843</u>
<u>2,550,256</u>	<u>NET EXPENDITURE</u>	<u>2,482,287</u>	<u>2,199,707</u>	<u>2,511,188</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>ENVIRONMENTAL SERVICES</u>				
<u>RECYCLING</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
2,386,511	Non-Teachers Pay	2,941,446	3,090,469	3,822,112
1,116,293	Agency Staff	321,730	568,742	85,777
9,712	Employee Recruitment Costs	0	432	0
30,593	Employee Retirement Costs	0	0	0
1,949	Other Training Expenses	0	0	0
<u>Premises Related Expenses</u>				
147	Direct Service Charge-Ground Maintenance	0	700	0
<u>Transport Related Expenses</u>				
4,178	Direct Transport Costs	422	3,422	422
1,341,999	Direct Service Charge-Pooled Transport Costs	1,337,023	1,582,759	1,505,483
12,496	External Transport Hire & Contracts	89,000	85,350	91,225
3,290	Travel Expenses	1,545	2,935	1,545
<u>Supplies and Services</u>				
1,249	Equipment	15,693	7,643	10,961
127,221	Materials	125,186	119,686	128,315
0	Catering Costs	41	41	41
39,080	Clothing,Uniforms and Laundry	32,501	32,501	33,305
37,789	Printing and Reprographics	1,737	39,837	29,518
2,219	Direct Service Charge - Graphic Design Costs	600	600	600
160	Stationery and Office Expenses	497	340	497
207	Telephones	190	373	190
33,191	Hardware, Software & Other Computing	11,137	31,537	17,232
484	Medical Fees	0	1,500	0
29,063	Consultants	0	40,000	0
58,309	Other Professional Fees	14,199	247,801	14,554
0	Premises & Room Hire	0	137	0
645	Professional Meetings	0	410	0
445	Subscriptions	0	0	0
9,882	Insurances	11,286	11,286	14,667
64,877	Advertising, Promotion & Notices	32,244	37,244	17,244
<u>Third Party Payments</u>				
0	3rd Party Payments to Other Local Authorities	0	20,000	0
369,406	3rd Party Payments to Private Contractors	139,290	538,290	142,773
<u>Support Services</u>				
380,402	Internal Recharges and Transfers	352,661	355,361	752,704
114,422	Central Premises Recharges	60,069	36,092	57,767
<u>Capital Charges and Financing Costs</u>				
12,873	Revenue Expend Financed By Capital	0	0	0
413,154	Non-current Assets Depreciation & Amortisation	413,154	411,150	411,150
393,740	R C C O	605,000	344,000	0
6,995,985	Expenditure	6,506,651	7,610,638	7,138,082
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-12,431	Grants and Subsidies	0	-125,569	-25,000

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
-1,419,592	Reimbursements and Contributions	-1,152,377	-1,422,110	-1,598,450
	<u>Customer and Client Receipts</u>			
-1,328,298	Sales, Fees and Charges	-1,471,355	-1,471,355	-1,600,986
	<u>Support Services</u>			
-33,669	Internal Recharges and Transfers-Revenue	-34,370	-34,370	-9,864
<u>-2,793,990</u>	<u>Income</u>	<u>-2,658,102</u>	<u>-3,053,404</u>	<u>-3,234,300</u>
<u>4,201,995</u>	<u>NET EXPENDITURE</u>	<u>3,848,549</u>	<u>4,557,234</u>	<u>3,903,782</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
	<u>ENVIRONMENTAL SERVICES</u>			
	<u>STREET CLEANSING</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
973,682	Non-Teachers Pay	1,175,530	1,072,711	1,144,387
115,689	Agency Staff	0	36,000	0
0	Employee Recruitment Costs	220	56	220
0	Employee Retirement Costs	0	164	0
	<u>Premises Related Expenses</u>			
66,274	Direct Service Charge-Ground Maintenance	70,538	71,088	76,595
	<u>Transport Related Expenses</u>			
1,083	Direct Transport Costs	0	214	0
475,379	Direct Service Charge-Pooled Transport Costs	499,064	600,475	560,575
6,171	External Transport Hire & Contracts	19,204	6,990	19,684
0	Travel Expenses	1,699	1,699	1,699
	<u>Supplies and Services</u>			
27,920	Equipment	12,292	12,292	12,599
23,675	Materials	33,064	32,014	33,832
8,820	Clothing,Uniforms and Laundry	9,235	8,498	9,466
844	Printing and Reprographics	500	500	500
105	Direct Service Charge - Graphic Design Costs	0	0	0
12	Stationery and Office Expenses	135	135	135
0	Postage	0	7	0
60	Telephones	275	275	275
346	Hardware, Software & Other Computing	280	330	305
0	Legal Fees	0	30	0
754	Medical Fees	0	1,700	0
10,536	Direct Service Charge-Security	11,482	11,482	15,427
	<u>Third Party Payments</u>			
8,220	Direct Service Charge-Civil Engineering	0	0	0
10,641	3rd Party Payments to Private Contractors	-15,415	9,585	9,825
	<u>Support Services</u>			
186,323	Internal Recharges and Transfers	154,143	173,181	273,817
9,833	Central Premises Recharges	5,162	12,058	4,964
<u>1,926,368</u>	<u>Expenditure</u>	<u>1,977,408</u>	<u>2,051,484</u>	<u>2,164,305</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-123	Sales, Fees and Charges	0	-550	0
	<u>Support Services</u>			
-170,410	Internal Recharges and Transfers-Revenue	-178,930	-178,930	-186,087
<u>-170,533</u>	<u>Income</u>	<u>-178,930</u>	<u>-179,480</u>	<u>-186,087</u>
<u>1,755,836</u>	<u>NET EXPENDITURE</u>	<u>1,798,478</u>	<u>1,872,004</u>	<u>1,978,218</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>ENVIRONMENTAL SERVICES</u>			
	<u>TRADE WASTE</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
97,778	Non-Teachers Pay	73,305	113,366	77,965
	<u>Transport Related Expenses</u>			
116,479	Direct Service Charge-Pooled Transport Costs	104,106	123,838	117,269
	<u>Supplies and Services</u>			
14,016	Equipment	12,120	12,120	12,423
0	Materials	7,333	6,982	7,516
855	Printing and Reprographics	0	75	0
0	Direct Service Charge - Graphic Design Costs	0	276	0
640	Provision for bad/doubtful debt	0	0	0
	<u>Third Party Payments</u>			
270,926	3rd Party Payments to Private Contractors	221,786	221,786	227,331
	<u>Support Services</u>			
36,896	Internal Recharges and Transfers	16,177	27,596	14,950
<u>537,591</u>	<u>Expenditure</u>	<u>434,827</u>	<u>506,039</u>	<u>457,454</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-349,835	Sales, Fees and Charges	-362,421	-372,421	-359,463
	<u>Support Services</u>			
-171,758	Internal Recharges and Transfers-Revenue	-185,785	-175,785	-194,619
<u>-521,593</u>	<u>Income</u>	<u>-548,206</u>	<u>-548,206</u>	<u>-554,082</u>
<u>15,998</u>	<u>NET EXPENDITURE</u>	<u>-113,379</u>	<u>-42,167</u>	<u>-96,628</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>ENVIRONMENTAL SERVICES</u>			
	<u>COUNCILLOR IMPROVEMENT FUND</u>			
	<u>EXPENDITURE</u>			
	<u>Premises Related Expenses</u>			
0	Repairs and Maintenance	0	3,160	0
87,469	Direct Service Charge-Ground Maintenance	62,047	62,047	67,375
	<u>Supplies and Services</u>			
500	Equipment	0	0	0
	<u>Third Party Payments</u>			
2,968	Direct Service Charge-Civil Engineering	0	0	0
194,612	3rd Party Payments to Private Contractors	37,953	34,793	23,953
	<u>Support Services</u>			
34,931	Internal Recharges and Transfers	0	0	0
<u>320,480</u>	<u>Expenditure</u>	<u>100,000</u>	<u>100,000</u>	<u>91,328</u>
<u>320,480</u>	<u>NET EXPENDITURE</u>	<u>100,000</u>	<u>100,000</u>	<u>91,328</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>CULTURAL AND RELATED SERVICES</u>				
<u>PARKS AND OPEN SPACE MANAGEMENT</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
230,558	Non-Teachers Pay	257,093	309,880	330,767
0	Employee Retirement Costs	146	146	146
75	Employee Insurance Costs	103	103	125
<u>Premises Related Expenses</u>				
8,979	Repairs and Maintenance	60,263	60,263	61,770
1,053,469	Direct Service Charge-Ground Maintenance	930,822	1,136,861	1,128,932
66,427	Grounds Maintenance	105,745	81,950	108,389
5,048	Energy Costs	1,392	1,392	3,783
3,140	Rents & Rates	5,152	5,057	5,281
817	Water & Sewerage	817	912	817
2,593	Direct Service Charge-Cleaning	2,887	2,887	3,259
<u>Transport Related Expenses</u>				
74	Direct Transport Costs	0	20	0
15,822	Direct Service Charge-Pooled Transport Costs	17,947	17,947	20,063
160	External Transport Hire & Contracts	31	281	31
5,106	Travel Expenses	6,345	7,575	6,504
<u>Supplies and Services</u>				
50,442	Equipment	41,819	26,167	42,864
161	Books, Publications & Literature	0	0	0
111,202	Materials	58,765	116,803	60,209
0	Catering Costs	15	15	15
176	Clothing,Uniforms and Laundry	819	819	819
1,052	Printing and Reprographics	250	250	250
23	Direct Service Charge - Graphic Design Costs	823	823	823
32	Stationery and Office Expenses	171	171	171
0	Postage	0	20	0
4,187	Telephones	6,040	6,020	6,040
4,497	Hardware, Software & Other Computing	5,568	16,771	6,051
476	Legal Fees	100	100	100
0	Medical Fees	20	200	20
10,803	Consultants	8,592	2,197	8,807
369	Other Professional Fees	350	350	350
0	Education,Leisure Activities & Entertainments	650	650	650
29,671	Direct Service Charge-Security	32,334	32,334	43,444
0	Subscriptions	1,704	1,704	704
72,590	Insurances	47,132	47,132	61,251
0	Licenses	280	280	280
16	Provision for bad/doubtful debt	0	0	0
<u>Third Party Payments</u>				
7,183	Direct Service Charge-Civil Engineering	0	0	0
891	Direct Service Charge-Cleansing	936	936	985
6,330	3rd Party Payments to Private Contractors	4,904	4,904	5,027
<u>Support Services</u>				
205,749	Internal Recharges and Transfers	210,541	215,870	290,269
150,761	Central Premises Recharges	268,539	234,622	185,521

