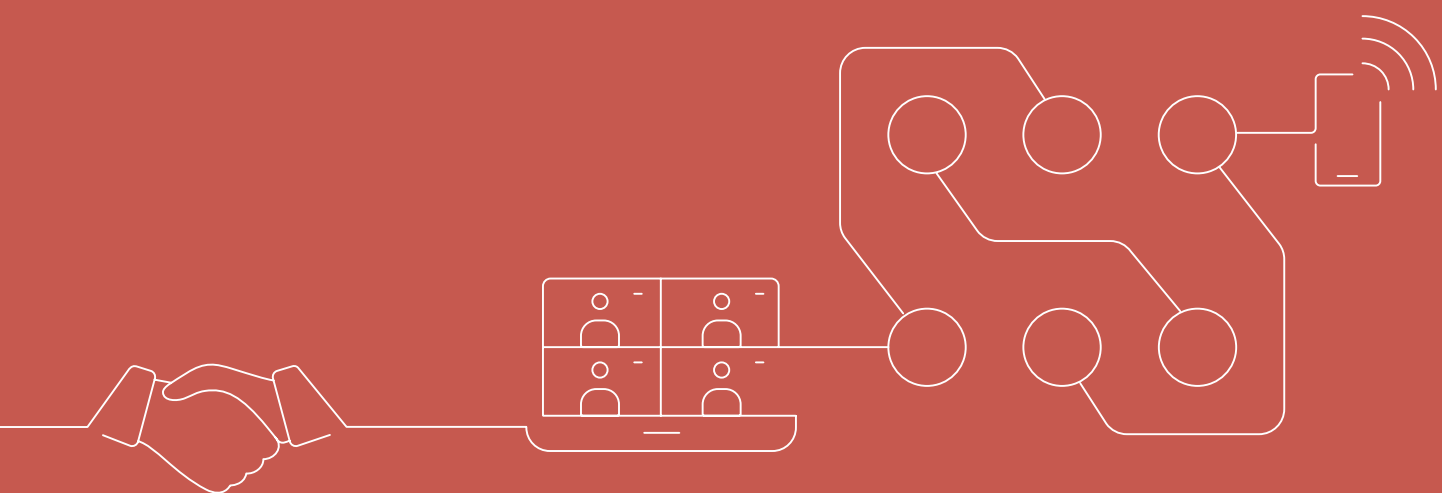




COUNCIL BUDGET

2023-2024



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Foreword by
Chief Financial Officer

CHIEF FINANCIAL OFFICER'S FOREWORD

For 2023/24, the Council has set a one-year budget, which was approved by Full Council on 1 March 2023. For the fifth consecutive year, Central Government has awarded a single-year financial settlement only. This limits the Council's ability to plan for the longer term, and is exacerbated by continuing uncertainty surrounding the future basis of government funding beyond the current year.

This uncertainty, along with financial pressures arising from the Cost of Living Crisis, the current inflationary environment and the legacy effects of the global pandemic, means that the Council, like other councils, continues to face a challenging funding position and will do so for the foreseeable future. The Council manages this uncertainty through the production of a Medium Term Financial Strategy, which is reviewed on a regular basis.

Further, the Council faces a number of additional pressures, including demand for social care and other support services, investment in the local economy post-pandemic, and the need to support residents and businesses through the Cost of Living Crisis. These, coupled with the financial pressures that the Council faces, will drive the need to identify and deliver cash savings and cost reductions.

The aim of the Budget is to achieve the most appropriate balance of resources to deliver the Council's statutory responsibilities and corporate priorities, as well as the Borough-level strategic objectives set out within "Our Borough Strategy 2021-2030".

In December 2022 and January 2023, the Council ran a public budget consultation exercise, seeking the views of residents and businesses on proposed Council Tax increases and savings options for the 2023/24 budget. The consultation also highlighted the Council's financial challenges, with particular focus on inflationary pressures and the Cost of Living Crisis.

Following feedback from the consultation, savings of £6.568 million were approved by Full Council after consideration by the Budget Task Group of the Overview & Scrutiny Commission, in addition to £3.210 million of savings previously approved for 2023/24. The Council has successfully delivered significant savings and efficiencies for over a decade.

It is considered that savings of £2.090m which had previously been agreed within the Children and Young People portfolio are no longer achievable, given ongoing budgetary pressures in relation to Children Looked After. To address these pressures, £4.500m of additional funding has been built into the Children and Young People portfolio budget for 2023/24.

In addition, the Local Government Finance Settlement for 2023/24 provided additional funding to address pressures within care services. Whilst an element of the funding will be needed to fund emerging commitments, £3.000m of the funding has been made available in 2023/24 to address existing budget pressures.

Planned contributions into reserves of £3.000m will also be applied as a one-off in 2023/24, as will COVID-19 balances of £1.000m originally planned for 2024/25. In doing so, it is recognised that use of reserves must be sustainable. Actions to eliminate unsustainable use of reserves and to replenish reserves have been implemented as part of the Medium Term Financial Strategy.

Given the magnitude of the financial challenge ahead, the Council has reluctantly increased Council Tax by 2.99% for 2023/24, with an additional 2% Adult Social Care Precept to provide much-needed support to some of the Borough's most vulnerable residents.

Despite the challenges, the Council will continue to deliver high-quality adult health and social care support, and to manage demand for services within the Borough.

The Council will also continue to ensure that all children and young people in the Borough receive the best support, care and protection that can be provided.

In addition, the Council will continue to support growth and investment within the Borough, to encourage job creation and to enable the future delivery of vital public services. This includes ambitious plans to create attractive, safe, inclusive places in which to live, work and visit.

The Council will also seek opportunities to maximise revenue generation, by exploring all potential funding streams to offset reductions in conventional funding, and by taking a more commercial approach.

Finally, the Council will continue to work with businesses, communities and the voluntary sector to deliver high-quality services within the resources available, and to maximise the benefits of partnership working.

Further information on the Council's budget and other financial resources can be found on the "Council Budgets and Spending" section of the website.

Cath Fogarty

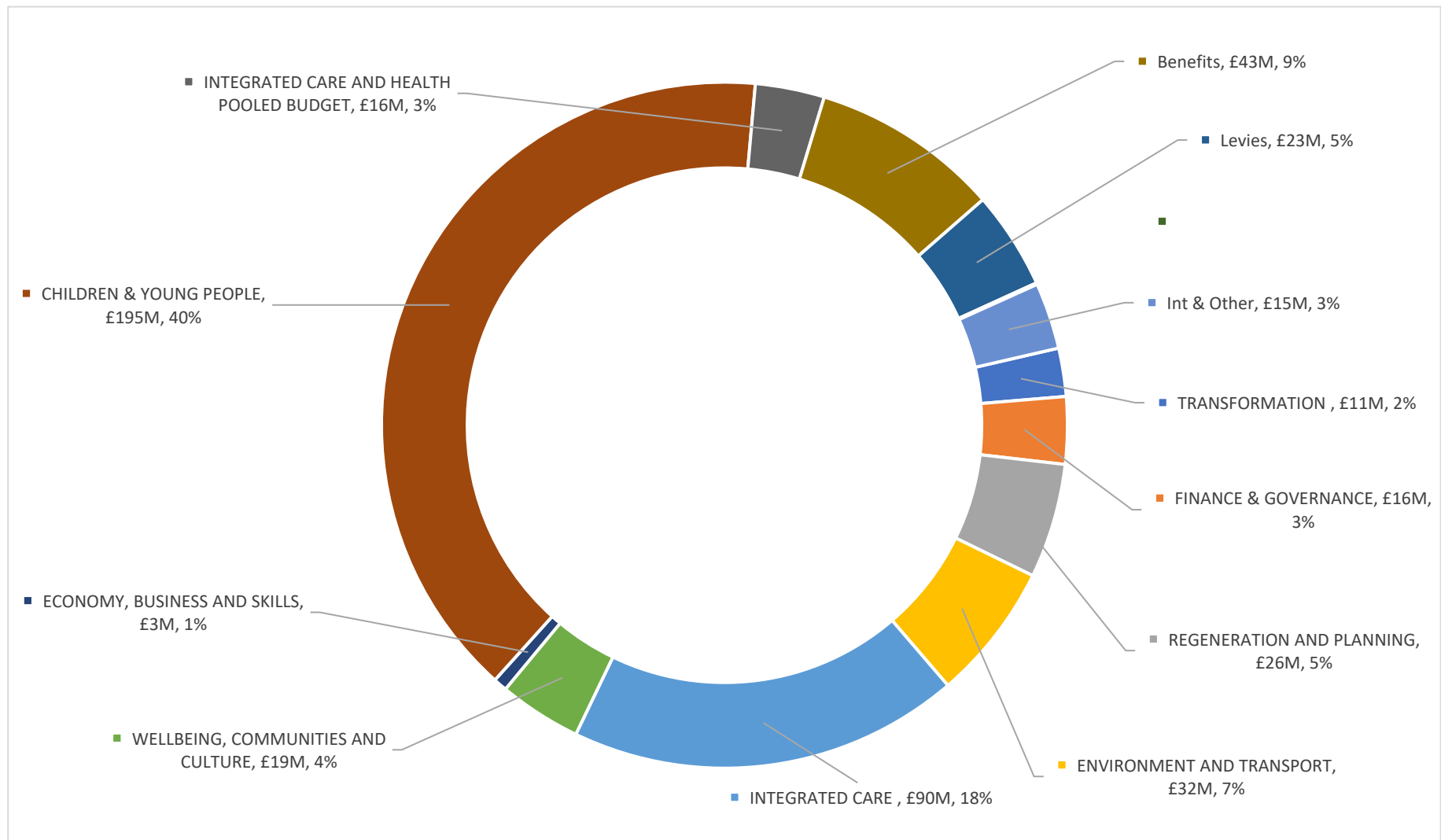
Executive Director of Corporate Services

Summary of Requirements

REVENUE BUDGET 2023/2024
SUMMARY OF REQUIREMENTS

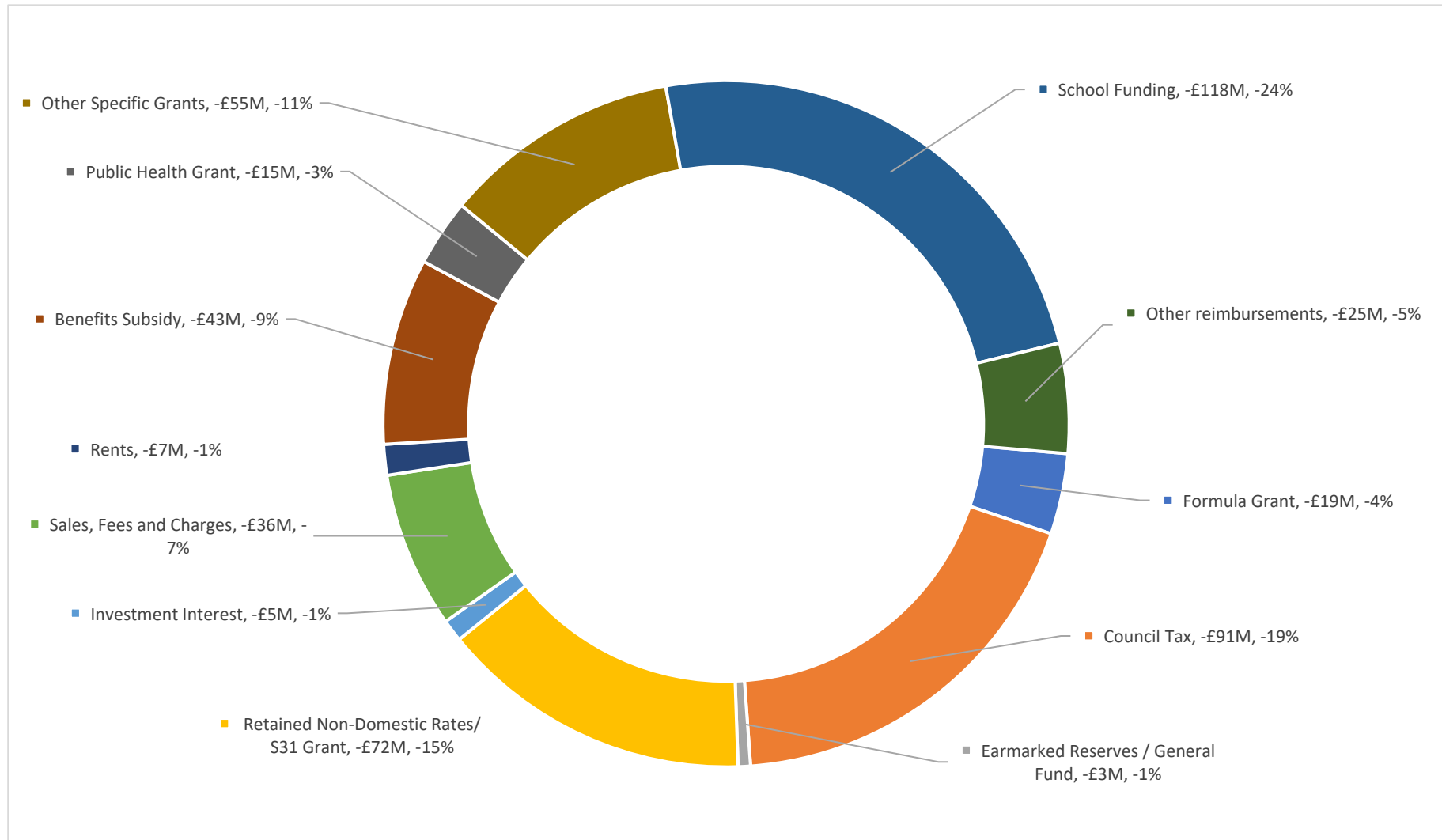
| | ALLOWED ESTIMATE 2022/2023 £ | REVISED ESTIMATE 2022/2023 £ | FORWARD ESTIMATE 2023/2024 £ |
|---|---|---|---|
| Economy, Business and Skills | 1,763,289 | 2,354,494 | 1,939,000 |
| Children and Young People | 59,376,410 | 60,468,410 | 64,074,000 |
| Integrated Care and Health | 56,452,000 | 56,760,000 | 60,170,000 |
| Wellbeing, Communities and Culture | 5,619,685 | 6,393,575 | 6,339,000 |
| Transformation | 1,448,000 | 1,464,000 | 1,472,000 |
| Finance and Governance | 6,426,660 | 5,796,737 | 6,501,000 |
| Environment and Transport | 21,392,000 | 21,192,000 | 22,538,000 |
| Regeneration and Planning | 9,486,956 | 11,662,784 | 12,064,000 |
| PORTFOLIO REQUIREMENTS | 161,965,000 | 166,092,000 | 175,097,000 |
| Levies | 22,382,867 | 22,382,867 | 22,560,553 |
| Investment Interest | -887,000 | -887,000 | -5,114,938 |
| Capital Financing Costs | 10,018,666 | 10,018,666 | 12,236,712 |
| Capital Charges | -14,749,365 | -15,867,365 | -15,558,578 |
| Pensions - Fixed Cost Element | -1,618,200 | -1,618,200 | -3,746,300 |
| Contribution to (+) / from (-) Earmarked Balances | -1,879,000 | -4,601,000 | -2,832,000 |
| Restructuring Costs | 1,001,506 | 1,001,506 | 1,001,388 |
| NET REQUIREMENTS | 176,234,474 | 176,521,474 | 183,643,837 |
| | | | |

WHAT THE MONEY IS SPENT ON



Values in £M

WHERE THE MONEY COMES FROM



Values in £M

SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| <u>EXPENDITURE</u> | | | | |
| <u>Balance C/F</u> | | | | |
| 13,335,316 | Balance C/F | 9,402,286 | 9,333,530 | 6,315,636 |
| <u>Employees</u> | | | | |
| 61,269,101 | Teachers Pay | 62,336,722 | 62,408,655 | 62,456,529 |
| 117,201,236 | Non-Teachers Pay | 125,595,517 | 126,459,674 | 137,895,890 |
| 8,978,131 | Agency Staff | 2,060,612 | 3,919,896 | 1,865,645 |
| 489,062 | IR35 Employees | 128,347 | 214,208 | 183,118 |
| 93,213 | Employee Recruitment Costs | 46,487 | 86,206 | 60,836 |
| 3,638,117 | Employee Retirement Costs | 2,901,133 | 2,901,219 | 3,042,340 |
| 230,003 | Employee Insurance Costs | 204,275 | 204,275 | 207,209 |
| 39,428 | Internal Training Costs | 46,519 | 23,583 | 25,236 |
| 1,067,630 | Other Training Expenses | 705,334 | 743,493 | 731,749 |
| <u>Premises Related Expenses</u> | | | | |
| 4,223,579 | Repairs and Maintenance | 3,938,741 | 3,868,216 | 4,508,466 |
| 2,434,654 | Direct Service Charge-Ground Maintenance | 2,188,481 | 2,286,155 | 2,247,317 |
| 197,186 | Grounds Maintenance | 257,544 | 237,544 | 258,284 |
| 3,721,741 | Energy Costs | 5,662,093 | 6,017,127 | 11,907,723 |
| 5,372,614 | Rents & Rates | 5,548,159 | 5,870,135 | 6,542,430 |
| 835,064 | Water & Sewerage | 1,084,216 | 1,092,844 | 1,058,046 |
| 640,953 | Fixtures & Fittings | 338,993 | 337,993 | 325,008 |
| 666,402 | Cleaning & Domestic Services | 660,738 | 804,438 | 871,945 |
| 2,035,045 | Direct Service Charge-Cleaning | 2,023,186 | 2,022,186 | 1,991,996 |
| 1,488,792 | Direct Service Charge-Caretaking | 1,534,586 | 1,534,586 | 1,621,301 |
| 545,999 | Premises Insurance | 469,806 | 622,927 | 624,128 |
| <u>Transport Related Expenses</u> | | | | |
| 1,796,005 | Direct Transport Costs | 1,548,593 | 1,565,810 | 1,756,586 |
| 4,005,562 | Direct Service Charge-Pooled Transport Costs | 3,760,316 | 3,860,849 | 4,383,416 |
| 3,439,158 | External Transport Hire & Contracts | 3,327,435 | 3,268,943 | 3,346,070 |
| 723,784 | Travel Expenses | 1,117,382 | 1,135,176 | 1,089,430 |
| 150,502 | General Transport Insurance | 146,572 | 146,572 | 146,634 |
| <u>Supplies and Services</u> | | | | |
| 1,744,082 | Equipment | 1,396,671 | 1,478,912 | 1,278,526 |
| 565,284 | Furniture | 76,248 | 88,656 | 97,470 |
| 485,364 | Books, Publications & Literature | 347,573 | 338,646 | 361,308 |
| 3,393,212 | Materials | 2,887,524 | 3,115,054 | 2,888,296 |
| 3,640,979 | Catering Costs | 2,400,919 | 2,367,285 | 2,737,674 |
| 4,232,386 | Direct Service Charge-Catering | 4,382,744 | 4,382,744 | 4,643,186 |
| 146,823 | Clothing,Uniforms and Laundry | 146,166 | 168,659 | 169,909 |
| 716,355 | Printing and Reprographics | 753,347 | 767,944 | 715,345 |
| 83,093 | Direct Service Charge - Graphic Design Costs | 30,218 | 36,877 | 48,636 |
| 161,416 | Stationery and Office Expenses | 180,716 | 190,125 | 155,090 |
| 400,748 | Postage | 382,237 | 381,956 | 307,943 |

SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 | | Allowed Estimate 2022/23 | Revised Estimate 2022/23 | Forward Estimate 2023/24 |
|---|---|---|---|---|
| £ | | £ | £ | £ |
| 1,019,320 | Telephones | 631,631 | 651,983 | 657,287 |
| 5,598,269 | Hardware, Software & Other Computing | 4,720,156 | 4,984,412 | 4,778,953 |
| 884,626 | Legal Fees | 981,379 | 951,421 | 1,029,359 |
| 99,176 | Medical Fees | 68,437 | 107,124 | 102,019 |
| 562,418 | Consultants | 280,767 | 388,968 | 288,734 |
| 7,249,622 | Other Professional Fees | 4,376,935 | 8,485,683 | 4,057,551 |
| 1,657,196 | Exam & Course Fees (incl. students & clients) | 2,240,931 | 2,208,714 | 2,234,443 |
| 1,458,997 | Education, Leisure Activities & Entertainments | 716,454 | 827,137 | 685,065 |
| 1,140,213 | Banking & Security Services | 585,117 | 733,161 | 740,808 |
| 916,214 | Direct Service Charge-Security | 927,237 | 927,487 | 1,065,779 |
| 285,689 | Premises & Room Hire | 248,890 | 243,687 | 229,185 |
| 356,952 | Other Supplies & Services | 248,296 | 248,326 | 246,666 |
| 49,558 | Professional Meetings | 29,134 | 63,429 | 25,904 |
| 688,749 | Members Allowances | 702,375 | 702,375 | 702,375 |
| 6,022,734 | Grants to Third Parties | 136,864 | 408,777 | 3,736,864 |
| 875,042 | Subscriptions | 694,505 | 706,710 | 730,782 |
| 777,540 | Insurances | 928,570 | 926,290 | 944,463 |
| 529,216 | Advertising, Promotion & Notices | 476,810 | 587,631 | 364,278 |
| 47,503 | Licenses | 46,731 | 62,917 | 63,850 |
| 0 | Contingent Items | 57,438 | 57,438 | 60,310 |
| 435,898 | Provision for bad/doubtful debt | 265,000 | 315,000 | 335,000 |
| 2,001,277 | PFI Charges | 666,052 | 666,052 | 676,413 |
| <u>Third Party Payments</u> | | | | |
| 1,333,232 | 3rd Party Payments to Other Local Authorities | 1,056,761 | 1,107,886 | 1,361,296 |
| 73,091,012 | 3rd Party Payments to Care Providers | 73,963,188 | 74,290,454 | 83,494,884 |
| 17,700,890 | Voluntary & Independent Sector Payments | 12,432,801 | 12,509,801 | 12,452,715 |
| 13,251,029 | Fostering Payments | 14,043,006 | 14,199,917 | 14,286,237 |
| 3,969,752 | Supporting People Payments-external provision | 4,022,529 | 4,022,529 | 4,149,813 |
| 160,470 | Direct Service Charge-Civil Engineering | 216,212 | 67,832 | 64,864 |
| 178,854 | Direct Service Charge-Cleansing | 182,206 | 182,206 | 195,155 |
| 6,413,657 | 3rd Party Payments to Private Contractors | 6,557,592 | 7,921,516 | 6,341,797 |
| 406,984 | 3rd Party Payments to Other Establishments | 0 | 0 | 0 |
| 755,704 | Supporting People Payments-internal provision | 909,066 | 909,066 | 918,927 |
| 11,972,006 | 3rd Party Paymts to Public Health Srvce Providers | 10,816,225 | 11,767,878 | 11,769,628 |
| <u>Transfer Payments</u> | | | | |
| 73,145 | School Children and Students | 117,498 | 117,498 | 24,064 |
| 26,596 | Client Personal Allowances | 2,630 | 35,930 | 2,720 |
| 8,495,747 | Direct Payments to Social Care Clients | 9,146,782 | 9,096,782 | 11,015,062 |
| 48,825,801 | Benefits | 49,532,034 | 44,974,564 | 43,462,044 |
| 14,458 | Other Transfer Payments | 20,000 | 130,250 | 20,000 |
| <u>Support Services</u> | | | | |
| 53,377,989 | Internal Recharges and Transfers | 54,399,183 | 54,888,521 | 59,513,719 |
| 6,261,397 | Central Premises Recharges | 7,204,144 | 7,287,538 | 9,437,088 |
| 127,140 | Recharge Transfer from Treasury Management | 127,140 | 127,140 | 127,140 |
| <u>Capital Charges and Financing Costs</u> | | | | |
| 493,624 | Revenue Expend Financed By Capital | 598,000 | 1,167,000 | 890,000 |
| 14,213,646 | Non-current Assets Depreciation & Amortisation | 14,151,072 | 14,700,196 | 14,668,578 |
| 0 | Interest | 1,000 | 1,000 | 1,000 |
| 420,991 | R C C O | 1,880,000 | 921,965 | 1,220,000 |

SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 | | Allowed Estimate 2022/23 | Revised Estimate 2022/23 | Forward Estimate 2023/24 |
|---|--|---|---|---|
| £ | | £ | £ | £ |
| 7,214,860 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| | <u>CCG Pooled Budget</u> | | | |
| 31,921,550 | CCG Pooled Budget | 32,687,162 | 32,687,162 | 35,701,280 |
| <u>587,544,762</u> | <u>Expenditure</u> | <u>564,114,376</u> | <u>572,652,451</u> | <u>603,740,450</u> |
| | <u>INCOME</u> | | | |
| -11,787,358 | Balance B/F | -11,428,357 | -11,441,388 | -11,000,023 |
| | <u>External Grants and Reimbursements</u> | | | |
| -235,457,091 | Grants and Subsidies | -217,025,060 | -215,517,333 | -227,768,615 |
| -36,384,659 | Reimbursements and Contributions | -22,805,270 | -26,857,105 | -23,638,959 |
| -28,267,692 | CCG Pooled Budget Income | -30,214,378 | -30,214,378 | -33,197,322 |
| -348,496 | | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -35,686,036 | Sales, Fees and Charges | -35,125,656 | -35,405,675 | -36,887,014 |
| -5,260,070 | Rents | -5,515,763 | -6,405,423 | -7,101,887 |
| | <u>Other Income</u> | | | |
| -68,473 | Interest | -27,000 | -27,000 | -27,000 |
| | <u>Support Services</u> | | | |
| -68,871 | Recharge Transfer to Treasury Management | -72,699 | -72,699 | -72,699 |
| -76,678,696 | Internal Recharges and Transfers-Revenue | -78,533,835 | -78,946,234 | -86,925,505 |
| -1,868,118 | Internal Recharges and Transfers-Capital | -1,401,358 | -1,673,216 | -2,024,426 |
| <u>-431,875,559</u> | <u>Income</u> | <u>-402,149,376</u> | <u>-406,560,451</u> | <u>-428,643,450</u> |
| <u>155,669,203</u> | <u>NET EXPENDITURE</u> | <u>161,965,000</u> | <u>166,092,000</u> | <u>175,097,000</u> |

SUBJECTIVE ANALYSIS for Delegated & Devolved Funds

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| <u>EXPENDITURE</u> | | | | |
| <u>Balance C/F</u> | | | | |
| 13,140,928 | Balance C/F | 9,206,555 | 9,206,555 | 6,249,664 |
| <u>Employees</u> | | | | |
| 59,050,698 | Teachers Pay | 59,726,933 | 59,726,933 | 59,762,723 |
| 31,325,083 | Non-Teachers Pay | 30,154,419 | 30,154,419 | 31,062,559 |
| 2,118,903 | Agency Staff | 1,119,800 | 1,119,800 | 1,187,784 |
| 145,684 | IR35 Employees | 98,617 | 98,617 | 117,697 |
| 58,251 | Employee Recruitment Costs | 37,848 | 37,848 | 44,132 |
| 13,234 | Employee Retirement Costs | 0 | 0 | 0 |
| 131,895 | Employee Insurance Costs | 119,241 | 119,241 | 122,175 |
| 18,745 | Internal Training Costs | 1,859 | 1,859 | 1,952 |
| 400,879 | Other Training Expenses | 355,462 | 355,462 | 363,842 |
| <u>Premises Related Expenses</u> | | | | |
| 1,748,232 | Repairs and Maintenance | 1,729,263 | 1,599,263 | 2,183,874 |
| 299,652 | Direct Service Charge-Ground Maintenance | 236,794 | 236,794 | 237,095 |
| 94,523 | Grounds Maintenance | 101,312 | 101,312 | 102,052 |
| 1,623,246 | Energy Costs | 2,358,575 | 2,358,575 | 5,452,892 |
| 995,540 | Rents & Rates | 966,423 | 966,423 | 1,020,386 |
| 586,307 | Water & Sewerage | 658,089 | 658,089 | 676,304 |
| 187,373 | Fixtures & Fittings | 108,767 | 108,767 | 89,866 |
| 291,918 | Cleaning & Domestic Services | 286,588 | 286,588 | 290,224 |
| 1,602,146 | Direct Service Charge-Cleaning | 1,647,943 | 1,647,943 | 1,567,551 |
| 1,202,338 | Direct Service Charge-Caretaking | 1,240,738 | 1,240,738 | 1,297,685 |
| 235,028 | Premises Insurance | 248,702 | 248,702 | 249,036 |
| <u>Transport Related Expenses</u> | | | | |
| 67,160 | Direct Transport Costs | 42,987 | 42,987 | 44,960 |
| 3,523 | Direct Service Charge-Pooled Transport Costs | 14,487 | 14,487 | 14,738 |
| 178,184 | External Transport Hire & Contracts | 226,035 | 226,035 | 205,554 |
| 8,984 | Travel Expenses | 17,617 | 17,617 | 13,405 |
| 5,166 | General Transport Insurance | 1,236 | 1,236 | 1,298 |
| <u>Supplies and Services</u> | | | | |
| 252,193 | Equipment | 152,769 | 152,769 | 112,745 |
| 53,724 | Furniture | 30,385 | 30,385 | 53,587 |
| 179,032 | Books, Publications & Literature | 64,251 | 64,251 | 78,604 |
| 2,090,188 | Materials | 1,898,722 | 1,898,722 | 1,866,464 |
| 316,010 | Catering Costs | 181,931 | 181,931 | 184,235 |
| 4,168,718 | Direct Service Charge-Catering | 4,382,744 | 4,382,744 | 4,643,186 |
| 9,693 | Clothing,Uniforms and Laundry | 11,911 | 11,911 | 34,404 |
| 475,061 | Printing and Reprographics | 474,625 | 474,625 | 485,100 |
| 0 | Direct Service Charge - Graphic Design Costs | 309 | 309 | 0 |
| 64,487 | Stationery and Office Expenses | 78,580 | 78,580 | 51,483 |
| 52,831 | Postage | 51,099 | 51,099 | 48,788 |
| 157,517 | Telephones | 202,829 | 202,829 | 210,456 |
| 1,655,238 | Hardware, Software & Other Computing | 1,387,891 | 1,387,891 | 1,480,442 |
| 700 | Legal Fees | 0 | 0 | 0 |
| 2,421 | Medical Fees | 3,301 | 3,301 | 3,603 |
| 143,423 | Consultants | 174,040 | 174,040 | 204,763 |

SUBJECTIVE ANALYSIS for Delegated & Devolved Funds

| Actual Expenditure 2021/22 | | Allowed Estimate 2022/23 | Revised Estimate 2022/23 | Forward Estimate 2023/24 |
|---|---|---|---|---|
| £ | | £ | £ | £ |
| 1,102,939 | Other Professional Fees | 1,118,471 | 1,118,471 | 1,186,719 |
| 442,998 | Exam & Course Fees (incl. students & clients) | 503,443 | 503,443 | 522,955 |
| 421,626 | Education, Leisure Activities & Entertainments | 442,016 | 442,016 | 269,420 |
| 27,789 | Banking & Security Services | 39,875 | 39,875 | 39,979 |
| 207,431 | Direct Service Charge-Security | 199,695 | 199,695 | 208,071 |
| 23,419 | Premises & Room Hire | 6,496 | 6,496 | 6,821 |
| 28,736 | Other Supplies & Services | 1,030 | 1,030 | 0 |
| 8,087 | Professional Meetings | 3,605 | 3,605 | 0 |
| 700,089 | Subscriptions | 515,825 | 515,825 | 550,003 |
| 280,645 | Insurances | 286,661 | 286,661 | 298,821 |
| 39,200 | Advertising, Promotion & Notices | 68,371 | 68,371 | 33,288 |
| 56 | Licenses | 1,696 | 1,696 | 1,781 |
| 0 | Contingent Items | 57,438 | 57,438 | 60,310 |
| | <u>Third Party Payments</u> | | | |
| 1,078,922 | Voluntary & Independent Sector Payments | 0 | 0 | 0 |
| 23,346 | Direct Service Charge-Civil Engineering | 0 | 0 | 0 |
| 68,584 | Direct Service Charge-Cleansing | 71,915 | 71,915 | 75,505 |
| 39,403 | 3rd Party Payments to Private Contractors | 29,499 | 29,499 | 29,499 |
| | <u>Transfer Payments</u> | | | |
| 73,145 | School Children and Students | 117,498 | 117,498 | 24,064 |
| 1,047 | Client Personal Allowances | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 8,453,781 | Internal Recharges and Transfers | 3,397,160 | 3,397,160 | 3,352,327 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 76,774 | R C C O | 85,000 | 215,000 | 0 |
| <u>138,252,872 Expenditure</u> | | <u>126,747,371</u> | <u>126,747,371</u> | <u>128,476,871</u> |
| | <u>INCOME</u> | | | |
| -11,640,100 | Balance B/F | -11,247,000 | -11,247,000 | -10,788,000 |
| | <u>External Grants and Reimbursements</u> | | | |
| -117,723,532 | Grants and Subsidies | -114,136,000 | -114,136,000 | -116,384,000 |
| -1,638,402 | Reimbursements and Contributions | -480,029 | -480,029 | -480,029 |
| | <u>Customer and Client Receipts</u> | | | |
| -2,244,823 | Sales, Fees and Charges | -839,842 | -839,842 | -824,842 |
| | <u>Other Income</u> | | | |
| -41,120 | Interest | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -4,964,895 | Internal Recharges and Transfers-Revenue | -44,500 | -44,500 | 0 |
| <u>-138,252,872 Income</u> | | <u>-126,747,371</u> | <u>-126,747,371</u> | <u>-128,476,871</u> |
| <u>0 NET EXPENDITURE</u> | | <u>0</u> | <u>0</u> | <u>0</u> |