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>Capital Charges and Financing Costs</u>			
156,712	Non-current Assets Depreciation & Amortisation	156,712	158,237	158,237
0	R C C O	0	115,000	0
165,499	Impairment & Revaluation Losses	0	0	0
<u>2,371,089</u>	<u>Expenditure</u>	<u>2,235,807</u>	<u>2,607,649</u>	<u>2,542,754</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-97,693	Grants and Subsidies	-74,500	-224,013	-74,500
-24,812	Reimbursements and Contributions	0	-27,810	0
	<u>Customer and Client Receipts</u>			
-46,490	Sales, Fees and Charges	-35,462	-35,462	-35,462
-3,001	Rents	-2,888	-2,888	-2,888
	<u>Support Services</u>			
-26,984	Internal Recharges and Transfers-Revenue	0	-26,000	0
<u>-198,980</u>	<u>Income</u>	<u>-112,850</u>	<u>-316,173</u>	<u>-112,850</u>
<u>2,172,109</u>	<u>NET EXPENDITURE</u>	<u>2,122,957</u>	<u>2,291,476</u>	<u>2,429,904</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>CULTURAL AND RELATED SERVICES</u>			
	<u>RANGER SERVICE</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
144,150	Non-Teachers Pay	115,798	115,798	123,368
	<u>Transport Related Expenses</u>			
17,346	Direct Service Charge-Pooled Transport Costs	13,695	17,295	15,609
	<u>Supplies and Services</u>			
157	Equipment	15,057	9,631	15,433
260	Materials	0	27	0
23	Clothing,Uniforms and Laundry	0	99	0
222	Printing and Reprographics	0	0	0
3,895	Telephones	0	1,700	0
999	Hardware, Software & Other Computing	0	0	0
543	Medical Fees	0	0	0
<u>167,597</u>	<u>Expenditure</u>	<u>144,550</u>	<u>144,550</u>	<u>154,410</u>
<u>167,597</u>	<u>NET EXPENDITURE</u>	<u>144,550</u>	<u>144,550</u>	<u>154,410</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>CULTURAL AND RELATED SERVICES</u>			
	<u>ALLOTMENTS</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
15,509	Non-Teachers Pay	16,079	16,336	17,244
	<u>Premises Related Expenses</u>			
0	Repairs and Maintenance	7,436	7,436	7,622
34,780	Direct Service Charge-Ground Maintenance	30,244	30,244	32,841
4,412	Grounds Maintenance	6,527	6,527	6,690
2,019	Energy Costs	1,553	1,553	1,689
802	Rents & Rates	1,907	2,907	1,907
5,964	Water & Sewerage	9,411	8,411	9,646
	<u>Transport Related Expenses</u>			
0	External Transport Hire & Contracts	0	85	0
	<u>Supplies and Services</u>			
1,641	Equipment	900	900	900
31	Materials	0	291	0
55	Subscriptions	0	55	0
41	Provision for bad/doubtful debt	0	0	0
	<u>Third Party Payments</u>			
0	3rd Party Payments to Private Contractors	0	312	1,000
	<u>Support Services</u>			
40,494	Internal Recharges and Transfers	19,905	10,433	9,702
	<u>Capital Charges and Financing Costs</u>			
2,398	Non-current Assets Depreciation & Amortisation	2,398	2,398	2,398
<u>108,148</u>	<u>Expenditure</u>	<u>96,360</u>	<u>87,888</u>	<u>91,639</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-5,340	Sales, Fees and Charges	-20,179	-5,479	-4,879
-28,309	Rents	-69,758	-78,633	-79,233
<u>-33,649</u>	<u>Income</u>	<u>-89,937</u>	<u>-84,112</u>	<u>-84,112</u>
<u>74,499</u>	<u>NET EXPENDITURE</u>	<u>6,423</u>	<u>3,776</u>	<u>7,527</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
	<u>MANAGEMENT AND SUPPORT SERVICES</u>			
	<u>DIRECTORATE</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
1,055,099	Non-Teachers Pay	1,183,682	1,183,682	1,211,031
54,473	Agency Staff	0	0	0
169	Employee Insurance Costs	169	169	205
	<u>Premises Related Expenses</u>			
95	Rents & Rates	0	0	0
	<u>Transport Related Expenses</u>			
0	External Transport Hire & Contracts	375	375	375
5,793	Travel Expenses	2,329	2,329	2,329
	<u>Supplies and Services</u>			
0	Equipment	435	435	435
0	Books, Publications & Literature	1,001	1,001	1,001
551	Catering Costs	489	489	489
229	Printing and Reprographics	788	788	788
731	Direct Service Charge - Graphic Design Costs	0	0	0
0	Stationery and Office Expenses	500	500	500
125	Postage	100	100	100
583	Telephones	777	777	777
3,672	Hardware, Software & Other Computing	4,577	4,577	4,695
234	Medical Fees	1,013	1,013	1,013
360	Other Professional Fees	0	0	0
813	Education, Leisure Activities & Entertainments	814	814	814
1,720	Premises & Room Hire	400	400	400
3,043	Professional Meetings	100	100	100
7,589	Subscriptions	5,500	5,500	5,638
4,448	Insurances	4,448	4,448	5,781
0	Advertising, Promotion & Notices	2,619	2,619	2,619
0	Licenses	241	241	241
	<u>Support Services</u>			
182,279	Internal Recharges and Transfers	201,569	201,569	209,983
6,294	Central Premises Recharges	7,242	7,242	6,259
<u>1,328,298</u>	<u>Expenditure</u>	<u>1,419,168</u>	<u>1,419,168</u>	<u>1,455,573</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
0	Sales, Fees and Charges	-26,000	-26,000	-78,000
	<u>Support Services</u>			
-1,328,298	Internal Recharges and Transfers-Revenue	-1,393,168	-1,393,168	-1,377,573
<u>-1,328,298</u>	<u>Income</u>	<u>-1,419,168</u>	<u>-1,419,168</u>	<u>-1,455,573</u>
0	<u>NET EXPENDITURE</u>	0	0	0

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
	<u>MANAGEMENT AND SUPPORT SERVICES</u>			
	<u>FINANCIAL SERVICES-ACCOUNTANCY & BUS.SUPPORT</u>			
	<u>EXPENDITURE</u>			
	<u>Support Services</u>			
410,396	Internal Recharges and Transfers	410,396	410,396	235,122
<u>410,396</u>	<u>Expenditure</u>	<u>410,396</u>	<u>410,396</u>	<u>235,122</u>
	<u>INCOME</u>			
	<u>Support Services</u>			
-410,396	Internal Recharges and Transfers-Revenue	-410,396	-410,396	-235,122
<u>-410,396</u>	<u>Income</u>	<u>-410,396</u>	<u>-410,396</u>	<u>-235,122</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>DIRECT SERVICES</u>			
	<u>DIRECT SERVICES - CARETAKING</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
1,317,778	Non-Teachers Pay	1,444,877	1,444,877	1,550,057
157	Employee Retirement Costs	0	0	0
	<u>Transport Related Expenses</u>			
3,793	Direct Service Charge-Pooled Transport Costs	3,998	3,998	4,537
13,263	Travel Expenses	9,891	9,891	10,138
	<u>Supplies and Services</u>			
9,080	Equipment	12,713	12,713	13,031
13,371	Materials	16,271	16,271	16,678
824	Clothing,Uniforms and Laundry	4,253	4,253	4,359
4,070	Printing and Reprographics	431	431	431
173	Direct Service Charge - Graphic Design Costs	0	0	0
0	Stationery and Office Expenses	125	125	125
1,234	Telephones	393	393	393
3,681	Hardware, Software & Other Computing	268	268	268
962	Medical Fees	0	0	0
318	Other Professional Fees	1,154	1,154	1,154
1,735	Insurances	1,735	1,735	1,735
	<u>Support Services</u>			
123,637	Internal Recharges and Transfers	123,632	123,632	119,752
21,826	Central Premises Recharges	26,721	26,721	21,551
<u>1,515,903</u>	<u>Expenditure</u>	<u>1,646,462</u>	<u>1,646,462</u>	<u>1,744,209</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-22,170	Sales, Fees and Charges	-25,161	-25,161	-25,161
	<u>Support Services</u>			
-1,505,462	Internal Recharges and Transfers-Revenue	-1,621,301	-1,621,301	-1,719,048
<u>-1,527,632</u>	<u>Income</u>	<u>-1,646,462</u>	<u>-1,646,462</u>	<u>-1,744,209</u>
<u>-11,729</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>DIRECT SERVICES</u>			
	<u>DIRECT SERVICES - CATERING</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
3,613,173	Non-Teachers Pay	3,667,955	3,946,270	4,336,803
8,412	Agency Staff	0	3,000	0
0	Employee Recruitment Costs	1,200	1,200	1,200
232	Employee Retirement Costs	600	600	600
	<u>Premises Related Expenses</u>			
3,581	Repairs and Maintenance	483	483	483
25,868	Direct Service Charge-Cleaning	28,803	28,803	3,048
	<u>Transport Related Expenses</u>			
362	Direct Transport Costs	0	0	0
8,750	Direct Service Charge-Pooled Transport Costs	9,026	10,135	10,282
44	External Transport Hire & Contracts	1,592	483	1,592
5,353	Travel Expenses	4,209	4,209	4,209
	<u>Supplies and Services</u>			
115,178	Equipment	79,327	98,974	81,261
158	Furniture	0	0	0
97,969	Materials	19,342	74,697	19,825
2,421,996	Catering Costs	2,212,413	2,368,261	2,464,516
7,474	Clothing,Uniforms and Laundry	5,592	8,329	5,592
4,889	Printing and Reprographics	2,642	2,727	2,642
2,633	Direct Service Charge - Graphic Design Costs	1,281	1,970	1,281
1,501	Stationery and Office Expenses	1,482	554	1,482
37	Postage	176	176	176
6,562	Telephones	6,213	6,279	6,313
72,383	Hardware, Software & Other Computing	24,591	25,770	25,655
874	Medical Fees	0	1,767	0
1,517	Other Professional Fees	2,467	1,859	2,467
0	Exam & Course Fees (incl. students & clients)	1,838	1,653	1,838
11,273	Banking & Security Services	11,951	12,224	12,250
0	Premises & Room Hire	298	272	298
0	Professional Meetings	33	33	33
2,138	Subscriptions	1,586	2,583	1,586
2,930	Insurances	2,930	2,930	2,930
27	Advertising, Promotion & Notices	1,180	712	1,180
35	Provision for bad/doubtful debt	0	0	0
	<u>Third Party Payments</u>			
23,074	Direct Service Charge-Cleansing	24,102	24,102	25,374
	<u>Support Services</u>			
468,499	Internal Recharges and Transfers	478,368	479,181	453,208
16,922	Central Premises Recharges	20,717	20,717	16,709
6,923,842	<u>Expenditure</u>	6,612,397	7,130,953	7,484,833
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-1,769,200	Sales, Fees and Charges	-2,006,249	-2,538,038	-2,845,380
	<u>Support Services</u>			