SUBJECTIVE ANALYSIS - excluding Delegated & Devolved Funds

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| <u>EXPENDITURE</u> | | | | |
| <u>Balance C/F</u> | | | | |
| 194,388 | Balance C/F | 195,731 | 126,975 | 65,972 |
| <u>Employees</u> | | | | |
| 2,218,403 | Teachers Pay | 2,609,789 | 2,681,722 | 2,693,806 |
| 85,876,152 | Non-Teachers Pay | 95,441,098 | 96,305,255 | 106,833,331 |
| 6,859,227 | Agency Staff | 940,812 | 2,800,096 | 677,861 |
| 343,378 | IR35 Employees | 29,730 | 115,591 | 65,421 |
| 34,962 | Employee Recruitment Costs | 8,639 | 48,358 | 16,704 |
| 3,624,883 | Employee Retirement Costs | 2,901,133 | 2,901,219 | 3,042,340 |
| 98,108 | Employee Insurance Costs | 85,034 | 85,034 | 85,034 |
| 20,683 | Internal Training Costs | 44,660 | 21,724 | 23,284 |
| 666,751 | Other Training Expenses | 349,872 | 388,031 | 367,907 |
| <u>Premises Related Expenses</u> | | | | |
| 2,475,348 | Repairs and Maintenance | 2,209,478 | 2,268,953 | 2,324,592 |
| 2,135,002 | Direct Service Charge-Ground Maintenance | 1,951,687 | 2,049,361 | 2,010,222 |
| 102,663 | Grounds Maintenance | 156,232 | 136,232 | 156,232 |
| 2,098,495 | Energy Costs | 3,303,518 | 3,658,552 | 6,454,831 |
| 4,377,074 | Rents & Rates | 4,581,736 | 4,903,712 | 5,522,044 |
| 248,757 | Water & Sewerage | 426,127 | 434,755 | 381,742 |
| 453,580 | Fixtures & Fittings | 230,226 | 229,226 | 235,142 |
| 374,484 | Cleaning & Domestic Services | 374,150 | 517,850 | 581,721 |
| 432,899 | Direct Service Charge-Cleaning | 375,243 | 374,243 | 424,445 |
| 286,454 | Direct Service Charge-Caretaking | 293,848 | 293,848 | 323,616 |
| 310,971 | Premises Insurance | 221,104 | 374,225 | 375,092 |
| <u>Transport Related Expenses</u> | | | | |
| 1,728,845 | Direct Transport Costs | 1,505,606 | 1,522,823 | 1,711,626 |
| 4,002,038 | Direct Service Charge-Pooled Transport Costs | 3,745,829 | 3,846,362 | 4,368,678 |
| 3,260,974 | External Transport Hire & Contracts | 3,101,400 | 3,042,908 | 3,140,516 |
| 714,801 | Travel Expenses | 1,099,765 | 1,117,559 | 1,076,025 |
| 145,336 | General Transport Insurance | 145,336 | 145,336 | 145,336 |
| <u>Supplies and Services</u> | | | | |
| 1,491,889 | Equipment | 1,243,902 | 1,326,143 | 1,165,781 |
| 511,560 | Furniture | 45,863 | 58,271 | 43,883 |
| 306,332 | Books, Publications & Literature | 283,322 | 274,395 | 282,704 |
| 1,303,025 | Materials | 988,802 | 1,216,332 | 1,021,832 |
| 3,324,969 | Catering Costs | 2,218,988 | 2,185,354 | 2,553,439 |
| 63,668 | Direct Service Charge-Catering | 0 | 0 | 0 |
| 137,130 | Clothing,Uniforms and Laundry | 134,255 | 156,748 | 135,505 |
| 241,295 | Printing and Reprographics | 278,722 | 293,319 | 230,245 |
| 83,093 | Direct Service Charge - Graphic Design Costs | 29,909 | 36,568 | 48,636 |
| 96,929 | Stationery and Office Expenses | 102,136 | 111,545 | 103,607 |
| 347,918 | Postage | 331,138 | 330,857 | 259,155 |

SUBJECTIVE ANALYSIS - excluding Delegated & Devolved Funds

| Actual Expenditure 2021/22 | | Allowed Estimate 2022/23 | Revised Estimate 2022/23 | Forward Estimate 2023/24 |
|---|---|---|---|---|
| £ | | £ | £ | £ |
| 861,803 | Telephones | 428,802 | 449,154 | 446,831 |
| 3,943,032 | Hardware, Software & Other Computing | 3,332,265 | 3,596,521 | 3,298,511 |
| 883,926 | Legal Fees | 981,379 | 951,421 | 1,029,359 |
| 96,754 | Medical Fees | 65,136 | 103,823 | 98,416 |
| 418,995 | Consultants | 106,727 | 214,928 | 83,971 |
| 6,146,683 | Other Professional Fees | 3,258,464 | 7,367,212 | 2,870,832 |
| 1,214,198 | Exam & Course Fees (incl. students & clients) | 1,737,488 | 1,705,271 | 1,711,488 |
| 1,037,371 | Education, Leisure Activities & Entertainments | 274,438 | 385,121 | 415,645 |
| 1,112,424 | Banking & Security Services | 545,242 | 693,286 | 700,829 |
| 708,783 | Direct Service Charge-Security | 727,542 | 727,792 | 857,708 |
| 262,269 | Premises & Room Hire | 242,394 | 237,191 | 222,364 |
| 328,216 | Other Supplies & Services | 247,266 | 247,296 | 246,666 |
| 41,471 | Professional Meetings | 25,529 | 59,824 | 25,904 |
| 688,749 | Members Allowances | 702,375 | 702,375 | 702,375 |
| 6,022,734 | Grants to Third Parties | 136,864 | 408,777 | 3,736,864 |
| 174,953 | Subscriptions | 178,680 | 190,885 | 180,779 |
| 496,895 | Insurances | 641,909 | 639,629 | 645,642 |
| 490,016 | Advertising, Promotion & Notices | 408,439 | 519,260 | 330,990 |
| 47,448 | Licenses | 45,035 | 61,221 | 62,069 |
| 435,898 | Provision for bad/doubtful debt | 265,000 | 315,000 | 335,000 |
| 2,001,277 | PFI Charges | 666,052 | 666,052 | 676,413 |
| <u>Third Party Payments</u> | | | | |
| 1,333,232 | 3rd Party Payments to Other Local Authorities | 1,056,761 | 1,107,886 | 1,361,296 |
| 73,091,012 | 3rd Party Payments to Care Providers | 73,963,188 | 74,290,454 | 83,494,884 |
| 16,621,968 | Voluntary & Independent Sector Payments | 12,432,801 | 12,509,801 | 12,452,715 |
| 13,251,029 | Fostering Payments | 14,043,006 | 14,199,917 | 14,286,237 |
| 3,969,752 | Supporting People Payments-external provision | 4,022,529 | 4,022,529 | 4,149,813 |
| 137,124 | Direct Service Charge-Civil Engineering | 216,212 | 67,832 | 64,864 |
| 110,270 | Direct Service Charge-Cleansing | 110,291 | 110,291 | 119,650 |
| 6,374,254 | 3rd Party Payments to Private Contractors | 6,528,093 | 7,892,017 | 6,312,298 |
| 406,984 | 3rd Party Payments to Other Establishments | 0 | 0 | 0 |
| 755,704 | Supporting People Payments-internal provision | 909,066 | 909,066 | 918,927 |
| 11,972,006 | 3rd Party Paymts to Public Health Srvce Providers | 10,816,225 | 11,767,878 | 11,769,628 |
| <u>Transfer Payments</u> | | | | |
| 25,549 | Client Personal Allowances | 2,630 | 35,930 | 2,720 |
| 8,495,747 | Direct Payments to Social Care Clients | 9,146,782 | 9,096,782 | 11,015,062 |
| 48,825,801 | Benefits | 49,532,034 | 44,974,564 | 43,462,044 |
| 14,458 | Other Transfer Payments | 20,000 | 130,250 | 20,000 |
| <u>Support Services</u> | | | | |
| 44,924,208 | Internal Recharges and Transfers | 51,002,023 | 51,491,361 | 56,161,392 |
| 6,261,397 | Central Premises Recharges | 7,204,144 | 7,287,538 | 9,437,088 |
| 127,140 | Recharge Transfer from Treasury Management | 127,140 | 127,140 | 127,140 |
| <u>Capital Charges and Financing Costs</u> | | | | |
| 493,624 | Revenue Expend Financed By Capital | 598,000 | 1,167,000 | 890,000 |
| 14,213,646 | Non-current Assets Depreciation & Amortisation | 14,151,072 | 14,700,196 | 14,668,578 |
| 0 | Interest | 1,000 | 1,000 | 1,000 |
| 344,217 | R C C O | 1,795,000 | 706,965 | 1,220,000 |
| 7,214,860 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>CCG Pooled Budget</u> | | | | |

SUBJECTIVE ANALYSIS - excluding Delegated & Devolved Funds

| Actual Expenditure 2021/22 | | Allowed Estimate 2022/23 | Revised Estimate 2022/23 | Forward Estimate 2023/24 |
|--|--|---|---|---|
| £ | | £ | £ | £ |
| 31,921,550 | CCG Pooled Budget | 32,687,162 | 32,687,162 | 35,701,280 |
| <u>449,291,890</u> | <u>Expenditure</u> | <u>437,367,005</u> | <u>445,905,080</u> | <u>475,263,579</u> |
| <u>INCOME</u> | | | | |
| -147,258 | Balance B/F | -181,357 | -194,388 | -212,023 |
| <u>External Grants and Reimbursements</u> | | | | |
| -117,733,559 | Grants and Subsidies | -102,889,060 | -101,381,333 | -111,384,615 |
| -34,746,257 | Reimbursements and Contributions | -22,325,241 | -26,377,076 | -23,158,930 |
| -28,267,692 | CCG Pooled Budget Income | -30,214,378 | -30,214,378 | -33,197,322 |
| -348,496 | | 0 | 0 | 0 |
| <u>Customer and Client Receipts</u> | | | | |
| -33,441,213 | Sales, Fees and Charges | -34,285,814 | -34,565,833 | -36,062,172 |
| -5,260,070 | Rents | -5,515,763 | -6,405,423 | -7,101,887 |
| <u>Other Income</u> | | | | |
| -27,353 | Interest | -27,000 | -27,000 | -27,000 |
| <u>Support Services</u> | | | | |
| -68,871 | Recharge Transfer to Treasury Management | -72,699 | -72,699 | -72,699 |
| -71,713,800 | Internal Recharges and Transfers-Revenue | -78,489,335 | -78,901,734 | -86,925,505 |
| -1,868,118 | Internal Recharges and Transfers-Capital | -1,401,358 | -1,673,216 | -2,024,426 |
| <u>-293,622,687</u> | <u>Income</u> | <u>-275,402,005</u> | <u>-279,813,080</u> | <u>-300,166,579</u> |
| <u>155,669,203</u> | <u>NET EXPENDITURE</u> | <u>161,965,000</u> | <u>166,092,000</u> | <u>175,097,000</u> |

Council Tax Calculation

THE COUNCIL TAX CALCULATION

The implementation of the Council Tax from 1 April 1993 requires each billing and major precepting authority to calculate and set its own Council Tax. The tax itself is based on property valuation bandings (A to H) and consists of a Basic Tax for the middle band (Band D) and proportionately higher or lower taxes in the other bands. The tax base for St.Helens represents the estimated full year equivalent number of Band D dwellings (after taking into account discounts and exemptions) and is as follows :-

| | |
|--------------------------|---------------|
| Total (St Helens) | 53,317 |
|--------------------------|---------------|

In areas where Parish Precepts apply the relevant tax bases will be :-

| Parish | Tax Base |
|---------------|-----------------|
| Bold | 1,142 |
| Rainford | 2,969 |
| Eccleston | 3,937 |
| Windle | 984 |
| Rainhill | 3,736 |
| Billinge | 2,032 |
| Seneley Green | 1,381 |

The Council Tax is calculated by reference to the following formula :-

$$\frac{\text{NET BUDGET REQUIREMENT}}{\text{TAX BASE}} = \text{Council Tax for band D}$$

The Council's budget requirement for 2023/24 consists of :-

| | | |
|-------------------------------|----------------------------|--------------------|
| | | £ |
| Net Requirement | | 183,643,837 |
| Add : | Parish Precepts | 371,631 |
| | | 184,015,468 |
| Less : | Formula Grant | -18,628,129 |
| Less : | Deficit on Collection Fund | 64,027 |
| Less : | New Homes Bonus | -27,681 |
| Less : | Retained Business Rates | -72,163,648 |
| Less : | Other Grants | -1,869,356 |
| Net Budget Requirement | | 91,390,681 |

The average Council Tax for Band D dwellings is, therefore :-

$$\frac{91,390,681}{53,317} = \text{£1,714.10}$$

This figure will be higher in areas where Parish precepts apply. The relevant Parish Precepts for 2023/2024 are as follows :-

| Parish | Precept £ | Amount Applicable to Band ' D ' dwellings £ |
|---------------|-------------------|---|
| Bold | 14,286.42 | 12.51 |
| Rainford | 80,667.73 | 27.17 |
| Eccleston | 78,503.78 | 19.94 |
| Windle | 12,250.80 | 12.45 |
| Rainhill | 68,331.44 | 18.29 |
| Billinge | 52,283.36 | 25.73 |
| Seneley Green | 65,307.49 | 47.29 |
| | 371,631.02 | |

The overall Council Tax will be increased by the amounts set by the major precepting authorities, which were as follows :-

| Precepting Authority | Amount Applicable to Band ' D ' dwellings £ |
|--|---|
| Police and Crime Commissioner for Merseyside | 251.97 |
| Merseyside Fire and Rescue Authority | 88.61 |
| Liverpool City Region Combined Authority | 19.00 |

Summaries of the actual Council Taxes set for 2023/24 are shown in the following tables.

| Parts Of The Council's Area | Valuation Band | | | | | | | |
|---------------------------------------|----------------|----------|----------|----------|----------|----------|----------|----------|
| | A £ | B £ | C £ | D £ | E £ | F £ | G £ | H £ |
| Bold | 1,146.43 | 1,337.50 | 1,528.57 | 1,719.64 | 2,101.78 | 2,483.92 | 2,866.07 | 3,439.28 |
| Rainford | 1,156.20 | 1,348.90 | 1,541.60 | 1,734.30 | 2,119.70 | 2,505.10 | 2,890.50 | 3,468.60 |
| Eccleston | 1,151.38 | 1,343.28 | 1,535.17 | 1,727.07 | 2,110.86 | 2,494.65 | 2,878.45 | 3,454.14 |
| Windle | 1,146.39 | 1,337.45 | 1,528.52 | 1,719.58 | 2,101.71 | 2,483.83 | 2,865.97 | 3,439.16 |
| Rainhill | 1,150.28 | 1,342.00 | 1,533.71 | 1,725.42 | 2,108.84 | 2,492.27 | 2,875.70 | 3,450.84 |
| Billinge | 1,155.24 | 1,347.78 | 1,540.32 | 1,732.86 | 2,117.94 | 2,503.02 | 2,888.10 | 3,465.72 |
| Seneley Green | 1,169.62 | 1,364.55 | 1,559.49 | 1,754.42 | 2,144.29 | 2,534.16 | 2,924.04 | 3,508.84 |
| All other parts of the Council's area | 1,138.09 | 1,327.77 | 1,517.45 | 1,707.13 | 2,086.49 | 2,465.85 | 2,845.22 | 3,414.26 |

| Precepting Authority | Valuation Band | | | | | | | |
|--|----------------|--------|--------|--------|--------|--------|--------|--------|
| | A £ | B £ | C £ | D £ | E £ | F £ | G £ | H £ |
| Police & Crime Commissioner for Merseyside | 167.98 | 195.98 | 223.97 | 251.97 | 307.96 | 363.96 | 419.95 | 503.94 |
| Merseyside Fire & Rescue Service | 59.07 | 68.92 | 78.76 | 88.61 | 108.30 | 127.99 | 147.68 | 177.22 |
| Liverpool City Region Combined Authority | 12.67 | 14.78 | 16.89 | 19.00 | 23.22 | 27.44 | 31.67 | 38.00 |

| Total | Valuation Band | | | | | | | |
|---|----------------|----------|----------|----------|----------|----------|----------|----------|
| | A £ | B £ | C £ | D £ | E £ | F £ | G £ | H £ |
| Bold | 1,386.15 | 1,617.18 | 1,848.19 | 2,079.22 | 2,541.26 | 3,003.31 | 3,465.37 | 4,158.44 |
| Rainford | 1,395.92 | 1,628.58 | 1,861.22 | 2,093.88 | 2,559.18 | 3,024.49 | 3,489.80 | 4,187.76 |
| Eccleston | 1,391.10 | 1,622.96 | 1,854.79 | 2,086.65 | 2,550.34 | 3,014.04 | 3,477.75 | 4,173.30 |
| Windle | 1,386.11 | 1,617.13 | 1,848.14 | 2,079.16 | 2,541.19 | 3,003.22 | 3,465.27 | 4,158.32 |
| Rainhill | 1,390.00 | 1,621.68 | 1,853.33 | 2,085.00 | 2,548.32 | 3,011.66 | 3,475.00 | 4,170.00 |
| Billinge | 1,394.96 | 1,627.46 | 1,859.94 | 2,092.44 | 2,557.42 | 3,022.41 | 3,487.40 | 4,184.88 |
| Seneley Green | 1,409.34 | 1,644.23 | 1,879.11 | 2,114.00 | 2,583.77 | 3,053.55 | 3,523.34 | 4,228.00 |
| All other parts of the Council's area | 1,377.81 | 1,607.45 | 1,837.07 | 2,066.71 | 2,525.97 | 2,985.24 | 3,444.52 | 4,133.42 |
| Adult Social Care Precept (included above*) | 149.47 | 174.38 | 199.29 | 224.20 | 274.02 | 323.84 | 373.67 | 448.40 |

* From April 2016 Local Authorities with adult social care responsibilities were given the flexibility to increase Council Tax provided the additional sums raised were used entirely for social care. For 2023/24 this flexibility equated to 2%.

Collection Fund Statement

COLLECTION FUND STATEMENT COUNCIL TAX

0

| Council Tax Expenditure | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---------------------------------------|---|---|---|
| Precept - General Fund | 86,984,373 | 86,984,373 | 91,390,681 |
| Precept - Police | 12,628,130 | 12,628,130 | 13,434,280 |
| Precept - Fire | 4,455,577 | 4,455,577 | 4,724,419 |
| Precept - CA | 1,012,510 | 1,012,510 | 1,013,023 |
| | 105,080,590 | 105,080,590 | 110,562,403 |
| Income from Council Tax | 105,080,590 | 103,668,875 | 110,562,403 |
| (Surplus)/ Deficit Council Tax | 0 | 1,411,715 | 0 |
| Application of Balances | | | |
| (Surplus)/ Deficit b/fwd | 401,994 | 776,088 | 1,785,809 |
| Less: Deficit in Year | | 1,411,715 | |
| Less: Applied in Years | | | |
| General Fund | (333,275) | (333,275) | (1,478,760) |
| Police | (46,781) | (46,781) | (213,113) |
| Fire | (17,744) | (17,744) | (76,414) |
| CA | (4,194) | (4,194) | (17,522) |
| Balance c/fwd | 0 | 1,785,809 | 0 |

COLLECTION FUND STATEMENT BUSINESS RATES

| Distribution of Business Rates | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|--|---|---|---|
| St Helens Council | 47,426,036 | 47,426,036 | 53,700,276 |
| Merseyside Fire & Rescue Authority | 479,051 | 479,051 | 542,427 |
| Income from Business Rates | 47,905,087 | 46,753,202 | 54,242,703 |
| (Surplus)/ Deficit Business Rates | 0 | 1,151,885 | 0 |
| Application of Balances | | | |
| (Surplus)/ Deficit b/fwd | 8,433,236 | 5,852,217 | -1,429,134 |
| Less: Deficit In Year | | 1,151,885 | |
| Less: Applied in Years | | | |
| General Fund | -8,348,904 | -8,348,904 | 1,414,843 |
| Merseyside Fire & Rescue Authority | -84,332 | -84,332 | 14,291 |
| Balance c/fwd | 0 | -1,429,134 | 0 |

General Fund Statement

GENERAL FUND

| | ALLOWED ESTIMATE 2022/23 £ | REVISED ESTIMATE 2022/23 £ | FORWARD ESTIMATE 2023/24 £ |
|--|-------------------------------------|-------------------------------------|-------------------------------------|
| EXPENDITURE | | | |
| Net Requirements | 176,234,474 | 176,521,474 | 183,643,837 |
| Parish Precepts | 335,366 | 335,366 | 371,631 |
| | 176,569,840 | 176,856,840 | 184,015,468 |
| INCOME | | | |
| Council Tax precept | 86,984,373 | 86,984,373 | 91,390,681 |
| Formula Grant | 21,070,087 | 21,070,087 | 18,628,129 |
| New Homes Bonus | 1,343,780 | 1,343,780 | 27,681 |
| Retained Non-Domestic Rates/Section 31 Grants | 61,111,527 | 61,111,527 | 72,163,648 |
| Collection Fund - Surplus/(Deficit) from previous year | 2,582,793 | 2,582,793 | -64,027 |
| Other Grants | 3,477,280 | 3,477,280 | 1,869,356 |
| | 176,569,840 | 176,569,840 | 184,015,468 |
| BALANCES (UNALLOCATED) | | | |
| Brought Forward | 13,422,724 | 13,422,724 | 13,135,724 |
| Movement in year | 0 | -287,000 | 0 |
| Carried Forward | 13,422,724 | 13,135,724 | 13,135,724 |

Analysis of Budget Variations

ANALYSIS OF BUDGET VARIATIONS

| | £000 |
|--|----------------|
| | |
| BUDGET REQUIREMENT 2022/23 | 176,234 |
| REVISIONS TO GOVERNMENT FUNDING METHODOLOGY | -3,000 |
| CHANGES IN : | |
| (a) Levies | 179 |
| (b) Pensions Costs | -666 |
| (c) Treasury Management Costs | -2,402 |
| (d) Restructuring provision | 1 |
| INFLATION AND DEMAND | 20,009 |
| PORTFOLIO SAVINGS ARISING FROM BUDGET REVIEWS | -9,915 |
| COSTS ARISING FROM IMPLEMENTATION OF THE NATIONAL LIVING WAGE | 3,898 |
| INCOME GENERATION | -572 |
| CONTRIBUTION TO RESERVES | 3,302 |
| USE OF RESERVES TO SUPPORT THE BUDGET | -3,424 |
| BUDGET REQUIREMENT 2023/24 | 183,643 |

Precepts

ST HELENS COUNCIL

JOINT BOARD PRECEPTS

With the introduction of Council Tax under the Local Government Finance Act 1992, the basis for the issue of Precepts reverted back to a property base rather than per capita. Consequently, from April 1st 1993, the Police & Crime Commissioner for Merseyside and Fire & Rescue Service issued precepts by reference to the Council Tax Base (equated number of Band 'D' properties) for each District. Since 2019/20 the Liverpool City Region Combined Authority have issued a precept by reference to the Council Tax Base for each District within the Region.

POLICE AND CRIME COMMISSIONER FOR MERSEYSIDE

The Police and Crime Commissioner for Merseyside has levied a total precept of £97.737m which equates to a Council Tax of £251.97 per Band 'D' equivalent property for 2023/24, an increase of £15 per Band D property on the previous year, with St Helens contributing £13.343m.

BUDGET SUMMARY

| 2022/23 £m | | 2023/24 £m |
|----------------|-------------------------------------|----------------|
| 413.534 | GROSS EXPENDITURE | 433.123 |
| (2.790) | Income | (3.172) |
| (12.424) | Specific Government Grants | (19.863) |
| 398.320 | NET OPERATING EXPENDITURE | 410.088 |
| (2.252) | Contribution from Reserves | (5.204) |
| 396.068 | NET BUDGET REQUIREMENT | 404.884 |
| | Less : | |
| (286.573) | Police General Grant | (287.568) |
| (3.570) | Pensions Grant | (3.570) |
| (14.103) | Local Council Tax Support Grant | (14.103) |
| (1.538) | Legacy Council Tax Freeze Grant | (1.538) |
| (0.472) | Collection Fund (Surplus) / Deficit | (0.368) |
| 89.812 | PRECEPT REQUIREMENT | 97.737 |

MERSEYSIDE FIRE & RESCUE AUTHORITY

The Authority set a budget of £67.921m for 2023/24. St Helens' contribution to expenditure financed by precept is £4.724m, which represents 14% of the total precept. The Council Tax for a Band 'D' property is £88.61 for the period.

BUDGET SUMMARY

| 2022/23 £m | | 2023/24 £m |
|---------------|--|---------------|
| | | |
| 93.688 | GROSS EXPENDITURE | 88.186 |
| (18.313) | Net Contribution from Reserves | (6.317) |
| (13.583) | Income & Specific Grants for Services | (13.948) |
| 61.792 | BUDGET REQUIREMENT | 67.921 |
| 1.616 | Collection Fund Deficit / (Surplus) | (0.301) |
| (31.720) | Government Grant & Business Rate Funding | (33.249) |
| 31.688 | COUNCIL TAX REQUIREMENT | 34.371 |

LIVERPOOL CITY REGION COMBINED AUTHORITY

The Authority set a total precept requirement of £8.058m for 2023/24. St Helens' contribution to expenditure financed by precept is £1.013m. The Council Tax for a Band 'D' property is £19.00 for the period.

BUDGET SUMMARY

| 2022/23 £m | | 2023/24 £m |
|---------------|----------------------------|---------------|
| | | |
| 205.569 | GROSS EXPENDITURE | 231.186 |
| (1.909) | Contribution from Reserves | (4.190) |
| (96.426) | Income & Specific Grants | (116.655) |
| (99.352) | Income from Levy | (102.283) |
| 7.882 | COUNCIL TAX REQUIREMENT | 8.058 |

Portfolio Summaries

PORTFOLIO BUDGET SUMMARIES 2023/24

The following tables analyse portfolio budgets across services and detail the nature of expenditure and income.

- (i) Economy, Business & Skills portfolio
- (ii) Children & Young People portfolio
- (iii) Integrated Care portfolio
- (iv) Wellbeing, Communities & Culture portfolio
- (v) Finance & Governance portfolio
- (vi) Transformation portfolio
- (vii) Environment & Transport portfolio
- (viii) Regeneration & Planning portfolio

Service Analysis – Economy, Business & Skills Portfolio

| Economy, Business & Skills | Allowed Budget 2023/24 £'000 | Allowed Expenditure 2023/24 £'000 | Allowed Income 2023/24 £'000 |
|---|---|--|---|
| Children & Young People Department | | | |
| Adult Community Learning | 31 | 657 | (626) |
| Total Children and Young People Department | 31 | 657 | (626) |
| Place Services Directorate | | | |
| Employment Skills and Initiatives | 0 | 1,033 | (1,033) |
| Place and Economic Delivery | 155 | 155 | 0 |
| Environmental Health | 1,187 | 1,686 | (499) |
| Trading Standards | 584 | 599 | (15) |
| Licensing & Land Charges | (18) | 659 | (677) |
| Place Services Directorate Total | 1,908 | 4,132 | (2,224) |
| Total | 1,939 | 4,789 | (2,850) |

Service Analysis – Children & Young People Portfolio

| Children & Young People | Allowed Budget 2023/24 £'000 | Allowed Expenditure 2023/24 £'000 | Allowed Income 2023/24 £'000 |
|---|---|--|---|
| Children & Young People Department | | | |
| Schools | | | |
| Schools Delegated Budget | 0 | 128,477 | (128,477) |
| Schools Total | 0 | 128,477 | (128,477) |
| Non-Schools | | | |
| Other Expenditure Attributable to Schools | 5,521 | 8,362 | (2,841) |
| Early Years Development (incl. PVI's) | 339 | 8,106 | (7,767) |
| Support for Children with SEND | 2,109 | 9,376 | (7,267) |
| Behaviour Support Services | 52 | 3,906 | (3,854) |
| Home to School/College Transport | 3,665 | 3,760 | (95) |
| Management & Other Support Services | 2,219 | 4,349 | (2,130) |
| Social Care and Commissioning Teams | 12,017 | 12,441 | (424) |
| Children Looked After | 29,184 | 36,048 | (6,864) |
| Child Protection | 1,864 | 2,021 | (157) |
| Children's Centres/Early Help Service | 1,889 | 2,731 | (842) |
| Support for Disabled Children | 1,581 | 1,930 | (349) |
| Family Support Services | 2,853 | 6,792 | (3,939) |
| Management & Other Support Services | 112 | 1,875 | (1,763) |
| Youth Offending Teams | 669 | 1,722 | (1,053) |
| Non-Schools Total | 64,074 | 103,419 | (39,345) |
| Total | 64,074 | 231,896 | (167,822) |

Service Analysis – Integrated Care Portfolio

| Integrated Care | Allowed Budget 2023/24 £'000 | Allowed Expenditure 2023/24 £'000 | Allowed Income 2023/24 £'000 |
|--|---|--|---|
| Integrated Care Services | | | |
| Physical Support - Frail and Elderly | 14,430 | 37,795 | (23,365) |
| Sensory Support | 1,067 | 1,321 | (254) |
| Support with Memory and Cognition | 8,667 | 14,134 | (5,467) |
| Learning Disability Support | 24,140 | 35,894 | (11,754) |
| Mental Health Support | 3,638 | 4,526 | (888) |
| Assistive Equipment and Technology | 1,093 | 4,604 | (3,511) |
| Care Management - Assessment and Review | 7,135 | 10,126 | (2,991) |
| Transport and Generic Services | 0 | 1,513 | (1,513) |
| Management, Commissioning and Support Services | 0 | 5,627 | (5,627) |
| Total | 60,170 | 115,540 | (55,370) |

Service Analysis – Wellbeing, Communities & Culture Portfolio

| Wellbeing, Communities & Culture | Allowed Budget 2023/24 £'000 | Allowed Expenditure 2023/24 £'000 | Allowed Income 2023/24 £'000 |
|---|---|--|---|
| Integrated Care Services | | | |
| Sexual Health | 2,035 | 2,035 | 0 |
| Primary Care | 95 | 95 | 0 |
| Public Health Advice | 647 | 647 | 0 |
| Obesity | 1,143 | 1,143 | 0 |
| Physical Activity | 1,584 | 1,584 | 0 |
| Substance Misuse | 2,793 | 3,986 | (1,193) |
| Stop Smoking Services & Interventions | 590 | 590 | 0 |
| Healthy Child Programme | 4,553 | 4,553 | 0 |
| Miscellaneous Public Health Services | 1,978 | 2,078 | (100) |
| Management & Support Services | 0 | 2,223 | (2,223) |
| Public Health Grant | (15,418) | 0 | (15,418) |
| Public Health Grant-Funded Services | 0 | 18,934 | (18,934) |
| Place Services Directorate | | | |
| Arts Development & Support | 306 | 346 | (40) |
| Archiving | 109 | 219 | (110) |
| Sports Development | (30) | 327 | (357) |
| Indoor Sports & Recreation | 1,836 | 5,715 | (3,879) |
| Outdoor Sports & Recreation | 356 | 503 | (147) |
| Library Services | 2,535 | 2,797 | (262) |
| Tourism and Events | 276 | 303 | (27) |
| Community Safety | 951 | 1,560 | (609) |
| Total Communities & Culture Services | 6,339 | 11,770 | (5,431) |
| Total | 6,339 | 30,704 | (24,365) |

Service Analysis – Finance & Governance Portfolio

| Finance & Governance | Allowed Budget 2023/24 £'000 | Allowed Expenditure 2023/24 £'000 | Allowed Income 2023/24 £'000 |
|--|---|--|---|
| Corporate Services Directorate | | | |
| Local Tax Collection | 1,341 | 1,341 | 0 |
| Emergency Planning | 130 | 130 | 0 |
| Local Welfare Assistance Schemes | 190 | 190 | 0 |
| Grants and Donations | 47 | 50 | (3) |
| Non-Distributed Costs | 1,840 | 1,857 | (17) |
| Finance | 0 | 9,766 | (9,766) |
| Audit and Risk | 0 | 1,209 | (1,209) |
| Coroners Court Services | 270 | 270 | 0 |
| Registration of Births, Deaths & Marriages | 51 | 262 | (211) |
| Democratic Representation & Management | 1,673 | 1,673 | 0 |
| Elections | 422 | 425 | (3) |
| Human Resources | 0 | 2,798 | (2,798) |
| Legal Services | 0 | 1,941 | (1,941) |
| Governance & Administration | 0 | 281 | (281) |
| Housing Benefit Administration | 537 | 44,151 | (43,614) |
| Total | 6,501 | 66,344 | (59,843) |

Service Analysis – Transformation Portfolio

| Transformation | Allowed Budget 2023/24 £'000 | Allowed Expenditure 2023/24 £'000 | Allowed Income 2023/24 £'000 |
|---------------------------------------|---|--|---|
| Corporate Services Directorate | | | |
| Corporate Management | 1,472 | 1,472 | 0 |
| I.T. | 0 | 9,428 | (9,428) |
| Press and Public Affairs | 0 | 1,289 | (1,289) |
| Policy Development | 0 | 2,345 | (2,345) |
| Organisational Development | 0 | 1,180 | (1,180) |
| Other Services | 0 | 129 | (129) |
| Total | 1,472 | 15,843 | (14,371) |

Service Analysis – Environment & Transport Portfolio

| Environment & Transport | Allowed Budget 2023/24 £'000 | Allowed Expenditure 2023/24 £'000 | Allowed Income 2023/24 £'000 |
|------------------------------------|---|--|---|
| Place Services Directorate | | | |
| Parks & Open Spaces | 2,274 | 2,477 | (203) |
| Street Cleansing | 1,798 | 1,977 | (179) |
| Cemetery and Crematorium | (609) | 2,015 | (2,624) |
| Waste Collection | 2,383 | 3,059 | (676) |
| Recycling | 3,822 | 6,455 | (2,633) |
| Climate Change | 27 | 52 | (25) |
| Parking Services | 266 | 1,330 | (1,064) |
| Highways Maintenance | 9,197 | 11,385 | (2,188) |
| Street Lighting | 2,711 | 2,869 | (158) |
| Traffic Management & Road Safety | 606 | 783 | (177) |
| Direct Services | (37) | 20,343 | (20,380) |
| Management & Support Services | 0 | 1,830 | (1,830) |
| Councillor Improvement Fund | 100 | 100 | 0 |
| Total | 22,538 | 54,675 | (32,137) |

Service Analysis - Regeneration & Planning Portfolio

| Regeneration & Planning | Allowed Budget 2023/24 £'000 | Allowed Expenditure 2023/24 £'000 | Allowed Income 2023/24 £'000 |
|---|---|--|---|
| Place Services Directorate | | | |
| Building Control | 367 | 733 | (366) |
| Development Control | 630 | 1,604 | (974) |
| Planning Policy | 501 | 676 | (175) |
| Estates - Industrial & Commercial Premises (including Town Centre) | 1,436 | 8,046 | (6,610) |
| Market Undertakings | 710 | 1,073 | (363) |
| Economic Development | 34 | 159 | (125) |
| Management & Support Services | 0 | 609 | (609) |
| Growth Delivering Prosperity | 791 | 791 | 0 |
| Transport Planning, Policy & Strategy | 787 | 787 | 0 |
| Building Support Services | 0 | 8,360 | (8,360) |
| Estates Management | 0 | 1,493 | (1,493) |
| Housing Services | 1,233 | 3,333 | (2,100) |
| Homelessness | 356 | 1,263 | (907) |
| Supporting People | 5,219 | 5,219 | 0 |
| Total | 12,064 | 34,146 | (22,082) |

PRIORITY-BASED BUDGET SUMMARIES 2023-2024

The following tables analyse priority-based budgets across services and detail the nature of expenditure and income.