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure <u>2022/23</u>		Allowed Estimate <u>2023/24</u>	Revised Estimate <u>2023/24</u>	Forward Estimate <u>2024/25</u>
£		£	£	£
-4,177,345	Internal Recharges and Transfers-Revenue	-4,643,186	-4,629,953	-4,523,095
<u>-5,946,546</u>	<u>Income</u>	<u>-6,649,435</u>	<u>-7,167,991</u>	<u>-7,368,475</u>
<u>977,296</u>	<u>NET EXPENDITURE</u>	<u>-37,038</u>	<u>-37,038</u>	<u>116,358</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>DIRECT SERVICES</u>			
	<u>DIRECT SERVICES - CLEANING</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
2,004,473	Non-Teachers Pay	2,201,936	2,201,936	2,365,076
34,610	Agency Staff	0	0	0
20	Employee Recruitment Costs	112	112	112
-4,136	Employee Retirement Costs	0	0	0
23,069	Employee Insurance Costs	23,069	23,069	27,932
	<u>Transport Related Expenses</u>			
6,666	Direct Service Charge-Pooled Transport Costs	8,724	8,724	10,066
10,450	Travel Expenses	8,184	8,184	8,389
	<u>Supplies and Services</u>			
28,658	Equipment	10,464	10,464	10,726
22,501	Materials	23,888	23,888	24,485
938	Clothing,Uniforms and Laundry	1,573	1,573	1,573
0	Printing and Reprographics	462	462	462
19	Stationery and Office Expenses	1,000	1,000	1,000
296	Telephones	1,646	1,646	1,146
1,349	Hardware, Software & Other Computing	500	500	500
1,946	Medical Fees	0	0	0
863	Other Professional Fees	1,000	1,000	1,000
0	Subscriptions	708	708	708
1,589	Insurances	1,589	1,589	1,589
	<u>Support Services</u>			
109,565	Internal Recharges and Transfers	105,240	105,240	101,070
15,040	Central Premises Recharges	18,413	18,413	14,850
<u>2,257,916</u>	<u>Expenditure</u>	<u>2,408,508</u>	<u>2,408,508</u>	<u>2,570,684</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-372,541	Sales, Fees and Charges	-416,512	-416,512	-416,512
	<u>Support Services</u>			
-1,851,723	Internal Recharges and Transfers-Revenue	-1,991,996	-1,991,996	-2,154,172
<u>-2,224,264</u>	<u>Income</u>	<u>-2,408,508</u>	<u>-2,408,508</u>	<u>-2,570,684</u>
<u>33,652</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>DIRECT SERVICES</u>			
	<u>DIRECT SERVICES - DEPOT MANAGEMENT</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
63,351	Non-Teachers Pay	79,061	79,061	191,339
	<u>Premises Related Expenses</u>			
758	Repairs and Maintenance	0	0	0
11,100	Direct Service Charge-Ground Maintenance	0	0	0
117	Rents & Rates	150	150	150
8,389	Direct Service Charge-Cleaning	9,341	9,341	10,544
	<u>Transport Related Expenses</u>			
6	Direct Transport Costs	0	0	0
84,672	Direct Service Charge-Pooled Transport Costs	86,307	86,307	112,868
	<u>Supplies and Services</u>			
13,547	Equipment	6,706	6,706	18,468
648	Materials	7,309	7,309	7,432
0	Catering Costs	308	308	308
127	Clothing,Uniforms and Laundry	0	0	84
142	Printing and Reprographics	672	672	672
21	Direct Service Charge - Graphic Design Costs	0	0	0
1,533	Stationery and Office Expenses	800	800	832
9,681	Postage	11,281	11,281	11,563
237	Telephones	603	603	625
0	Hardware, Software & Other Computing	608	608	1,063
0	Exam & Course Fees (incl. students & clients)	1,250	1,250	1,250
241,588	Direct Service Charge-Security	272,762	197,585	252,311
14,990	Insurances	901	901	901
1,206	Advertising, Promotion & Notices	0	0	0
5,318	Licenses	6,555	6,555	6,719
	<u>Third Party Payments</u>			
7,049	Direct Service Charge-Civil Engineering	0	0	0
10,056	3rd Party Payments to Private Contractors	-31,006	-31,006	994
	<u>Support Services</u>			
27,728	Internal Recharges and Transfers	26,695	26,695	26,589
609,716	Central Premises Recharges	624,574	624,574	484,626
	<u>Capital Charges and Financing Costs</u>			
22,499	Non-current Assets Depreciation & Amortisation	22,499	29,395	29,395
<u>1,134,481</u>	<u>Expenditure</u>	<u>1,127,376</u>	<u>1,059,095</u>	<u>1,158,733</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-766	Sales, Fees and Charges	-5,580	-5,580	-5,580
	<u>Support Services</u>			
-1,133,714	Internal Recharges and Transfers-Revenue	-1,121,796	-1,053,515	-1,153,153
<u>-1,134,481</u>	<u>Income</u>	<u>-1,127,376</u>	<u>-1,059,095</u>	<u>-1,158,733</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>DIRECT SERVICES</u>			
	<u>DIRECT SERVICES - GROUNDS MAINTENANCE</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
1,231,237	Non-Teachers Pay	1,506,514	1,576,514	1,784,725
264,585	Agency Staff	0	0	0
5,080	Employee Insurance Costs	5,080	5,080	6,151
	<u>Transport Related Expenses</u>			
27,837	Direct Transport Costs	26,028	15,978	26,028
459,853	Direct Service Charge-Pooled Transport Costs	680,474	680,474	755,877
20,487	External Transport Hire & Contracts	21,647	31,647	22,188
1,824	Travel Expenses	2,318	2,368	2,318
	<u>Supplies and Services</u>			
28,843	Equipment	33,551	33,551	34,390
95	Books, Publications & Literature	0	0	0
186,224	Materials	76,221	76,221	78,127
348	Catering Costs	0	0	0
27,996	Clothing,Uniforms and Laundry	16,812	16,312	17,232
1,359	Printing and Reprographics	700	700	700
58	Direct Service Charge - Graphic Design Costs	0	0	0
380	Stationery and Office Expenses	1,101	1,019	1,101
0	Postage	0	20	0
549	Telephones	1,624	1,604	1,124
3,894	Hardware, Software & Other Computing	4,277	4,277	4,492
0	Legal Fees	0	65	0
377	Medical Fees	527	1,027	527
50	Other Professional Fees	0	17	0
0	Banking & Security Services	0	4,201	0
763	Direct Service Charge-Security	861	861	796
30	Other Supplies & Services	0	0	0
0	Subscriptions	1,947	1,947	947
16,793	Insurances	16,793	16,793	16,793
49	Provision for bad/doubtful debt	0	0	0
	<u>Third Party Payments</u>			
537	Direct Service Charge-Civil Engineering	0	0	0
24,110	3rd Party Payments to Private Contractors	26,766	26,766	27,435
	<u>Support Services</u>			
259,614	Internal Recharges and Transfers	258,803	258,803	252,233
116,038	Central Premises Recharges	142,063	142,063	114,575
	<u>Capital Charges and Financing Costs</u>			
91,836	Non-current Assets Depreciation & Amortisation	91,837	82,572	82,572
<u>2,770,848</u>	<u>Expenditure</u>	<u>2,915,944</u>	<u>2,980,880</u>	<u>3,230,331</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
0	Grants and Subsidies	0	0	-13,000
	<u>Customer and Client Receipts</u>			
-174,050	Sales, Fees and Charges	-537,030	-466,231	-537,030
	<u>Support Services</u>			

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual		Allowed	Revised	Forward
Expenditure		Estimate	Estimate	Estimate
<u>2022/23</u>		<u>2023/24</u>	<u>2023/24</u>	<u>2024/25</u>
£		£	£	£
-2,475,199	Internal Recharges and Transfers-Revenue	-2,247,317	-2,383,052	-2,548,704
-121,598	Internal Recharges and Transfers-Capital	-131,597	-131,597	-131,597
<u>-2,770,848</u>	<u>Income</u>	<u>-2,915,944</u>	<u>-2,980,880</u>	<u>-3,230,331</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>DIRECT SERVICES</u>			
	<u>DIRECT SERVICES - SECURITY</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
874,692	Non-Teachers Pay	1,005,376	930,199	1,012,639
	<u>Transport Related Expenses</u>			
49	Direct Transport Costs	0	0	0
30,846	Direct Service Charge-Pooled Transport Costs	28,443	28,443	32,108
66	Travel Expenses	936	936	936
	<u>Supplies and Services</u>			
21,740	Equipment	8,449	8,449	8,620
276	Materials	0	0	0
1,310	Clothing,Uniforms and Laundry	954	954	954
50	Printing and Reprographics	432	432	432
10	Stationery and Office Expenses	30	30	30
1,196	Telephones	1,172	1,172	1,172
8,413	Hardware, Software & Other Computing	7,675	7,675	8,312
535	Medical Fees	100	100	100
0	Other Professional Fees	100	100	100
932	Insurances	932	932	932
	<u>Support Services</u>			
21,961	Internal Recharges and Transfers	22,276	22,276	20,994
17,005	Central Premises Recharges	20,819	20,819	16,791
<u>979,082</u>	<u>Expenditure</u>	<u>1,097,694</u>	<u>1,022,517</u>	<u>1,104,120</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-60,035	Sales, Fees and Charges	-31,915	-31,915	-31,932
	<u>Support Services</u>			
-919,048	Internal Recharges and Transfers-Revenue	-1,065,779	-990,602	-1,072,188
<u>-979,082</u>	<u>Income</u>	<u>-1,097,694</u>	<u>-1,022,517</u>	<u>-1,104,120</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