- (i) Priority 1 – Ensure children and young people have a positive start in life
- (ii) Priority 2 – Promote good health, independence and care across our communities
- (iii) Priority 3 – Create safe and strong communities for our residents
- (iv) Priority 4 – Support a strong, diverse and well-connected local economy
- (v) Priority 5 – Create a green, thriving and vibrant place to be proud of
- (vi) Priority 6 – Be a modern, efficient and effective council

Priority 1 – Ensure children and young people have a positive start in life

| | Allowed Budget 2023/24 £'000 | Allowed Expenditure 2023/24 £'000 | Allowed Income 2023/24 £'000 |
|---|---|--|---|
| Schools Delegated Budgets | 0 | 128,477 | (128,477) |
| Total Schools | 0 | 128,477 | (128,477) |
| Child Protection | 1,864 | 2,021 | (157) |
| Children Looked After | 29,184 | 36,048 | (6,864) |
| Children's Centres / Early Help Service | 1,889 | 2,731 | (842) |
| Early Years Development (incl. PVIs) | 339 | 8,106 | (7,767) |
| Family Support Services | 2,853 | 6,792 | (3,939) |
| Home to School Transport | 3,665 | 3,760 | (95) |
| Management & Other Support Services | 2,331 | 6,224 | (3,893) |
| Other Expenditure Attributable to Schools | 5,521 | 8,362 | (2,841) |
| Behaviour Support Services | 52 | 3,906 | (3,854) |
| Social Care & Commissioning Teams | 12,017 | 12,441 | (424) |
| Support for Children with SEND | 2,109 | 9,376 | (7,267) |
| Support for Disabled Children | 1,581 | 1,930 | (349) |
| Youth Offending Teams | 669 | 1,722 | (1,053) |
| Total Non-Schools | 64,074 | 103,419 | (39,345) |
| Total | 64,074 | 231,896 | (167,822) |

Priority 2 – Promote good health, independence and care across our communities

| | Allowed Budget 2023/24 £'000 | Allowed Expenditure 2023/24 £'000 | Allowed Income 2023/24 £'000 |
|--|---|--|---|
| Assistive Equipment and Technology | 1,093 | 4,604 | (3,511) |
| Care Management - Assessment and Review | 7,135 | 10,126 | (2,991) |
| Healthy Child Programme | 4,553 | 4,553 | 0 |
| Learning Disability Support | 24,140 | 35,894 | (11,754) |
| Management, Commissioning and Support Services | 0 | 7,850 | (7,850) |
| Mental Health Support | 3,638 | 4,526 | (888) |
| Miscellaneous Public Health Services | 1,978 | 2,078 | (100) |
| Obesity | 1,143 | 1,143 | 0 |
| Physical Activity | 1,584 | 1,584 | 0 |
| Physical Support - Frail and Elderly | 14,430 | 37,795 | (23,365) |
| Primary Care | 95 | 95 | 0 |
| Public Health Advice | 647 | 647 | 0 |
| Public Health Grant | (15,418) | 0 | (15,418) |
| Sensory Support | 1,067 | 1,321 | (254) |
| Sexual Health | 2,035 | 2,035 | 0 |
| Stop Smoking Services & Interventions | 590 | 590 | 0 |
| Substance Misuse | 2,793 | 3,986 | (1,193) |
| Support with Memory and Cognition | 8,667 | 14,134 | (5,467) |
| Transport and Generic Services | 0 | 1,513 | (1,513) |
| Total | 60,170 | 134,474 | (74,304) |

Priority 3 – Create safe and strong communities for our residents

| | Allowed Budget 2023/24 £'000 | Allowed Expenditure 2023/24 £'000 | Allowed Income 2023/24 £'000 |
|---------------------------------|---|--|---|
| Community Safety | 951 | 1,560 | (609) |
| Environmental Health | 1,187 | 1,686 | (499) |
| Homelessness | 356 | 1,263 | (907) |
| Housing Benefits Administration | 537 | 44,151 | (43,614) |
| Housing Services | 1,233 | 3,333 | (2,100) |
| Licensing & Land Charges | (18) | 659 | (677) |
| Supporting People | 5,219 | 5,219 | 0 |
| Trading Standards | 584 | 599 | (15) |
| Total | 10,049 | 58,470 | (48,421) |

Priority 4 – Support a strong, diverse and well-connected local economy

| | Allowed Budget 2023/24 £'000 | Allowed Expenditure 2023/24 £'000 | Allowed Income 2023/24 £'000 |
|---|---|--|---|
| Adult & Community Learning | 31 | 657 | (626) |
| Building Control | 367 | 733 | (366) |
| Development Control | 630 | 1,604 | (974) |
| Economic Development | 189 | 314 | (125) |
| Employment & Skills Initiatives | 0 | 1,033 | (1,033) |
| Estates – Industrial & Commercial Premises (including Town Centre) | 1,436 | 8,046 | (6,610) |
| Growth Delivering Prosperity | 791 | 791 | 0 |
| Management & Support Services | 0 | 609 | (609) |
| Market Undertakings | 710 | 1,073 | (363) |
| Parking Services | 266 | 1,330 | (1,064) |
| Planning Policy | 501 | 676 | (175) |
| Transport Planning, Policy & Strategy | 787 | 787 | 0 |
| Total | 5,708 | 17,653 | (11,945) |

Priority 5 – Create a green, thriving and vibrant place to be proud of

| | Allowed Budget 2023/24 £'000 | Allowed Expenditure 2023/24 £'000 | Allowed Income 2023/24 £'000 |
|----------------------------------|---|--|---|
| Archiving | 109 | 219 | (110) |
| Arts Development and Support | 306 | 346 | (40) |
| Climate Change | 27 | 52 | (25) |
| Direct Services | (37) | 20,343 | (20,380) |
| Highways Maintenance | 9,197 | 11,385 | (2,188) |
| Indoor Sports & Recreation | 1,836 | 5,715 | (3,879) |
| Library Services | 2,535 | 2,797 | (262) |
| Management & Support Services | 0 | 1,830 | (1,830) |
| Outdoor Sports & Recreation | 356 | 503 | (147) |
| Parks & Open Spaces | 2,274 | 2,477 | (203) |
| Recycling | 3,822 | 6,455 | (2,633) |
| Sports Development | (30) | 327 | (357) |
| Street Cleansing | 1,798 | 1,977 | (179) |
| Street Lighting | 2,711 | 2,869 | (158) |
| Tourism & Events | 276 | 303 | (27) |
| Traffic Management & Road Safety | 606 | 783 | (177) |
| Waste Collection | 2,383 | 3,059 | (676) |
| Total | 28,169 | 61,440 | (33,271) |

Priority 6 – Be a modern, efficient and effective Council

| | Allowed Budget 2023/24 £'000 | Allowed Expenditure 2023/24 £'000 | Allowed Income 2023/24 £'000 |
|---|---|--|---|
| Audit and Risk | 0 | 1,209 | (1,209) |
| Building Support Services | 0 | 8,360 | (8,360) |
| Estates Management | 0 | 1,493 | (1,493) |
| Cemetery and Crematorium | (609) | 2,015 | (2,624) |
| Coroners Court Services | 270 | 270 | 0 |
| Corporate Management | 1,472 | 1,472 | 0 |
| Councillor Improvement Fund | 100 | 100 | 0 |
| Democratic Representation & Management | 1,673 | 1,673 | 0 |
| Elections | 422 | 425 | (3) |
| Emergency Planning | 130 | 130 | 0 |
| Finance | 0 | 9,766 | (9,766) |
| Governance & Administration | 0 | 281 | (281) |
| Grants & Donations | 47 | 50 | (3) |
| Human Resources | 0 | 2,798 | (2,798) |
| IT | 0 | 9,428 | (9,428) |
| Legal Services | 0 | 1,941 | (1,941) |
| Local Tax Collection | 1,341 | 1,341 | 0 |
| Local Welfare Assistance Schemes | 190 | 190 | 0 |
| Non-Distributed Costs | 1,840 | 1,857 | (17) |
| Organisational Development | 0 | 1,180 | (1,180) |
| Policy Development | 0 | 2,345 | (2,345) |
| Press and Public Affairs | 0 | 1,289 | (1,289) |
| Registrar of Births, Deaths and Marriages | 51 | 262 | (211) |
| Other Services | 0 | 129 | (129) |
| Total | 6,927 | 50,004 | (43,077) |

Workforce Statistics

| | 2023-24 ALLOWED ESTIMATE | | | 2022-23 ALLOWED ESTIMATE | | | Variance | | |
|--|--------------------------|-------------|----------------------|--------------------------|-------------|----------------------|------------|-------------|----------------------|
| | FULL TIME | PART TIME | FULL TIME EQUIVALENT | FULL TIME | PART TIME | FULL TIME EQUIVALENT | FULL TIME | PART TIME | FULL TIME EQUIVALENT |
| ECONOMY, BUSINESS AND SKILLS | | | | | | | | | |
| SERVICES TO YOUNG PEOPLE AND OTHER COMMUNITY LEARNERS | | | | | | | | | |
| ADULT AND COMMUNITY LEARNING | 4.0 | 16.0 | 14.66 | 4.0 | 20.0 | 12.69 | 0.0 | -4.0 | 1.97 |
| ENVIRONMENTAL SERVICES | | | | | | | | | |
| TRADING STANDARDS | 6.0 | 4.0 | 7.60 | 7.0 | 3.0 | 8.20 | -1.0 | 1.0 | -0.60 |
| ENVIRONMENTAL HEALTH | 21.0 | 4.0 | 23.40 | 22.0 | 3.0 | 24.80 | -1.0 | 1.0 | -1.40 |
| LICENSING | 5.0 | 6.0 | 12.55 | 3.0 | 6.0 | 9.55 | 2.0 | 0.0 | 3.00 |
| CENTRAL SERVICES TO THE PUBLIC | | | | | | | | | |
| LOCAL LAND CHARGES | 0.0 | 6.0 | 0.45 | 0.0 | 6.0 | 0.45 | 0.0 | 0.0 | 0.00 |
| PLANNING AND DEVELOPMENT SERVICES | | | | | | | | | |
| ECONOMIC DEVELOPMENT | 3.0 | 0.0 | 3.00 | 3.0 | 0.0 | 3.00 | 0.0 | 0.0 | 0.00 |
| TOTAL ECONOMY, BUSINESS AND SKILLS | 39.0 | 36.0 | 61.7 | 39.0 | 38.0 | 58.7 | 0.0 | -2.0 | 3.0 |

| | 2023-24 ALLOWED ESTIMATE | | | 2022-23 ALLOWED ESTIMATE | | | Variance | | |
|--|--------------------------|---------------|----------------------|--------------------------|---------------|----------------------|-------------|--------------|----------------------|
| | FULL TIME | PART TIME | FULL TIME EQUIVALENT | FULL TIME | PART TIME | FULL TIME EQUIVALENT | FULL TIME | PART TIME | FULL TIME EQUIVALENT |
| CHILDREN & YOUNG PEOPLE | | | | | | | | | |
| EARLY YEARS | | | | | | | | | |
| NURSERY - DELEGATED AND DEVOLVED FUNDS | 2.0 | 10.0 | 8.93 | 3.0 | 9.0 | 9.61 | -1.0 | 1.0 | -0.68 |
| PRIVATE VOLUNTARY AND INDEPENDENT PROVIDERS | 4.0 | 2.0 | 5.49 | 4.0 | 2.0 | 5.49 | 0.0 | 0.0 | 0.00 |
| CHILDREN'S CENTRES | 44.0 | 12.5 | 52.44 | 39.0 | 16.0 | 47.90 | 5.0 | -3.5 | 4.54 |
| PRIMARY SCHOOLS | | | | | | | | | |
| PRIMARY - DELEGATED AND DEVOLVED FUNDS | 676.0 | 2,175.0 | 1,755.61 | 599.0 | 1948.0 | 1543.40 | 77.0 | 227.0 | 212.21 |
| SECONDARY SCHOOLS | | | | | | | | | |
| SECONDARY - DELEGATED AND DEVOLVED FUNDS | 273.0 | 239.0 | 438.19 | 282.0 | 252.0 | 451.87 | -9.0 | -13.0 | -13.68 |
| SPECIAL SCHOOLS | | | | | | | | | |
| SPECIAL - DELEGATED AND DEVOLVED FUNDS | 89.0 | 197.0 | 226.86 | 67.0 | 183.0 | 197.74 | 22.0 | 14.0 | 29.12 |
| SERVICES TO YOUNG PEOPLE AND OTHER COMMUNITY LEARNERS | | | | | | | | | |
| OTHER SERVICES TO YOUNG PEOPLE - LIFELONG LEARNING | 3.0 | 0.0 | 3.00 | 2.0 | 0.0 | 2.00 | 1.0 | 0.0 | 1.00 |
| OTHER SERVICES TO YOUNG PEOPLE - EARLY YEARS | 1.0 | 3.0 | 2.71 | 0.0 | 0.0 | 0.00 | 1.0 | 3.0 | 2.71 |
| OTHER STRATEGIC FUNCTIONS | | | | | | | | | |
| SPECIAL EDUCATION | 46.0 | 37.0 | 70.1 | 47.0 | 38.0 | 71.06 | -1.0 | -1.0 | -0.96 |
| LEARNER SUPPORT | 41.0 | 71.0 | 84.78 | 42.0 | 67.0 | 84.40 | -1.0 | 4.0 | 0.38 |
| ACCESS | 9.0 | 2.0 | 10.00 | 9.0 | 2.0 | 10.00 | 0.0 | 0.0 | 0.00 |
| MUSIC SERVICE | 2.0 | 24.0 | 11.89 | 2.0 | 24.0 | 11.45 | 0.0 | 0.0 | 0.44 |
| CHILDREN'S SOCIAL CARE - SERVICE STRATEGY | | | | | | | | | |
| CENTRAL COMMISSIONING FUNCTION | 6.0 | 0.0 | 6.00 | 5.0 | 2.0 | 6.06 | 1.0 | -2.0 | -0.06 |
| COMMISSIONING AND SOCIAL WORK | | | | | | | | | |
| COMMISSIONING AND SOCIAL WORK | 203.0 | 23.0 | 214.78 | 177.0 | 28.0 | 191.38 | 26.0 | -5.0 | 23.40 |
| CHILDREN LOOKED AFTER | | | | | | | | | |
| RESIDENTIAL CARE | 9.0 | 2.0 | 10.00 | 26.0 | 7.0 | 30.12 | -17.0 | -5.0 | -20.12 |
| FOSTERING SERVICES | 12.0 | 7.0 | 15.90 | 12.0 | 7.0 | 15.90 | 0.0 | 0.0 | 0.00 |
| ADOPTION SERVICES | 4.0 | 4.0 | 7.00 | 8.0 | 9.0 | 13.50 | -4.0 | -5.0 | -6.50 |
| FAMILY SUPPORT SERVICES | | | | | | | | | |
| OTHER FAMILY SUPPORT SERVICES | 37.0 | 11.0 | 42.68 | 43.0 | 8.0 | 47.00 | -6.0 | 3.0 | -4.32 |
| SHORT BREAKS FOR DISABLED CHILDREN | 6.0 | 29.0 | 19.95 | 6.0 | 29.0 | 19.95 | 0.0 | 0.0 | 0.00 |
| YOUTH JUSTICE | | | | | | | | | |
| YOUTH OFFENDER TEAMS | 17.0 | 6.0 | 21.27 | 17.0 | 6.0 | 20.27 | 0.0 | 0.0 | 1.00 |
| CHILDREN AND YOUNG PEOPLE'S SAFETY | | | | | | | | | |
| LA FUNCTIONS IN RELATION TO CHILD PROTECTION | 19.0 | 5.0 | 21.90 | 25.0 | 5.0 | 27.70 | -20.0 | 0.0 | -5.80 |
| LOCAL SAFEGUARDING CHILDREN BOARD | 4.0 | 0.0 | 4.00 | 4.0 | 0.0 | 4.00 | 0.0 | 0.0 | 0.00 |
| MANAGEMENT AND SUPPORT SERVICE COSTS | | | | | | | | | |
| DIRECTORATE - EARLY YEARS/YOUNG PEOPLE'S SERVICES | 8.0 | 0.0 | 8.00 | 8.0 | 0.0 | 8.00 | 0.0 | 0.0 | 0.00 |
| DIRECTORATE - SCHOOLS AND LIFELONG LEARNING | 4.0 | 0.0 | 4.00 | 3.0 | 2.0 | 4.00 | 1.0 | -2.0 | 0.00 |
| ADMIN SERVICES AND DEPARTMENTAL SUPPORT | 3.0 | 0.0 | 3.00 | 4.0 | 0.0 | 4.00 | -1.0 | 0.0 | -1.00 |
| TOTAL CHILDREN & YOUNG PEOPLE | 1522.0 | 2859.5 | 3048.5 | 1434.0 | 2644.0 | 2826.8 | 74.0 | 215.5 | 221.7 |

| | 2023-24 ALLOWED ESTIMATE | | | 2022-23 ALLOWED ESTIMATE | | | Variance | | |
|---|--------------------------|--------------|----------------------|--------------------------|--------------|----------------------|-------------|-------------|----------------------|
| | FULL TIME | PART TIME | FULL TIME EQUIVALENT | FULL TIME | PART TIME | FULL TIME EQUIVALENT | FULL TIME | PART TIME | FULL TIME EQUIVALENT |
| INTEGRATED CARE AND HEALTH | | | | | | | | | |
| PHYSICAL SUPPORT | | | | | | | | | |
| REABLEMENT SERVICES - PS | 4.0 | 124.0 | 85.04 | 4.0 | 124.0 | 85.10 | 0.0 | 0.0 | -0.06 |
| SUPPORT WITH MEMORY AND COGNITION | | | | | | | | | |
| DAY CARE - SMC | 5.0 | 19.0 | 17.90 | 5.0 | 20.0 | 18.00 | 0.0 | -1.0 | -0.10 |
| LEARNING DISABILITY SUPPORT | | | | | | | | | |
| SUPPORTED LIVING - LD | 19.0 | 117.0 | 95.56 | 17.0 | 122.0 | 95.70 | 2.0 | -5.0 | -0.14 |
| DAY CARE - LD | 16.0 | 58.0 | 54.55 | 14.0 | 60.0 | 55.40 | 2.0 | -2.0 | -0.85 |
| MENTAL HEALTH SUPPORT | | | | | | | | | |
| REABLEMENT SERVICES - MH | 5.0 | 1.0 | 5.81 | 5.0 | 1.0 | 5.81 | 0.0 | 0.0 | 0.00 |
| ASSISTIVE EQUIPMENT AND TECHNOLOGY | | | | | | | | | |
| OCCUPATIONAL THERAPY | 23.0 | 4.0 | 26.35 | 23.0 | 4.0 | 26.35 | 0.0 | 0.0 | 0.00 |
| CARELINE | 20.0 | 8.0 | 23.71 | 16.0 | 6.0 | 19.55 | 4.0 | 2.0 | 4.16 |
| ASSESSMENT AND CARE MANAGEMENT | | | | | | | | | |
| CARE MANAGEMENT TEAMS | 147.0 | 32.0 | 165.93 | 154.0 | 26.0 | 168.70 | -7.0 | 6.0 | -2.77 |
| GENERIC SERVICES | | | | | | | | | |
| TRANSPORT | 9.0 | 20.0 | 23.02 | 8.0 | 21.0 | 23.00 | 1.0 | -1.0 | 0.02 |
| COMMISSIONING AND SERVICE DELIVERY | | | | | | | | | |
| DIRECTORATE | 4.0 | 0.0 | 4.00 | 6.0 | 1.0 | 6.40 | -2.0 | -1.0 | -2.40 |
| COMMISSIONING AND BUSINESS SUPPORT | 45.0 | 8.0 | 49.45 | 46.0 | 7.0 | 49.50 | -1.0 | 1.0 | -0.05 |
| TOTAL INTEGRATED CARE AND HEALTH | 297.0 | 391.0 | 551.3 | 298.0 | 392.0 | 553.5 | -1.0 | -1.0 | -2.2 |

| | 2023-24 ALLOWED ESTIMATE | | | 2022-23 ALLOWED ESTIMATE | | | Variance | | |
|---|--------------------------|------------|----------------------|--------------------------|------------|----------------------|------------|------------|----------------------|
| | FULL TIME | PART TIME | FULL TIME EQUIVALENT | FULL TIME | PART TIME | FULL TIME EQUIVALENT | FULL TIME | PART TIME | FULL TIME EQUIVALENT |
| INTEGRATED CARE AND HEALTH POOLED BUDGET | | | | | | | | | |
| ASSESSMENT AND CARE MANAGEMENT | | | | | | | | | |
| CARE MANAGEMENT TEAMS | 9.0 | 0.0 | 9.00 | 9.0 | 0.0 | 9.00 | 0.0 | 0.0 | 0.00 |
| TOTAL INTEGRATED CARE AND HEALTH POOLED BUDGET | 9.0 | 0.0 | 9.0 | 9.0 | 0.0 | 9.0 | 0.0 | 0.0 | 0.0 |

| | 2023-24 ALLOWED ESTIMATE | | | 2022-23 ALLOWED ESTIMATE | | | Variance | | |
|---|--------------------------|--------------|----------------------|--------------------------|--------------|----------------------|------------|------------|----------------------|
| | FULL TIME | PART TIME | FULL TIME EQUIVALENT | FULL TIME | PART TIME | FULL TIME EQUIVALENT | FULL TIME | PART TIME | FULL TIME EQUIVALENT |
| WELLBEING, COMMUNITIES AND CULTURE | | | | | | | | | |
| SUBSTANCE MISUSE | | | | | | | | | |
| SUBSTANCE MISUSE - YOUTH | 9.0 | 1.0 | 9.60 | 5.0 | 1.0 | 5.60 | 4.0 | 0.0 | 4.00 |
| CHILDREN 0-19 PUBLIC HEALTH PROGRAMMES | | | | | | | | | |
| HEALTHY CHILD PROGRAMME | 0.0 | 0.0 | 0.00 | 2.0 | 0.0 | 2.00 | -2.0 | 0.0 | -2.00 |
| MISCELLANEOUS PUBLIC HEALTH SERVICES | | | | | | | | | |
| HEALTH AT WORK | 0.0 | 0.0 | 0.00 | 0.0 | 1.0 | 0.49 | 0.0 | -1.0 | -0.49 |
| PUBLIC MENTAL HEALTH | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 | 0.00 |
| MANAGEMENT AND SUPPORT SERVICES | | | | | | | | | |
| DIRECTORATE | 1.0 | 0.0 | 1.00 | 1.0 | 0.0 | 1.00 | 0.0 | 0.0 | 0.00 |
| COMMISSIONING | 12.0 | 4.0 | 11.43 | 8.0 | 1.0 | 8.61 | 4.0 | 3.0 | 2.82 |
| CULTURE AND HERITAGE | | | | | | | | | |
| ARTS DEVELOPMENT AND SUPPORT | 0.0 | 1.0 | 0.86 | 0.0 | 1.0 | 0.86 | 0.0 | 0.0 | 0.00 |
| TOURISM AND EVENTS | 2.0 | 0.0 | 2.00 | 2.0 | 0.0 | 2.00 | 0.0 | 0.0 | 0.00 |
| RECREATION AND SPORT | | | | | | | | | |
| SPORTS DEVELOPMENT | 4.0 | 6.0 | 5.44 | 5.0 | 6.0 | 7.46 | -1.0 | 0.0 | -2.02 |
| INDOOR SPORTS AND RECREATION FACILITIES | 39.0 | 98.0 | 71.35 | 39.0 | 93.0 | 70.76 | 0.0 | 5.0 | 0.59 |
| OUTDOOR SPORTS AND RECREATION FACILITIES | 0.0 | 10.0 | 2.87 | 0.0 | 10.0 | 2.87 | 0.0 | 0.0 | 0.00 |
| LIBRARY SERVICE | | | | | | | | | |
| LIBRARY BUILDINGS | 23.0 | 45.0 | 51.08 | 19.0 | 43.0 | 45.81 | 4.0 | 2.0 | 5.27 |
| MOBILE AND HOUSEBOUND LIBRARY SERVICE | 1.0 | 0.0 | 1.00 | 2.0 | 2.0 | 3.08 | -1.0 | -2.0 | -2.08 |
| ENVIRONMENTAL SERVICES | | | | | | | | | |
| COMMUNITY SAFETY (CRIME REDUCTION) | 8.0 | 1.0 | 8.60 | 8.0 | 1.0 | 8.60 | 0.0 | 0.0 | 0.00 |
| TOTAL WELLBEING, COMMUNITIES AND CULTURE | 91.0 | 165.0 | 156.6 | 83.0 | 158.0 | 150.5 | 8.0 | 7.0 | 6.1 |

| | 2023-24 ALLOWED ESTIMATE | | | 2022-23 ALLOWED ESTIMATE | | | Variance | | |
|---|--------------------------|-------------|----------------------|--------------------------|-------------|----------------------|------------|-------------|----------------------|
| | FULL TIME | PART TIME | FULL TIME EQUIVALENT | FULL TIME | PART TIME | FULL TIME EQUIVALENT | FULL TIME | PART TIME | FULL TIME EQUIVALENT |
| FINANCE & GOVERNANCE | | | | | | | | | |
| CORPORATE AND DEMOCRATIC CORE | | | | | | | | | |
| DEMOCRATIC REPRESENTATION AND MANAGEMENT | 4.0 | 0.0 | 4.00 | 4.0 | 0.0 | 4.00 | 0.0 | 0.0 | 0.00 |
| CENTRAL SERVICES TO THE PUBLIC | | | | | | | | | |
| LOCAL TAX COLLECTION | 0.0 | 0.0 | 0.00 | 24.0 | 4.0 | 26.95 | -24.0 | -4.0 | -26.95 |
| REGISTRAR OF BIRTHS, DEATHS AND MARRIAGES | 2.0 | 3.0 | 3.74 | 2.0 | 3.0 | 3.74 | 0.0 | 0.0 | 0.00 |
| EMERGENCY PLANNING | 1.0 | 0.0 | 1.00 | 1.0 | 0.0 | 1.00 | 0.0 | 0.0 | 0.00 |
| MANAGEMENT AND SUPPORT SERVICES - FINANCE | | | | | | | | | |
| DIRECTORATE | 6.0 | 0.0 | 6.00 | 5.0 | 0.0 | 5.00 | 1.0 | 0.0 | 1.00 |
| ACCOUNTANCY AND BUSINESS SUPPORT | 48.0 | 5.0 | 50.78 | 47.0 | 5.0 | 50.08 | 1.0 | -3.0 | 0.70 |
| INCOME SECTION | 5.0 | 2.0 | 6.00 | 7.0 | 1.0 | 7.50 | -2.0 | 0.0 | -1.50 |
| ACCOUNTS PAYABLE | 6.0 | 1.0 | 6.59 | 6.0 | 1.0 | 6.59 | 0.0 | 0.0 | 0.00 |
| AUDIT & RISK | 16.0 | 0.0 | 16.00 | 6.0 | 0.0 | 6.00 | 10.0 | 0.0 | 10.00 |
| CORPORATE PROCUREMENT | 13.0 | 0.0 | 13.00 | 10.0 | 0.0 | 10.00 | 3.0 | 0.0 | 3.00 |
| BENEFITS ADMINISTRATION | 41.0 | 7.0 | 45.48 | 21.0 | 3.0 | 22.53 | 20.0 | 4.0 | 22.95 |
| REVENUES AND BENEFITS & COUNCIL TAX | 2.0 | 0.0 | 2.00 | 2.0 | 0.0 | 2.00 | 0.0 | 0.0 | 0.00 |
| SCRUTINY | 2.0 | 0.0 | 2.00 | 2.0 | 0.0 | 2.00 | 0.0 | 0.0 | 0.00 |
| HEALTH AND SAFETY | 0.0 | 0.0 | 0.00 | 5.0 | 0.0 | 5.00 | -5.0 | 0.0 | -5.00 |
| MANAGEMENT AND SUPPORT SERVICES - H.R. | | | | | | | | | |
| MANAGEMENT | 7.0 | 0.0 | 7.00 | 7.0 | 0.0 | 7.00 | 0.0 | 0.0 | 0.00 |
| PAYROLL | 7.0 | 0.0 | 7.00 | 5.0 | 0.0 | 5.00 | 2.0 | 0.0 | 2.00 |
| PERSONNEL | 25.0 | 3.0 | 27.49 | 30.0 | 6.0 | 34.13 | -5.0 | -3.0 | -6.64 |
| MANAGEMENT AND SUPPORT SERVICES - LEGAL | | | | | | | | | |
| LEGAL SERVICES | 24.0 | 5.0 | 27.29 | 18.0 | 6.0 | 21.89 | 6.0 | -1.0 | 5.40 |
| MANAGEMENT AND SUPPORT SERVICES - GOVERNANCE | | | | | | | | | |
| ADMINISTRATIVE SERVICES | 3.0 | 3.0 | 4.70 | 2.0 | 3.0 | 3.70 | 1.0 | 0.0 | 1.00 |
| TOTAL FINANCE & GOVERNANCE | 212.0 | 29.0 | 230.1 | 204.0 | 32.0 | 224.1 | 8.0 | -7.0 | 6.0 |

| | 2023-24 ALLOWED ESTIMATE | | | 2022-23 ALLOWED ESTIMATE | | | Variance | | |
|--|--------------------------|-------------|----------------------|--------------------------|-------------|----------------------|------------|--------------|----------------------|
| | FULL TIME | PART TIME | FULL TIME EQUIVALENT | FULL TIME | PART TIME | FULL TIME EQUIVALENT | FULL TIME | PART TIME | FULL TIME EQUIVALENT |
| TRANSFORMATION | | | | | | | | | |
| CORPORATE AND DEMOCRATIC CORE | | | | | | | | | |
| CORPORATE MANAGEMENT | 1.0 | 0.0 | 1.00 | 2.0 | 0.0 | 2.00 | -1.0 | 0.0 | -1.00 |
| MANAGEMENT AND SUPPORT SERVICES - FINANCE | | | | | | | | | |
| BUSINESS I.T. | 82.0 | 3.0 | 84.16 | 84.0 | 5.0 | 87.44 | -2.0 | -2.0 | -3.28 |
| CONTACT CENTRE | 28.0 | 12.0 | 35.46 | 27.0 | 12.0 | 33.96 | 1.0 | 0.0 | 1.50 |
| BLUE BADGES | 2.0 | 0.0 | 2.00 | 2.0 | 0.0 | 2.00 | 0.0 | 0.0 | 0.00 |
| MANAGEMENT AND SUPPORT SERVICES - H.R. | | | | | | | | | |
| CORPORATE TRAINING | 10.0 | 4.0 | 12.20 | 11.0 | 2.0 | 12.17 | -1.0 | 2.0 | 0.03 |
| MANAGEMENT AND SUPPORT SERVICES - OTHER | | | | | | | | | |
| COMMUNICATIONS | 21.0 | 1.0 | 21.50 | 17.0 | 7.0 | 18.55 | 4.0 | -6.0 | 2.95 |
| POLICY DEVELOPMENT | 34.0 | 2.0 | 34.62 | 33.0 | 8.0 | 37.43 | 1.0 | -6.0 | -2.81 |
| TOTAL TRANSFORMATION | 178.0 | 22.0 | 190.9 | 176.0 | 34.0 | 193.6 | 2.0 | -12.0 | -2.6 |

| | 2023-24 ALLOWED ESTIMATE | | | 2022-23 ALLOWED ESTIMATE | | | Variance | | |
|---|--------------------------|--------------|----------------------|--------------------------|--------------|----------------------|-------------|--------------|----------------------|
| | FULL TIME | PART TIME | FULL TIME EQUIVALENT | FULL TIME | PART TIME | FULL TIME EQUIVALENT | FULL TIME | PART TIME | FULL TIME EQUIVALENT |
| ENVIRONMENT & TRANSPORT | | | | | | | | | |
| HIGHWAYS AND TRANSPORT SERVICES | | | | | | | | | |
| PARKING SERVICES | 3.0 | 0.0 | 3.00 | 4.0 | 0.0 | 4.00 | -1.0 | 0.0 | -1.00 |
| ENVIRONMENTAL SERVICES | | | | | | | | | |
| CEMETERIES | 7.0 | 2.0 | 8.00 | 7.0 | 2.0 | 8.00 | 0.0 | 0.0 | 0.00 |
| CREMATORIUM | 3.0 | 3.0 | 4.50 | 5.0 | 3.0 | 6.50 | -2.0 | 0.0 | -2.00 |
| WASTE COLLECTION | 34.0 | 6.0 | 35.75 | 34.0 | 6.0 | 35.75 | 0.0 | 0.0 | 0.00 |
| RECYCLING | 64.0 | 39.0 | 89.21 | 64.0 | 39.0 | 88.11 | 0.0 | 0.0 | 1.10 |
| STREET CLEANSING | 36.0 | 6.0 | 38.27 | 34.0 | 7.0 | 36.54 | 2.0 | -1.0 | 1.73 |
| TRADE WASTE | 2.0 | 0.0 | 2.00 | 2.0 | 0.0 | 2.00 | 0.0 | 0.0 | 0.00 |
| HIGHWAYS ROADS AND TRANSPORT SERVICES | | | | | | | | | |
| STRUCTURAL MAINTENANCE | 9.0 | 1.0 | 9.20 | 8.0 | 1.0 | 8.20 | 1.0 | 0.0 | 1.00 |
| ENVIRONMENTAL SAFETY AND ROUTINE MAINTENANCE | 30.0 | 2.0 | 31.29 | 32.0 | 2.0 | 33.29 | -2.0 | 0.0 | -2.00 |
| STREET LIGHTING | 2.0 | 1.0 | 2.20 | 1.0 | 1.0 | 1.20 | 1.0 | 0.0 | 1.00 |
| WINTER SERVICE | 0.0 | 1.0 | 0.11 | 0.0 | 1.0 | 0.11 | 0.0 | 0.0 | 0.00 |
| TRAFFIC MANAGEMENT AND ROAD SAFETY | 7.0 | 2.0 | 7.95 | 7.0 | 1.0 | 7.20 | 0.0 | 1.0 | 0.75 |
| CULTURAL AND RELATED SERVICES | | | | | | | | | |
| PARKS AND OPEN SPACE MANAGEMENT | 9.0 | 0.0 | 9.00 | 9.0 | 0.0 | 9.00 | 0.0 | 0.0 | 0.00 |
| RANGER SERVICE | 3.0 | 0.0 | 3.00 | 1.0 | 0.0 | 1.00 | 2.0 | 0.0 | 2.00 |
| ALLOTMENTS | 0.0 | 1.0 | 0.50 | 0.0 | 1.0 | 0.50 | 0.0 | 0.0 | 0.00 |
| MANAGEMENT AND SUPPORT SERVICES | | | | | | | | | |
| DIRECTORATE | 9.0 | 0.0 | 9.00 | 9.0 | 0.0 | 9.00 | 0.0 | 0.0 | 0.00 |
| FINANCIAL SERVICES - ACCOUNTANCY AND BUS. SUPPORT | | | | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 | 0.00 |
| DIRECT SERVICES | | | | | | | | | |
| DIRECT SERVICES - CARETAKING | 29.0 | 42.0 | 50.50 | 26.0 | 55.0 | 53.70 | 3.0 | -13.0 | -3.20 |
| DIRECT SERVICES - CATERING | 2.0 | 373.0 | 136.98 | 4.0 | 320.0 | 139.27 | -2.0 | 53.0 | -2.29 |
| DIRECT SERVICES - CLEANING | 0.0 | 336.0 | 84.21 | 1.0 | 268.0 | 87.65 | -1.0 | 68.0 | -3.44 |
| DIRECT SERVICES - DEPOT MANAGEMENT | 2.0 | 0.0 | 2.00 | 2.0 | 0.0 | 2.00 | 0.0 | 0.0 | 0.00 |
| DIRECT SERVICES - GROUNDS MAINTENANCE | 52.0 | 0.0 | 47.83 | 58.0 | 0.0 | 58.00 | -6.0 | 0.0 | -10.17 |
| DIRECT SERVICES - SECURITY | 26.0 | 0.0 | 26.00 | 25.0 | 1.0 | 25.50 | 1.0 | -1.0 | 0.50 |
| DIRECT SERVICES - TRANSPORT | 25.0 | 1.0 | 25.50 | 23.0 | 0.0 | 23.00 | 2.0 | 1.0 | 2.50 |
| TOTAL ENVIRONMENT & TRANSPORT | 354.0 | 816.0 | 626.0 | 356.0 | 708.0 | 639.5 | -2.0 | 108.0 | -13.5 |

| | 2023-24 ALLOWED ESTIMATE | | | 2022-23 ALLOWED ESTIMATE | | | Variance | | |
|--|--------------------------|---------------|----------------------|--------------------------|---------------|----------------------|--------------|--------------|----------------------|
| | FULL TIME | PART TIME | FULL TIME EQUIVALENT | FULL TIME | PART TIME | FULL TIME EQUIVALENT | FULL TIME | PART TIME | FULL TIME EQUIVALENT |
| REGENERATION & PLANNING | | | | | | | | | |
| PLANNING AND DEVELOPMENT SERVICES | | | | | | | | | |
| BUILDING CONTROL | 8.0 | 1.0 | 8.70 | 8.0 | 1.0 | 8.70 | 0.0 | 0.0 | 0.00 |
| DEVELOPMENT CONTROL | 20.0 | 0.0 | 20.00 | 20.0 | 1.0 | 20.50 | 0.0 | -1.0 | -0.50 |
| PLANNING POLICY | 5.0 | 0.0 | 5.00 | 5.0 | 0.0 | 5.00 | 0.0 | 0.0 | 0.00 |
| ECONOMIC DEVELOPMENT | 2.0 | 0.0 | 2.00 | 2.0 | 0.0 | 2.00 | 0.0 | 0.0 | 0.00 |
| MARKET UNDERTAKINGS | 4.0 | 0.0 | 4.00 | 4.0 | 0.0 | 4.00 | 0.0 | 0.0 | 0.00 |
| REGENERATION & PLANNING (NEW SECTION - GDP TEAM) | 14.0 | 0.0 | 14.00 | 14.0 | 0.0 | 14.00 | 0.0 | 0.0 | 0.00 |
| HIGHWAYS AND TRANSPORT SERVICES | | | | | | | | | |
| TRANSPORT PLANNING POLICY AND STRATEGY | 3.0 | 0.0 | 3.00 | 3.0 | 0.0 | 3.00 | 0.0 | 0.0 | 0.00 |
| MANAGEMENT AND SUPPORT SERVICES | | | | | | | | | |
| MANAGEMENT | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 | 0.00 | 0.0 | 0.0 | 0.00 |
| PROPERTY SERVICES | 9.0 | 0.0 | 9.00 | 7.0 | 0.0 | 7.00 | 2.0 | 0.0 | 2.00 |
| BUILDING SUPPORT | 11.0 | 26.0 | 20.40 | 9.0 | 26.0 | 18.40 | 2.0 | 0.0 | 2.00 |
| ASSET MANAGEMENT AND BUILDING DESIGN | 23.0 | 0.0 | 23.00 | 18.0 | 3.0 | 19.66 | 5.0 | -3.0 | 3.34 |
| HOUSING SERVICES | | | | | | | | | |
| HOUSING STRATEGY | 1.0 | 0.0 | 1.00 | 1.0 | 0.0 | 1.00 | 0.0 | 0.0 | 0.00 |
| HOUSING ADVICE | 4.0 | 4.0 | 5.94 | 4.0 | 5.0 | 6.23 | 0.0 | -1.0 | -0.29 |
| HOMELESSNESS | 12.0 | 5.0 | 14.44 | 12.0 | 4.0 | 13.72 | 0.0 | 1.0 | 0.72 |
| PRIVATE SECTOR HOUSING RENEWAL | 29.0 | 6.0 | 31.90 | 26.0 | 7.0 | 29.71 | 3.0 | -1.0 | 2.19 |
| OTHER COUNCIL PROPERTY | 1.0 | 0.0 | 1.00 | 1.0 | 0.0 | 1.00 | 0.0 | 0.0 | 0.00 |
| SUPPORTING PEOPLE | 1.0 | 0.0 | 1.00 | 1.0 | 0.0 | 1.00 | 0.0 | 0.0 | 0.00 |
| TOTAL REGENERATION & PLANNING | 147.0 | 42.0 | 164.4 | 135.0 | 47.0 | 154.9 | 12.0 | -5.0 | 9.5 |
| GRAND TOTAL | 2849.0 | 4360.5 | 5038.5 | 2734.0 | 4053.0 | 4810.6 | 101.0 | 303.5 | 227.8 |

Capital Programme

CAPITAL PROGRAMME SUMMARY 2023/24 TO 2025/26

| PORTFOLIO | Expenditure | | | | Funding | | | |
|----------------------------------|----------------|---------------|---------------|----------------|---------------|------------------|--------------|-----------------|
| | 2023/24 | 2024/25 | 2025/26 | Total | Borrowing | Capital Receipts | Revenue | Grants / Conts. |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Children & Young People | 12,486 | 1,300 | 1,300 | 15,086 | 0 | 0 | 0 | 15,086 |
| Integrated Care | 25 | 0 | 0 | 25 | 0 | 0 | 0 | 25 |
| Wellbeing, Communities & Culture | 2,118 | 0 | 0 | 2,118 | 2,118 | 0 | 0 | 0 |
| Finance & Governance | 640 | 0 | 0 | 640 | 86 | 0 | 554 | 0 |
| Transformation | 1,292 | 0 | 0 | 1,292 | 764 | 528 | 0 | 0 |
| Environment and Transport | 51,807 | 6,900 | 6,900 | 65,607 | 18,724 | 0 | 459 | 46,424 |
| Regeneration and Planning | 35,322 | 4,956 | 3,168 | 43,446 | 20,566 | 298 | 486 | 22,096 |
| TOTAL | 103,690 | 13,156 | 11,368 | 128,214 | 42,258 | 826 | 1,499 | 83,631 |

CAPITAL PROGRAMME 2023/24 TO 2025/26

| CHILDREN & YOUNG PEOPLE PORTFOLIO | Expenditure | | | | Funding | | | |
|---|---------------|--------------|--------------|---------------|--------------|------------------|------------|-----------------|
| | 2023/24 | 2024/25 | 2025/26 | Total | Borrowing | Capital Receipts | Revenue | Grants / Conts. |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Primary Schools | | | | | | | | |
| Ashurst Primary Rebuild | 750 | 0 | 0 | 750 | 0 | 0 | 0 | 750 |
| Bleak Hill Roof Repairs | 45 | 0 | 0 | 45 | 0 | 0 | 0 | 45 |
| Longton Lane Rebuilding Programme | 158 | 0 | 0 | 158 | 0 | 0 | 0 | 158 |
| Queens Park Roof Replacement | 90 | 0 | 0 | 90 | 0 | 0 | 0 | 90 |
| Sutton Manor Health & Safety Works | 45 | 0 | 0 | 45 | 0 | 0 | 0 | 45 |
| Other Schemes less than £50k | 185 | 0 | 0 | 185 | 0 | 0 | 0 | 185 |
| Secondary Schools | | | | | | | | |
| De La Salle SEND Base | 900 | 0 | 0 | 900 | 0 | 0 | 0 | 900 |
| Special & Other Schools | | | | | | | | |
| Launchpad Roof Renewal | 100 | 0 | 0 | 100 | 0 | 0 | 0 | 100 |
| Pupil Referral Heating | 35 | 0 | 0 | 35 | 0 | 0 | 0 | 35 |
| Other Schemes | | | | | | | | |
| Various Schools Fire Risks | 32 | 0 | 0 | 32 | 0 | 0 | 0 | 32 |
| Uncommitted Grant Funding | | | | | | | | |
| Healthy Pupils Capital Funding | 125 | 0 | 0 | 125 | 0 | 0 | 0 | 125 |
| School Devolved Formula Capital | 1,211 | 300 | 300 | 1,811 | 0 | 0 | 0 | 1,811 |
| Higher Needs Provision Capital | 3,610 | 0 | 0 | 3,610 | 0 | 0 | 0 | 3,610 |
| Basic Need Uncommitted | 700 | 0 | 0 | 700 | 0 | 0 | 0 | 700 |
| School Condition Funding Uncommitted | 4,500 | 1,000 | 1,000 | 6,500 | 0 | 0 | 0 | 6,500 |
| TOTAL | 12,486 | 1,300 | 1,300 | 15,086 | 0 | 0 | 0 | 15,086 |
| INTEGRATED CARE PORTFOLIO | 2023/24 | 2024/25 | 2025/26 | Total | Borrowing | Capital Receipts | Revenue | Grants / Conts. |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Unallocated Community Capacity Grant | 25 | 0 | 0 | 25 | 0 | 0 | 0 | 25 |
| TOTAL | 25 | 0 | 0 | 25 | 0 | 0 | 0 | 25 |
| WELLBEING, COMMUNITIES & CULTURE PORTFOLIO | 2023/24 | 2024/25 | 2025/26 | Total | Borrowing | Capital Receipts | Revenue | Grants / Conts. |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Libraries ICT Refresh | 44 | 0 | 0 | 44 | 44 | 0 | 0 | 0 |
| Newton Le Willows Health and Fitness Centre Equipment | 65 | 0 | 0 | 65 | 65 | 0 | 0 | 0 |
| Parr Locality Hub (feasibility) | 625 | 0 | 0 | 625 | 625 | 0 | 0 | 0 |
| Parr Swimming & Fitness Centre Demolition | 1,032 | 0 | 0 | 1,032 | 1,032 | 0 | 0 | 0 |
| Sutton Leisure Centre - Swimming Provision | 352 | 0 | 0 | 352 | 352 | 0 | 0 | 0 |
| TOTAL | 2,118 | 0 | 0 | 2,118 | 2,118 | 0 | 0 | 0 |
| FINANCE AND GOVERNANCE PORTFOLIO | 2023/24 | 2024/25 | 2025/26 | Total | Borrowing | Capital Receipts | Revenue | Grants / Conts. |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| New Finance System (Unit4 ERP) | 640 | 0 | 0 | 640 | 86 | 0 | 554 | 0 |
| TOTAL | 640 | 0 | 0 | 640 | 86 | 0 | 554 | 0 |
| TRANSFORMATION PORTFOLIO | 2023/24 | 2024/25 | 2025/26 | Total | Borrowing | Capital Receipts | Revenue | Grants / Conts. |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| ICT Device Refresh | 1,292 | 0 | 0 | 1,292 | 764 | 528 | 0 | 0 |
| TOTAL | 1,292 | 0 | 0 | 1,292 | 764 | 528 | 0 | 0 |

| ENVIRONMENT AND TRANSPORT PORTFOLIO |
|---|
| Highway Schemes |
| A49 to M6 Junction 22 Link Road |
| A49 to M6 Junction 22 Link Road (Junction Mitigation Works) |
| Active Travel Fund - Tranche 3 |
| Local Transport Plan Unallocated (CRSTS) |
| Section 106 Arrangements |
| St. Helens Southern Gateway Package |
| Environmental Schemes |
| Air Quality |
| Climate Change Emergency Response Fund |
| Recycling & Waste Collection |
| Section 106 Arrangements (Non-Highway Schemes) |
| Sherdley Park Skate Park |
| Other Schemes |
| Fleet Replacement Programme |
| TOTAL |

| 2023/24 | 2024/25 | 2025/26 | Total |
|----------------|----------------|----------------|---------------|
| £000 | £000 | £000 | £000 |
| 29,246 | 0 | 0 | 29,246 |
| 5,700 | 0 | 0 | 5,700 |
| 1,879 | 0 | 0 | 1,879 |
| 6,200 | 6,200 | 6,200 | 18,600 |
| 81 | 0 | 0 | 81 |
| 3,314 | 0 | 0 | 3,314 |
| 650 | 0 | 0 | 650 |
| 46 | 0 | 0 | 46 |
| 423 | 0 | 0 | 423 |
| 48 | 0 | 0 | 48 |
| 122 | 0 | 0 | 122 |
| 4,098 | 700 | 700 | 5,498 |
| 51,807 | 6,900 | 6,900 | 65,607 |

| Borrowing | Capital Receipts | Revenue | Grants / Conts. |
|------------------|-------------------------|----------------|------------------------|
| £000 | £000 | £000 | £000 |
| 13,180 | 0 | 0 | 16,066 |
| 0 | 0 | 0 | 5,700 |
| 0 | 0 | 0 | 1,879 |
| 0 | 0 | 0 | 18,600 |
| 0 | 0 | 0 | 81 |
| 0 | 0 | 0 | 3,314 |
| 0 | 0 | 0 | 650 |
| 46 | 0 | 0 | 0 |
| 0 | 0 | 423 | 0 |
| 0 | 0 | 0 | 48 |
| 0 | 0 | 36 | 86 |
| 5,498 | 0 | 0 | 0 |
| 18,724 | 0 | 459 | 46,424 |

| REGENERATION AND PLANNING PORTFOLIO |
|--|
| Ground Conditions Survey |
| St Helens Town Centre Masterplan |
| Modernisation of St Helens Crematorium |
| The Gamble Building (Phase 4) |
| Town Deal - Glass Futures Ph 2 |
| Town Deal - Cannington Shaw |
| Town Deal - The World of Glass |
| Town Deal - Digital Infrastructure |
| Town Deal - Health Hub |
| Parkside Regeneration Equity Investment |
| Housing Schemes |
| Disabled Facilities Grants and Adaptations |
| General Fund Housing (Housing Assistance) |
| Housing Clearance and Enforcement |
| Insulation Measures and Fuel Poverty |
| TOTAL |

| 2023/24 | 2024/25 | 2025/26 | Total |
|----------------|----------------|----------------|---------------|
| £000 | £000 | £000 | £000 |
| 20 | 20 | 20 | 60 |
| 2,354 | 0 | 0 | 2,354 |
| 150 | 0 | 0 | 150 |
| 309 | 0 | 0 | 309 |
| 5,590 | 0 | 0 | 5,590 |
| 1,152 | 88 | 0 | 1,240 |
| 394 | 0 | 0 | 394 |
| 1,250 | 1,250 | 0 | 2,500 |
| 1,703 | 0 | 0 | 1,703 |
| 16,650 | 0 | 0 | 16,650 |
| 5,280 | 3,248 | 3,148 | 11,676 |
| 170 | 100 | 0 | 270 |
| 80 | 50 | 0 | 130 |
| 220 | 200 | 0 | 420 |
| 35,322 | 4,956 | 3,168 | 43,446 |

| Borrowing | Capital Receipts | Revenue | Grants / Conts. |
|------------------|-------------------------|----------------|------------------------|
| £000 | £000 | £000 | £000 |
| 0 | 60 | 0 | 0 |
| 2,354 | 0 | 0 | 0 |
| 150 | 0 | 0 | 0 |
| 309 | 0 | 0 | 0 |
| 0 | 0 | 131 | 5,459 |
| 0 | 0 | 226 | 1,014 |
| 0 | 0 | 44 | 350 |
| 0 | 0 | 0 | 2,500 |
| 0 | 0 | 85 | 1,618 |
| 16,650 | 0 | 0 | 0 |
| 611 | 0 | 0 | 11,065 |
| 200 | 0 | 0 | 70 |
| 130 | 0 | 0 | 0 |
| 162 | 238 | 0 | 20 |
| 20,566 | 298 | 486 | 22,096 |

| |
|--------------|
| TOTAL |
|--------------|

| | | | |
|----------------|---------------|---------------|----------------|
| 103,690 | 13,156 | 11,368 | 128,214 |
|----------------|---------------|---------------|----------------|

| | | | |
|---------------|------------|--------------|---------------|
| 42,258 | 826 | 1,499 | 83,631 |
|---------------|------------|--------------|---------------|

Portfolio Budgets

Economy, Business & Skills

ECONOMY, BUSINESS AND SKILLS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|---|--|--|--|
| | SERVICE TO YOUNG PEOPLE & OTHER COMMUNITY LEARNERS | | | |
| 23,876 | ADULT AND COMMUNITY LEARNING | 20,000 | 20,000 | 31,000 |
| <u>23,876</u> | | <u>20,000</u> | <u>20,000</u> | <u>31,000</u> |
| | OTHER STRATEGIC FUNCTIONS | | | |
| 176,200 | ECONOMIC DEVELOPMENT | 143,590 | 685,590 | 155,260 |
| <u>176,200</u> | | <u>143,590</u> | <u>685,590</u> | <u>155,260</u> |
| | ENVIRONMENTAL SERVICES | | | |
| 422,310 | TRADING STANDARDS | 582,861 | 575,599 | 583,979 |
| 1,112,602 | ENVIRONMENTAL HEALTH | 1,069,186 | 1,111,943 | 1,186,304 |
| 33,616 | LICENSING | 14,639 | 24,315 | 45,726 |
| <u>1,568,528</u> | | <u>1,666,686</u> | <u>1,711,857</u> | <u>1,816,009</u> |
| | CENTRAL SERVICES TO THE PUBLIC | | | |
| -106,732 | LOCAL LAND CHARGES | -66,987 | -62,953 | -63,269 |
| <u>-106,732</u> | | <u>-66,987</u> | <u>-62,953</u> | <u>-63,269</u> |
| <u>1,661,872</u> | <u>Net Expenditure</u> | <u>1,763,289</u> | <u>2,354,494</u> | <u>1,939,000</u> |

ECONOMY, BUSINESS AND SKILLS
SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|---|--|--|--|
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 2,541,120 | Non-Teachers Pay | 2,641,287 | 2,792,945 | 2,775,776 |
| 874 | Employee Recruitment Costs | 1,537 | 1,379 | 1,537 |
| 52,343 | Employee Retirement Costs | 0 | 0 | 0 |
| 921 | Employee Insurance Costs | 474 | 474 | 474 |
| 290 | Internal Training Costs | 264 | 0 | 0 |
| 13,775 | Other Training Expenses | 15,918 | 9,100 | 9,100 |
| <u>Premises Related Expenses</u> | | | | |
| 420 | Repairs and Maintenance | 250 | 250 | 250 |
| 832 | Direct Service Charge-Ground Maintenance | 0 | 1,147 | 0 |
| 1,267 | Rents & Rates | 2,567 | 2,795 | 2,713 |
| 0 | Direct Service Charge-Cleaning | 0 | 0 | 1,907 |
| <u>Transport Related Expenses</u> | | | | |
| 3,597 | Direct Transport Costs | 7,398 | 3,798 | 3,798 |
| 24,932 | Direct Service Charge-Pooled Transport Costs | 34,298 | 31,898 | 39,006 |
| 0 | External Transport Hire & Contracts | 869 | 869 | 869 |
| 9,852 | Travel Expenses | 25,154 | 26,064 | 25,154 |
| <u>Supplies and Services</u> | | | | |
| 22,242 | Equipment | 40,346 | 36,995 | 29,850 |
| 591 | Furniture | 0 | 0 | 0 |
| 5,647 | Books, Publications & Literature | 4,811 | 2,600 | 3,357 |
| 4,216 | Materials | 11,416 | 3,716 | 2,616 |
| 296 | Catering Costs | 915 | 915 | 915 |
| 3,137 | Clothing,Uniforms and Laundry | 4,709 | 3,504 | 3,529 |
| 12,086 | Printing and Reprographics | 3,267 | 3,267 | 2,767 |
| 6,028 | Direct Service Charge - Graphic Design Costs | 3,633 | 2,336 | 1,550 |
| 7,230 | Stationery and Office Expenses | 3,030 | 3,030 | 3,030 |
| 9,487 | Postage | 3,198 | 1,198 | 1,198 |
| 8,784 | Telephones | 9,157 | 8,287 | 9,187 |
| 64,305 | Hardware, Software & Other Computing | 71,499 | 72,626 | 78,182 |
| -6,896 | Legal Fees | 6,812 | 34,253 | 4,562 |
| 182 | Medical Fees | 0 | 0 | 0 |
| 7,471 | Consultants | 1,000 | 1,000 | 1,000 |
| 82,216 | Other Professional Fees | 48,505 | 323,807 | 57,900 |
| 1,467 | Exam & Course Fees (incl. students & clients) | 5,083 | 5,083 | 5,083 |
| 616 | Banking & Security Services | 1,272 | 1,272 | 1,272 |
| 50,148 | Premises & Room Hire | 30,114 | 30,114 | 30,114 |
| 236 | Professional Meetings | 500 | 500 | 500 |
| 6,426 | Subscriptions | 6,894 | 11,336 | 12,358 |
| 4,426 | Insurances | 4,711 | 4,711 | 4,711 |
| 7,995 | Advertising, Promotion & Notices | 5,109 | 3,382 | 4,609 |
| 0 | Licenses | 200 | 200 | 200 |
| 17,701 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| <u>Third Party Payments</u> | | | | |
| 1,000 | 3rd Party Payments to Other Local Authorities | 0 | 0 | 0 |
| 448 | Direct Service Charge-Cleansing | 0 | 0 | 0 |
| 274,589 | 3rd Party Payments to Private Contractors | 740,168 | 1,239,956 | 740,468 |

ECONOMY, BUSINESS AND SKILLS
SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|---|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| 132 | 3rd Party Paymts to Public Health Svcs Providers | 0 | 0 | 0 |
| | <u>Transfer Payments</u> | | | |
| 6,263 | Client Personal Allowances | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 532,487 | Internal Recharges and Transfers | 719,241 | 713,341 | 768,615 |
| 128,532 | Central Premises Recharges | 140,687 | 140,687 | 160,307 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 600 | Non-current Assets Depreciation & Amortisation | 600 | 600 | 600 |
| 0 | R C C O | 0 | 46,000 | 0 |
| <u>3,910,308</u> | <u>Expenditure</u> | <u>4,596,893</u> | <u>5,565,435</u> | <u>4,789,064</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -346,068 | Grants and Subsidies | -1,035,884 | -582,498 | -1,035,884 |
| -972,586 | Reimbursements and Contributions | -590,040 | -1,397,620 | -598,824 |
| | <u>Customer and Client Receipts</u> | | | |
| -673,390 | Sales, Fees and Charges | -877,921 | -854,406 | -866,279 |
| | <u>Support Services</u> | | | |
| -256,392 | Internal Recharges and Transfers-Revenue | -329,759 | -329,759 | -349,077 |
| 0 | Internal Recharges and Transfers-Capital | 0 | -46,658 | 0 |
| <u>-2,248,436</u> | <u>Income</u> | <u>-2,833,604</u> | <u>-3,210,941</u> | <u>-2,850,064</u> |
| <u>1,661,872</u> | <u>NET EXPENDITURE</u> | <u>1,763,289</u> | <u>2,354,494</u> | <u>1,939,000</u> |

ECONOMY, BUSINESS AND SKILLS
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|--|---|---|---|---|
| <u>SERVICE TO YOUNG PEOPLE & OTHER COMMUNITY LEARNERS</u> | | | | |
| <u>ADULT AND COMMUNITY LEARNING</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 565,785 | Non-Teachers Pay | 522,753 | 522,753 | 530,777 |
| 120 | Employee Retirement Costs | 0 | 0 | 0 |
| 448 | Employee Insurance Costs | 0 | 0 | 0 |
| 290 | Internal Training Costs | 0 | 0 | 0 |
| 2,968 | Other Training Expenses | 100 | 100 | 100 |
| <u>Premises Related Expenses</u> | | | | |
| 420 | Repairs and Maintenance | 250 | 250 | 250 |
| <u>Transport Related Expenses</u> | | | | |
| 423 | Travel Expenses | 150 | 150 | 150 |
| <u>Supplies and Services</u> | | | | |
| 2,760 | Equipment | 2,510 | 2,510 | 2,510 |
| 246 | Furniture | 0 | 0 | 0 |
| 4,749 | Books, Publications & Literature | 2,600 | 2,600 | 2,600 |
| 127 | Materials | 0 | 0 | 0 |
| 75 | Catering Costs | 200 | 200 | 200 |
| 2,811 | Printing and Reprographics | 830 | 830 | 830 |
| 1,299 | Direct Service Charge - Graphic Design Costs | 350 | 350 | 350 |
| 3,688 | Stationery and Office Expenses | 1,780 | 1,780 | 1,780 |
| 311 | Postage | 250 | 250 | 250 |
| 5,606 | Telephones | 3,600 | 3,600 | 3,600 |
| 13,094 | Hardware, Software & Other Computing | 11,620 | 11,620 | 11,620 |
| 350 | Legal Fees | 0 | 0 | 0 |
| 20,438 | Other Professional Fees | 12,445 | 12,445 | 12,644 |
| 50,148 | Premises & Room Hire | 29,614 | 29,614 | 29,614 |
| 384 | Subscriptions | 500 | 500 | 500 |
| 1,300 | Advertising, Promotion & Notices | 1,000 | 1,000 | 1,000 |
| 0 | Licenses | 200 | 200 | 200 |
| <u>Third Party Payments</u> | | | | |
| 163 | Direct Service Charge-Cleansing | 0 | 0 | 0 |
| 132 | 3rd Party Paymts to Public Health Service Provi | 0 | 0 | 0 |
| <u>Support Services</u> | | | | |
| 21,546 | Internal Recharges and Transfers | 33,051 | 33,051 | 36,434 |
| 12,349 | Central Premises Recharges | 13,478 | 13,478 | 21,656 |
| <u>712,029</u> | <u>Expenditure</u> | <u>637,281</u> | <u>637,281</u> | <u>657,065</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -1,200 | Grants and Subsidies | 0 | 0 | 0 |
| -640,332 | Reimbursements and Contributions | -582,281 | -582,281 | -591,065 |
| <u>Customer and Client Receipts</u> | | | | |
| -13,273 | Sales, Fees and Charges | -9,600 | -9,600 | -9,600 |
| <u>Support Services</u> | | | | |
| -33,348 | Internal Recharges and Transfers-Revenue | -25,400 | -25,400 | -25,400 |
| <u>-688,153</u> | <u>Income</u> | <u>-617,281</u> | <u>-617,281</u> | <u>-626,065</u> |

ECONOMY, BUSINESS AND SKILLS
OBJECTIVE/SUBJECTIVE ANALYSIS

| <u>Actual</u> <u>Expenditure</u> <u>2021/22</u> | | <u>Allowed</u> <u>Estimate</u> <u>2022/23</u> | <u>Revised</u> <u>Estimate</u> <u>2022/23</u> | <u>Forward</u> <u>Estimate</u> <u>2023/24</u> |
|---|------------------------|---|---|---|
| £ | | £ | £ | £ |
| <u>23,876</u> | <u>NET EXPENDITURE</u> | <u>20,000</u> | <u>20,000</u> | <u>31,000</u> |

ECONOMY, BUSINESS AND SKILLS
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>OTHER STRATEGIC FUNCTIONS</u> | | | |
| | <u>ECONOMIC DEVELOPMENT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 506,196 | Non-Teachers Pay | 410,902 | 499,902 | 422,572 |
| 30,638 | Employee Retirement Costs | 0 | 0 | 0 |
| 247 | Other Training Expenses | 6,000 | 6,000 | 6,000 |
| | <u>Premises Related Expenses</u> | | | |
| 796 | Direct Service Charge-Ground Maintenance | 0 | 0 | 0 |
| 0 | Direct Service Charge-Cleaning | 0 | 0 | 1,907 |
| | <u>Transport Related Expenses</u> | | | |
| 1,317 | Travel Expenses | 16,000 | 16,910 | 16,000 |
| | <u>Supplies and Services</u> | | | |
| 486 | Equipment | 16,080 | 19,759 | 14,173 |
| 32 | Materials | 0 | 200 | 0 |
| 39 | Clothing,Uniforms and Laundry | 0 | 0 | 0 |
| 315 | Printing and Reprographics | 0 | 0 | 0 |
| 2,749 | Direct Service Charge - Graphic Design Costs | 0 | 203 | 0 |
| 2,535 | Stationery and Office Expenses | 0 | 0 | 0 |
| 3 | Postage | 0 | 0 | 0 |
| 484 | Telephones | 0 | 0 | 0 |
| 5,408 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 4,779 | Other Professional Fees | 0 | 268,258 | 0 |
| 0 | Exam & Course Fees (incl. students & clients) | 2,500 | 2,500 | 2,500 |
| 695 | Subscriptions | 0 | 0 | 0 |
| 3,501 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 1,000 | 3rd Party Payments to Other Local Authorities | 0 | 0 | 0 |
| 90 | Direct Service Charge-Cleansing | 0 | 0 | 0 |
| 248,548 | 3rd Party Payments to Private Contractors | 725,289 | 1,224,777 | 725,289 |
| | <u>Transfer Payments</u> | | | |
| 6,263 | Client Personal Allowances | 0 | 0 | 0 |
| <u>816,121</u> | <u>Expenditure</u> | <u>1,176,771</u> | <u>2,038,509</u> | <u>1,188,441</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -319,699 | Grants and Subsidies | -1,033,181 | -565,939 | -1,033,181 |
| -320,222 | Reimbursements and Contributions | 0 | -786,980 | 0 |
| <u>-639,921</u> | <u>Income</u> | <u>-1,033,181</u> | <u>-1,352,919</u> | <u>-1,033,181</u> |
| <u>176,200</u> | <u>NET EXPENDITURE</u> | <u>143,590</u> | <u>685,590</u> | <u>155,260</u> |

ECONOMY, BUSINESS AND SKILLS
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>ENVIRONMENTAL SERVICES</u> | | | |
| | <u>TRADING STANDARDS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 281,953 | Non-Teachers Pay | 376,948 | 376,948 | 372,163 |
| 874 | Employee Recruitment Costs | 1,537 | 1,379 | 1,537 |
| 18 | Employee Insurance Costs | 18 | 18 | 18 |
| 210 | Other Training Expenses | 2,701 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 1,198 | Rents & Rates | 2,567 | 2,725 | 2,643 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | Direct Transport Costs | 55 | 55 | 55 |
| 0 | External Transport Hire & Contracts | 558 | 558 | 558 |
| 155 | Travel Expenses | 1,028 | 1,028 | 1,028 |
| | <u>Supplies and Services</u> | | | |
| 234 | Equipment | 2,980 | 2,964 | 980 |
| 0 | Books, Publications & Literature | 1,757 | 0 | 757 |
| 15 | Materials | 980 | 980 | 392 |
| 0 | Catering Costs | 665 | 665 | 665 |
| 23 | Clothing,Uniforms and Laundry | 675 | 0 | 275 |
| 86 | Printing and Reprographics | 715 | 715 | 215 |
| 0 | Direct Service Charge - Graphic Design Costs | 100 | 100 | 100 |
| 27 | Postage | 63 | 63 | 63 |
| 427 | Telephones | 350 | 350 | 350 |
| 2,600 | Hardware, Software & Other Computing | 360 | 2,087 | 378 |
| -6,600 | Legal Fees | 2,420 | 30,361 | 2,420 |
| 3,715 | Other Professional Fees | 5,797 | 5,797 | 6,087 |
| 1,386 | Subscriptions | 2,100 | 1,532 | 2,100 |
| 185 | Insurances | 197 | 197 | 197 |
| 0 | Advertising, Promotion & Notices | 2,262 | 535 | 2,262 |
| | <u>Third Party Payments</u> | | | |
| 195 | Direct Service Charge-Cleansing | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 119,671 | Internal Recharges and Transfers | 160,523 | 155,978 | 170,732 |
| 27,754 | Central Premises Recharges | 30,388 | 30,388 | 33,121 |
| 434,125 | <u>Expenditure</u> | <u>597,744</u> | <u>615,423</u> | <u>599,096</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -7,749 | Grants and Subsidies | -2,703 | -16,559 | -2,703 |
| -3,305 | Reimbursements and Contributions | -451 | -20,451 | -451 |
| | <u>Customer and Client Receipts</u> | | | |
| -762 | Sales, Fees and Charges | -11,729 | -2,814 | -11,963 |
| -11,816 | <u>Income</u> | <u>-14,883</u> | <u>-39,824</u> | <u>-15,117</u> |
| 422,310 | <u>NET EXPENDITURE</u> | <u>582,861</u> | <u>575,599</u> | <u>583,979</u> |