ENVIRONMENTAL SERVICES AND CLIMATE CHANGE
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>DIRECT SERVICES</u>			
	<u>DIRECT SERVICES - TRANSPORT</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
868,555	Non-Teachers Pay	1,211,672	1,192,761	1,274,970
62,255	Agency Staff	0	18,911	0
766	Employee Insurance Costs	766	766	927
-34	Other Training Expenses	0	0	0
	<u>Transport Related Expenses</u>			
1,768,845	Direct Transport Costs	1,677,715	1,722,574	1,795,186
6,055	Direct Service Charge-Pooled Transport Costs	4,672	4,835	4,998
156,678	External Transport Hire & Contracts	54,390	70,768	55,750
113	Travel Expenses	39	39	39
145,336	General Transport Insurance	145,336	145,336	175,976
	<u>Supplies and Services</u>			
670	Equipment	16,568	15,012	16,982
0	Materials	70,400	0	0
4,322	Catering Costs	1,462	2,476	1,462
7,302	Clothing,Uniforms and Laundry	5,308	6,268	5,441
1,506	Printing and Reprographics	2,038	1,752	2,038
189	Direct Service Charge - Graphic Design Costs	159	232	159
238	Stationery and Office Expenses	897	224	897
716	Telephones	1,335	1,335	1,335
9,974	Hardware, Software & Other Computing	1,140	10,495	10,961
423	Medical Fees	500	1,228	500
3,000	Other Professional Fees	1,237	977	1,237
5,797	Banking & Security Services	0	0	0
134	Professional Meetings	530	175	530
0	Subscriptions	1,641	1,641	641
2,969	Insurances	2,969	2,969	2,969
	<u>Support Services</u>			
162,749	Internal Recharges and Transfers	162,931	162,931	157,612
249,304	Central Premises Recharges	305,218	305,218	246,160
	<u>Capital Charges and Financing Costs</u>			
865,532	Non-current Assets Depreciation & Amortisation	865,532	1,339,174	1,339,174
<u>4,323,394</u>	<u>Expenditure</u>	<u>4,534,455</u>	<u>5,008,097</u>	<u>5,095,944</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-134,022	Sales, Fees and Charges	-110,047	-110,047	-110,047
	<u>Support Services</u>			
-4,189,371	Internal Recharges and Transfers-Revenue	-4,424,408	-4,898,050	-4,985,897
<u>-4,323,394</u>	<u>Income</u>	<u>-4,534,455</u>	<u>-5,008,097</u>	<u>-5,095,944</u>
<u>-0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

Regeneration and Planning

REGENERATION AND PLANNING

Actual Expenditure <u>2022/23</u> £		Allowed Estimate <u>2023/24</u> £	Revised Estimate <u>2023/24</u> £	Forward Estimate <u>2024/25</u> £
	OTHER STRATEGIC FUNCTIONS			
0	ECONOMIC DEVELOPMENT	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	RECREATION AND SPORT			
-87,303	COMMUNITY CENTRES	2,360	4,367	4,367
<u>-87,303</u>		<u>2,360</u>	<u>4,367</u>	<u>4,367</u>
	HOUSING SERVICES			
224,967	HOUSING STRATEGY	192,789	197,997	182,143
350,638	HOUSING ADVICE	386,907	395,372	399,930
0	HOUSING ADVANCES	0	0	0
77,123	HOMELESSNESS	214,609	237,907	217,006
-155,799	PRIVATE SECTOR HOUSING RENEWAL	576,913	553,568	1,449,433
9,639	OTHER COUNCIL PROPERTY	73,910	74,228	68,396
4,807,700	SUPPORTING PEOPLE	5,218,937	2,503,938	2,661,660
132,730	ENABLING	141,575	141,575	145,811
<u>5,446,998</u>		<u>6,805,640</u>	<u>4,104,585</u>	<u>5,124,379</u>
	PLANNING AND DEVELOPMENT SERVICES			
0	COMMUNITY DEVELOPMENT	0	0	0
381,423	BUILDING CONTROL	366,943	372,931	415,086
628,603	DEVELOPMENT CONTROL	629,731	867,478	917,245
349,111	PLANNING POLICY	500,560	484,459	624,007
960,680	ECONOMIC DEVELOPMENT	791,484	610,249	646,852
636,412	MARKET UNDERTAKINGS	710,179	717,412	575,024
4,474,462	PREMISES DEVELOPMENT	1,436,103	1,295,519	918,040
<u>7,430,690</u>		<u>4,435,000</u>	<u>4,348,048</u>	<u>4,096,254</u>
	MANAGEMENT AND SUPPORT SERVICES			
0	MANAGEMENT	0	0	0
0	PROPERTY SERVICES	0	0	0
37,837	BUILDING SUPPORT	0	0	0
<u>37,837</u>		<u>0</u>	<u>0</u>	<u>0</u>
	MANAGEMENT AND SUPPORT SERVICES			
0	ASSET MANAGEMENT AND BUILDING DESIGN	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>12,828,223</u>	<u>Net Expenditure</u>	<u>11,243,000</u>	<u>8,457,000</u>	<u>9,225,000</u>

REGENERATION AND PLANNING
SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>EXPENDITURE</u>				
<u>Employees</u>				
5,536,955	Non-Teachers Pay	7,156,548	6,906,396	7,996,486
867,124	Agency Staff	43,185	320,831	43,185
18,014	Employee Recruitment Costs	11,404	11,404	11,404
21,124	Employee Retirement Costs	0	0	0
6,153	Employee Insurance Costs	5,582	5,582	6,759
695	Other Training Expenses	0	0	0
<u>Premises Related Expenses</u>				
1,297,079	Repairs and Maintenance	1,724,464	1,643,871	1,486,487
142,352	Direct Service Charge-Ground Maintenance	151,038	151,038	164,007
3,343,323	Energy Costs	4,261,746	4,261,746	1,751,516
4,269,526	Rents & Rates	4,763,238	4,786,238	4,070,168
285,957	Water & Sewerage	324,018	324,018	331,520
0	Fixtures & Fittings	1,977	1,977	1,977
530,082	Cleaning & Domestic Services	548,401	548,401	548,401
316,257	Direct Service Charge-Cleaning	352,066	352,066	365,450
26,929	Direct Service Charge-Caretaking	29,693	29,693	31,691
296,616	Premises Insurance	299,677	299,677	217,768
<u>Transport Related Expenses</u>				
240	Direct Transport Costs	0	0	0
47,404	Direct Service Charge-Pooled Transport Costs	47,210	47,210	54,515
7,100	External Transport Hire & Contracts	520	4,720	534
49,111	Travel Expenses	46,904	70,404	46,904
<u>Supplies and Services</u>				
224,175	Equipment	112,178	112,080	114,663
12,670	Furniture	1,000	7,000	1,000
215	Books, Publications & Literature	10,067	4,990	10,067
6,802	Materials	40,522	40,522	40,522
1,226	Catering Costs	1,352	2,212	1,352
3,172	Clothing,Uniforms and Laundry	7,607	8,837	8,607
7,807	Printing and Reprographics	7,956	8,056	7,956
3,682	Direct Service Charge - Graphic Design Costs	50	2,050	50
14,473	Stationery and Office Expenses	17,096	17,096	30,096
9,802	Postage	6,544	6,544	6,544
47,701	Telephones	27,212	31,812	26,732
241,266	Hardware, Software & Other Computing	224,787	336,810	318,224
83,326	Legal Fees	51,084	51,084	51,089
1,217	Medical Fees	550	550	550
21,568	Consultants	0	0	0
1,775,364	Other Professional Fees	943,869	1,921,753	994,558
21,151	Exam & Course Fees (incl. students & clients)	0	400	0
6,390	Education,Leisure Activities & Entertainments	0	8,000	0
704,909	Banking & Security Services	535,581	538,081	536,500
50,336	Direct Service Charge-Security	60,176	60,176	55,660
1,974	Premises & Room Hire	15,000	16,250	15,000
-51,355	Other Supplies & Services	0	0	0
4,386	Professional Meetings	600	700	615

**REGENERATION AND PLANNING
SUBJECTIVE ANALYSIS**

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
0	Grants to Third Parties	0	11,630	0
16,023	Subscriptions	17,569	17,669	13,910
57,011	Insurances	57,825	57,825	67,658
204,442	Advertising, Promotion & Notices	205,733	213,113	206,050
2,259	Licenses	350	350	350
278,776	Provision for bad/doubtful debt	210,000	210,000	140,000
	<u>Third Party Payments</u>			
89,516	3rd Party Payments to Other Local Authorities	98,739	85,739	87,832
3,927,465	Supporting People Payments-external provision	4,149,813	2,039,319	2,332,288
23,023	Direct Service Charge-Civil Engineering	0	0	0
32,368	Direct Service Charge-Cleansing	38,719	38,719	40,763
796,562	3rd Party Payments to Private Contractors	800,946	1,016,531	571,391
772,506	Supporting People Payments-internal provision	918,927	313,421	174,215
	<u>Transfer Payments</u>			
25,034	Client Personal Allowances	0	5,000	0
131,800	Other Transfer Payments	0	76,450	0
	<u>Support Services</u>			
2,784,878	Internal Recharges and Transfers	3,010,003	3,070,749	3,267,252
700,886	Central Premises Recharges	612,666	571,844	535,752
	<u>Capital Charges and Financing Costs</u>			
476,703	Revenue Expend Financed By Capital	700,000	721,000	1,433,000
547,160	Non-current Assets Depreciation & Amortisation	547,160	403,602	403,603
0	Interest	1,000	1,000	1,000
159,256	R C C O	0	62,960	105,000
2,127,282	Impairment & Revaluation Losses	0	0	0
<u>33,407,247</u>	<u>Expenditure</u>	<u>33,200,352</u>	<u>31,857,196</u>	<u>28,728,621</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-1,677,799	Grants and Subsidies	-803,638	-2,192,486	-1,250,241
-1,141,622	Reimbursements and Contributions	-972,274	-1,252,671	-1,051,395
	<u>Customer and Client Receipts</u>			
-2,061,161	Sales, Fees and Charges	-2,141,790	-2,099,652	-2,269,409
-5,783,092	Rents	-6,712,656	-6,843,813	-5,989,811
	<u>Other Income</u>			
	<u>Support Services</u>			
-9,255,246	Internal Recharges and Transfers-Revenue	-10,537,217	-10,520,655	-8,146,599
-660,106	Internal Recharges and Transfers-Capital	-789,777	-490,919	-796,166
<u>-20,579,025</u>	<u>Income</u>	<u>-21,957,352</u>	<u>-23,400,196</u>	<u>-19,503,621</u>
<u>12,828,223</u>	<u>NET EXPENDITURE</u>	<u>11,243,000</u>	<u>8,457,000</u>	<u>9,225,000</u>