ECONOMY, BUSINESS AND SKILLS
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>ENVIRONMENTAL SERVICES</u> | | | |
| | <u>ENVIRONMENTAL HEALTH</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 843,666 | Non-Teachers Pay | 960,382 | 1,007,040 | 1,046,252 |
| 18,938 | Employee Retirement Costs | 0 | 0 | 0 |
| 440 | Employee Insurance Costs | 441 | 441 | 441 |
| 0 | Internal Training Costs | 264 | 0 | 0 |
| 8,025 | Other Training Expenses | 5,589 | 3,000 | 3,000 |
| | <u>Premises Related Expenses</u> | | | |
| 36 | Direct Service Charge-Ground Maintenance | 0 | 1,147 | 0 |
| 70 | Rents & Rates | 0 | 70 | 70 |
| | <u>Transport Related Expenses</u> | | | |
| 3,597 | Direct Transport Costs | 7,343 | 3,743 | 3,743 |
| 24,932 | Direct Service Charge-Pooled Transport Costs | 34,298 | 31,898 | 39,006 |
| 0 | External Transport Hire & Contracts | 311 | 311 | 311 |
| 7,957 | Travel Expenses | 7,757 | 7,757 | 7,757 |
| | <u>Supplies and Services</u> | | | |
| 18,324 | Equipment | 14,225 | 7,211 | 7,463 |
| 0 | Books, Publications & Literature | 454 | 0 | 0 |
| 2,637 | Materials | 10,436 | 2,536 | 2,224 |
| 221 | Catering Costs | 50 | 50 | 50 |
| 1,132 | Clothing,Uniforms and Laundry | 1,734 | 1,234 | 984 |
| 2,325 | Printing and Reprographics | 797 | 797 | 797 |
| 569 | Direct Service Charge - Graphic Design Costs | 2,683 | 1,183 | 600 |
| 608 | Stationery and Office Expenses | 600 | 600 | 600 |
| 1,709 | Postage | 2,232 | 232 | 232 |
| 1,664 | Telephones | 5,048 | 4,148 | 5,048 |
| 31,268 | Hardware, Software & Other Computing | 42,480 | 41,880 | 48,026 |
| 1,100 | Legal Fees | 2,892 | 2,392 | 1,392 |
| 182 | Medical Fees | 0 | 0 | 0 |
| 7,471 | Consultants | 1,000 | 1,000 | 1,000 |
| 21,599 | Other Professional Fees | 14,757 | 21,801 | 22,888 |
| 0 | Exam & Course Fees (incl. students & clients) | 321 | 321 | 321 |
| 3,276 | Subscriptions | 4,079 | 9,089 | 9,543 |
| 4,144 | Insurances | 4,410 | 4,410 | 4,410 |
| 1,522 | Advertising, Promotion & Notices | 1,319 | 1,319 | 819 |
| 16,250 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 26,041 | 3rd Party Payments to Private Contractors | 14,879 | 15,179 | 15,179 |
| | <u>Support Services</u> | | | |
| 261,843 | Internal Recharges and Transfers | 356,901 | 356,308 | 381,401 |
| 68,204 | Central Premises Recharges | 74,677 | 74,677 | 81,394 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 600 | Non-current Assets Depreciation & Amortisation | 600 | 600 | 600 |
| 0 | R C C O | 0 | 46,000 | 0 |
| <u>1,380,349</u> | <u>Expenditure</u> | <u>1,572,959</u> | <u>1,648,374</u> | <u>1,685,551</u> |

INCOME

ECONOMY, BUSINESS AND SKILLS
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | <u>Allowed Estimate 2022/23</u> £ | <u>Revised Estimate 2022/23</u> £ | <u>Forward Estimate 2023/24</u> £ |
|--|--|--|--|--|
| | <u>External Grants and Reimbursements</u> | | | |
| -640 | Grants and Subsidies | 0 | 0 | 0 |
| -8,727 | Reimbursements and Contributions | -7,308 | -7,908 | -7,308 |
| | <u>Customer and Client Receipts</u> | | | |
| -101,336 | Sales, Fees and Charges | -258,106 | -243,506 | -234,262 |
| | <u>Support Services</u> | | | |
| -157,044 | Internal Recharges and Transfers-Revenue | -238,359 | -238,359 | -257,677 |
| 0 | Internal Recharges and Transfers-Capital | 0 | -46,658 | 0 |
| <u>-267,747</u> | <u>Income</u> | <u>-503,773</u> | <u>-536,431</u> | <u>-499,247</u> |
| <u>1,112,602</u> | <u>NET EXPENDITURE</u> | <u>1,069,186</u> | <u>1,111,943</u> | <u>1,186,304</u> |

ECONOMY, BUSINESS AND SKILLS
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>ENVIRONMENTAL SERVICES</u> | | | |
| | <u>LICENSING</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 334,462 | Non-Teachers Pay | 352,469 | 368,469 | 385,002 |
| 2,647 | Employee Retirement Costs | 0 | 0 | 0 |
| 11 | Employee Insurance Costs | 11 | 11 | 11 |
| 2,325 | Other Training Expenses | 1,370 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | Travel Expenses | 219 | 219 | 219 |
| | <u>Supplies and Services</u> | | | |
| 438 | Equipment | 4,451 | 4,451 | 4,624 |
| 345 | Furniture | 0 | 0 | 0 |
| 898 | Books, Publications & Literature | 0 | 0 | 0 |
| 1,405 | Materials | 0 | 0 | 0 |
| 1,943 | Clothing, Uniforms and Laundry | 2,300 | 2,270 | 2,270 |
| 6,549 | Printing and Reprographics | 925 | 925 | 925 |
| 1,411 | Direct Service Charge - Graphic Design Costs | 500 | 500 | 500 |
| 399 | Stationery and Office Expenses | 650 | 650 | 650 |
| 7,437 | Postage | 653 | 653 | 653 |
| 603 | Telephones | 159 | 159 | 159 |
| 11,934 | Hardware, Software & Other Computing | 16,649 | 14,945 | 16,064 |
| -1,746 | Legal Fees | 1,500 | 1,500 | 750 |
| 31,684 | Other Professional Fees | 15,506 | 15,366 | 16,134 |
| 1,309 | Exam & Course Fees (incl. students & clients) | 2,262 | 102 | 102 |
| 616 | Banking & Security Services | 1,272 | 1,272 | 1,272 |
| 0 | Premises & Room Hire | 500 | 500 | 500 |
| 236 | Professional Meetings | 500 | 500 | 500 |
| 685 | Subscriptions | 215 | 215 | 215 |
| 72 | Insurances | 77 | 77 | 77 |
| 1,672 | Advertising, Promotion & Notices | 528 | 528 | 528 |
| 1,451 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 104,518 | Internal Recharges and Transfers | 140,829 | 139,909 | 151,185 |
| 20,225 | Central Premises Recharges | 22,144 | 22,144 | 24,136 |
| <u>533,529</u> | <u>Expenditure</u> | <u>565,689</u> | <u>575,365</u> | <u>606,476</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -16,780 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -417,133 | Sales, Fees and Charges | -485,050 | -485,050 | -494,750 |
| | <u>Support Services</u> | | | |
| -66,000 | Internal Recharges and Transfers-Revenue | -66,000 | -66,000 | -66,000 |
| <u>-499,913</u> | <u>Income</u> | <u>-551,050</u> | <u>-551,050</u> | <u>-560,750</u> |
| <u>33,616</u> | <u>NET EXPENDITURE</u> | <u>14,639</u> | <u>24,315</u> | <u>45,726</u> |

ECONOMY, BUSINESS AND SKILLS
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>CENTRAL SERVICES TO THE PUBLIC</u> | | | |
| | <u>LOCAL LAND CHARGES</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 9,058 | Non-Teachers Pay | 17,833 | 17,833 | 19,010 |
| 4 | Employee Insurance Costs | 4 | 4 | 4 |
| 0 | Other Training Expenses | 158 | 0 | 0 |
| | <u>Supplies and Services</u> | | | |
| 0 | Equipment | 100 | 100 | 100 |
| 0 | Telephones | 0 | 30 | 30 |
| 0 | Hardware, Software & Other Computing | 390 | 2,094 | 2,094 |
| 0 | Other Professional Fees | 0 | 140 | 147 |
| 158 | Exam & Course Fees (incl. students & clients) | 0 | 2,160 | 2,160 |
| 25 | Insurances | 27 | 27 | 27 |
| | <u>Support Services</u> | | | |
| 24,909 | Internal Recharges and Transfers | 27,937 | 28,095 | 28,863 |
| <u>34,154</u> | <u>Expenditure</u> | <u>46,449</u> | <u>50,483</u> | <u>52,435</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| -140,886 | Sales, Fees and Charges | -113,436 | -113,436 | -115,704 |
| <u>-140,886</u> | <u>Income</u> | <u>-113,436</u> | <u>-113,436</u> | <u>-115,704</u> |
| <u>-106,732</u> | <u>NET EXPENDITURE</u> | <u>-66,987</u> | <u>-62,953</u> | <u>-63,269</u> |

Children and Young People

CHILDREN & YOUNG PEOPLE

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|---|---|--|--|--|
| EARLY YEARS | | | | |
| 0 | NURSERY - DELEGATED AND DEVOLVED FUNDS | 0 | 0 | 0 |
| 14,354 | LA/CORP EXP ATTRIBUTABLE TO EARLY YEARS | 15,547 | 16,248 | 15,920 |
| 2,420,615 | CHILDREN'S CENTRES | 1,467,321 | 1,463,259 | 1,888,314 |
| 165,663 | PRIVATE VOLUNTARY & INDEPENDENT PROVIDERS | 311,131 | 309,508 | 339,153 |
| <u>2,600,633</u> | | <u>1,793,999</u> | <u>1,789,015</u> | <u>2,243,387</u> |
| PRIMARY SCHOOLS | | | | |
| 0 | PRIMARY - DELEGATED AND DEVOLVED FUNDS | 0 | 0 | 0 |
| 2,554,914 | LA/CORP EXP ATTRIBUTABLE TO PRIMARY SCHOOLS | 2,804,148 | 2,998,698 | 2,997,348 |
| <u>2,554,914</u> | | <u>2,804,148</u> | <u>2,998,698</u> | <u>2,997,348</u> |
| SECONDARY SCHOOLS | | | | |
| 0 | SECONDARY - DELEGATED AND DEVOLVED FUNDS | 0 | 0 | 0 |
| 962,958 | LA/CORP EXP ATTRIBUTABLE TO SECONDARY SCHOOLS | 1,200,869 | 1,139,233 | 1,228,643 |
| <u>962,958</u> | | <u>1,200,869</u> | <u>1,139,233</u> | <u>1,228,643</u> |
| SPECIAL SCHOOLS | | | | |
| 0 | SPECIAL - DELEGATED AND DEVOLVED FUNDS | 0 | 0 | 0 |
| 731,020 | LA/CORP EXP ATTRIBUTABLE TO SPECIAL SCHOOLS | 858,063 | 858,764 | 881,170 |
| <u>731,020</u> | | <u>858,063</u> | <u>858,764</u> | <u>881,170</u> |
| SERVICE TO YOUNG PEOPLE & OTHER COMMUNITY LEARNERS | | | | |
| 368,704 | OTHER SERVICES TO YOUNG PEOPLE - LIFELONG LEA | 333,517 | 369,517 | 395,434 |
| 330,672 | OTHER SERVICES TO YOUNG PEOPLE - YOUTH SERVIC | 120,427 | 120,906 | 5,657 |
| <u>699,376</u> | | <u>453,944</u> | <u>490,423</u> | <u>401,091</u> |
| OTHER STRATEGIC FUNCTIONS | | | | |
| 1,325,530 | SPECIAL EDUCATION | 1,693,341 | 1,669,134 | 2,023,567 |
| 3,960,872 | LEARNER SUPPORT | 4,427,538 | 4,433,573 | 5,171,847 |
| 231,081 | ACCESS | 238,783 | 248,783 | 294,418 |
| 554,911 | LOCAL AUTHORITY EDUCATION FUNCTIONS | 516,046 | 516,046 | 551,583 |
| 29,989 | MUSIC SERVICE | 0 | 0 | 0 |
| <u>6,102,383</u> | | <u>6,875,708</u> | <u>6,867,536</u> | <u>8,041,415</u> |
| CHILDRENS SOCIAL CARE - SERVICE STRATEGY | | | | |
| 153,351 | SERVICE STRATEGY | 99,237 | 99,237 | 111,884 |
| 77,872 | CENTRAL COMMISSIONING FUNCTION | 243,225 | 243,225 | 257,164 |
| <u>231,224</u> | | <u>342,462</u> | <u>342,462</u> | <u>369,048</u> |
| COMMISSIONING AND SOCIAL WORK | | | | |
| 9,445,712 | COMMISSIONING AND SOCIAL WORK | 10,140,443 | 11,094,672 | 11,759,921 |
| <u>9,445,712</u> | | <u>10,140,443</u> | <u>11,094,672</u> | <u>11,759,921</u> |
| CHILDREN LOOKED AFTER | | | | |
| 4,989,502 | RESIDENTIAL CARE | 5,933,663 | 5,981,295 | 5,776,260 |
| 11,399,423 | FOSTERING SERVICES | 12,184,401 | 12,118,364 | 12,415,633 |
| 52,261 | ADVOCACY SERVICES FOR CHILDREN LOOKED AFTER | 50,000 | 50,000 | 60,510 |
| 5,653,829 | LEAVING CARE SERVICES | 5,380,390 | 5,372,890 | 6,080,058 |
| 1,957,553 | ADOPTION SERVICES | 1,798,743 | 1,798,743 | 1,869,812 |
| 2,426,774 | SPECIAL GUARDIANSHIP SUPPORT | 2,834,865 | 2,834,865 | 2,982,098 |
| <u>26,479,342</u> | | <u>28,182,062</u> | <u>28,156,157</u> | <u>29,184,371</u> |
| FAMILY SUPPORT SERVICES | | | | |
| 545,828 | DIRECT PAYMENTS | 686,502 | 686,502 | 683,702 |
| 1,154,160 | HOME CARE | 767,849 | 767,849 | 745,766 |
| 1,501,983 | OTHER FAMILY SUPPORT SERVICES | 1,899,356 | 1,899,356 | 2,169,404 |

CHILDREN & YOUNG PEOPLE

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|---|--|--|--|
| 658,644 | SHORT BREAKS FOR DISABLED CHILDREN | 713,393 | 714,131 | 835,153 |
| <u>3,860,616</u> | | <u>4,067,100</u> | <u>4,067,838</u> | <u>4,434,025</u> |
| | YOUTH JUSTICE | | | |
| 372,917 | YOUTH OFFENDER TEAMS | 558,103 | 558,103 | 669,437 |
| <u>372,917</u> | | <u>558,103</u> | <u>558,103</u> | <u>669,437</u> |
| | ASYLUM SEEKERS | | | |
| -115,754 | UNACCOMPANIED CHILDREN | 0 | 0 | 0 |
| <u>-115,754</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| | CHILDREN AND YOUNG PEOPLE'S SAFETY | | | |
| 1,937,147 | LA FUNCTIONS IN RELATION TO CHILD PROTECTION | 1,947,509 | 1,968,809 | 1,735,144 |
| 113,000 | LOCAL SAFEGUARDING CHILDREN BOARD | 152,000 | 136,700 | 129,000 |
| <u>2,050,147</u> | | <u>2,099,509</u> | <u>2,105,509</u> | <u>1,864,144</u> |
| | MANAGEMENT & SUPPORT SERVICE COSTS | | | |
| 0 | DIRECTORATE - EARLY YEARS/YOUNG PEOPLES SERVI | 0 | 0 | 0 |
| 0 | DIRECTORATE - SCHOOLS & LIFELONG LEARNING | 0 | 0 | 0 |
| 0 | FINANCIAL SERVICES-ACCOUNTANCY & BUS.SUPPORT | 0 | 0 | 0 |
| 0 | ADMIN SERVICES & DEPARTMENTAL SUPPORT | 0 | 0 | 0 |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>55,975,487</u> | <u>Net Expenditure</u> | <u>59,376,410</u> | <u>60,468,410</u> | <u>64,074,000</u> |

CHILDREN & YOUNG PEOPLE
SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| <u>EXPENDITURE</u> | | | | |
| <u>Balance C/F</u> | | | | |
| 13,335,316 | Balance C/F | 9,402,286 | 9,333,530 | 6,315,636 |
| <u>Employees</u> | | | | |
| 61,269,101 | Teachers Pay | 62,336,722 | 62,408,655 | 62,456,529 |
| 51,436,319 | Non-Teachers Pay | 53,743,846 | 53,753,345 | 58,146,634 |
| 4,697,028 | Agency Staff | 1,155,800 | 1,155,800 | 1,223,784 |
| 426,477 | IR35 Employees | 105,284 | 105,284 | 124,697 |
| 60,877 | Employee Recruitment Costs | 39,599 | 39,599 | 45,883 |
| 2,049,104 | Employee Retirement Costs | 2,242,131 | 2,242,067 | 2,433,338 |
| 155,729 | Employee Insurance Costs | 130,449 | 130,449 | 133,383 |
| 25,100 | Internal Training Costs | 8,569 | 2,009 | 3,662 |
| 629,904 | Other Training Expenses | 469,441 | 420,248 | 418,428 |
| <u>Premises Related Expenses</u> | | | | |
| 2,363,526 | Repairs and Maintenance | 2,105,621 | 1,980,621 | 2,488,692 |
| 313,074 | Direct Service Charge-Ground Maintenance | 249,573 | 249,573 | 250,785 |
| 94,523 | Grounds Maintenance | 101,312 | 101,312 | 102,052 |
| 1,676,445 | Energy Costs | 2,432,030 | 2,432,030 | 5,597,642 |
| 1,514,289 | Rents & Rates | 1,350,070 | 1,349,070 | 1,358,794 |
| 604,556 | Water & Sewerage | 680,211 | 680,611 | 709,826 |
| 557,586 | Fixtures & Fittings | 255,920 | 255,920 | 237,419 |
| 299,085 | Cleaning & Domestic Services | 289,948 | 289,948 | 293,584 |
| 1,615,168 | Direct Service Charge-Cleaning | 1,659,009 | 1,659,009 | 1,584,594 |
| 1,439,485 | Direct Service Charge-Caretaking | 1,483,338 | 1,483,338 | 1,564,794 |
| 328,577 | Premises Insurance | 314,571 | 314,571 | 314,905 |
| <u>Transport Related Expenses</u> | | | | |
| 75,649 | Direct Transport Costs | 44,537 | 45,087 | 47,060 |
| 21,978 | Direct Service Charge-Pooled Transport Costs | 40,014 | 40,014 | 35,899 |
| 2,813,244 | External Transport Hire & Contracts | 2,856,524 | 2,838,324 | 2,987,241 |
| 320,031 | Travel Expenses | 567,128 | 570,119 | 537,588 |
| 5,166 | General Transport Insurance | 1,236 | 1,236 | 1,298 |
| <u>Supplies and Services</u> | | | | |
| 394,093 | Equipment | 341,322 | 347,083 | 256,269 |
| 66,560 | Furniture | 63,675 | 62,425 | 85,397 |
| 192,793 | Books, Publications & Literature | 96,281 | 94,481 | 104,634 |
| 2,133,314 | Materials | 1,948,736 | 1,952,386 | 1,919,788 |
| 1,451,846 | Catering Costs | 362,320 | 364,095 | 365,387 |
| 4,232,386 | Direct Service Charge-Catering | 4,382,744 | 4,382,744 | 4,643,186 |
| 14,177 | Clothing,Uniforms and Laundry | 12,881 | 14,056 | 35,974 |
| 492,775 | Printing and Reprographics | 518,108 | 517,458 | 526,983 |
| 9,922 | Direct Service Charge - Graphic Design Costs | 1,339 | 1,059 | 1,030 |
| 84,294 | Stationery and Office Expenses | 98,896 | 101,696 | 74,979 |
| 76,405 | Postage | 84,805 | 84,655 | 76,344 |
| 458,426 | Telephones | 269,825 | 268,830 | 273,787 |
| 2,692,175 | Hardware, Software & Other Computing | 1,787,867 | 1,806,722 | 1,913,772 |
| 816,558 | Legal Fees | 789,500 | 708,748 | 838,000 |
| 15,240 | Medical Fees | 17,801 | 17,801 | 18,603 |
| 288,653 | Consultants | 174,040 | 234,040 | 204,763 |

CHILDREN & YOUNG PEOPLE
SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 | | Allowed Estimate 2022/23 | Revised Estimate 2022/23 | Forward Estimate 2023/24 |
|---|---|---|---|---|
| £ | | £ | £ | £ |
| 3,099,778 | Other Professional Fees | 1,825,732 | 2,875,731 | 1,917,676 |
| 1,598,731 | Exam & Course Fees (incl. students & clients) | 2,171,091 | 2,139,500 | 2,164,603 |
| 908,250 | Education, Leisure Activities & Entertainments | 485,250 | 481,012 | 312,987 |
| 60,441 | Banking & Security Services | 44,875 | 44,875 | 44,979 |
| 296,980 | Direct Service Charge-Security | 291,219 | 291,219 | 307,849 |
| 44,455 | Premises & Room Hire | 58,756 | 51,256 | 42,533 |
| 29,055 | Other Supplies & Services | 1,030 | 1,030 | 0 |
| 11,234 | Professional Meetings | 16,873 | 17,098 | 13,643 |
| 1,400,748 | Grants to Third Parties | 0 | 0 | 3,600,000 |
| 739,675 | Subscriptions | 527,895 | 527,895 | 553,573 |
| 375,022 | Insurances | 333,508 | 330,768 | 342,928 |
| 60,872 | Advertising, Promotion & Notices | 95,226 | 95,226 | 59,643 |
| 692 | Licenses | 3,401 | 3,401 | 3,526 |
| 0 | Contingent Items | 57,438 | 57,438 | 60,310 |
| 496 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| 2,001,277 | PFI Charges | 666,052 | 666,052 | 676,413 |
| | <u>Third Party Payments</u> | | | |
| 638,941 | 3rd Party Payments to Other Local Authorities | 664,453 | 670,453 | 902,544 |
| 13,178,158 | 3rd Party Payments to Care Providers | 13,290,988 | 13,657,084 | 16,842,494 |
| 14,374,760 | Voluntary & Independent Sector Payments | 10,602,152 | 10,602,152 | 10,553,254 |
| 13,251,029 | Fostering Payments | 14,043,006 | 14,199,917 | 14,286,237 |
| 23,346 | Direct Service Charge-Civil Engineering | 0 | 0 | 0 |
| 85,637 | Direct Service Charge-Cleansing | 89,081 | 89,081 | 90,854 |
| 1,059,517 | 3rd Party Payments to Private Contractors | 1,314,777 | 1,315,365 | 958,988 |
| 406,984 | 3rd Party Payments to Other Establishments | 0 | 0 | 0 |
| 28,774 | 3rd Party Paymts to Public Health Service Providers | 0 | 0 | 0 |
| | <u>Transfer Payments</u> | | | |
| 73,145 | School Children and Students | 117,498 | 117,498 | 24,064 |
| 3,008 | Client Personal Allowances | 1,630 | 1,630 | 1,720 |
| 530,478 | Direct Payments to Social Care Clients | 654,446 | 654,446 | 661,555 |
| 23,280 | Benefits | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 15,964,426 | Internal Recharges and Transfers | 11,167,007 | 11,274,770 | 11,790,025 |
| 975,439 | Central Premises Recharges | 1,073,253 | 1,073,253 | 1,138,222 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 331,055 | Revenue Expend Financed By Capital | 406,000 | 329,000 | 190,000 |
| 3,507,678 | Non-current Assets Depreciation & Amortisation | 3,504,860 | 3,602,555 | 3,602,840 |
| 78,481 | R C C O | 85,000 | 215,000 | 0 |
| 96,918 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>236,805,709</u> | <u>Expenditure</u> | <u>218,607,806</u> | <u>220,224,753</u> | <u>231,896,503</u> |
| | <u>INCOME</u> | | | |
| -11,787,358 | Balance B/F | -11,428,357 | -11,441,388 | -11,000,023 |
| | <u>External Grants and Reimbursements</u> | | | |
| -151,364,917 | Grants and Subsidies | -140,619,761 | -141,196,683 | -149,485,566 |
| -3,305,586 | Reimbursements and Contributions | -1,524,888 | -1,587,110 | -1,452,878 |
| | <u>Customer and Client Receipts</u> | | | |
| -4,291,867 | Sales, Fees and Charges | -1,385,118 | -1,386,844 | -1,400,901 |
| -22,645 | Rents | -23,625 | -23,625 | -23,625 |

CHILDREN & YOUNG PEOPLE
SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | <u>Allowed Estimate 2022/23</u> £ | <u>Revised Estimate 2022/23</u> £ | <u>Forward Estimate 2023/24</u> £ |
|--|--|--|--|--|
| | <u>Other Income</u> | | | |
| -41,152 | Interest | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -10,016,697 | Internal Recharges and Transfers-Revenue | -4,249,647 | -4,120,693 | -4,459,510 |
| <u>-180,830,222</u> | <u>Income</u> | <u>-159,231,396</u> | <u>-159,756,343</u> | <u>-167,822,503</u> |
| <u>55,975,487</u> | <u>NET EXPENDITURE</u> | <u>59,376,410</u> | <u>60,468,410</u> | <u>64,074,000</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>EARLY YEARS</u> | | | |
| | <u>NURSERY - DELEGATED AND DEVOLVED FUNDS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Balance C/F</u> | | | |
| 54,786 | Balance C/F | 66,000 | 66,000 | 6,688 |
| | <u>Employees</u> | | | |
| 130,858 | Teachers Pay | 189,773 | 189,773 | 199,259 |
| 134,828 | Non-Teachers Pay | 86,125 | 86,125 | 90,432 |
| 51,577 | Agency Staff | 17,816 | 17,816 | 18,707 |
| 552 | Employee Insurance Costs | 566 | 566 | 574 |
| 665 | Internal Training Costs | 309 | 309 | 324 |
| 684 | Other Training Expenses | 1,030 | 1,030 | 1,082 |
| | <u>Premises Related Expenses</u> | | | |
| 6,434 | Repairs and Maintenance | 6,695 | 6,695 | 7,030 |
| 3,181 | Direct Service Charge-Ground Maintenance | 2,111 | 2,111 | 2,308 |
| 4,297 | Energy Costs | 7,650 | 7,650 | 18,300 |
| 8,234 | Rents & Rates | 8,480 | 8,480 | 8,904 |
| 2,530 | Water & Sewerage | 3,605 | 3,605 | 3,966 |
| 23,681 | Direct Service Charge-Caretaking | 24,155 | 24,155 | 26,500 |
| 720 | Premises Insurance | 738 | 738 | 749 |
| | <u>Transport Related Expenses</u> | | | |
| 27 | Travel Expenses | 21 | 21 | 22 |
| | <u>Supplies and Services</u> | | | |
| 990 | Equipment | 618 | 618 | 649 |
| 80 | Books, Publications & Literature | 0 | 0 | 0 |
| 8,528 | Materials | 12,875 | 12,875 | 13,519 |
| 198 | Catering Costs | 52 | 52 | 55 |
| 1,378 | Printing and Reprographics | 2,266 | 2,266 | 2,379 |
| 279 | Postage | 618 | 618 | 649 |
| 2,604 | Telephones | 4,120 | 4,120 | 4,326 |
| 3,621 | Hardware, Software & Other Computing | 515 | 515 | 541 |
| 367 | Other Professional Fees | 91 | 91 | 96 |
| 5,594 | Direct Service Charge-Security | 3,382 | 3,382 | 6,229 |
| 445 | Subscriptions | 1,545 | 1,545 | 1,622 |
| 1,173 | Insurances | 1,179 | 1,179 | 1,220 |
| 0 | Contingent Items | 240 | 240 | 252 |
| | <u>Third Party Payments</u> | | | |
| 722 | Direct Service Charge-Civil Engineering | 0 | 0 | 0 |
| 1,272 | Direct Service Charge-Cleansing | 1,462 | 1,462 | 1,535 |
| | <u>Support Services</u> | | | |
| 51,054 | Internal Recharges and Transfers | 13,963 | 13,963 | 12,083 |
| <u>501,358</u> | <u>Expenditure</u> | <u>458,000</u> | <u>458,000</u> | <u>430,000</u> |
| | <u>INCOME</u> | | | |
| -51,172 | Balance B/F | -107,000 | -107,000 | -69,000 |
| | <u>External Grants and Reimbursements</u> | | | |
| -371,701 | Grants and Subsidies | -351,000 | -351,000 | -361,000 |
| -5,585 | Reimbursements and Contributions | 0 | 0 | 0 |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 | | Allowed Estimate 2022/23 | Revised Estimate 2022/23 | Forward Estimate 2023/24 |
|---|--|---|---|---|
| £ | | £ | £ | £ |
| | <u>Customer and Client Receipts</u> | | | |
| -47,397 | Sales, Fees and Charges | 0 | 0 | 0 |
| | <u>Other Income</u> | | | |
| -169 | Interest | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -25,334 | Internal Recharges and Transfers-Revenue | 0 | 0 | 0 |
| <u>-501.358</u> | <u>Income</u> | <u>-458.000</u> | <u>-458.000</u> | <u>-430.000</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|---|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>EARLY YEARS</u> | | | |
| | <u>LA/CORP EXP ATTRIBUTABLE TO EARLY YEARS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Supplies and Services</u> | | | |
| 2,205 | Insurances | 2,205 | 2,205 | 2,205 |
| | <u>Support Services</u> | | | |
| 1,271 | Internal Recharges and Transfers | 3,102 | 3,102 | 2,774 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 10,240 | Non-current Assets Depreciation & Amortisation | 10,240 | 10,941 | 10,941 |
| 639 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>14,354</u> | <u>Expenditure</u> | <u>15,547</u> | <u>16,248</u> | <u>15,920</u> |
| <u>14,354</u> | <u>NET EXPENDITURE</u> | <u>15,547</u> | <u>16,248</u> | <u>15,920</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| <u>EARLY YEARS</u> | | | | |
| <u>CHILDREN'S CENTRES</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 1,497,844 | Non-Teachers Pay | 951,510 | 951,510 | 1,446,738 |
| 34,598 | Agency Staff | 0 | 0 | 0 |
| 15,888 | Employee Retirement Costs | 0 | 0 | 0 |
| 1,917 | Employee Insurance Costs | 1,917 | 1,917 | 1,917 |
| 665 | Internal Training Costs | 0 | 0 | 0 |
| 38,485 | Other Training Expenses | 7,359 | 7,359 | 7,359 |
| <u>Premises Related Expenses</u> | | | | |
| 24,333 | Repairs and Maintenance | 20,253 | 20,253 | 20,253 |
| 7,180 | Direct Service Charge-Ground Maintenance | 6,865 | 6,865 | 7,329 |
| 36,427 | Energy Costs | 45,025 | 45,025 | 107,190 |
| 407,833 | Rents & Rates | 190,523 | 190,523 | 193,434 |
| 13,682 | Water & Sewerage | 15,022 | 15,022 | 24,730 |
| 26,048 | Fixtures & Fittings | 0 | 0 | 0 |
| 6,787 | Cleaning & Domestic Services | 2,810 | 2,810 | 2,810 |
| 133,691 | Direct Service Charge-Caretaking | 137,034 | 137,034 | 151,045 |
| 45,156 | Premises Insurance | 45,156 | 45,156 | 45,156 |
| <u>Transport Related Expenses</u> | | | | |
| 37 | External Transport Hire & Contracts | 0 | 0 | 0 |
| 25,653 | Travel Expenses | 38,707 | 38,707 | 38,707 |
| <u>Supplies and Services</u> | | | | |
| 9,294 | Equipment | 8,153 | 8,153 | 8,153 |
| 0 | Furniture | 4,000 | 4,000 | 4,000 |
| 595 | Books, Publications & Literature | 6,176 | 6,176 | 6,176 |
| 16,521 | Materials | 4,974 | 4,974 | 4,974 |
| 1,587 | Catering Costs | 2,800 | 2,800 | 2,800 |
| 242 | Clothing,Uniforms and Laundry | 0 | 0 | 0 |
| 2,829 | Printing and Reprographics | 6,411 | 6,411 | 6,411 |
| 682 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 1,344 | Stationery and Office Expenses | 2,686 | 2,686 | 2,686 |
| 7 | Postage | 1,000 | 1,000 | 1,000 |
| 14,992 | Telephones | 15,735 | 15,735 | 15,735 |
| 28,393 | Hardware, Software & Other Computing | 21,390 | 21,390 | 21,390 |
| 1,050 | Legal Fees | 0 | 0 | 0 |
| 138 | Medical Fees | 0 | 0 | 0 |
| 7,021 | Other Professional Fees | 3,247 | 3,247 | 3,247 |
| 234 | Education,Leisure Activities & Entertainments | 950 | 950 | 950 |
| 18,009 | Direct Service Charge-Security | 18,351 | 18,351 | 20,719 |
| 168 | Other Supplies & Services | 0 | 0 | 0 |
| 1,262 | Insurances | 1,262 | 1,262 | 1,262 |
| 612 | Advertising, Promotion & Notices | 1,000 | 1,000 | 1,000 |
| 0 | Licenses | 1,200 | 1,200 | 1,200 |
| <u>Third Party Payments</u> | | | | |
| 11,275 | Voluntary & Independent Sector Payments | 15,000 | 15,000 | 15,000 |
| 5,802 | Direct Service Charge-Cleansing | 5,947 | 5,947 | 6,246 |
| 28,774 | 3rd Party Payments to Private Contractors | 2,000 | 2,000 | 2,000 |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-------------------------|---|-------------------------|-------------------------|-------------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| 28,774 | 3rd Party Paymts to Public Health Svce Provi | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 372,176 | Internal Recharges and Transfers | 396,312 | 390,812 | 397,099 |
| 2,759 | Central Premises Recharges | 2,969 | 2,969 | 3,338 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 157,202 | Non-current Assets Depreciation & Amortisation | 157,202 | 158,640 | 158,640 |
| 9,523 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>3,037,490</u> | <u>Expenditure</u> | <u>2,140,946</u> | <u>2,136,884</u> | <u>2,730,694</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -413,403 | Grants and Subsidies | -470,000 | -470,000 | -638,755 |
| -18,610 | Reimbursements and Contributions | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -2,100 | Sales, Fees and Charges | 0 | 0 | 0 |
| -22,500 | Rents | -23,625 | -23,625 | -23,625 |
| | <u>Support Services</u> | | | |
| -160,261 | Internal Recharges and Transfers-Revenue | -180,000 | -180,000 | -180,000 |
| <u>-616,874</u> | <u>Income</u> | <u>-673,625</u> | <u>-673,625</u> | <u>-842,380</u> |
| <u>2,420,615</u> | <u>NET EXPENDITURE</u> | <u>1,467,321</u> | <u>1,463,259</u> | <u>1,888,314</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>EARLY YEARS</u> | | | |
| | <u>PRIVATE VOLUNTARY & INDEPENDENT PROVIDERS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 216,161 | Non-Teachers Pay | 234,722 | 234,722 | 254,728 |
| 274 | Employee Insurance Costs | 274 | 274 | 274 |
| 8,923 | Other Training Expenses | 1,000 | 1,000 | 1,000 |
| | <u>Transport Related Expenses</u> | | | |
| 5,881 | External Transport Hire & Contracts | 0 | 0 | 0 |
| 0 | Travel Expenses | 3,900 | 3,900 | 3,900 |
| | <u>Supplies and Services</u> | | | |
| 0 | Equipment | 647 | 647 | 647 |
| 0 | Books, Publications & Literature | 500 | 500 | 500 |
| 0 | Catering Costs | 1,750 | 1,750 | 1,750 |
| 932 | Printing and Reprographics | 2,239 | 2,239 | 2,239 |
| 995 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 15 | Stationery and Office Expenses | 0 | 0 | 0 |
| 324 | Telephones | 450 | 450 | 450 |
| 28,896 | Hardware, Software & Other Computing | 28,451 | 28,451 | 28,451 |
| 28,250 | Other Professional Fees | 1,240 | 1,240 | 1,240 |
| 2,689 | Direct Service Charge-Security | 3,077 | 3,077 | 3,112 |
| 0 | Premises & Room Hire | 2,750 | 2,750 | 2,750 |
| 99 | Subscriptions | 0 | 0 | 0 |
| 2,205 | Insurances | 2,205 | 2,205 | 2,205 |
| 546 | Advertising, Promotion & Notices | 2,000 | 2,000 | 2,000 |
| | <u>Third Party Payments</u> | | | |
| 6,784,131 | Voluntary & Independent Sector Payments | 7,579,732 | 7,579,732 | 7,525,000 |
| | <u>Support Services</u> | | | |
| 172,494 | Internal Recharges and Transfers | 241,096 | 239,473 | 255,585 |
| 12,674 | Central Premises Recharges | 18,163 | 18,163 | 19,879 |
| <u>7,265,488</u> | <u>Expenditure</u> | <u>8,124,196</u> | <u>8,122,573</u> | <u>8,105,710</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -7,087,804 | Grants and Subsidies | -7,813,065 | -7,813,065 | -7,766,557 |
| -12,020 | Reimbursements and Contributions | 0 | 0 | 0 |
| <u>-7,099,825</u> | <u>Income</u> | <u>-7,813,065</u> | <u>-7,813,065</u> | <u>-7,766,557</u> |
| <u>165,663</u> | <u>NET EXPENDITURE</u> | <u>311,131</u> | <u>309,508</u> | <u>339,153</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|--|--|---|---|---|
| <u>PRIMARY SCHOOLS</u> | | | | |
| <u>PRIMARY - DELEGATED AND DEVOLVED FUNDS</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Balance C/F</u> | | | | |
| 7,236,053 | Balance C/F | 5,015,555 | 5,015,555 | 3,059,030 |
| <u>Employees</u> | | | | |
| 36,698,391 | Teachers Pay | 38,235,435 | 38,235,435 | 40,147,201 |
| 21,600,552 | Non-Teachers Pay | 20,622,905 | 20,622,905 | 21,654,054 |
| 1,359,970 | Agency Staff | 574,471 | 574,471 | 603,195 |
| 116,316 | IR35 Employees | 88,828 | 88,828 | 93,269 |
| 7,629 | Employee Recruitment Costs | 3,863 | 3,863 | 4,056 |
| 13,234 | Employee Retirement Costs | 0 | 0 | 0 |
| 114,877 | Employee Insurance Costs | 101,797 | 101,797 | 103,093 |
| 15,960 | Internal Training Costs | 1,550 | 1,550 | 1,628 |
| 278,058 | Other Training Expenses | 248,857 | 248,857 | 261,300 |
| <u>Premises Related Expenses</u> | | | | |
| 777,631 | Repairs and Maintenance | 1,102,142 | 979,142 | 1,157,249 |
| 210,104 | Direct Service Charge-Ground Maintenance | 142,740 | 142,740 | 156,028 |
| 91,283 | Grounds Maintenance | 97,192 | 97,192 | 102,052 |
| 971,163 | Energy Costs | 1,460,752 | 1,460,752 | 3,440,872 |
| 717,132 | Rents & Rates | 733,303 | 733,303 | 769,965 |
| 399,933 | Water & Sewerage | 480,929 | 480,929 | 529,022 |
| 123,647 | Fixtures & Fittings | 74,512 | 74,512 | 78,237 |
| 102,023 | Cleaning & Domestic Services | 96,363 | 96,363 | 101,181 |
| 947,565 | Direct Service Charge-Cleaning | 969,699 | 969,699 | 1,011,428 |
| 1,144,825 | Direct Service Charge-Caretaking | 1,182,074 | 1,182,074 | 1,233,326 |
| 172,248 | Premises Insurance | 185,595 | 185,595 | 191,309 |
| <u>Transport Related Expenses</u> | | | | |
| 100 | Direct Transport Costs | 30,385 | 30,385 | 31,904 |
| 91,070 | External Transport Hire & Contracts | 138,125 | 138,125 | 145,031 |
| 1,457 | Travel Expenses | 3,215 | 3,215 | 3,376 |
| 0 | General Transport Insurance | 1,236 | 1,236 | 1,298 |
| <u>Supplies and Services</u> | | | | |
| 182,868 | Equipment | 85,357 | 85,357 | 89,625 |
| 33,310 | Furniture | 19,055 | 19,055 | 20,008 |
| 141,984 | Books, Publications & Literature | 62,191 | 62,191 | 65,301 |
| 1,291,840 | Materials | 1,143,503 | 1,143,503 | 1,200,678 |
| 302,780 | Catering Costs | 165,399 | 165,399 | 173,669 |
| 3,714,722 | Direct Service Charge-Catering | 3,830,367 | 3,830,367 | 4,163,243 |
| 6,400 | Clothing,Uniforms and Laundry | 8,048 | 8,048 | 8,450 |
| 373,475 | Printing and Reprographics | 394,079 | 394,079 | 413,783 |
| 45,584 | Stationery and Office Expenses | 42,015 | 42,015 | 44,116 |
| 18,809 | Postage | 24,460 | 24,460 | 25,683 |
| 115,486 | Telephones | 170,040 | 170,040 | 178,542 |
| 874,312 | Hardware, Software & Other Computing | 695,183 | 695,183 | 729,943 |
| 700 | Legal Fees | 0 | 0 | 0 |
| 1,907 | Medical Fees | 3,239 | 3,239 | 3,401 |
| 127,296 | Consultants | 124,352 | 124,352 | 130,570 |
| 750,770 | Other Professional Fees | 823,915 | 823,915 | 865,111 |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 | | Allowed Estimate 2022/23 | Revised Estimate 2022/23 | Forward Estimate 2023/24 |
|---|---|---|---|---|
| £ | | £ | £ | £ |
| 373,744 | Education, Leisure Activities & Entertainments | 155,793 | 155,793 | 163,582 |
| 11,900 | Banking & Security Services | 19,742 | 19,742 | 20,729 |
| 164,479 | Direct Service Charge-Security | 158,480 | 158,480 | 173,005 |
| 23,419 | Premises & Room Hire | 6,496 | 6,496 | 6,821 |
| 627,042 | Subscriptions | 480,738 | 480,738 | 504,775 |
| 246,486 | Insurances | 244,489 | 244,489 | 250,963 |
| 10,326 | Advertising, Promotion & Notices | 13,266 | 13,266 | 13,929 |
| -99 | Licenses | 1,537 | 1,537 | 1,614 |
| 0 | Contingent Items | 57,198 | 57,198 | 60,058 |
| | <u>Third Party Payments</u> | | | |
| 268,616 | Voluntary & Independent Sector Payments | 0 | 0 | 0 |
| 17,608 | Direct Service Charge-Civil Engineering | 0 | 0 | 0 |
| 66,990 | Direct Service Charge-Cleansing | 70,289 | 70,289 | 73,798 |
| 39,403 | 3rd Party Payments to Private Contractors | 29,499 | 29,499 | 29,499 |
| | <u>Transfer Payments</u> | | | |
| 1,047 | Client Personal Allowances | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 6,365,424 | Internal Recharges and Transfers | 2,040,518 | 2,040,518 | 2,220,771 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 65,183 | R C C O | 0 | 123,000 | 0 |
| <u>89,455,031 Expenditure</u> | | <u>82,460,771</u> | <u>82,460,771</u> | <u>86,510,771</u> |
| | <u>INCOME</u> | | | |
| -7,352,041 | Balance B/F | -6,646,000 | -6,646,000 | -5,685,000 |
| | <u>External Grants and Reimbursements</u> | | | |
| -74,930,809 | Grants and Subsidies | -74,874,000 | -74,874,000 | -79,903,000 |
| -1,102,087 | Reimbursements and Contributions | -175,929 | -175,929 | -175,929 |
| | <u>Customer and Client Receipts</u> | | | |
| -1,901,328 | Sales, Fees and Charges | -764,842 | -764,842 | -746,842 |
| | <u>Other Income</u> | | | |
| -23,162 | Interest | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -4,145,604 | Internal Recharges and Transfers-Revenue | 0 | 0 | 0 |
| <u>-89,455,031 Income</u> | | <u>-82,460,771</u> | <u>-82,460,771</u> | <u>-86,510,771</u> |
| <u>0 NET EXPENDITURE</u> | | <u>0</u> | <u>0</u> | <u>0</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| <u>PRIMARY SCHOOLS</u> | | | | |
| <u>LA/CORP EXP ATTRIBUTABLE TO PRIMARY SCHOOLS</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 36,085 | Agency Staff | 0 | 0 | 0 |
| 587,900 | Employee Retirement Costs | 685,680 | 685,616 | 746,680 |
| <u>Premises Related Expenses</u> | | | | |
| 461,126 | Repairs and Maintenance | 215,827 | 215,827 | 139,337 |
| 263 | Direct Service Charge-Ground Maintenance | 0 | 0 | 0 |
| 112 | Energy Costs | 0 | 0 | 0 |
| 360 | Water & Sewerage | 0 | 0 | 0 |
| 430 | Fixtures & Fittings | 0 | 0 | 0 |
| 425 | Direct Service Charge-Cleaning | 0 | 0 | 0 |
| 75 | Direct Service Charge-Caretaking | 0 | 0 | 0 |
| <u>Supplies and Services</u> | | | | |
| 3,395 | Equipment | 0 | 0 | 0 |
| 0 | Catering Costs | 119,000 | 119,000 | 119,000 |
| 63,668 | Direct Service Charge-Catering | 0 | 0 | 0 |
| 43 | Telephones | 0 | 0 | 0 |
| 82,429 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 162,643 | Legal Fees | 0 | 0 | 0 |
| 13,771 | Other Professional Fees | 4,000 | 4,000 | 4,000 |
| 4,446 | Banking & Security Services | 1,800 | 1,800 | 1,800 |
| 24,537 | Direct Service Charge-Security | 25,380 | 25,380 | 28,394 |
| 9,810 | Insurances | 10,185 | 10,185 | 10,185 |
| 496 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| <u>Support Services</u> | | | | |
| 337,550 | Internal Recharges and Transfers | 648,088 | 687,654 | 721,845 |
| <u>Capital Charges and Financing Costs</u> | | | | |
| 235,061 | Revenue Expend Financed By Capital | 376,000 | 309,000 | 190,000 |
| 1,604,786 | Non-current Assets Depreciation & Amortisation | 1,606,258 | 1,828,306 | 1,828,590 |
| 1,707 | R C C O | 0 | 0 | 0 |
| 201,365 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>3,832,482</u> | <u>Expenditure</u> | <u>3,692,218</u> | <u>3,886,768</u> | <u>3,789,831</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -1,286,535 | Grants and Subsidies | -779,650 | -779,650 | -680,150 |
| 8,967 | Reimbursements and Contributions | 0 | 0 | 0 |
| <u>Support Services</u> | | | | |
| 0 | Internal Recharges and Transfers-Revenue | -108,420 | -108,420 | -112,333 |
| <u>-1,277,568</u> | <u>Income</u> | <u>-888,070</u> | <u>-888,070</u> | <u>-792,483</u> |
| <u>2,554,914</u> | <u>NET EXPENDITURE</u> | <u>2,804,148</u> | <u>2,998,698</u> | <u>2,997,348</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|--|---|---|---|---|
| <u>SECONDARY SCHOOLS</u> | | | | |
| <u>SECONDARY - DELEGATED AND DEVOLVED FUNDS</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Balance C/F</u> | | | | |
| 4,597,773 | Balance C/F | 3,337,000 | 3,337,000 | 2,374,166 |
| <u>Employees</u> | | | | |
| 18,412,319 | Teachers Pay | 17,223,159 | 17,223,159 | 15,133,771 |
| 6,053,653 | Non-Teachers Pay | 5,529,096 | 5,529,096 | 5,205,965 |
| 354,814 | Agency Staff | 353,984 | 353,984 | 383,677 |
| 25,075 | IR35 Employees | 9,789 | 9,789 | 24,428 |
| 48,294 | Employee Recruitment Costs | 30,586 | 30,586 | 36,507 |
| 11,950 | Employee Insurance Costs | 12,249 | 12,249 | 13,466 |
| 1,190 | Internal Training Costs | 0 | 0 | 0 |
| 60,185 | Other Training Expenses | 65,920 | 65,920 | 59,822 |
| <u>Premises Related Expenses</u> | | | | |
| 887,337 | Repairs and Maintenance | 552,961 | 545,961 | 948,757 |
| 65,447 | Direct Service Charge-Ground Maintenance | 71,483 | 71,483 | 56,394 |
| 2,140 | Grounds Maintenance | 4,120 | 4,120 | 0 |
| 504,213 | Energy Costs | 659,625 | 659,625 | 1,449,471 |
| 270,174 | Rents & Rates | 224,640 | 224,640 | 241,517 |
| 130,961 | Water & Sewerage | 114,330 | 114,330 | 81,130 |
| 58,615 | Fixtures & Fittings | 23,690 | 23,690 | 535 |
| 179,854 | Cleaning & Domestic Services | 169,110 | 169,110 | 166,872 |
| 478,577 | Direct Service Charge-Cleaning | 509,336 | 509,336 | 370,139 |
| 49,693 | Premises Insurance | 49,692 | 49,692 | 44,915 |
| <u>Transport Related Expenses</u> | | | | |
| 61,572 | Direct Transport Costs | 2,302 | 2,302 | 2,241 |
| 1,221 | Direct Service Charge-Pooled Transport Costs | 8,190 | 8,190 | 7,278 |
| 57,941 | External Transport Hire & Contracts | 77,095 | 77,095 | 49,167 |
| 3,059 | Travel Expenses | 7,686 | 7,686 | 2,977 |
| <u>Supplies and Services</u> | | | | |
| 43,640 | Equipment | 47,224 | 47,224 | 1,922 |
| 20,414 | Furniture | 11,330 | 11,330 | 33,579 |
| 36,969 | Books, Publications & Literature | 2,060 | 2,060 | 13,303 |
| 636,488 | Materials | 594,834 | 594,834 | 497,381 |
| 6,401 | Catering Costs | 13,905 | 13,905 | 7,807 |
| 453,996 | Direct Service Charge-Catering | 437,076 | 437,076 | 351,183 |
| 2,885 | Clothing,Uniforms and Laundry | 3,863 | 3,863 | 25,954 |
| 87,826 | Printing and Reprographics | 61,800 | 61,800 | 51,634 |
| 0 | Direct Service Charge - Graphic Design Costs | 309 | 309 | 0 |
| 16,513 | Stationery and Office Expenses | 34,196 | 34,196 | 4,880 |
| 31,513 | Postage | 24,373 | 24,373 | 20,726 |
| 23,861 | Telephones | 17,339 | 17,339 | 15,691 |
| 672,158 | Hardware, Software & Other Computing | 579,243 | 579,243 | 631,360 |
| 268 | Medical Fees | 62 | 62 | 202 |
| 12,735 | Consultants | 29,922 | 29,922 | 53,439 |
| 323,508 | Other Professional Fees | 258,614 | 258,614 | 283,868 |
| 434,760 | Exam & Course Fees (incl. students & clients) | 475,860 | 475,860 | 493,993 |
| 45,750 | Education,Leisure Activities & Entertainments | 284,575 | 284,575 | 104,108 |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> | | Allowed Estimate <u>2022/23</u> | Revised Estimate <u>2022/23</u> | Forward Estimate <u>2023/24</u> |
|--|---|--|--|--|
| £ | | £ | £ | £ |
| 15,474 | Banking & Security Services | 18,897 | 18,897 | 17,952 |
| 21,614 | Direct Service Charge-Security | 24,097 | 24,097 | 13,842 |
| 28,736 | Other Supplies & Services | 1,030 | 1,030 | 0 |
| 8,087 | Professional Meetings | 3,605 | 3,605 | 0 |
| 59,017 | Subscriptions | 21,275 | 21,275 | 30,726 |
| 29,596 | Insurances | 28,771 | 28,771 | 33,670 |
| 28,874 | Advertising, Promotion & Notices | 54,590 | 54,590 | 18,818 |
| | <u>Third Party Payments</u> | | | |
| 810,306 | Voluntary & Independent Sector Payments | 0 | 0 | 0 |
| 4,941 | Direct Service Charge-Civil Engineering | 0 | 0 | 0 |
| 322 | Direct Service Charge-Cleansing | 164 | 164 | 172 |
| | <u>Transfer Payments</u> | | | |
| 70,345 | School Children and Students | 117,498 | 117,498 | 24,064 |
| | <u>Support Services</u> | | | |
| 1,713,060 | Internal Recharges and Transfers | 1,269,545 | 1,269,545 | 1,053,131 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 11,591 | R C C O | 0 | 7,000 | 0 |
| <u>37,967,707</u> | <u>Expenditure</u> | <u>33,452,100</u> | <u>33,452,100</u> | <u>30,436,600</u> |
| | <u>INCOME</u> | | | |
| -3,391,844 | Balance B/F | -3,469,000 | -3,469,000 | -3,751,000 |
| | <u>External Grants and Reimbursements</u> | | | |
| -33,255,091 | Grants and Subsidies | -29,638,000 | -29,638,000 | -26,340,500 |
| -429,485 | Reimbursements and Contributions | -302,100 | -302,100 | -302,100 |
| | <u>Customer and Client Receipts</u> | | | |
| -219,172 | Sales, Fees and Charges | -43,000 | -43,000 | -43,000 |
| | <u>Other Income</u> | | | |
| -14,439 | Interest | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -657,675 | Internal Recharges and Transfers-Revenue | 0 | 0 | 0 |
| <u>-37,967,707</u> | <u>Income</u> | <u>-33,452,100</u> | <u>-33,452,100</u> | <u>-30,436,600</u> |
| <u>-0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| <u>SECONDARY SCHOOLS</u> | | | | |
| <u>LA/CORP EXP ATTRIBUTABLE TO SECONDARY SCHOOLS</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 99,475 | Agency Staff | 0 | 0 | 0 |
| 899,063 | Employee Retirement Costs | 926,457 | 926,457 | 1,013,457 |
| <u>Premises Related Expenses</u> | | | | |
| 77,285 | Repairs and Maintenance | 100,000 | 100,000 | 100,000 |
| <u>Supplies and Services</u> | | | | |
| 240,966 | Telephones | 0 | 0 | 0 |
| 307,558 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 3,162 | Legal Fees | 0 | 0 | 0 |
| 0 | Banking & Security Services | 3,000 | 3,000 | 3,000 |
| 1,531 | Direct Service Charge-Security | 1,752 | 1,752 | 1,771 |
| 4,429 | Insurances | 4,786 | 4,786 | 4,786 |
| 2,001,277 | PFI Charges | 666,052 | 666,052 | 676,413 |
| <u>Support Services</u> | | | | |
| 288,250 | Internal Recharges and Transfers | 385,165 | 398,165 | 426,079 |
| <u>Capital Charges and Financing Costs</u> | | | | |
| 0 | Revenue Expend Financed By Capital | 0 | 1,000 | 0 |
| 904,032 | Non-current Assets Depreciation & Amortisation | 904,032 | 828,396 | 828,397 |
| -57,529 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>4,769,499</u> | <u>Expenditure</u> | <u>2,991,244</u> | <u>2,929,608</u> | <u>3,053,903</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -1,840,853 | Grants and Subsidies | -1,672,433 | -1,672,433 | -1,711,344 |
| 0 | Reimbursements and Contributions | -97,000 | -97,000 | -97,000 |
| <u>Customer and Client Receipts</u> | | | | |
| -1,549,283 | Sales, Fees and Charges | 0 | 0 | 0 |
| <u>Support Services</u> | | | | |
| -416,405 | Internal Recharges and Transfers-Revenue | -20,942 | -20,942 | -16,916 |
| <u>-3,806,542</u> | <u>Income</u> | <u>-1,790,375</u> | <u>-1,790,375</u> | <u>-1,825,260</u> |
| <u>962,958</u> | <u>NET EXPENDITURE</u> | <u>1,200,869</u> | <u>1,139,233</u> | <u>1,228,643</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>SPECIAL SCHOOLS</u> | | | |
| | <u>SPECIAL - DELEGATED AND DEVOLVED FUNDS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Balance C/F</u> | | | |
| 1,252,316 | Balance C/F | 788,000 | 788,000 | 809,780 |
| | <u>Employees</u> | | | |
| 3,809,130 | Teachers Pay | 4,078,566 | 4,078,566 | 4,282,492 |
| 3,536,050 | Non-Teachers Pay | 3,916,293 | 3,916,293 | 4,112,108 |
| 352,543 | Agency Staff | 173,529 | 173,529 | 182,205 |
| 4,293 | IR35 Employees | 0 | 0 | 0 |
| 2,328 | Employee Recruitment Costs | 3,399 | 3,399 | 3,569 |
| 4,516 | Employee Insurance Costs | 4,629 | 4,629 | 5,042 |
| 930 | Internal Training Costs | 0 | 0 | 0 |
| 61,952 | Other Training Expenses | 39,655 | 39,655 | 41,638 |
| | <u>Premises Related Expenses</u> | | | |
| 76,830 | Repairs and Maintenance | 67,465 | 67,465 | 70,838 |
| 20,921 | Direct Service Charge-Ground Maintenance | 20,460 | 20,460 | 22,365 |
| 1,100 | Grounds Maintenance | 0 | 0 | 0 |
| 143,572 | Energy Costs | 230,548 | 230,548 | 544,249 |
| 52,883 | Water & Sewerage | 59,225 | 59,225 | 62,186 |
| 5,111 | Fixtures & Fittings | 10,565 | 10,565 | 11,094 |
| 10,041 | Cleaning & Domestic Services | 21,115 | 21,115 | 22,171 |
| 176,003 | Direct Service Charge-Cleaning | 168,908 | 168,908 | 185,984 |
| 33,832 | Direct Service Charge-Caretaking | 34,509 | 34,509 | 37,859 |
| 12,367 | Premises Insurance | 12,677 | 12,677 | 12,063 |
| | <u>Transport Related Expenses</u> | | | |
| 5,489 | Direct Transport Costs | 10,300 | 10,300 | 10,815 |
| 2,303 | Direct Service Charge-Pooled Transport Costs | 6,297 | 6,297 | 7,460 |
| 29,174 | External Transport Hire & Contracts | 10,815 | 10,815 | 11,356 |
| 4,441 | Travel Expenses | 6,695 | 6,695 | 7,030 |
| 5,166 | General Transport Insurance | 0 | 0 | 0 |
| | <u>Supplies and Services</u> | | | |
| 24,695 | Equipment | 19,570 | 19,570 | 20,549 |
| 153,332 | Materials | 147,510 | 147,510 | 154,886 |
| 6,632 | Catering Costs | 2,575 | 2,575 | 2,704 |
| 0 | Direct Service Charge-Catering | 115,301 | 115,301 | 128,760 |
| 408 | Clothing,Uniforms and Laundry | 0 | 0 | 0 |
| 12,382 | Printing and Reprographics | 16,480 | 16,480 | 17,304 |
| 2,389 | Stationery and Office Expenses | 2,369 | 2,369 | 2,487 |
| 2,230 | Postage | 1,648 | 1,648 | 1,730 |
| 15,566 | Telephones | 11,330 | 11,330 | 11,897 |
| 105,147 | Hardware, Software & Other Computing | 112,950 | 112,950 | 118,598 |
| 246 | Medical Fees | 0 | 0 | 0 |
| 3,391 | Consultants | 19,766 | 19,766 | 20,754 |
| 28,294 | Other Professional Fees | 35,851 | 35,851 | 37,644 |
| 8,238 | Exam & Course Fees (incl. students & clients) | 27,583 | 27,583 | 28,962 |
| 2,132 | Education,Leisure Activities & Entertainments | 1,648 | 1,648 | 1,730 |
| 416 | Banking & Security Services | 1,236 | 1,236 | 1,298 |
| 15,744 | Direct Service Charge-Security | 13,736 | 13,736 | 14,995 |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|---|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| 13,585 | Subscriptions | 12,267 | 12,267 | 12,880 |
| 3,390 | Insurances | 12,222 | 12,222 | 12,968 |
| 0 | Advertising, Promotion & Notices | 515 | 515 | 541 |
| 155 | Licenses | 159 | 159 | 167 |
| | <u>Third Party Payments</u> | | | |
| 75 | Direct Service Charge-Civil Engineering | 0 | 0 | 0 |
| | <u>Transfer Payments</u> | | | |
| 2,800 | School Children and Students | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 324,243 | Internal Recharges and Transfers | 73,134 | 73,134 | 66,342 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 0 | R C C O | 85,000 | 85,000 | 0 |
| <u>10,328,776</u> | <u>Expenditure</u> | <u>10,376,500</u> | <u>10,376,500</u> | <u>11,099,500</u> |
| | <u>INCOME</u> | | | |
| -845,043 | Balance B/F | -1,025,000 | -1,025,000 | -1,283,000 |
| | <u>External Grants and Reimbursements</u> | | | |
| -9,165,930 | Grants and Subsidies | -9,273,000 | -9,273,000 | -9,779,500 |
| -101,245 | Reimbursements and Contributions | -2,000 | -2,000 | -2,000 |
| | <u>Customer and Client Receipts</u> | | | |
| -76,926 | Sales, Fees and Charges | -32,000 | -32,000 | -35,000 |
| | <u>Other Income</u> | | | |
| -3,351 | Interest | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -136,281 | Internal Recharges and Transfers-Revenue | -44,500 | -44,500 | 0 |
| <u>-10,328,776</u> | <u>Income</u> | <u>-10,376,500</u> | <u>-10,376,500</u> | <u>-11,099,500</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|---|--|--|--|
| | <u>SPECIAL SCHOOLS</u> | | | |
| | <u>LA/CORP EXP ATTRIBUTABLE TO SPECIAL SCHOOLS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 136,872 | Agency Staff | 0 | 0 | 0 |
| 80,016 | Employee Retirement Costs | 110,359 | 110,359 | 119,359 |
| | <u>Premises Related Expenses</u> | | | |
| -1,540 | Repairs and Maintenance | 25,000 | 25,000 | 25,000 |
| 343,735 | Fixtures & Fittings | 142,000 | 142,000 | 142,000 |
| | <u>Supplies and Services</u> | | | |
| 288 | Equipment | 0 | 0 | 0 |
| 344 | Telephones | 0 | 0 | 0 |
| 5,417 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 0 | Banking & Security Services | 200 | 200 | 200 |
| 7,343 | Insurances | 7,784 | 7,784 | 7,784 |
| | <u>Support Services</u> | | | |
| 75,704 | Internal Recharges and Transfers | 104,350 | 104,350 | 117,869 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 661,367 | Non-current Assets Depreciation & Amortisation | 661,367 | 662,068 | 662,068 |
| 756 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>1,310,302</u> | <u>Expenditure</u> | <u>1,051,060</u> | <u>1,051,761</u> | <u>1,074,280</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -571,935 | Grants and Subsidies | -187,359 | -187,359 | -187,359 |
| | <u>Support Services</u> | | | |
| -7,347 | Internal Recharges and Transfers-Revenue | -5,638 | -5,638 | -5,751 |
| <u>-579,282</u> | <u>Income</u> | <u>-192,997</u> | <u>-192,997</u> | <u>-193,110</u> |
| <u>731,020</u> | <u>NET EXPENDITURE</u> | <u>858,063</u> | <u>858,764</u> | <u>881,170</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>SERVICE TO YOUNG PEOPLE & OTHER COMMUNITY LEARNERS</u> | | | |
| | <u>OTHER SERVICES TO YOUNG PEOPLE - LIFELONG LEARNING</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 97,934 | Non-Teachers Pay | 100,567 | 136,567 | 154,369 |
| | <u>Transport Related Expenses</u> | | | |
| 1,156 | Travel Expenses | 0 | 0 | 0 |
| | <u>Supplies and Services</u> | | | |
| 1 | Printing and Reprographics | 0 | 0 | 0 |
| 958 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 719,124 | Exam & Course Fees (incl. students & clients) | 1,182,057 | 1,182,057 | 1,182,057 |
| | <u>Third Party Payments</u> | | | |
| 299,289 | 3rd Party Payments to Private Contractors | 295,000 | 295,000 | 310,000 |
| <u>1,118,461</u> | <u>Expenditure</u> | <u>1,577,624</u> | <u>1,613,624</u> | <u>1,646,426</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -749,757 | Grants and Subsidies | -1,244,107 | -1,244,107 | -1,250,992 |
| <u>-749,757</u> | <u>Income</u> | <u>-1,244,107</u> | <u>-1,244,107</u> | <u>-1,250,992</u> |
| <u>368,704</u> | <u>NET EXPENDITURE</u> | <u>333,517</u> | <u>369,517</u> | <u>395,434</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>SERVICE TO YOUNG PEOPLE & OTHER COMMUNITY LEARNERS</u> | | | |
| | <u>OTHER SERVICES TO YOUNG PEOPLE - YOUTH SERVICE</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 223,558 | Non-Teachers Pay | -5,760 | -5,760 | 0 |
| 80 | Internal Training Costs | 0 | 0 | 0 |
| 1,550 | Other Training Expenses | 2,000 | 2,000 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 635 | Direct Service Charge-Cleaning | 0 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 28 | Direct Transport Costs | 0 | 0 | 0 |
| 3,621 | Direct Service Charge-Pooled Transport Costs | 7,041 | 7,041 | 0 |
| 455 | External Transport Hire & Contracts | 0 | 0 | 0 |
| 11,016 | Travel Expenses | 2,100 | 2,100 | 0 |
| | <u>Supplies and Services</u> | | | |
| 3,536 | Equipment | 3,199 | 3,199 | 0 |
| 3,814 | Books, Publications & Literature | 5,000 | 5,000 | 0 |
| 102 | Materials | 0 | 0 | 0 |
| 267 | Catering Costs | 1,278 | 1,278 | 0 |
| 127 | Clothing,Uniforms and Laundry | 0 | 0 | 0 |
| 115 | Printing and Reprographics | 0 | 0 | 0 |
| 551 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 75 | Stationery and Office Expenses | 0 | 0 | 0 |
| 1,572 | Telephones | 500 | 500 | 0 |
| 3,830 | Hardware, Software & Other Computing | 500 | 500 | 0 |
| 1,325 | Other Professional Fees | 800 | 800 | 0 |
| 2,890 | Direct Service Charge-Security | 0 | 0 | 0 |
| 0 | Premises & Room Hire | 16,238 | 16,238 | 0 |
| 0 | Advertising, Promotion & Notices | 500 | 500 | 0 |
| 159 | Licenses | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 0 | Voluntary & Independent Sector Payments | 9,106 | 9,106 | 0 |
| 2,519 | Direct Service Charge-Cleansing | 2,551 | 2,551 | 0 |
| | <u>Support Services</u> | | | |
| 25,208 | Internal Recharges and Transfers | 0 | 0 | 0 |
| 136,090 | Central Premises Recharges | 100,196 | 100,196 | 0 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 5,178 | Non-current Assets Depreciation & Amortisation | 5,178 | 5,657 | 5,657 |
| <u>428,301</u> | <u>Expenditure</u> | <u>150,427</u> | <u>150,906</u> | <u>5,657</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -1,165 | Reimbursements and Contributions | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -31,437 | Sales, Fees and Charges | -30,000 | -30,000 | 0 |
| | <u>Support Services</u> | | | |
| -65,028 | Internal Recharges and Transfers-Revenue | 0 | 0 | 0 |
| <u>-97,629</u> | <u>Income</u> | <u>-30,000</u> | <u>-30,000</u> | <u>0</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|------------------------|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| <u>330,672</u> | <u>NET EXPENDITURE</u> | <u>120,427</u> | <u>120,906</u> | <u>5,657</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| <u>OTHER STRATEGIC FUNCTIONS</u> | | | | |
| <u>SPECIAL EDUCATION</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 514,039 | Teachers Pay | 657,598 | 657,598 | 686,302 |
| 1,983,294 | Non-Teachers Pay | 2,372,465 | 2,372,465 | 2,872,527 |
| 1,099 | Agency Staff | 0 | 0 | 0 |
| 669 | Employee Recruitment Costs | 0 | 0 | 0 |
| 6,937 | Employee Retirement Costs | 5,723 | 5,723 | 5,930 |
| 1,660 | Employee Insurance Costs | 1,660 | 1,660 | 1,660 |
| 7,672 | Other Training Expenses | 6,150 | 9,650 | 1,650 |
| <u>Premises Related Expenses</u> | | | | |
| 26,895 | Repairs and Maintenance | 1,970 | 1,970 | 1,970 |
| 989 | Direct Service Charge-Ground Maintenance | 0 | 0 | 0 |
| 0 | Energy Costs | 5,000 | 5,000 | 5,000 |
| 0 | Rents & Rates | 4,027 | 4,027 | 4,027 |
| 0 | Water & Sewerage | 600 | 600 | 600 |
| 0 | Fixtures & Fittings | 2,563 | 2,563 | 2,563 |
| 407 | Direct Service Charge-Cleaning | 0 | 0 | 0 |
| 4,520 | Premises Insurance | 4,520 | 4,520 | 4,520 |
| <u>Transport Related Expenses</u> | | | | |
| 0 | Direct Service Charge-Pooled Transport Costs | 1,128 | 1,128 | 1,383 |
| 0 | External Transport Hire & Contracts | 23,000 | 15,000 | 23,000 |
| 21,145 | Travel Expenses | 66,356 | 66,356 | 66,356 |
| <u>Supplies and Services</u> | | | | |
| 52,561 | Equipment | 50,250 | 50,250 | 50,250 |
| 949 | Books, Publications & Literature | 2,202 | 2,202 | 2,202 |
| 3,386 | Materials | 29,702 | 29,702 | 29,702 |
| -1,926 | Catering Costs | 1,450 | 1,450 | 1,450 |
| 1,351 | Printing and Reprographics | 2,750 | 2,750 | 2,750 |
| 66 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 1,149 | Stationery and Office Expenses | 2,000 | 2,000 | 2,000 |
| 0 | Postage | 850 | 850 | 850 |
| 4,612 | Telephones | 10,168 | 10,168 | 10,168 |
| 27,383 | Hardware, Software & Other Computing | 11,450 | 11,450 | 11,450 |
| 1,050 | Legal Fees | 15,000 | 15,000 | 15,000 |
| 106 | Medical Fees | 0 | 0 | 0 |
| 118,988 | Other Professional Fees | 21,421 | 21,421 | 28,795 |
| 6,680 | Direct Service Charge-Security | 7,544 | 7,544 | 7,628 |
| -2,217 | Premises & Room Hire | 2,250 | 2,250 | 2,250 |