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual		Allowed	Revised	Forward
Expenditure		Estimate	Estimate	Estimate
<u>2022/23</u>		<u>2023/24</u>	<u>2023/24</u>	<u>2024/25</u>
£		£	£	£
	<u>RECREATION AND SPORT</u>			
	<u>COMMUNITY CENTRES</u>			
	<u>EXPENDITURE</u>			
	<u>Capital Charges and Financing Costs</u>			
2,361	Non-current Assets Depreciation & Amortisation	2,360	4,367	4,367
-89,664	Impairment & Revaluation Losses	0	0	0
<u>-87,303</u>	<u>Expenditure</u>	<u>2,360</u>	<u>4,367</u>	<u>4,367</u>
<u>-87,303</u>	<u>NET EXPENDITURE</u>	<u>2,360</u>	<u>4,367</u>	<u>4,367</u>

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>HOUSING SERVICES</u>			
	<u>HOUSING STRATEGY</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
53,202	Non-Teachers Pay	46,461	27,016	55,613
223	Employee Insurance Costs	197	197	239
	<u>Premises Related Expenses</u>			
0	Rents & Rates	112	112	115
	<u>Transport Related Expenses</u>			
6	Travel Expenses	50	50	50
	<u>Supplies and Services</u>			
66	Printing and Reprographics	0	0	0
236	Direct Service Charge - Graphic Design Costs	0	0	0
57	Telephones	0	50	0
329	Hardware, Software & Other Computing	0	75	0
280	Medical Fees	0	0	0
15,715	Other Professional Fees	25,000	25,000	0
534	Subscriptions	0	100	0
	<u>Support Services</u>			
167,937	Internal Recharges and Transfers	190,017	195,225	179,626
2,097	Central Premises Recharges	2,413	2,413	2,113
<u>240,682</u>	<u>Expenditure</u>	<u>264,250</u>	<u>250,238</u>	<u>237,756</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-15,715	Reimbursements and Contributions	-71,461	-52,241	-55,613
<u>-15,715</u>	<u>Income</u>	<u>-71,461</u>	<u>-52,241</u>	<u>-55,613</u>
<u>224,967</u>	<u>NET EXPENDITURE</u>	<u>192,789</u>	<u>197,997</u>	<u>182,143</u>

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>HOUSING SERVICES</u>			
	<u>HOUSING ADVICE</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
245,319	Non-Teachers Pay	254,095	263,492	278,155
-1,942	Employee Retirement Costs	0	0	0
263	Employee Insurance Costs	232	232	281
	<u>Transport Related Expenses</u>			
3,153	Travel Expenses	3,035	3,035	3,035
	<u>Supplies and Services</u>			
251	Printing and Reprographics	0	0	0
41	Stationery and Office Expenses	150	150	150
1,662	Telephones	1,050	1,050	974
3,347	Hardware, Software & Other Computing	12,125	12,125	13,216
15,225	Insurances	13,876	13,876	16,801
	<u>Support Services</u>			
39,919	Internal Recharges and Transfers	44,242	43,310	47,649
43,401	Central Premises Recharges	58,102	58,102	39,669
<u>350,638</u>	<u>Expenditure</u>	<u>386,907</u>	<u>395,372</u>	<u>399,930</u>
<u>350,638</u>	<u>NET EXPENDITURE</u>	<u>386,907</u>	<u>395,372</u>	<u>399,930</u>

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>HOUSING SERVICES</u>			
	<u>HOMELESSNESS</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
436,709	Non-Teachers Pay	655,435	743,831	814,981
67,076	Agency Staff	0	122,321	0
255	Employee Insurance Costs	225	225	272
-20	Other Training Expenses	0	0	0
	<u>Premises Related Expenses</u>			
23,214	Rents & Rates	0	23,000	6,000
	<u>Transport Related Expenses</u>			
0	External Transport Hire & Contracts	420	420	431
302	Travel Expenses	0	0	0
	<u>Supplies and Services</u>			
0	Equipment	500	500	513
18,212	Furniture	0	6,000	0
0	Materials	50	50	50
113	Printing and Reprographics	1,000	1,000	1,000
810	Stationery and Office Expenses	397	397	211
134	Postage	0	0	0
4,622	Telephones	3,950	8,500	4,049
19,187	Hardware, Software & Other Computing	3,473	15,695	25,544
1,050	Legal Fees	500	500	500
24,647	Other Professional Fees	51,328	159,650	36,613
	<u>Third Party Payments</u>			
0	3rd Party Payments to Other Local Authorities	13,000	0	0
428,708	3rd Party Payments to Private Contractors	322,919	555,504	102,872
	<u>Support Services</u>			
41,240	Internal Recharges and Transfers	40,489	38,184	42,222
<u>1,066,259</u>	<u>Expenditure</u>	<u>1,093,686</u>	<u>1,675,777</u>	<u>1,035,258</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-750,687	Grants and Subsidies	-763,998	-1,114,679	-608,204
-106,092	Reimbursements and Contributions	-74,390	-156,890	-169,359
	<u>Customer and Client Receipts</u>			
-102,748	Rents	-9,388	-135,000	-9,388
	<u>Support Services</u>			
-29,610	Internal Recharges and Transfers-Revenue	-31,301	-31,301	-31,301
<u>-989,136</u>	<u>Income</u>	<u>-879,077</u>	<u>-1,437,870</u>	<u>-818,252</u>
<u>77,123</u>	<u>NET EXPENDITURE</u>	<u>214,609</u>	<u>237,907</u>	<u>217,006</u>

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>HOUSING SERVICES</u>				
<u>PRIVATE SECTOR HOUSING RENEWAL</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
1,178,242	Non-Teachers Pay	1,230,079	1,344,167	1,408,986
17,472	Agency Staff	0	62,100	0
1,532	Employee Recruitment Costs	0	0	0
2,757	Employee Insurance Costs	2,432	2,432	2,945
715	Other Training Expenses	0	0	0
<u>Premises Related Expenses</u>				
0	Rents & Rates	13,600	13,600	13,616
<u>Transport Related Expenses</u>				
47,149	Direct Service Charge-Pooled Transport Costs	47,210	47,210	54,515
6,100	External Transport Hire & Contracts	100	4,300	103
25,208	Travel Expenses	14,668	38,168	14,668
<u>Supplies and Services</u>				
180,746	Equipment	84,900	85,730	87,398
-6,042	Furniture	1,000	1,000	1,000
215	Books, Publications & Literature	0	0	0
43	Materials	28,000	28,000	28,000
239	Catering Costs	100	960	100
645	Clothing,Uniforms and Laundry	1,500	1,730	1,500
1,562	Printing and Reprographics	1,254	1,354	1,254
470	Direct Service Charge - Graphic Design Costs	20	2,020	20
287	Stationery and Office Expenses	500	500	250
5,897	Postage	1,805	1,805	1,805
2,239	Telephones	2,600	2,600	2,457
26,318	Hardware, Software & Other Computing	20,865	71,514	29,742
341	Medical Fees	0	0	0
47,712	Other Professional Fees	41,476	162,476	62,061
21,151	Exam & Course Fees (incl. students & clients)	0	400	0
6,390	Education,Leisure Activities & Entertainments	0	8,000	0
2,988	Banking & Security Services	0	2,500	0
1,339	Premises & Room Hire	15,000	16,250	15,000
-51,730	Other Supplies & Services	0	0	0
4,344	Professional Meetings	150	250	154
0	Grants to Third Parties	0	11,630	0
1,447	Subscriptions	300	300	308
21,173	Advertising, Promotion & Notices	1,000	8,380	1,000
3,135	Provision for bad/doubtful debt	0	0	0
<u>Third Party Payments</u>				
0	3rd Party Payments to Other Local Authorities	2,000	2,000	2,000
<u>Transfer Payments</u>				
25,034	Client Personal Allowances	0	5,000	0
131,800	Other Transfer Payments	0	76,450	0
<u>Support Services</u>				
207,014	Internal Recharges and Transfers	230,610	222,215	226,709
54,542	Central Premises Recharges	62,753	62,753	54,963
<u>Capital Charges and Financing Costs</u>				

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual		Allowed	Revised	Forward
Expenditure		Estimate	Estimate	Estimate
2022/23		2023/24	2023/24	2024/25
£		£	£	£
12,291	Revenue Expend Financed By Capital	700,000	660,000	1,433,000
0	Non-current Assets Depreciation & Amortisation	0	27,050	27,050
0	Interest	1,000	1,000	1,000
<u>1,980,763</u>	<u>Expenditure</u>	<u>2,504,922</u>	<u>2,975,844</u>	<u>3,471,604</u>
<u>INCOME</u>				
	<u>External Grants and Reimbursements</u>			
-306,270	Grants and Subsidies	-39,640	-390,957	-362,037
-745,368	Reimbursements and Contributions	-792,323	-935,273	-792,323
	<u>Customer and Client Receipts</u>			
-535,099	Sales, Fees and Charges	-532,585	-532,585	-541,350
-611	Rents	0	0	0
	<u>Support Services</u>			
-549,214	Internal Recharges and Transfers-Revenue	-563,461	-563,461	-326,461
<u>-2,136,563</u>	<u>Income</u>	<u>-1,928,009</u>	<u>-2,422,276</u>	<u>-2,022,171</u>
<u>-155,799</u>	<u>NET EXPENDITURE</u>	<u>576,913</u>	<u>553,568</u>	<u>1,449,433</u>

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>HOUSING SERVICES</u>			
	<u>OTHER COUNCIL PROPERTY</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
37,604	Non-Teachers Pay	38,429	38,429	40,687
50	Employee Insurance Costs	44	44	53
	<u>Premises Related Expenses</u>			
23,441	Repairs and Maintenance	11,276	11,276	24,558
2,828	Direct Service Charge-Ground Maintenance	3,018	3,018	3,277
68,269	Energy Costs	76,202	76,202	54,931
15,745	Water & Sewerage	23,765	23,765	24,359
	<u>Transport Related Expenses</u>			
240	Direct Transport Costs	0	0	0
1,376	Travel Expenses	1,156	1,156	1,156
	<u>Supplies and Services</u>			
0	Equipment	305	305	313
63	Printing and Reprographics	0	0	0
0	Telephones	87	87	89
329	Hardware, Software & Other Computing	0	0	0
6,267	Provision for bad/doubtful debt	0	0	0
	<u>Support Services</u>			
3,759	Internal Recharges and Transfers	3,539	3,858	4,063
	<u>Capital Charges and Financing Costs</u>			
16,578	Non-current Assets Depreciation & Amortisation	16,578	16,577	16,578
3	Impairment & Revaluation Losses	0	0	0
<u>176,552</u>	<u>Expenditure</u>	<u>174,399</u>	<u>174,717</u>	<u>170,064</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-30,233	Sales, Fees and Charges	-18,517	-18,517	-18,517
-114,887	Rents	-58,935	-58,935	-60,114
	<u>Support Services</u>			
-21,793	Internal Recharges and Transfers-Revenue	-23,037	-23,037	-23,037
<u>-166,913</u>	<u>Income</u>	<u>-100,489</u>	<u>-100,489</u>	<u>-101,668</u>
<u>9,639</u>	<u>NET EXPENDITURE</u>	<u>73,910</u>	<u>74,228</u>	<u>68,396</u>

**REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS**

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>HOUSING SERVICES</u>			
	<u>SUPPORTING PEOPLE</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
40,885	Non-Teachers Pay	41,900	41,900	44,125
205	Employee Insurance Costs	181	181	219
	<u>Transport Related Expenses</u>			
0	Travel Expenses	295	295	295
	<u>Supplies and Services</u>			
18	Printing and Reprographics	0	0	0
262	Postage	500	500	500
70	Telephones	200	200	205
11,532	Hardware, Software & Other Computing	16,986	16,986	18,515
2,600	Other Professional Fees	0	0	0
0	Professional Meetings	450	450	461
	<u>Third Party Payments</u>			
3,927,465	Supporting People Payments-external provision	4,149,813	2,039,319	2,332,288
772,506	Supporting People Payments-internal provision	918,927	313,421	174,215
	<u>Support Services</u>			
81,435	Internal Recharges and Transfers	87,272	88,273	88,724
2,097	Central Premises Recharges	2,413	2,413	2,113
<u>4,839,075</u>	<u>Expenditure</u>	<u>5,218,937</u>	<u>2,503,938</u>	<u>2,661,660</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-31,375	Sales, Fees and Charges	0	0	0
<u>-31,375</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>4,807,700</u>	<u>NET EXPENDITURE</u>	<u>5,218,937</u>	<u>2,503,938</u>	<u>2,661,660</u>

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>HOUSING SERVICES</u>			
	<u>ENABLING</u>			
	<u>EXPENDITURE</u>			
	<u>Supplies and Services</u>			
0	Printing and Reprographics	0	0	0
	<u>Third Party Payments</u>			
160,580	3rd Party Payments to Private Contractors	169,425	169,425	173,661
<u>160,580</u>	<u>Expenditure</u>	<u>169,425</u>	<u>169,425</u>	<u>173,661</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-27,850	Reimbursements and Contributions	-27,850	-27,850	-27,850
<u>-27,850</u>	<u>Income</u>	<u>-27,850</u>	<u>-27,850</u>	<u>-27,850</u>
<u>132,730</u>	<u>NET EXPENDITURE</u>	<u>141,575</u>	<u>141,575</u>	<u>145,811</u>

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>PLANNING AND DEVELOPMENT SERVICES</u>			
	<u>BUILDING CONTROL</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
405,246	Non-Teachers Pay	403,057	403,057	440,412
95	Employee Insurance Costs	95	95	115
	<u>Transport Related Expenses</u>			
10,376	Travel Expenses	12,151	12,151	12,151
	<u>Supplies and Services</u>			
29	Equipment	693	693	707
0	Books, Publications & Literature	1,865	1,865	1,865
30	Clothing,Uniforms and Laundry	50	50	50
129	Printing and Reprographics	809	809	809
0	Stationery and Office Expenses	304	304	100
524	Postage	1,000	1,000	1,000
441	Telephones	694	694	711
25,248	Hardware, Software & Other Computing	24,556	24,556	26,683
500	Legal Fees	1,080	1,080	1,080
26,151	Other Professional Fees	21,186	21,186	21,716
2,462	Subscriptions	2,585	2,585	2,650
3,078	Insurances	2,405	2,405	2,912
1,861	Provision for bad/doubtful debt	0	0	0
	<u>Support Services</u>			
192,215	Internal Recharges and Transfers	225,840	231,828	244,432
29,946	Central Premises Recharges	34,403	34,403	30,132
<u>698,329</u>	<u>Expenditure</u>	<u>732,773</u>	<u>738,761</u>	<u>787,525</u>
	<u>INCOME</u>			
	<u>Customer and Client Receipts</u>			
-299,457	Sales, Fees and Charges	-348,381	-348,381	-354,990
	<u>Support Services</u>			
-17,449	Internal Recharges and Transfers-Revenue	-17,449	-17,449	-17,449
<u>-316,906</u>	<u>Income</u>	<u>-365,830</u>	<u>-365,830</u>	<u>-372,439</u>
<u>381,423</u>	<u>NET EXPENDITURE</u>	<u>366,943</u>	<u>372,931</u>	<u>415,086</u>

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>PLANNING AND DEVELOPMENT SERVICES</u>			
	<u>DEVELOPMENT CONTROL</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
673,186	Non-Teachers Pay	900,305	1,083,146	1,239,516
7,955	Agency Staff	0	0	0
8,065	Employee Recruitment Costs	8,065	8,065	8,065
311	Employee Insurance Costs	182	182	220
	<u>Transport Related Expenses</u>			
3,716	Travel Expenses	2,071	2,071	2,071
	<u>Supplies and Services</u>			
2	Equipment	620	-380	0
0	Books, Publications & Literature	5,077	0	5,077
0	Catering Costs	108	108	108
0	Clothing,Uniforms and Laundry	0	1,000	1,000
932	Printing and Reprographics	0	0	0
1,474	Stationery and Office Expenses	890	890	440
1,834	Postage	2,505	2,505	2,505
594	Telephones	1,237	1,237	1,268
45,826	Hardware, Software & Other Computing	57,651	62,728	62,278
3,667	Legal Fees	500	500	500
4,297	Consultants	0	0	0
269,007	Other Professional Fees	27,422	77,927	28,108
0	Subscriptions	4,514	4,514	1,625
3,653	Insurances	3,316	3,316	4,015
11,072	Advertising, Promotion & Notices	10,000	10,000	10,250
7,543	Provision for bad/doubtful debt	0	0	0
	<u>Support Services</u>			
471,364	Internal Recharges and Transfers	512,386	516,787	556,070
57,752	Central Premises Recharges	66,445	66,445	58,196
<u>1,572,250</u>	<u>Expenditure</u>	<u>1,603,294</u>	<u>1,841,041</u>	<u>1,981,312</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-10,047	Grants and Subsidies	0	0	0
	<u>Customer and Client Receipts</u>			
-933,352	Sales, Fees and Charges	-973,563	-973,563	-1,064,067
	<u>Support Services</u>			
-248	Internal Recharges and Transfers-Capital	0	0	0
<u>-943,647</u>	<u>Income</u>	<u>-973,563</u>	<u>-973,563</u>	<u>-1,064,067</u>
<u>628,603</u>	<u>NET EXPENDITURE</u>	<u>629,731</u>	<u>867,478</u>	<u>917,245</u>

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>PLANNING AND DEVELOPMENT SERVICES</u>				
<u>PLANNING POLICY</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
197,523	Non-Teachers Pay	262,808	247,437	261,157
5,829	Employee Recruitment Costs	3,339	3,339	3,339
84	Employee Insurance Costs	84	84	102
<u>Transport Related Expenses</u>				
62	Travel Expenses	865	865	865
<u>Supplies and Services</u>				
0	Equipment	525	525	538
0	Catering Costs	44	44	44
3,719	Printing and Reprographics	2,162	2,162	2,162
634	Direct Service Charge - Graphic Design Costs	0	0	0
114	Stationery and Office Expenses	200	200	100
122	Postage	234	234	234
38	Telephones	347	347	356
22,898	Hardware, Software & Other Computing	26,099	26,099	28,431
12	Legal Fees	2,200	2,200	2,200
58,634	Other Professional Fees	78,868	114,965	183,340
440	Subscriptions	471	471	0
3,529	Insurances	3,193	3,193	3,866
1,849	Advertising, Promotion & Notices	4,000	4,000	4,000
<u>Third Party Payments</u>				
89,516	3rd Party Payments to Other Local Authorities	83,739	83,739	85,832
<u>Support Services</u>				
162,032	Internal Recharges and Transfers	194,076	193,346	211,663
10,696	Central Premises Recharges	12,306	12,306	10,778
<u>557,730</u>	<u>Expenditure</u>	<u>675,560</u>	<u>695,556</u>	<u>799,007</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-13,903	Grants and Subsidies	0	-36,097	-175,000
-19,716	Reimbursements and Contributions	0	0	0
<u>Support Services</u>				
-175,000	Internal Recharges and Transfers-Revenue	-175,000	-175,000	0
<u>-208,619</u>	<u>Income</u>	<u>-175,000</u>	<u>-211,097</u>	<u>-175,000</u>
<u>349,111</u>	<u>NET EXPENDITURE</u>	<u>500,560</u>	<u>484,459</u>	<u>624,007</u>

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>PLANNING AND DEVELOPMENT SERVICES</u>				
<u>ECONOMIC DEVELOPMENT</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
512,108	Non-Teachers Pay	791,484	610,249	631,852
258,465	Agency Staff	0	0	0
1,442	Employee Recruitment Costs	0	0	0
<u>Transport Related Expenses</u>				
1,000	External Transport Hire & Contracts	0	0	0
156	Travel Expenses	0	0	0
<u>Supplies and Services</u>				
11,654	Equipment	0	0	0
987	Catering Costs	0	0	0
452	Clothing,Uniforms and Laundry	0	0	0
258	Printing and Reprographics	0	0	0
879	Direct Service Charge - Graphic Design Costs	0	0	0
0	Stationery and Office Expenses	0	0	15,000
607	Postage	0	0	0
868	Telephones	0	0	0
11,363	Hardware, Software & Other Computing	0	0	0
3,500	Legal Fees	0	0	0
14,500	Consultants	0	0	0
521,123	Other Professional Fees	0	661,960	0
635	Premises & Room Hire	0	0	0
42	Professional Meetings	0	0	0
3,125	Subscriptions	0	0	0
136	Advertising, Promotion & Notices	0	0	0
<u>Support Services</u>				
505	Internal Recharges and Transfers	0	0	0
<u>Capital Charges and Financing Costs</u>				
87,966	Revenue Expend Financed By Capital	0	0	0
125,803	R C C O	0	62,960	105,000
<u>1,557,572</u>	<u>Expenditure</u>	<u>791,484</u>	<u>1,335,169</u>	<u>751.852</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-596,892	Grants and Subsidies	0	-650,753	-105,000
0	Reimbursements and Contributions	0	-74,167	0
<u>-596.892</u>	<u>Income</u>	<u>0</u>	<u>-724,920</u>	<u>-105.000</u>
<u>960,680</u>	<u>NET EXPENDITURE</u>	<u>791,484</u>	<u>610,249</u>	<u>646,852</u>