| 34 | Other Supplies & Services | 0 | 0 | 0 |
| 0 | Professional Meetings | 243 | 243 | 243 |
| 2,589 | Subscriptions | 2,000 | 2,000 | 2,000 |
| 2,043 | Insurances | 2,043 | 2,043 | 2,043 |
| <u>Third Party Payments</u> | | | | |
| 286,014 | 3rd Party Payments to Other Local Authorities | 345,826 | 345,826 | 345,826 |
| 6,350,415 | Voluntary & Independent Sector Payments | 2,740,907 | 2,740,907 | 2,740,907 |
| 2,489 | Direct Service Charge-Cleansing | 2,551 | 2,551 | 2,679 |
| 44,905 | 3rd Party Payments to Private Contractors | 63,659 | 63,659 | 21,000 |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|--------------------------|---|--------------------------|--------------------------|--------------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| 406,984 | 3rd Party Payments to Other Establishments | 0 | 0 | 0 |
| | <u>Transfer Payments</u> | | | |
| -7,016 | Direct Payments to Social Care Clients | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 501,958 | Internal Recharges and Transfers | 688,205 | 661,367 | 692,876 |
| 85,411 | Central Premises Recharges | 122,508 | 122,508 | 133,879 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 23,300 | Non-current Assets Depreciation & Amortisation | 23,300 | 30,431 | 30,431 |
| <u>10,482,587</u> | <u>Expenditure</u> | <u>7,301,039</u> | <u>7,276,832</u> | <u>7,813,867</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -8,760,486 | Grants and Subsidies | -5,378,837 | -5,378,837 | -5,541,038 |
| -334,974 | Reimbursements and Contributions | -113,861 | -113,861 | -122,283 |
| | <u>Customer and Client Receipts</u> | | | |
| -6,784 | Sales, Fees and Charges | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -54,814 | Internal Recharges and Transfers-Revenue | -115,000 | -115,000 | -126,979 |
| <u>-9,157,057</u> | <u>Income</u> | <u>-5,607,698</u> | <u>-5,607,698</u> | <u>-5,790,300</u> |
| <u>1,325,530</u> | <u>NET EXPENDITURE</u> | <u>1,693,341</u> | <u>1,669,134</u> | <u>2,023,567</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>OTHER STRATEGIC FUNCTIONS</u> | | | |
| | <u>LEARNER SUPPORT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Balance C/F</u> | | | |
| 194,388 | Balance C/F | 195,731 | 126,975 | 65,972 |
| | <u>Employees</u> | | | |
| 1,704,364 | Teachers Pay | 1,952,191 | 2,024,124 | 2,007,504 |
| 2,144,334 | Non-Teachers Pay | 2,695,988 | 2,701,986 | 3,175,706 |
| 116,245 | Agency Staff | 36,000 | 36,000 | 36,000 |
| 50,365 | IR35 Employees | 0 | 0 | 0 |
| 104,555 | Employee Retirement Costs | 0 | 0 | 0 |
| 1,814 | Employee Insurance Costs | 1,814 | 1,814 | 1,814 |
| 3,090 | Internal Training Costs | 0 | 0 | 0 |
| 40,057 | Other Training Expenses | 34,877 | 32,277 | 32,277 |
| | <u>Premises Related Expenses</u> | | | |
| 23,565 | Repairs and Maintenance | 10,500 | 15,500 | 15,500 |
| 1,897 | Direct Service Charge-Ground Maintenance | 2,043 | 2,043 | 2,230 |
| 13,235 | Energy Costs | 15,500 | 15,500 | 15,500 |
| 83,520 | Rents & Rates | 84,704 | 83,704 | 83,704 |
| 3,866 | Water & Sewerage | 3,500 | 3,900 | 3,900 |
| 0 | Cleaning & Domestic Services | 250 | 250 | 250 |
| 8,307 | Direct Service Charge-Cleaning | 8,473 | 8,473 | 9,330 |
| 87,194 | Direct Service Charge-Caretaking | 88,974 | 88,974 | 97,769 |
| 16,193 | Premises Insurance | 16,193 | 16,193 | 16,193 |
| | <u>Transport Related Expenses</u> | | | |
| 2,046 | Direct Transport Costs | 1,050 | 1,600 | 1,600 |
| 2,581,057 | External Transport Hire & Contracts | 2,564,700 | 2,555,050 | 2,716,550 |
| 24,963 | Travel Expenses | 54,211 | 53,211 | 53,211 |
| | <u>Supplies and Services</u> | | | |
| 9,324 | Equipment | 13,273 | 12,569 | 12,569 |
| -1,374 | Furniture | 2,450 | 1,200 | 1,200 |
| 8,039 | Books, Publications & Literature | 12,450 | 11,650 | 11,650 |
| 14,760 | Materials | 11,650 | 15,900 | 15,900 |
| 5,735 | Catering Costs | 6,350 | 8,050 | 8,050 |
| 2,706 | Clothing,Uniforms and Laundry | 70 | 1,070 | 1,070 |
| 5,093 | Printing and Reprographics | 13,385 | 13,935 | 13,935 |
| 591 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 12,308 | Stationery and Office Expenses | 9,705 | 13,005 | 13,005 |
| 460 | Postage | 4,006 | 3,856 | 3,856 |
| 4,471 | Telephones | 9,272 | 6,277 | 6,277 |
| 61,078 | Hardware, Software & Other Computing | 52,677 | 44,828 | 60,628 |
| 1,011 | Legal Fees | 4,000 | 4,000 | 4,000 |
| 39,106 | Other Professional Fees | 77,675 | 76,675 | 41,675 |
| 436,608 | Exam & Course Fees (incl. students & clients) | 480,000 | 454,000 | 454,000 |
| 28,835 | Education,Leisure Activities & Entertainments | 13,500 | 15,250 | 15,250 |
| 11,327 | Direct Service Charge-Security | 12,226 | 12,226 | 12,823 |
| 610 | Premises & Room Hire | 17,600 | 17,600 | 17,600 |
| 641 | Subscriptions | 0 | 0 | 0 |
| 4,358 | Insurances | 5,743 | 3,003 | 3,003 |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|---|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| 318 | Licenses | 325 | 325 | 355 |
| | <u>Third Party Payments</u> | | | |
| 3,177 | Direct Service Charge-Cleansing | 3,256 | 3,256 | 3,419 |
| 81,521 | 3rd Party Payments to Private Contractors | 66,878 | 67,466 | 67,466 |
| | <u>Transfer Payments</u> | | | |
| 805 | Client Personal Allowances | 0 | 0 | 0 |
| -5,496 | Direct Payments to Social Care Clients | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 935,227 | Internal Recharges and Transfers | 1,064,787 | 1,078,111 | 1,204,294 |
| 39,146 | Central Premises Recharges | 55,510 | 55,510 | 60,889 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 52,200 | Non-current Assets Depreciation & Amortisation | 52,200 | 52,117 | 52,117 |
| <u>8,957,639</u> | <u>Expenditure</u> | <u>9,755,687</u> | <u>9,739,453</u> | <u>10,420,041</u> |
| | <u>INCOME</u> | | | |
| -147,258 | Balance B/F | -181,357 | -194,388 | -212,023 |
| | <u>External Grants and Reimbursements</u> | | | |
| -3,501,895 | Grants and Subsidies | -3,599,792 | -3,595,542 | -3,427,392 |
| -50,482 | Reimbursements and Contributions | 0 | -2,500 | -2,500 |
| | <u>Customer and Client Receipts</u> | | | |
| -372,038 | Sales, Fees and Charges | -365,000 | -405,450 | -425,783 |
| | <u>Support Services</u> | | | |
| -925,095 | Internal Recharges and Transfers-Revenue | -1,182,000 | -1,108,000 | -1,180,496 |
| <u>-4,996,767</u> | <u>Income</u> | <u>-5,328,149</u> | <u>-5,305,880</u> | <u>-5,248,194</u> |
| <u>3,960,872</u> | <u>NET EXPENDITURE</u> | <u>4,427,538</u> | <u>4,433,573</u> | <u>5,171,847</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>OTHER STRATEGIC FUNCTIONS</u> | | | |
| | <u>ACCESS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 327,928 | Non-Teachers Pay | 340,350 | 340,350 | 380,090 |
| 438 | Employee Retirement Costs | 0 | 0 | 0 |
| 257 | Employee Insurance Costs | 257 | 257 | 257 |
| | <u>Premises Related Expenses</u> | | | |
| 0 | Repairs and Maintenance | 2,258 | 2,258 | 2,258 |
| 3,092 | Direct Service Charge-Ground Maintenance | 3,169 | 3,169 | 3,382 |
| 1,596 | Energy Costs | 4,000 | 4,000 | 10,000 |
| 13,312 | Rents & Rates | 14,000 | 14,000 | 14,000 |
| 0 | Water & Sewerage | 1,000 | 1,000 | 1,000 |
| 0 | Direct Service Charge-Cleaning | 0 | 0 | 4,826 |
| 16,187 | Direct Service Charge-Caretaking | 16,592 | 16,592 | 18,295 |
| | <u>Transport Related Expenses</u> | | | |
| 638 | Travel Expenses | 2,200 | 2,200 | 2,200 |
| | <u>Supplies and Services</u> | | | |
| 5 | Equipment | 700 | 700 | 5,610 |
| 1,560 | Furniture | 0 | 0 | 0 |
| 0 | Books, Publications & Literature | 100 | 100 | 100 |
| 30 | Materials | 0 | 0 | 0 |
| 0 | Catering Costs | 900 | 900 | 900 |
| 724 | Printing and Reprographics | 3,975 | 3,975 | 3,975 |
| 1,373 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 157 | Stationery and Office Expenses | 0 | 0 | 0 |
| 0 | Postage | 150 | 150 | 150 |
| 69 | Telephones | 1,950 | 1,950 | 1,950 |
| 4,425 | Hardware, Software & Other Computing | 4,300 | 4,300 | 4,300 |
| 700 | Legal Fees | 0 | 0 | 0 |
| 6,370 | Direct Service Charge-Security | 7,289 | 7,289 | 7,373 |
| 0 | Premises & Room Hire | 150 | 150 | 150 |
| 2,123 | Professional Meetings | 1,000 | 1,000 | 1,000 |
| 434 | Insurances | 434 | 434 | 434 |
| 431 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 94,441 | Internal Recharges and Transfers | 122,904 | 132,904 | 115,830 |
| 34,121 | Central Premises Recharges | 46,105 | 46,105 | 51,338 |
| <u>510,409</u> | <u>Expenditure</u> | <u>573,783</u> | <u>583,783</u> | <u>629,418</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -279,183 | Grants and Subsidies | -335,000 | -335,000 | -335,000 |
| | <u>Customer and Client Receipts</u> | | | |
| -145 | Rents | 0 | 0 | 0 |
| <u>-279,328</u> | <u>Income</u> | <u>-335,000</u> | <u>-335,000</u> | <u>-335,000</u> |
| <u>231,081</u> | <u>NET EXPENDITURE</u> | <u>238,783</u> | <u>248,783</u> | <u>294,418</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>OTHER STRATEGIC FUNCTIONS</u> | | | |
| | <u>LOCAL AUTHORITY EDUCATION FUNCTIONS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 486,758 | Employee Retirement Costs | 513,912 | 513,912 | 547,912 |
| 13,088 | Employee Insurance Costs | 0 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 27,680 | Premises Insurance | 0 | 0 | 0 |
| | <u>Supplies and Services</u> | | | |
| 50,950 | Insurances | 201 | 201 | 201 |
| | <u>Support Services</u> | | | |
| 8,070 | Internal Recharges and Transfers | 31,625 | 31,625 | 33,092 |
| 237 | Central Premises Recharges | 308 | 308 | 378 |
| <u>586,783</u> | <u>Expenditure</u> | <u>546,046</u> | <u>546,046</u> | <u>581,583</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -31,872 | Grants and Subsidies | -30,000 | -30,000 | -30,000 |
| <u>-31,872</u> | <u>Income</u> | <u>-30,000</u> | <u>-30,000</u> | <u>-30,000</u> |
| <u>554,911</u> | <u>NET EXPENDITURE</u> | <u>516,046</u> | <u>516,046</u> | <u>551,583</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>OTHER STRATEGIC FUNCTIONS</u> | | | |
| | <u>MUSIC SERVICE</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 521,331 | Non-Teachers Pay | 559,772 | 559,772 | 625,599 |
| 423 | IR35 Employees | 0 | 0 | 0 |
| 810 | Internal Training Costs | 1,560 | 0 | 1,560 |
| 1,200 | Other Training Expenses | 800 | 0 | 800 |
| | <u>Premises Related Expenses</u> | | | |
| 719 | Direct Service Charge-Cleaning | 0 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 26 | Direct Transport Costs | 0 | 0 | 0 |
| 976 | External Transport Hire & Contracts | 550 | 0 | 550 |
| 2,850 | Travel Expenses | 4,600 | 4,450 | 4,600 |
| | <u>Supplies and Services</u> | | | |
| 34,737 | Equipment | 22,810 | 29,275 | 21,654 |
| 9 | Books, Publications & Literature | 2,800 | 1,800 | 2,800 |
| 96 | Materials | 600 | 0 | 600 |
| 407 | Catering Costs | 150 | 225 | 150 |
| 0 | Clothing,Uniforms and Laundry | 0 | 175 | 0 |
| 960 | Printing and Reprographics | 2,200 | 1,000 | 2,200 |
| 1,144 | Direct Service Charge - Graphic Design Costs | 530 | 250 | 530 |
| 346 | Stationery and Office Expenses | 1,000 | 500 | 1,000 |
| 2,146 | Telephones | 250 | 2,250 | 250 |
| 6,119 | Hardware, Software & Other Computing | 1,645 | 1,450 | 999 |
| 98,437 | Other Professional Fees | 40,120 | 25,120 | 40,120 |
| 0 | Exam & Course Fees (incl. students & clients) | 5,591 | 0 | 5,591 |
| 64,063 | Education,Leisure Activities & Entertainments | 5,988 | 0 | 5,988 |
| 17,485 | Premises & Room Hire | 7,500 | 0 | 7,500 |
| 155 | Professional Meetings | 25 | 250 | 0 |
| 2,421 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| <u>756,860</u> | <u>Expenditure</u> | <u>658,491</u> | <u>626,517</u> | <u>722,491</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -254,399 | Grants and Subsidies | -255,965 | -255,965 | -255,965 |
| -118,004 | Reimbursements and Contributions | -23,250 | -25,000 | -23,250 |
| | <u>Customer and Client Receipts</u> | | | |
| -85,403 | Sales, Fees and Charges | -150,276 | -111,552 | -150,276 |
| | <u>Support Services</u> | | | |
| -269,064 | Internal Recharges and Transfers-Revenue | -229,000 | -234,000 | -293,000 |
| <u>-726,870</u> | <u>Income</u> | <u>-658,491</u> | <u>-626,517</u> | <u>-722,491</u> |
| <u>29,989</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>CHILDRENS SOCIAL CARE - SERVICE STRATEGY</u> | | | |
| | <u>SERVICE STRATEGY</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Support Services</u> | | | |
| 153,351 | Internal Recharges and Transfers | 99,237 | 99,237 | 111,884 |
| <u>153,351</u> | <u>Expenditure</u> | <u>99,237</u> | <u>99,237</u> | <u>111,884</u> |
| <u>153,351</u> | <u>NET EXPENDITURE</u> | <u>99,237</u> | <u>99,237</u> | <u>111,884</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>CHILDRENS SOCIAL CARE - SERVICE STRATEGY</u> | | | |
| | <u>CENTRAL COMMISSIONING FUNCTION</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 203,602 | Non-Teachers Pay | 259,343 | 259,343 | 273,282 |
| 6,288 | Agency Staff | 0 | 0 | 0 |
| -139,943 | Employee Retirement Costs | 0 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 1,054 | Travel Expenses | 2,882 | 2,882 | 2,882 |
| | <u>Supplies and Services</u> | | | |
| 7 | Printing and Reprographics | 0 | 0 | 0 |
| 484 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 288 | Telephones | 0 | 0 | 0 |
| 1,596 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 53 | Medical Fees | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 23,444 | 3rd Party Payments to Private Contractors | 0 | 0 | 0 |
| <u>96,872</u> | <u>Expenditure</u> | <u>262,225</u> | <u>262,225</u> | <u>276,164</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| -19,000 | Internal Recharges and Transfers-Revenue | -19,000 | -19,000 | -19,000 |
| <u>-19,000</u> | <u>Income</u> | <u>-19,000</u> | <u>-19,000</u> | <u>-19,000</u> |
| <u>77,872</u> | <u>NET EXPENDITURE</u> | <u>243,225</u> | <u>243,225</u> | <u>257,164</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>COMMISSIONING AND SOCIAL WORK</u> | | | |
| | <u>COMMISSIONING AND SOCIAL WORK</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 6,335,596 | Non-Teachers Pay | 8,051,234 | 8,015,234 | 9,622,707 |
| 1,722,215 | Agency Staff | 0 | 0 | 0 |
| 0 | Employee Recruitment Costs | 1,751 | 1,751 | 1,751 |
| 3,965 | Employee Retirement Costs | 0 | 0 | 0 |
| 2,958 | Employee Insurance Costs | 2,958 | 2,958 | 2,958 |
| 1,390 | Internal Training Costs | 5,000 | 0 | 0 |
| 74,166 | Other Training Expenses | 45,789 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 1,846 | Repairs and Maintenance | 0 | 0 | 0 |
| 1,829 | Energy Costs | 3,400 | 3,400 | 7,060 |
| 3,992 | Rents & Rates | 3,243 | 3,243 | 3,243 |
| 342 | Water & Sewerage | 2,000 | 2,000 | 3,292 |
| 380 | Cleaning & Domestic Services | 0 | 0 | 0 |
| 2,530 | Direct Service Charge-Cleaning | 2,593 | 2,593 | 2,887 |
| | <u>Transport Related Expenses</u> | | | |
| 5,571 | Direct Transport Costs | 0 | 0 | 0 |
| 161 | Direct Service Charge-Pooled Transport Costs | 205 | 205 | 251 |
| 6,996 | External Transport Hire & Contracts | 0 | 0 | 0 |
| 140,304 | Travel Expenses | 214,872 | 214,872 | 214,872 |
| | <u>Supplies and Services</u> | | | |
| -2,329 | Equipment | 2,325 | 2,325 | 2,325 |
| 0 | Books, Publications & Literature | 850 | 850 | 850 |
| 114 | Materials | 0 | 0 | 0 |
| 300 | Catering Costs | 492 | 492 | 492 |
| 1,786 | Printing and Reprographics | 725 | 725 | 725 |
| 231 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 1,838 | Stationery and Office Expenses | 0 | 0 | 0 |
| 102 | Postage | 0 | 0 | 0 |
| 13,944 | Telephones | 12,451 | 12,451 | 12,451 |
| 99,803 | Hardware, Software & Other Computing | 5,213 | 5,213 | 5,213 |
| 350 | Legal Fees | 0 | 0 | 0 |
| 297 | Medical Fees | 0 | 0 | 0 |
| 57,953 | Other Professional Fees | 137,131 | 1,115,534 | 144,539 |
| 0 | Education,Leisure Activities & Entertainments | 7,500 | 7,500 | 7,500 |
| 3,969 | Direct Service Charge-Security | 4,068 | 4,068 | 4,593 |
| 808 | Premises & Room Hire | 0 | 0 | 0 |
| 725 | Professional Meetings | 0 | 0 | 0 |
| 1,734 | Insurances | 1,734 | 1,734 | 1,734 |
| 952 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 0 | 3rd Party Payments to Other Local Authorities | 0 | 6,000 | 0 |
| 0 | 3rd Party Payments to Private Contractors | 33,000 | 33,000 | 0 |
| | <u>Support Services</u> | | | |
| 1,303,923 | Internal Recharges and Transfers | 1,512,964 | 1,569,579 | 1,622,792 |
| 421,368 | Central Premises Recharges | 461,308 | 461,308 | 502,897 |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| <u>10,212,108</u> | <u>Expenditure</u> | <u>10,512,806</u> | <u>11,467,035</u> | <u>12,165,132</u> |
| <u>INCOME</u> | | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -353,370 | Grants and Subsidies | -24,228 | -24,228 | -24,228 |
| -312,443 | Reimbursements and Contributions | -262,527 | -262,527 | -287,795 |
| | <u>Support Services</u> | | | |
| -100,583 | Internal Recharges and Transfers-Revenue | -85,608 | -85,608 | -93,188 |
| <u>-766,396</u> | <u>Income</u> | <u>-372,363</u> | <u>-372,363</u> | <u>-405,211</u> |
| <u>9,445,712</u> | <u>NET EXPENDITURE</u> | <u>10,140,443</u> | <u>11,094,672</u> | <u>11,759,921</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| <u>CHILDREN LOOKED AFTER</u> | | | | |
| <u>RESIDENTIAL CARE</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 578,907 | Non-Teachers Pay | 748,067 | 748,067 | 486,427 |
| 41,040 | Agency Staff | 0 | 0 | 0 |
| 153,344 | IR35 Employees | 0 | 0 | 0 |
| 257 | Employee Insurance Costs | 257 | 257 | 257 |
| 2,213 | Other Training Expenses | 0 | 0 | 0 |
| <u>Premises Related Expenses</u> | | | | |
| 52 | Repairs and Maintenance | 0 | 0 | 0 |
| 0 | Rents & Rates | 45,000 | 45,000 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 87 | Direct Transport Costs | 0 | 0 | 0 |
| 4,662 | Direct Service Charge-Pooled Transport Costs | 8,190 | 8,190 | 9,576 |
| 515 | External Transport Hire & Contracts | 990 | 990 | 1,050 |
| 235 | Travel Expenses | 10,000 | 10,000 | 0 |
| <u>Supplies and Services</u> | | | | |
| 4,197 | Equipment | 48,250 | 48,250 | 3,420 |
| 519 | Materials | 170 | 170 | 180 |
| 8,364 | Catering Costs | 20,410 | 20,410 | 21,430 |
| 233 | Printing and Reprographics | 0 | 0 | 0 |
| 257 | Stationery and Office Expenses | 540 | 540 | 570 |
| 3 | Postage | 0 | 0 | 0 |
| 5,911 | Telephones | 1,090 | 1,090 | 1,150 |
| 4,189 | Hardware, Software & Other Computing | 8,100 | 8,100 | 8,100 |
| 143,731 | Consultants | 0 | 60,000 | 0 |
| 7,568 | Other Professional Fees | 5,191 | 5,191 | 5,191 |
| 6,685 | Education, Leisure Activities & Entertainments | 4,310 | 4,310 | 4,530 |
| 2,477 | Direct Service Charge-Security | 2,539 | 2,539 | 2,867 |
| 1,044 | Insurances | 1,044 | 1,044 | 1,044 |
| 159 | Licenses | 180 | 180 | 190 |
| <u>Third Party Payments</u> | | | | |
| 7,539,534 | 3rd Party Payments to Care Providers | 8,370,966 | 8,370,966 | 11,355,500 |
| 1,109 | Fostering Payments | 6,200 | 6,200 | 6,520 |
| 829 | Direct Service Charge-Cleansing | 850 | 850 | 893 |
| <u>Transfer Payments</u> | | | | |
| 250 | Client Personal Allowances | 1,630 | 1,630 | 1,720 |
| <u>Support Services</u> | | | | |
| 402,744 | Internal Recharges and Transfers | 432,445 | 419,945 | 511,381 |
| 20,397 | Central Premises Recharges | 21,969 | 21,969 | 28,891 |
| <u>Capital Charges and Financing Costs</u> | | | | |
| 3,241 | Non-current Assets Depreciation & Amortisation | 3,241 | 3,373 | 3,373 |
| 8,934,751 | Expenditure | 9,741,629 | 9,789,261 | 12,454,260 |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -3,679,707 | Grants and Subsidies | -3,678,000 | -3,678,000 | -6,678,000 |
| -265,542 | Reimbursements and Contributions | -129,966 | -129,966 | 0 |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|----------------------------|---------------------------------|----------------------------|----------------------------|----------------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| -3,945,249 | Income | -3,807,966 | -3,807,966 | -6,678,000 |
| 4,989,502 | NET EXPENDITURE | 5,933,663 | 5,981,295 | 5,776,260 |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| <u>CHILDREN LOOKED AFTER</u> | | | | |
| <u>FOSTERING SERVICES</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 605,619 | Non-Teachers Pay | 807,161 | 807,161 | 861,821 |
| 76,659 | Agency Staff | 0 | 0 | 0 |
| 25,049 | IR35 Employees | 6,667 | 6,667 | 7,000 |
| 445 | Employee Insurance Costs | 445 | 445 | 445 |
| <u>Transport Related Expenses</u> | | | | |
| 46 | Direct Transport Costs | 0 | 0 | 0 |
| 0 | Direct Service Charge-Pooled Transport Costs | 416 | 416 | 510 |
| 258 | External Transport Hire & Contracts | 327 | 327 | 327 |
| 12,624 | Travel Expenses | 26,129 | 26,129 | 26,129 |
| <u>Supplies and Services</u> | | | | |
| 5,290 | Equipment | 15,112 | 15,112 | 15,112 |
| 9,415 | Furniture | 0 | 0 | 0 |
| 195 | Books, Publications & Literature | 1,000 | 1,000 | 1,000 |
| 0 | Materials | 968 | 968 | 968 |
| 523 | Printing and Reprographics | 1,256 | 1,256 | 1,256 |
| 627 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 32 | Stationery and Office Expenses | 0 | 0 | 0 |
| 1,485 | Telephones | 4,377 | 4,377 | 4,377 |
| 9,223 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 645,891 | Legal Fees | 770,500 | 689,748 | 819,000 |
| 4,034 | Medical Fees | 7,500 | 7,500 | 8,000 |
| 311,257 | Other Professional Fees | 214,153 | 214,153 | 221,153 |
| 0 | Education,Leisure Activities & Entertainments | 1,319 | 1,319 | 1,319 |
| 5,231 | Direct Service Charge-Security | 5,363 | 5,363 | 6,055 |
| 10 | Professional Meetings | 0 | 0 | 0 |
| 2,557 | Insurances | 2,557 | 2,557 | 2,557 |
| 13,194 | Advertising, Promotion & Notices | 22,355 | 22,355 | 22,355 |
| <u>Third Party Payments</u> | | | | |
| 9,021,239 | Fostering Payments | 9,599,000 | 9,599,000 | 9,617,500 |
| <u>Support Services</u> | | | | |
| 550,323 | Internal Recharges and Transfers | 620,221 | 645,936 | 746,751 |
| 43,518 | Central Premises Recharges | 47,575 | 47,575 | 51,998 |
| <u>Capital Charges and Financing Costs</u> | | | | |
| 95,994 | Revenue Expend Financed By Capital | 30,000 | 19,000 | 0 |
| <u>11,440,738</u> | <u>Expenditure</u> | <u>12,184,401</u> | <u>12,118,364</u> | <u>12,415,633</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -41,315 | Reimbursements and Contributions | 0 | 0 | 0 |
| <u>-41,315</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>11,399,423</u> | <u>NET EXPENDITURE</u> | <u>12,184,401</u> | <u>12,118,364</u> | <u>12,415,633</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|---|--|--|--|
| | <u>CHILDREN LOOKED AFTER</u> | | | |
| | <u>ADVOCACY SERVICES FOR CHILDREN LOOKED AFTER</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 52,261 | 3rd Party Payments to Private Contractors | 50,000 | 50,000 | 60,510 |
| <u>52,261</u> | <u>Expenditure</u> | <u>50,000</u> | <u>50,000</u> | <u>60,510</u> |
| <u>52,261</u> | <u>NET EXPENDITURE</u> | <u>50,000</u> | <u>50,000</u> | <u>60,510</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>CHILDREN LOOKED AFTER LEAVING CARE SERVICES EXPENDITURE</u> | | | |
| | <u>Transport Related Expenses</u> | | | |
| 441 | External Transport Hire & Contracts | 0 | 0 | 0 |
| 2,068 | Travel Expenses | 0 | 0 | 0 |
| | <u>Supplies and Services</u> | | | |
| 4,634 | Other Professional Fees | 26,000 | 26,000 | 27,500 |
| 2,019 | Direct Service Charge-Security | 2,069 | 2,069 | 2,336 |
| 948 | Insurances | 948 | 948 | 948 |
| | <u>Third Party Payments</u> | | | |
| 44 | 3rd Party Payments to Other Local Authorities | 0 | 0 | 0 |
| 4,551,042 | 3rd Party Payments to Care Providers | 4,375,064 | 4,375,064 | 4,985,064 |
| 1,101,116 | Fostering Payments | 980,806 | 997,717 | 1,050,717 |
| | <u>Support Services</u> | | | |
| 160,061 | Internal Recharges and Transfers | 164,040 | 156,540 | 198,866 |
| 325 | Central Premises Recharges | 333 | 333 | 408 |
| <u>5,822,699</u> | <u>Expenditure</u> | <u>5,549,260</u> | <u>5,558,671</u> | <u>6,265,839</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -168,870 | Grants and Subsidies | -168,870 | -185,781 | -185,781 |
| <u>-168,870</u> | <u>Income</u> | <u>-168,870</u> | <u>-185,781</u> | <u>-185,781</u> |
| <u>5,653,829</u> | <u>NET EXPENDITURE</u> | <u>5,380,390</u> | <u>5,372,890</u> | <u>6,080,058</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>CHILDREN LOOKED AFTER</u> | | | |
| | <u>ADOPTION SERVICES</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 253,731 | Non-Teachers Pay | 583,055 | 583,055 | 379,420 |
| 149,632 | Agency Staff | 0 | 0 | 0 |
| 154 | Employee Insurance Costs | 154 | 154 | 154 |
| | <u>Transport Related Expenses</u> | | | |
| 179 | Direct Transport Costs | 0 | 0 | 0 |
| 429 | Direct Service Charge-Pooled Transport Costs | 0 | 0 | 0 |
| 674 | External Transport Hire & Contracts | 0 | 0 | 0 |
| 5,507 | Travel Expenses | 11,818 | 11,818 | 8,442 |
| | <u>Supplies and Services</u> | | | |
| 49 | Equipment | 200 | 200 | 200 |
| 35 | Printing and Reprographics | 0 | 0 | 0 |
| 0 | Stationery and Office Expenses | 35 | 35 | 35 |
| 401 | Telephones | 177 | 177 | 177 |
| 2,248 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 394,422 | Other Professional Fees | 4,588 | 4,588 | 4,588 |
| 1,093 | Premises & Room Hire | 0 | 0 | 0 |
| 46 | Professional Meetings | 0 | 0 | 0 |
| 242 | Insurances | 242 | 242 | 242 |
| | <u>Third Party Payments</u> | | | |
| 340,505 | 3rd Party Payments to Other Local Authorities | 313,627 | 313,627 | 551,718 |
| 665,594 | Fostering Payments | 707,000 | 707,000 | 730,000 |
| 7,249 | 3rd Party Payments to Private Contractors | 20,000 | 20,000 | 20,000 |
| | <u>Support Services</u> | | | |
| 114,757 | Internal Recharges and Transfers | 126,845 | 126,845 | 141,046 |
| 28,315 | Central Premises Recharges | 31,002 | 31,002 | 33,790 |
| <u>1,965,263</u> | <u>Expenditure</u> | <u>1,798,743</u> | <u>1,798,743</u> | <u>1,869,812</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -7,710 | Reimbursements and Contributions | 0 | 0 | 0 |
| <u>-7,710</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>1,957,553</u> | <u>NET EXPENDITURE</u> | <u>1,798,743</u> | <u>1,798,743</u> | <u>1,869,812</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>CHILDREN LOOKED AFTER</u> | | | |
| | <u>SPECIAL GUARDIANSHIP SUPPORT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Supplies and Services</u> | | | |
| 721 | Other Professional Fees | 0 | 0 | 0 |
| 271 | Insurances | 271 | 271 | 271 |
| | <u>Third Party Payments</u> | | | |
| 2,341,437 | Fostering Payments | 2,750,000 | 2,750,000 | 2,881,500 |
| | <u>Support Services</u> | | | |
| 84,345 | Internal Recharges and Transfers | 84,594 | 84,594 | 100,327 |
| <u>2,426,774</u> | <u>Expenditure</u> | <u>2,834,865</u> | <u>2,834,865</u> | <u>2,982,098</u> |
| <u>2,426,774</u> | <u>NET EXPENDITURE</u> | <u>2,834,865</u> | <u>2,834,865</u> | <u>2,982,098</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>FAMILY SUPPORT SERVICES</u> | | | |
| | <u>DIRECT PAYMENTS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Supplies and Services</u> | | | |
| 173 | Insurances | 173 | 173 | 173 |
| | <u>Transfer Payments</u> | | | |
| 542,990 | Direct Payments to Social Care Clients | 654,446 | 654,446 | 661,555 |
| | <u>Support Services</u> | | | |
| 84,068 | Internal Recharges and Transfers | 87,329 | 87,329 | 96,529 |
| <u>627,231</u> | <u>Expenditure</u> | <u>741,948</u> | <u>741,948</u> | <u>758,257</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -81,402 | Reimbursements and Contributions | -55,446 | -55,446 | -74,555 |
| <u>-81,402</u> | <u>Income</u> | <u>-55,446</u> | <u>-55,446</u> | <u>-74,555</u> |
| <u>545,828</u> | <u>NET EXPENDITURE</u> | <u>686,502</u> | <u>686,502</u> | <u>683,702</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>FAMILY SUPPORT SERVICES</u> | | | |
| | <u>HOME CARE</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Supplies and Services</u> | | | |
| 128,636 | Other Professional Fees | 0 | 0 | 0 |
| 178 | Insurances | 178 | 178 | 178 |
| | <u>Third Party Payments</u> | | | |
| 972,634 | 3rd Party Payments to Care Providers | 544,958 | 544,958 | 501,930 |
| 204,284 | 3rd Party Payments to Private Contractors | 362,641 | 362,641 | 356,413 |
| | <u>Support Services</u> | | | |
| 40,865 | Internal Recharges and Transfers | 74,671 | 74,671 | 36,588 |
| <u>1,346,598</u> | <u>Expenditure</u> | <u>982,448</u> | <u>982,448</u> | <u>895,109</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -192,438 | Reimbursements and Contributions | -214,599 | -214,599 | -149,343 |
| <u>-192,438</u> | <u>Income</u> | <u>-214,599</u> | <u>-214,599</u> | <u>-149,343</u> |
| <u>1,154,160</u> | <u>NET EXPENDITURE</u> | <u>767,849</u> | <u>767,849</u> | <u>745,766</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>FAMILY SUPPORT SERVICES</u> | | | |
| | <u>OTHER FAMILY SUPPORT SERVICES</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 1,096,719 | Non-Teachers Pay | 1,191,755 | 1,191,755 | 1,646,395 |
| 30,111 | Agency Staff | 0 | 0 | 0 |
| 222 | Employee Insurance Costs | 222 | 222 | 222 |
| 160 | Internal Training Costs | 0 | 0 | 0 |
| 29,095 | Other Training Expenses | 1,000 | 1,000 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 140 | Repairs and Maintenance | 50 | 50 | 0 |
| 0 | Direct Service Charge-Ground Maintenance | 702 | 702 | 749 |
| 0 | Energy Costs | 530 | 530 | 0 |
| 10,080 | Rents & Rates | 42,150 | 42,150 | 40,000 |
| 0 | Fixtures & Fittings | 2,480 | 2,480 | 2,880 |
| | <u>Transport Related Expenses</u> | | | |
| 298 | Direct Transport Costs | 0 | 0 | 0 |
| 37,029 | External Transport Hire & Contracts | 36,922 | 36,922 | 38,210 |
| 46,563 | Travel Expenses | 53,700 | 53,700 | 51,848 |
| | <u>Supplies and Services</u> | | | |
| 8,837 | Equipment | 15,414 | 15,414 | 15,244 |
| 885 | Furniture | 23,650 | 23,650 | 23,300 |
| 137 | Books, Publications & Literature | 200 | 200 | 0 |
| 6,762 | Materials | 950 | 950 | 0 |
| 1,102,837 | Catering Costs | 5,500 | 5,500 | 4,000 |
| 1,373 | Clothing,Uniforms and Laundry | 900 | 900 | 500 |
| 2,128 | Printing and Reprographics | 1,150 | 1,150 | 1,000 |
| 3,122 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 759 | Stationery and Office Expenses | 150 | 150 | 0 |
| 5,902 | Postage | 0 | 0 | 0 |
| 3,370 | Telephones | 350 | 350 | 0 |
| 45,401 | Hardware, Software & Other Computing | 25,350 | 25,350 | 25,000 |
| 51 | Medical Fees | 0 | 0 | 0 |
| 620,372 | Other Professional Fees | 83,660 | 83,660 | 91,844 |
| 385,953 | Education,Leisure Activities & Entertainments | 2,957 | 2,957 | 1,000 |
| 28,206 | Banking & Security Services | 0 | 0 | 0 |
| 2,307 | Premises & Room Hire | 750 | 750 | 440 |
| 77 | Professional Meetings | 200 | 200 | 0 |
| 1,400,748 | Grants to Third Parties | 0 | 0 | 3,600,000 |
| 25,000 | Subscriptions | 8,500 | 8,500 | 0 |
| 359 | Insurances | 359 | 359 | 359 |
| 3,517 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 55 | 3rd Party Payments to Other Local Authorities | 0 | 0 | 0 |
| 150,016 | Voluntary & Independent Sector Payments | 257,407 | 257,407 | 272,347 |
| 2,460 | Fostering Payments | 0 | 0 | 0 |
| 356 | 3rd Party Payments to Private Contractors | 300,000 | 300,000 | 0 |
| | <u>Transfer Payments</u> | | | |
| 470 | Client Personal Allowances | 0 | 0 | 0 |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| 23,280 | Benefits | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 180,606 | Internal Recharges and Transfers | 134,586 | 134,586 | 153,102 |
| 54,608 | Central Premises Recharges | 59,789 | 59,789 | 65,167 |
| <u>5,310,369</u> | <u>Expenditure</u> | <u>2,251,333</u> | <u>2,251,333</u> | <u>6,033,607</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -3,674,046 | Grants and Subsidies | -303,677 | -303,677 | -3,864,203 |
| -134,339 | Reimbursements and Contributions | -48,300 | -48,300 | 0 |
| <u>-3,808,386</u> | <u>Income</u> | <u>-351,977</u> | <u>-351,977</u> | <u>-3,864,203</u> |
| <u>1,501,983</u> | <u>NET EXPENDITURE</u> | <u>1,899,356</u> | <u>1,899,356</u> | <u>2,169,404</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|---|--|--|--|
| | <u>FAMILY SUPPORT SERVICES</u> | | | |
| | <u>SHORT BREAKS FOR DISABLED CHILDREN</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 719,126 | Non-Teachers Pay | 708,156 | 708,156 | 798,572 |
| 283 | Employee Retirement Costs | 0 | 0 | 0 |
| 394 | Employee Insurance Costs | 394 | 394 | 394 |
| 160 | Internal Training Costs | 0 | 0 | 0 |
| 16,435 | Other Training Expenses | 0 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 396 | Repairs and Maintenance | 0 | 0 | 0 |
| 12 | Rents & Rates | 0 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 61 | Direct Transport Costs | 0 | 0 | 0 |
| 9,581 | Direct Service Charge-Pooled Transport Costs | 8,547 | 8,547 | 9,441 |
| 361 | External Transport Hire & Contracts | 0 | 0 | 0 |
| 3 | Travel Expenses | 0 | 0 | 0 |
| | <u>Supplies and Services</u> | | | |
| 7,797 | Equipment | 2,390 | 2,390 | 2,510 |
| 2,320 | Furniture | 2,380 | 2,380 | 2,500 |
| 479 | Materials | 0 | 0 | 0 |
| 18,008 | Catering Costs | 16,309 | 16,309 | 17,130 |
| 21 | Clothing,Uniforms and Laundry | 0 | 0 | 0 |
| 597 | Printing and Reprographics | 0 | 0 | 0 |
| 467 | Stationery and Office Expenses | 0 | 0 | 0 |
| 3 | Postage | 0 | 0 | 0 |
| 1,864 | Telephones | 2,170 | 2,170 | 2,290 |
| 7,661 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 6,396 | Other Professional Fees | 0 | 0 | 0 |
| 846 | Education,Leisure Activities & Entertainments | 6,210 | 6,210 | 6,530 |
| 1,519 | Insurances | 1,726 | 1,726 | 1,726 |
| | <u>Third Party Payments</u> | | | |
| 829 | Direct Service Charge-Cleansing | 850 | 850 | 893 |
| | <u>Support Services</u> | | | |
| 105,058 | Internal Recharges and Transfers | 128,340 | 128,340 | 138,333 |
| 27,549 | Central Premises Recharges | 30,067 | 30,067 | 48,242 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 5,854 | Non-current Assets Depreciation & Amortisation | 5,854 | 6,592 | 6,592 |
| <u>934,080</u> | <u>Expenditure</u> | <u>913,393</u> | <u>914,131</u> | <u>1,035,153</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -16,435 | Grants and Subsidies | 0 | 0 | 0 |
| 2 | Reimbursements and Contributions | 0 | 0 | 0 |
| | <u>Other Income</u> | | | |
| -2 | Interest | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -259,000 | Internal Recharges and Transfers-Revenue | -200,000 | -200,000 | -200,000 |
| <u>-275,435</u> | <u>Income</u> | <u>-200,000</u> | <u>-200,000</u> | <u>-200,000</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|------------------------|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| <u>658,644</u> | <u>NET EXPENDITURE</u> | <u>713,393</u> | <u>714,131</u> | <u>835,153</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>YOUTH JUSTICE</u> | | | |
| | <u>YOUTH OFFENDER TEAMS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 819,213 | Non-Teachers Pay | 1,035,811 | 1,024,012 | 1,303,791 |
| 24,900 | Agency Staff | 0 | 0 | 0 |
| 480 | Employee Recruitment Costs | 0 | 0 | 0 |
| -9,989 | Employee Retirement Costs | 0 | 0 | 0 |
| 0 | Employee Insurance Costs | 462 | 462 | 462 |
| 0 | Internal Training Costs | 150 | 150 | 150 |
| 8,691 | Other Training Expenses | 11,500 | 11,500 | 11,500 |
| | <u>Premises Related Expenses</u> | | | |
| 1,198 | Repairs and Maintenance | 500 | 500 | 500 |
| 0 | Cleaning & Domestic Services | 300 | 300 | 300 |
| | <u>Transport Related Expenses</u> | | | |
| 146 | Direct Transport Costs | 500 | 500 | 500 |
| 380 | External Transport Hire & Contracts | 4,000 | 4,000 | 2,000 |
| 8,719 | Travel Expenses | 28,500 | 31,500 | 21,500 |
| | <u>Supplies and Services</u> | | | |
| 2,350 | Equipment | 2,010 | 2,010 | 2,010 |
| 24 | Books, Publications & Literature | 500 | 500 | 500 |
| 358 | Materials | 1,000 | 1,000 | 1,000 |
| 257 | Catering Costs | 500 | 500 | 500 |
| 14 | Clothing,Uniforms and Laundry | 0 | 0 | 0 |
| 247 | Printing and Reprographics | 2,350 | 2,350 | 2,350 |
| 0 | Direct Service Charge - Graphic Design Costs | 500 | 500 | 500 |
| 318 | Stationery and Office Expenses | 2,200 | 2,200 | 2,200 |
| 1,107 | Postage | 2,700 | 2,700 | 2,700 |
| 2,456 | Telephones | 5,000 | 5,000 | 5,000 |
| 47,714 | Hardware, Software & Other Computing | 23,500 | 50,399 | 50,399 |
| 55,734 | Other Professional Fees | 51,861 | 83,457 | 90,881 |
| 10 | Education,Leisure Activities & Entertainments | 500 | 500 | 500 |
| 1,037 | Direct Service Charge-Security | 1,063 | 1,063 | 1,200 |
| 750 | Premises & Room Hire | 22 | 22 | 22 |
| 254 | Subscriptions | 0 | 0 | 0 |
| 0 | Insurances | 455 | 455 | 455 |
| | <u>Third Party Payments</u> | | | |
| 13,233 | 3rd Party Payments to Care Providers | 0 | 6,096 | 0 |
| 1,408 | Direct Service Charge-Cleansing | 1,161 | 1,161 | 1,219 |
| 0 | 3rd Party Payments to Private Contractors | 2,100 | 2,100 | 2,100 |
| | <u>Transfer Payments</u> | | | |
| 435 | Client Personal Allowances | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 173,357 | Internal Recharges and Transfers | 160,747 | 160,747 | 163,403 |
| 0 | Central Premises Recharges | 0 | 0 | 54,869 |
| <u>1,154,802</u> | <u>Expenditure</u> | <u>1,339,892</u> | <u>1,395,684</u> | <u>1,722,511</u> |