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>PLANNING AND DEVELOPMENT SERVICES</u>			
	<u>MARKET UNDERTAKINGS</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
206,155	Non-Teachers Pay	195,480	195,480	207,943
34	Employee Insurance Costs	34	34	40
	<u>Premises Related Expenses</u>			
47,854	Repairs and Maintenance	45,717	45,717	46,860
365	Direct Service Charge-Ground Maintenance	390	390	423
232,787	Energy Costs	318,383	318,383	112,079
214,409	Rents & Rates	191,689	191,689	235,215
11,993	Water & Sewerage	17,213	17,213	17,644
54,557	Direct Service Charge-Cleaning	60,747	60,747	68,569
7,099	Direct Service Charge-Caretaking	7,828	7,828	8,355
	<u>Supplies and Services</u>			
1,408	Equipment	1,593	1,593	1,632
417	Materials	0	0	0
128	Clothing,Uniforms and Laundry	357	357	357
281	Printing and Reprographics	720	720	720
27	Direct Service Charge - Graphic Design Costs	30	30	30
41	Stationery and Office Expenses	10	10	0
4,053	Telephones	3,109	3,109	2,859
1,645	Hardware, Software & Other Computing	0	0	0
35,478	Banking & Security Services	36,750	36,750	37,669
3,359	Direct Service Charge-Security	3,792	3,792	3,508
2,086	Subscriptions	3,472	3,472	2,944
85	Insurances	0	0	0
3,829	Advertising, Promotion & Notices	8,647	8,647	8,714
2,795	Provision for bad/doubtful debt	0	0	0
	<u>Third Party Payments</u>			
3,887	Direct Service Charge-Civil Engineering	0	0	0
131	3rd Party Payments to Private Contractors	0	0	0
	<u>Support Services</u>			
160,933	Internal Recharges and Transfers	177,591	184,824	183,936
	<u>Capital Charges and Financing Costs</u>			
89	Non-current Assets Depreciation & Amortisation	89	89	89
995,925	<u>Expenditure</u>	<u>1,073,641</u>	<u>1,080,874</u>	<u>939,586</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
0	Reimbursements and Contributions	-6,000	-6,000	-6,000
	<u>Customer and Client Receipts</u>			
-21,488	Sales, Fees and Charges	-34,853	-34,853	-34,853
-338,025	Rents	-322,609	-322,609	-323,709
-359,514	<u>Income</u>	<u>-363,462</u>	<u>-363,462</u>	<u>-364,562</u>
636,412	<u>NET EXPENDITURE</u>	<u>710,179</u>	<u>717,412</u>	<u>575,024</u>

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>PLANNING AND DEVELOPMENT SERVICES</u>			
	<u>PREMISES DEVELOPMENT</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
251	Agency Staff	0	0	0
	<u>Premises Related Expenses</u>			
466,668	Repairs and Maintenance	730,052	693,459	711,886
72,250	Direct Service Charge-Ground Maintenance	74,349	74,349	80,733
511,127	Energy Costs	555,397	555,397	383,049
2,406,981	Rents & Rates	2,790,646	2,790,646	1,982,111
26,298	Water & Sewerage	36,913	36,913	37,240
0	Fixtures & Fittings	125	125	125
519,016	Cleaning & Domestic Services	527,923	527,923	527,923
5,563	Direct Service Charge-Cleaning	6,194	6,194	6,991
235,286	Premises Insurance	233,222	233,222	138,255
	<u>Supplies and Services</u>			
255	Equipment	943	1,015	967
0	Books, Publications & Literature	250	250	250
0	Materials	344	344	344
0	Printing and Reprographics	375	375	375
619	Direct Service Charge - Graphic Design Costs	0	0	0
11,631	Stationery and Office Expenses	13,545	13,545	13,295
19,849	Telephones	6,084	6,084	6,105
2,538	Hardware, Software & Other Computing	11,142	55,142	57,821
74,597	Legal Fees	46,804	46,804	46,809
2,771	Consultants	0	0	0
620,952	Other Professional Fees	659,363	659,363	622,513
658,596	Banking & Security Services	498,831	498,831	498,831
375	Other Supplies & Services	0	0	0
5,930	Subscriptions	6,227	6,227	6,383
8,325	Insurances	11,919	11,919	12,074
166,384	Advertising, Promotion & Notices	182,086	182,086	182,086
257,175	Provision for bad/doubtful debt	210,000	210,000	140,000
	<u>Third Party Payments</u>			
15,273	Direct Service Charge-Civil Engineering	0	0	0
93,450	3rd Party Payments to Private Contractors	141,164	141,164	141,164
	<u>Support Services</u>			
656,753	Internal Recharges and Transfers	613,630	645,588	719,326
462,864	Central Premises Recharges	330,832	290,010	300,128
	<u>Capital Charges and Financing Costs</u>			
338,610	Revenue Expend Financed By Capital	0	0	0
357,977	Non-current Assets Depreciation & Amortisation	357,976	182,184	182,184
2,183,489	Impairment & Revaluation Losses	0	0	0
10,181,852	<u>Expenditure</u>	8,046,336	7,869,159	6,798,968
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-222,427	Reimbursements and Contributions	-250	-250	-250
	<u>Customer and Client Receipts</u>			

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
-199,716	Sales, Fees and Charges	-211,967	-169,829	-234,088
-5,226,820	Rents	-6,321,724	-6,327,269	-5,596,600
	<u>Support Services</u>			
-58,427	Internal Recharges and Transfers-Revenue	-76,292	-76,292	-49,990
<u>-5,707,390</u>	<u>Income</u>	<u>-6,610,233</u>	<u>-6,573,640</u>	<u>-5,880,928</u>
<u>4,474,462</u>	<u>NET EXPENDITURE</u>	<u>1,436,103</u>	<u>1,295,519</u>	<u>918,040</u>

**REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS**

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>MANAGEMENT AND SUPPORT SERVICES</u>			
	<u>PROPERTY SERVICES</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
212,720	Non-Teachers Pay	495,745	459,005	576,795
318,630	Agency Staff	0	0	0
354	Employee Recruitment Costs	0	0	0
432	Employee Insurance Costs	432	432	523
	<u>Premises Related Expenses</u>			
2,246	Rents & Rates	0	0	0
	<u>Transport Related Expenses</u>			
169	Travel Expenses	1,100	1,100	1,100
	<u>Supplies and Services</u>			
0	Equipment	191	191	196
0	Books, Publications & Literature	150	150	150
76	Printing and Reprographics	0	0	0
198	Direct Service Charge - Graphic Design Costs	0	0	0
0	Stationery and Office Expenses	500	500	200
241	Telephones	1,086	1,086	1,029
48,052	Hardware, Software & Other Computing	35,935	35,935	38,767
11,730	Other Professional Fees	0	0	0
19,245	Insurances	19,245	19,245	23,303
	<u>Support Services</u>			
47,102	Internal Recharges and Transfers	54,817	54,817	62,765
	<u>Capital Charges and Financing Costs</u>			
0	Revenue Expend Financed By Capital	0	61,000	0
661,195	<u>Expenditure</u>	609,201	633,461	704,828
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-4,454	Reimbursements and Contributions	0	0	0
	<u>Customer and Client Receipts</u>			
0	Sales, Fees and Charges	-123	-123	0
	<u>Support Services</u>			
-656,740	Internal Recharges and Transfers-Revenue	-609,078	-633,338	-704,828
-661,195	<u>Income</u>	-609,201	-633,461	-704,828
-0	<u>NET EXPENDITURE</u>	0	0	0

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES</u>				
<u>BUILDING SUPPORT</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
591,638	Non-Teachers Pay	684,017	684,017	767,198
1,194	Employee Insurance Costs	1,194	1,194	1,447
<u>Premises Related Expenses</u>				
758,816	Repairs and Maintenance	937,419	893,419	703,183
66,909	Direct Service Charge-Ground Maintenance	73,281	73,281	79,574
2,531,140	Energy Costs	3,311,764	3,311,764	1,201,457
1,622,676	Rents & Rates	1,767,191	1,767,191	1,833,111
231,922	Water & Sewerage	246,127	246,127	252,277
0	Fixtures & Fittings	1,852	1,852	1,852
11,066	Cleaning & Domestic Services	20,478	20,478	20,478
256,137	Direct Service Charge-Cleaning	285,125	285,125	289,890
19,830	Direct Service Charge-Caretaking	21,865	21,865	23,336
61,330	Premises Insurance	66,455	66,455	79,513
<u>Transport Related Expenses</u>				
251	Travel Expenses	146	146	146
<u>Supplies and Services</u>				
28,876	Equipment	20,291	20,291	20,742
500	Furniture	0	0	0
6,342	Materials	12,128	12,128	12,128
0	Catering Costs	1,100	1,100	1,100
1,895	Clothing,Uniforms and Laundry	4,650	4,650	4,650
55	Printing and Reprographics	200	200	200
619	Direct Service Charge - Graphic Design Costs	0	0	0
74	Stationery and Office Expenses	100	100	100
12,038	Telephones	5,490	5,490	5,628
5,834	Hardware, Software & Other Computing	0	0	0
596	Medical Fees	500	500	500
7,847	Banking & Security Services	0	0	0
46,977	Direct Service Charge-Security	56,384	56,384	52,152
2,259	Licenses	350	350	350
<u>Third Party Payments</u>				
3,863	Direct Service Charge-Civil Engineering	0	0	0
32,368	Direct Service Charge-Cleansing	38,719	38,719	40,763
113,693	3rd Party Payments to Private Contractors	167,438	150,438	153,694
<u>Support Services</u>				
416,192	Internal Recharges and Transfers	463,160	480,160	486,735
2,231	Central Premises Recharges	2,432	2,432	2,129
<u>Capital Charges and Financing Costs</u>				
37,837	Revenue Expend Financed By Capital	0	0	0
170,156	Non-current Assets Depreciation & Amortisation	170,157	173,335	173,335
33,453	R C C O	0	0	0
33,453	Impairment & Revaluation Losses	0	0	0
<u>7,110,067</u>	<u>Expenditure</u>	<u>8,360,013</u>	<u>8,319,191</u>	<u>6,207,668</u>

INCOME

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>Customer and Client Receipts</u>			
-4,041	Sales, Fees and Charges	-21,801	-21,801	-21,544
	<u>Support Services</u>			
-7,068,190	Internal Recharges and Transfers-Revenue	-8,338,212	-8,297,390	-6,186,124
<u>-7,072,230</u>	<u>Income</u>	<u>-8,360,013</u>	<u>-8,319,191</u>	<u>-6,207,668</u>
<u>37,837</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>MANAGEMENT AND SUPPORT SERVICES</u>				
<u>ASSET MANAGEMENT AND BUILDING DESIGN</u>				
<u>EXPENDITURE</u>				
<u>Employees</u>				
746,418	Non-Teachers Pay	1,157,253	765,170	1,229,066
197,275	Agency Staff	43,185	136,410	43,185
791	Employee Recruitment Costs	0	0	0
23,066	Employee Retirement Costs	0	0	0
250	Employee Insurance Costs	250	250	303
<u>Premises Related Expenses</u>				
300	Repairs and Maintenance	0	0	0
<u>Transport Related Expenses</u>				
254	Direct Service Charge-Pooled Transport Costs	0	0	0
4,337	Travel Expenses	11,367	11,367	11,367
<u>Supplies and Services</u>				
1,205	Equipment	1,617	1,617	1,657
0	Books, Publications & Literature	2,725	2,725	2,725
23	Clothing,Uniforms and Laundry	1,050	1,050	1,050
285	Printing and Reprographics	1,436	1,436	1,436
0	Stationery and Office Expenses	500	500	250
422	Postage	500	500	500
930	Telephones	1,278	1,278	1,002
16,822	Hardware, Software & Other Computing	15,955	15,955	17,227
0	Medical Fees	50	50	50
177,093	Other Professional Fees	39,226	39,226	40,207
3,871	Insurances	3,871	3,871	4,687
<u>Support Services</u>				
136,478	Internal Recharges and Transfers	172,334	172,334	213,332
35,259	Central Premises Recharges	40,567	40,567	35,531
<u>1,345,081</u>	<u>Expenditure</u>	<u>1,493,164</u>	<u>1,194,306</u>	<u>1,603,575</u>
<u>INCOME</u>				
<u>Customer and Client Receipts</u>				
-6,400	Sales, Fees and Charges	0	0	0
<u>Support Services</u>				
-678,823	Internal Recharges and Transfers-Revenue	-703,387	-703,387	-807,409
-659,858	Internal Recharges and Transfers-Capital	-789,777	-490,919	-796,166
<u>-1,345,081</u>	<u>Income</u>	<u>-1,493,164</u>	<u>-1,194,306</u>	<u>-1,603,575</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

Safer Communities

SAFER COMMUNITIES

Actual Expenditure <u>2022/23</u> £		<u>Allowed Estimate 2023/24</u> £	<u>Revised Estimate 2023/24</u> £	<u>Forward Estimate 2024/25</u> £
	ENVIRONMENTAL SERVICES			
371,315	COMMUNITY SAFETY (CRIME REDUCTION)	654,309	1,354,309	948,135
283,729	COMMUNITY SAFETY (CCTV)	296,691	301,691	299,865
655,044		951,000	1,656,000	1,248,000
655,044	Net Expenditure	951,000	1,656,000	1,248,000

SAFER COMMUNITIES
SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
<u>EXPENDITURE</u>				
<u>Employees</u>				
299,565	Non-Teachers Pay	277,850	317,850	364,497
1,146	IR35 Employees	0	0	0
441	Employee Insurance Costs	200	200	242
<u>Premises Related Expenses</u>				
23,998	Repairs and Maintenance	32,550	32,550	37,365
<u>Transport Related Expenses</u>				
426	External Transport Hire & Contracts	0	0	0
0	Travel Expenses	524	524	524
<u>Supplies and Services</u>				
33,537	Equipment	35,949	35,949	38,717
163	Catering Costs	405	405	405
35	Clothing,Uniforms and Laundry	0	0	0
797	Printing and Reprographics	500	700	700
2,564	Direct Service Charge - Graphic Design Costs	1,500	4,000	4,000
27	Stationery and Office Expenses	50	50	50
257	Postage	492	492	492
26,386	Telephones	7,132	7,132	24,132
4,150	Hardware, Software & Other Computing	1,782	1,782	3,431
0	Legal Fees	500	500	500
246	Medical Fees	0	0	0
2,500	Consultants	0	0	0
51,709	Other Professional Fees	10,000	726,000	21,832
999	Education,Leisure Activities & Entertainments	0	0	0
-9	Banking & Security Services	0	0	0
195,476	Direct Service Charge-Security	220,699	220,699	204,152
-184	Professional Meetings	250	0	0
379	Subscriptions	0	0	0
15,596	Insurances	14,215	14,215	17,212
5,210	Advertising, Promotion & Notices	10,000	4,000	4,370
<u>Third Party Payments</u>				
571,182	3rd Party Payments to Private Contractors	676,290	927,679	739,913
<u>Support Services</u>				
191,825	Internal Recharges and Transfers	204,898	202,898	441,714
56,237	Central Premises Recharges	64,703	64,703	56,671
<u>Capital Charges and Financing Costs</u>				
0	Non-current Assets Depreciation & Amortisation	0	4,000	3,994
<u>1,484,659</u>	<u>Expenditure</u>	<u>1,560,489</u>	<u>2,566,328</u>	<u>1,964,913</u>
<u>INCOME</u>				
<u>External Grants and Reimbursements</u>				
-170,000	Grants and Subsidies	-96,000	-195,000	-262,000
-591,525	Reimbursements and Contributions	-446,489	-648,328	-454,913
<u>Customer and Client Receipts</u>				
-1,091	Sales, Fees and Charges	0	0	0
<u>Support Services</u>				
-67,000	Internal Recharges and Transfers-Revenue	-67,000	-67,000	0

SAFER COMMUNITIES
SUBJECTIVE ANALYSIS

Actual		Allowed	Revised	Forward
Expenditure		Estimate	Estimate	Estimate
<u>2022/23</u>		<u>2023/24</u>	<u>2023/24</u>	<u>2024/25</u>
£		£	£	£
<u>-829,615</u>	<u>Income</u>	<u>-609,489</u>	<u>-910,328</u>	<u>-716,913</u>
<u>655,044</u>	<u>NET EXPENDITURE</u>	<u>951,000</u>	<u>1,656,000</u>	<u>1,248,000</u>

SAFER COMMUNITIES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23 £		Allowed Estimate 2023/24 £	Revised Estimate 2023/24 £	Forward Estimate 2024/25 £
	<u>ENVIRONMENTAL SERVICES</u>			
	<u>COMMUNITY SAFETY (CRIME REDUCTION)</u>			
	<u>EXPENDITURE</u>			
	<u>Employees</u>			
299,565	Non-Teachers Pay	277,850	317,850	364,497
1,146	IR35 Employees	0	0	0
441	Employee Insurance Costs	200	200	242
	<u>Premises Related Expenses</u>			
23,998	Repairs and Maintenance	32,550	32,550	37,365
	<u>Transport Related Expenses</u>			
426	External Transport Hire & Contracts	0	0	0
0	Travel Expenses	524	524	524
	<u>Supplies and Services</u>			
6,343	Equipment	6,524	5,524	5,529
163	Catering Costs	405	405	405
35	Clothing,Uniforms and Laundry	0	0	0
797	Printing and Reprographics	500	700	700
2,564	Direct Service Charge - Graphic Design Costs	1,500	4,000	4,000
27	Stationery and Office Expenses	50	50	50
257	Postage	492	492	492
586	Telephones	1,132	1,132	1,132
4,150	Hardware, Software & Other Computing	1,782	1,782	3,431
0	Legal Fees	500	500	500
246	Medical Fees	0	0	0
2,500	Consultants	0	0	0
51,709	Other Professional Fees	10,000	726,000	21,832
999	Education,Leisure Activities & Entertainments	0	0	0
-9	Banking & Security Services	0	0	0
-184	Professional Meetings	250	0	0
379	Subscriptions	0	0	0
15,596	Insurances	14,215	14,215	17,212
5,210	Advertising, Promotion & Notices	10,000	4,000	4,370
	<u>Third Party Payments</u>			
571,182	3rd Party Payments to Private Contractors	676,290	927,679	739,913
	<u>Support Services</u>			
191,825	Internal Recharges and Transfers	204,898	202,898	441,714
20,978	Central Premises Recharges	24,136	24,136	21,140
<u>1,200,930</u>	<u>Expenditure</u>	<u>1,263,798</u>	<u>2,264,637</u>	<u>1,665,048</u>
	<u>INCOME</u>			
	<u>External Grants and Reimbursements</u>			
-170,000	Grants and Subsidies	-96,000	-195,000	-262,000
-591,525	Reimbursements and Contributions	-446,489	-648,328	-454,913
	<u>Customer and Client Receipts</u>			
-1,091	Sales, Fees and Charges	0	0	0
	<u>Support Services</u>			
-67,000	Internal Recharges and Transfers-Revenue	-67,000	-67,000	0
<u>-829,615</u>	<u>Income</u>	<u>-609,489</u>	<u>-910,328</u>	<u>-716,913</u>

SAFER COMMUNITIES
OBJECTIVE/SUBJECTIVE ANALYSIS

<u>Actual</u> <u>Expenditure</u> <u>2022/23</u>		<u>Allowed</u> <u>Estimate</u> <u>2023/24</u>	<u>Revised</u> <u>Estimate</u> <u>2023/24</u>	<u>Forward</u> <u>Estimate</u> <u>2024/25</u>
£		£	£	£
<u>371,315</u>	<u>NET EXPENDITURE</u>	<u>654,309</u>	<u>1,354,309</u>	<u>948,135</u>

SAFER COMMUNITIES
OBJECTIVE/SUBJECTIVE ANALYSIS

Actual Expenditure 2022/23		Allowed Estimate 2023/24	Revised Estimate 2023/24	Forward Estimate 2024/25
£		£	£	£
	<u>ENVIRONMENTAL SERVICES</u>			
	<u>COMMUNITY SAFETY (CCTV)</u>			
	<u>EXPENDITURE</u>			
	<u>Supplies and Services</u>			
27,194	Equipment	29,425	30,425	33,188
25,800	Telephones	6,000	6,000	23,000
195,476	Direct Service Charge-Security	220,699	220,699	204,152
	<u>Support Services</u>			
35,259	Central Premises Recharges	40,567	40,567	35,531
	<u>Capital Charges and Financing Costs</u>			
0	Non-current Assets Depreciation & Amortisation	0	4,000	3,994
<u>283,729</u>	<u>Expenditure</u>	<u>296,691</u>	<u>301,691</u>	<u>299,865</u>
<u>283,729</u>	<u>NET EXPENDITURE</u>	<u>296,691</u>	<u>301,691</u>	<u>299,865</u>