INCOME

External Grants and Reimbursements

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|------------------------|--|------------------------|------------------------|--------------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| -464,547 | Grants and Subsidies | -449,778 | -462,898 | -431,802 |
| -24,231 | Reimbursements and Contributions | -19,731 | -62,403 | -121,044 |
| | <u>Support Services</u> | | | |
| -293,107 | Internal Recharges and Transfers-Revenue | -312,280 | -312,280 | -500,228 |
| <u>-781,885</u> | <u>Income</u> | <u>-781,789</u> | <u>-837,581</u> | <u>-1,053,074</u> |
| <u>372,917</u> | <u>NET EXPENDITURE</u> | <u>558,103</u> | <u>558,103</u> | <u>669,437</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>ASYLUM SEEKERS</u> | | | |
| | <u>UNACCOMPANIED CHILDREN</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Transport Related Expenses</u> | | | |
| 0 | Travel Expenses | 0 | 1,141 | 0 |
| | <u>Supplies and Services</u> | | | |
| 2,495 | Other Professional Fees | 0 | 50,000 | 0 |
| | <u>Third Party Payments</u> | | | |
| 2,015 | 3rd Party Payments to Other Local Authorities | 0 | 0 | 0 |
| 101,716 | 3rd Party Payments to Care Providers | 0 | 360,000 | 0 |
| 118,075 | Fostering Payments | 0 | 140,000 | 0 |
| <u>224,301</u> | <u>Expenditure</u> | <u>0</u> | <u>551,141</u> | <u>0</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -340,055 | Grants and Subsidies | 0 | -551,141 | 0 |
| <u>-340,055</u> | <u>Income</u> | <u>0</u> | <u>-551,141</u> | <u>0</u> |
| <u>-115,754</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|--|---|---|---|---|
| <u>CHILDREN AND YOUNG PEOPLE'S SAFETY</u> | | | | |
| <u>LA FUNCTIONS IN RELATION TO CHILD PROTECTION</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 1,079,854 | Non-Teachers Pay | 1,291,462 | 1,306,762 | 1,144,026 |
| 101,857 | Agency Staff | 0 | 0 | 0 |
| 394 | Employee Insurance Costs | 394 | 394 | 394 |
| 508 | Other Training Expenses | 0 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 6,156 | Travel Expenses | 14,384 | 14,384 | 14,384 |
| <u>Supplies and Services</u> | | | | |
| 0 | Equipment | 492 | 492 | 492 |
| 0 | Furniture | 810 | 810 | 810 |
| 39 | Printing and Reprographics | 542 | 542 | 542 |
| 1,121 | Telephones | 1,276 | 1,276 | 1,276 |
| 38,584 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 20,957 | Other Professional Fees | 13,389 | 19,389 | 389 |
| 783 | Direct Service Charge-Security | 803 | 803 | 907 |
| 199 | Premises & Room Hire | 0 | 0 | 0 |
| 7 | Professional Meetings | 0 | 0 | 0 |
| 312 | Insurances | 312 | 312 | 312 |
| <u>Third Party Payments</u> | | | | |
| 161,603 | 3rd Party Payments to Private Contractors | 90,000 | 90,000 | 90,000 |
| <u>Support Services</u> | | | | |
| 456,252 | Internal Recharges and Transfers | 458,194 | 458,194 | 449,353 |
| 68,921 | Central Premises Recharges | 75,451 | 75,451 | 82,259 |
| <u>1,937,547</u> | <u>Expenditure</u> | <u>1,947,509</u> | <u>1,968,809</u> | <u>1,785,144</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -400 | Grants and Subsidies | 0 | 0 | 0 |
| <u>Support Services</u> | | | | |
| 0 | Internal Recharges and Transfers-Revenue | 0 | 0 | -50,000 |
| <u>-400</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>-50,000</u> |
| <u>1,937,147</u> | <u>NET EXPENDITURE</u> | <u>1,947,509</u> | <u>1,968,809</u> | <u>1,735,144</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>CHILDREN AND YOUNG PEOPLE'S SAFETY LOCAL SAFEGUARDING CHILDREN BOARD EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 170,038 | Non-Teachers Pay | 214,420 | 214,420 | 206,443 |
| 15,469 | IR35 Employees | 0 | 0 | 0 |
| 1,476 | Employee Recruitment Costs | 0 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | Travel Expenses | 1,000 | 1,000 | 1,000 |
| | <u>Supplies and Services</u> | | | |
| 0 | Catering Costs | 2,000 | 2,000 | 2,000 |
| 1 | Printing and Reprographics | 0 | 0 | 0 |
| 0 | Telephones | 500 | 500 | 500 |
| 1,793 | Hardware, Software & Other Computing | 7,000 | 7,000 | 7,000 |
| 17,195 | Other Professional Fees | 12,687 | 12,687 | 12,793 |
| 0 | Premises & Room Hire | 1,000 | 1,000 | 1,000 |
| | <u>Third Party Payments</u> | | | |
| 0 | 3rd Party Payments to Other Local Authorities | 5,000 | 5,000 | 5,000 |
| <u>205,973</u> | <u>Expenditure</u> | <u>243,607</u> | <u>243,607</u> | <u>235,736</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -261 | Grants and Subsidies | 0 | 0 | 0 |
| -81,478 | Reimbursements and Contributions | -80,179 | -95,479 | -95,079 |
| | <u>Other Income</u> | | | |
| -30 | Interest | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -11,204 | Internal Recharges and Transfers-Revenue | -11,428 | -11,428 | -11,657 |
| <u>-92,973</u> | <u>Income</u> | <u>-91,607</u> | <u>-106,907</u> | <u>-106,736</u> |
| <u>113,000</u> | <u>NET EXPENDITURE</u> | <u>152,000</u> | <u>136,700</u> | <u>129,000</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>MANAGEMENT & SUPPORT SERVICE COSTS</u> | | | |
| | <u>DIRECTORATE - EARLY YEARS/YOUNG PEOPLES SERVICES</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 766,287 | Non-Teachers Pay | 906,270 | 906,270 | 900,274 |
| 1,050 | Agency Staff | 0 | 0 | 0 |
| 36,143 | IR35 Employees | 0 | 0 | 0 |
| 30 | Other Training Expenses | 3,504 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 0 | Fixtures & Fittings | 110 | 110 | 110 |
| | <u>Transport Related Expenses</u> | | | |
| 394 | Travel Expenses | 12,050 | 12,050 | 12,050 |
| | <u>Supplies and Services</u> | | | |
| 0 | Equipment | 1,328 | 1,328 | 1,328 |
| 0 | Books, Publications & Literature | 252 | 252 | 252 |
| 0 | Catering Costs | 1,500 | 1,500 | 1,500 |
| 2 | Printing and Reprographics | 1,500 | 1,500 | 1,500 |
| 502 | Telephones | 1,220 | 1,220 | 1,220 |
| 3,830 | Hardware, Software & Other Computing | 2,400 | 2,400 | 2,400 |
| 1,500 | Consultants | 0 | 0 | 0 |
| 55,833 | Other Professional Fees | 3,098 | 3,098 | 6,002 |
| 0 | Premises & Room Hire | 4,000 | 4,000 | 4,000 |
| 117 | Other Supplies & Services | 0 | 0 | 0 |
| 4 | Professional Meetings | 1,800 | 1,800 | 2,400 |
| 0 | Subscriptions | 1,570 | 1,570 | 1,570 |
| 0 | Advertising, Promotion & Notices | 1,000 | 1,000 | 1,000 |
| | <u>Third Party Payments</u> | | | |
| 10,309 | 3rd Party Payments to Other Local Authorities | 0 | 0 | 0 |
| 116,429 | 3rd Party Payments to Private Contractors | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 105,230 | Internal Recharges and Transfers | 0 | 3,504 | 0 |
| <u>1,097,661</u> | <u>Expenditure</u> | <u>941,602</u> | <u>941,602</u> | <u>935,606</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| -1,097,661 | Internal Recharges and Transfers-Revenue | -941,602 | -941,602 | -935,606 |
| <u>-1,097,661</u> | <u>Income</u> | <u>-941,602</u> | <u>-941,602</u> | <u>-935,606</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>MANAGEMENT & SUPPORT SERVICE COSTS</u> | | | |
| | <u>DIRECTORATE - SCHOOLS & LIFELONG LEARNING</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 414,852 | Non-Teachers Pay | 437,209 | 437,209 | 459,690 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | Travel Expenses | 2,102 | 2,102 | 2,102 |
| | <u>Supplies and Services</u> | | | |
| 24 | Printing and Reprographics | 0 | 0 | 0 |
| 0 | Telephones | 60 | 60 | 60 |
| 1,277 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 150 | Other Professional Fees | 0 | 0 | 0 |
| <u>416,303</u> | <u>Expenditure</u> | <u>439,371</u> | <u>439,371</u> | <u>461,852</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -121,126 | Grants and Subsidies | -83,000 | -83,000 | -83,000 |
| | <u>Support Services</u> | | | |
| -295,177 | Internal Recharges and Transfers-Revenue | -356,371 | -356,371 | -378,852 |
| <u>-416,303</u> | <u>Income</u> | <u>-439,371</u> | <u>-439,371</u> | <u>-461,852</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>MANAGEMENT & SUPPORT SERVICE COSTS</u> | | | |
| | <u>FINANCIAL SERVICES-ACCOUNTANCY & BUS.SUPPORT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Supplies and Services</u> | | | |
| 0 | Professional Meetings | 10,000 | 10,000 | 10,000 |
| | <u>Support Services</u> | | | |
| 783,357 | Internal Recharges and Transfers | 0 | 0 | 0 |
| <u>783,357</u> | <u>Expenditure</u> | <u>10,000</u> | <u>10,000</u> | <u>10,000</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -44,445 | Grants and Subsidies | -10,000 | -10,000 | -10,000 |
| | <u>Support Services</u> | | | |
| -738,911 | Internal Recharges and Transfers-Revenue | 0 | 0 | 0 |
| <u>-783,357</u> | <u>Income</u> | <u>-10,000</u> | <u>-10,000</u> | <u>-10,000</u> |
| 0 | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

CHILDREN & YOUNG PEOPLE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>MANAGEMENT & SUPPORT SERVICE COSTS</u> | | | |
| | <u>ADMIN SERVICES & DEPARTMENTAL SUPPORT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 55,308 | Non-Teachers Pay | 105,870 | 105,870 | 91,470 |
| | <u>Supplies and Services</u> | | | |
| 2,568 | Equipment | 2,000 | 2,000 | 2,000 |
| 31 | Furniture | 0 | 0 | 0 |
| 90 | Printing and Reprographics | 5,000 | 5,000 | 3,000 |
| 56 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 743 | Stationery and Office Expenses | 2,000 | 2,000 | 2,000 |
| 15,991 | Postage | 25,000 | 25,000 | 19,000 |
| 29 | Telephones | 0 | 0 | 0 |
| 217,130 | Hardware, Software & Other Computing | 208,000 | 208,000 | 208,000 |
| 8,140 | Medical Fees | 7,000 | 7,000 | 7,000 |
| 5,615 | Other Professional Fees | 7,000 | 7,000 | 7,000 |
| 11,002 | Subscriptions | 0 | 0 | 0 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 80,278 | Non-current Assets Depreciation & Amortisation | 75,988 | 16,034 | 16,034 |
| -57,836 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>339,144</u> | <u>Expenditure</u> | <u>437,858</u> | <u>377,904</u> | <u>355,504</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| -339,144 | Internal Recharges and Transfers-Revenue | -437,858 | -377,904 | -355,504 |
| <u>-339,144</u> | <u>Income</u> | <u>-437,858</u> | <u>-377,904</u> | <u>-355,504</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

Integrated Care

INTEGRATED CARE

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|---|--|--|--|
| SERVICE STRATEGY | | | | |
| -240,714 | STRATEGIC MANAGEMENT AND COMPLAINTS | 0 | 0 | 0 |
| <u>-240,714</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| PHYSICAL SUPPORT | | | | |
| 2,386,505 | NURSING CARE - PS | 2,738,441 | 2,840,795 | 3,932,225 |
| 2,814,215 | RESIDENTIAL CARE - PS | 3,395,995 | 3,284,685 | 3,524,682 |
| 1,502,833 | DIRECT PAYMENTS - PS | 1,662,000 | 1,703,517 | 2,155,248 |
| 3,603,233 | HOME CARE - PS | 3,100,837 | 2,992,294 | 742,114 |
| 1,279,483 | SUPPORTED LIVING - PS | 1,588,463 | 1,588,652 | 1,692,385 |
| 326,544 | DAY CARE - PS | 358,959 | 358,959 | 376,404 |
| 618,468 | REABLEMENT SERVICES - PS | 1,459,273 | 1,496,163 | 1,955,038 |
| 45,505 | INFORMATION AND EARLY INTERVENTION - PS | 50,540 | 50,540 | 52,113 |
| <u>12,576,787</u> | | <u>14,354,508</u> | <u>14,315,605</u> | <u>14,430,209</u> |
| SENSORY SUPPORT | | | | |
| 55,269 | NURSING CARE - SS | 96,224 | 96,224 | 98,228 |
| 182,806 | RESIDENTIAL CARE - SS | 194,259 | 231,259 | 205,202 |
| 300,436 | DIRECT PAYMENTS - SS | 365,316 | 274,316 | 404,234 |
| 302,581 | HOME CARE - SS | 328,444 | 328,444 | 332,109 |
| 0 | DAY CARE - SS | 0 | 0 | 0 |
| 27,206 | INFORMATION AND EARLY INTERVENTION - SS | 27,263 | 27,263 | 27,066 |
| <u>868,298</u> | | <u>1,011,506</u> | <u>957,506</u> | <u>1,066,839</u> |
| SUPPORT WITH MEMORY AND COGNITION | | | | |
| 1,765,674 | NURSING CARE - SMC | 1,809,000 | 2,022,147 | 1,828,498 |
| 4,502,001 | RESIDENTIAL CARE - SMC | 5,367,780 | 5,209,759 | 5,719,536 |
| 87,109 | SUPPORTED ACCOMMODATION - SMC | 134,834 | 0 | 141,063 |
| 62,400 | DIRECT PAYMENTS - SMC | 56,728 | 56,728 | 62,537 |
| 161,216 | HOME CARE - SMC | 192,489 | 152,489 | 188,246 |
| 14,337 | SUPPORTED LIVING - SMC | 79,326 | 22,326 | 33,124 |
| 394,052 | DAY CARE - SMC | 535,829 | 532,862 | 693,564 |
| <u>6,986,790</u> | | <u>8,175,986</u> | <u>7,996,311</u> | <u>8,666,568</u> |
| LEARNING DISABILITY SUPPORT | | | | |
| 321,883 | NURSING CARE - LD | 391,562 | 391,562 | 394,053 |
| 3,259,207 | RESIDENTIAL CARE - LD | 3,316,396 | 3,680,938 | 5,196,536 |
| 3,814,482 | DIRECT PAYMENTS - LD | 3,791,681 | 3,792,157 | 4,905,043 |
| 920,873 | HOME CARE - LD | 1,093,251 | 863,251 | 834,863 |
| 12,603,795 | SUPPORTED LIVING - LD | 11,743,434 | 12,057,249 | 10,757,704 |
| 1,674,858 | DAY CARE - LD | 2,046,912 | 2,060,146 | 2,051,875 |
| 0 | INFORMATION AND EARLY INTERVENTION - LD | 0 | 0 | 0 |
| <u>22,595,098</u> | | <u>22,383,236</u> | <u>22,845,303</u> | <u>24,140,074</u> |
| MENTAL HEALTH SUPPORT | | | | |
| 993,124 | NURSING CARE - MH | 1,044,844 | 1,174,844 | 1,048,769 |
| 1,305,347 | RESIDENTIAL CARE - MH | 1,369,839 | 1,391,973 | 1,420,659 |
| -29,165 | DIRECT PAYMENTS - MH | 44,258 | 44,258 | 48,695 |
| 326,828 | HOME CARE - MH | 431,688 | 381,688 | 381,992 |
| 616,202 | SUPPORTED LIVING - MH | 736,682 | 686,682 | 712,208 |
| 34,070 | DAY CARE - MH | 31,848 | 32,190 | 35,815 |
| -32,522 | REABLEMENT SERVICES - MH | -36,190 | -35,705 | -13,198 |
| -3,218 | INFORMATION AND EARLY INTERVENTION - MH | 2,969 | 2,969 | 3,392 |
| <u>3,210,665</u> | | <u>3,625,938</u> | <u>3,678,899</u> | <u>3,638,332</u> |
| SOCIAL SUPPORT - SUBSTANCE MISUSE SUPPORT | | | | |
| 0 | DRUGS AND ALCOHOL SERVICES | 0 | 0 | 0 |

INTEGRATED CARE

| Actual Expenditure <u>2021/22</u> | | Allowed Estimate <u>2022/23</u> | Revised Estimate <u>2022/23</u> | Forward Estimate <u>2023/24</u> |
|--|---|--|--|--|
| £ | | £ | £ | £ |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| | SUPPORT FOR CARERS | | | |
| 101,615 | OTHER CARER SERVICES | 44,262 | 44,262 | 51,734 |
| <u>101,615</u> | | <u>44,262</u> | <u>44,262</u> | <u>51,734</u> |
| | ASSISTIVE EQUIPMENT AND TECHNOLOGY | | | |
| 724,007 | OCCUPATIONAL THERAPY | 607,938 | 633,212 | 836,116 |
| 173,409 | CARELINE | 123,121 | 123,121 | 205,524 |
| <u>897,416</u> | | <u>731,059</u> | <u>756,333</u> | <u>1,041,640</u> |
| | ASSESSMENT AND CARE MANAGEMENT | | | |
| 3,951,676 | CARE MANAGEMENT TEAMS | 6,125,505 | 6,165,781 | 7,134,604 |
| <u>3,951,676</u> | | <u>6,125,505</u> | <u>6,165,781</u> | <u>7,134,604</u> |
| | GENERIC SERVICES | | | |
| 0 | TRANSPORT | 0 | 0 | 0 |
| 0 | GENERIC SERVICES OTHER | 0 | 0 | 0 |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| | COMMISSIONING AND SERVICE DELIVERY | | | |
| 0 | DIRECTORATE | 0 | 0 | 0 |
| 0 | PERFORMANCE AND COMPLAINTS | 0 | 0 | 0 |
| 0 | COMMISSIONING AND BUSINESS SUPPORT | 0 | 0 | 0 |
| 0 | TRAINING | 0 | 0 | 0 |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>50,947,631</u> | <u>Net Expenditure</u> | <u>56,452,000</u> | <u>56,760,000</u> | <u>60,170,000</u> |

INTEGRATED CARE
SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 18,134,645 | Non-Teachers Pay | 19,811,503 | 20,531,634 | 22,437,554 |
| 211,019 | Agency Staff | 0 | 0 | 0 |
| 10,913 | IR35 Employees | 0 | 85,861 | 34,205 |
| 2,478 | Employee Recruitment Costs | 480 | 480 | 480 |
| 270,227 | Employee Retirement Costs | 300 | 300 | 300 |
| 15,556 | Employee Insurance Costs | 15,472 | 15,472 | 15,472 |
| 800 | Internal Training Costs | 3,545 | 0 | 0 |
| 42,464 | Other Training Expenses | 20,136 | 18,486 | 18,486 |
| <u>Premises Related Expenses</u> | | | | |
| 148,913 | Repairs and Maintenance | 103,900 | 103,900 | 103,900 |
| 2,283 | Direct Service Charge-Ground Maintenance | 814 | 814 | 1,743 |
| 4,031 | Energy Costs | 4,500 | 4,500 | 4,500 |
| 35,027 | Rents & Rates | 137,403 | 137,403 | 129,823 |
| -855 | Water & Sewerage | 1,600 | 1,600 | 1,600 |
| 298 | Cleaning & Domestic Services | 0 | 0 | 0 |
| 10,952 | Direct Service Charge-Cleaning | 11,135 | 11,135 | 12,398 |
| 9,813 | Direct Service Charge-Caretaking | 10,058 | 10,058 | 11,090 |
| <u>Transport Related Expenses</u> | | | | |
| 41 | Direct Transport Costs | 1,050 | 1,050 | 1,050 |
| 198,951 | Direct Service Charge-Pooled Transport Costs | 242,919 | 242,919 | 274,706 |
| 103,325 | External Transport Hire & Contracts | 91,600 | 91,600 | 91,600 |
| 238,517 | Travel Expenses | 292,134 | 291,244 | 292,114 |
| <u>Supplies and Services</u> | | | | |
| 369,489 | Equipment | 327,582 | 351,079 | 325,782 |
| 14,170 | Furniture | 10,506 | 10,506 | 10,006 |
| 35,921 | Materials | 21,360 | 21,360 | 20,860 |
| 160,755 | Catering Costs | 109,300 | 109,050 | 128,131 |
| 4,969 | Clothing,Uniforms and Laundry | 5,845 | 5,845 | 5,845 |
| 8,747 | Printing and Reprographics | 29,600 | 29,600 | 22,600 |
| 3,956 | Direct Service Charge - Graphic Design Costs | 7,149 | 7,149 | 6,515 |
| 8,902 | Stationery and Office Expenses | 16,056 | 15,956 | 10,056 |
| 19,306 | Postage | 21,614 | 21,614 | 16,614 |
| 106,593 | Telephones | 58,410 | 58,750 | 58,370 |
| 244,046 | Hardware, Software & Other Computing | 125,714 | 130,689 | 125,714 |
| 34,586 | Legal Fees | 98,462 | 98,462 | 98,462 |
| 9,913 | Medical Fees | 2,950 | 2,950 | 2,950 |
| 41,421 | Consultants | 65,756 | 65,756 | 65,000 |
| 189,747 | Other Professional Fees | 182,971 | 353,941 | 182,971 |
| 0 | Exam & Course Fees (incl. students & clients) | 50 | 50 | 50 |
| 0 | Education,Leisure Activities & Entertainments | 435 | 0 | 435 |
| 4,260 | Banking & Security Services | 2,824 | 2,824 | 2,824 |
| 27,835 | Direct Service Charge-Security | 30,334 | 30,334 | 34,248 |
| 122,751 | Premises & Room Hire | 115,300 | 115,460 | 115,300 |
| 17,516 | Other Supplies & Services | 1,642 | 1,642 | 1,042 |
| 207 | Professional Meetings | 720 | 720 | 720 |
| 4,785 | Subscriptions | 4,050 | 4,050 | 4,050 |

INTEGRATED CARE
SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 | | Allowed Estimate 2022/23 | Revised Estimate 2022/23 | Forward Estimate 2023/24 |
|---|---|---|---|---|
| £ | | £ | £ | £ |
| 84,990 | Insurances | 62,235 | 62,235 | 62,235 |
| 2,152 | Advertising, Promotion & Notices | 12,446 | 12,446 | 12,446 |
| 554 | Licenses | 1,093 | 1,093 | 1,093 |
| 119,751 | Provision for bad/doubtful debt | 100,000 | 100,000 | 100,000 |
| | <u>Third Party Payments</u> | | | |
| 179,095 | 3rd Party Payments to Other Local Authorities | 0 | 0 | 0 |
| 48,072,729 | 3rd Party Payments to Care Providers | 48,450,044 | 48,411,214 | 53,280,130 |
| 3,156,883 | Voluntary & Independent Sector Payments | 1,743,319 | 1,743,319 | 1,760,131 |
| 726 | Direct Service Charge-Civil Engineering | 0 | 0 | 0 |
| 11,292 | Direct Service Charge-Cleansing | 10,937 | 10,937 | 11,298 |
| 1,081,519 | 3rd Party Payments to Private Contractors | 888,000 | 888,000 | 945,307 |
| 1,545 | Supporting People Payments-internal provision | 0 | 0 | 0 |
| -2,225 | 3rd Party Paymts to Public Health Service Providers | 0 | 0 | 0 |
| | <u>Transfer Payments</u> | | | |
| 430 | Client Personal Allowances | 1,000 | 1,000 | 1,000 |
| 8,060,355 | Direct Payments to Social Care Clients | 8,492,336 | 8,442,336 | 10,353,507 |
| 500 | Benefits | 0 | 0 | 0 |
| 14,458 | Other Transfer Payments | 20,000 | 20,000 | 20,000 |
| | <u>Support Services</u> | | | |
| 20,036,766 | Internal Recharges and Transfers | 20,973,048 | 20,983,191 | 23,355,409 |
| 527,333 | Central Premises Recharges | 577,816 | 577,816 | 838,280 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 126,022 | Non-current Assets Depreciation & Amortisation | 126,486 | 128,835 | 129,131 |
| -373,167 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| | <u>CCG Pooled Budget</u> | | | |
| 926,307 | CCG Pooled Budget | 0 | 0 | 0 |
| <u>102,897,288 Expenditure</u> | | <u>103,445,939</u> | <u>104,368,665</u> | <u>115,539,533</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -10,079,016 | Grants and Subsidies | -8,165,880 | -8,357,442 | -14,696,880 |
| -21,734,965 | Reimbursements and Contributions | -17,278,441 | -17,793,011 | -17,741,597 |
| | <u>Customer and Client Receipts</u> | | | |
| -13,300,464 | Sales, Fees and Charges | -14,312,294 | -14,213,294 | -14,841,997 |
| -3,611 | Rents | -5,000 | -5,000 | -5,106 |
| | <u>Other Income</u> | | | |
| -1,954 | Interest | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -6,829,647 | Internal Recharges and Transfers-Revenue | -7,232,324 | -7,239,918 | -7,948,953 |
| 0 | Internal Recharges and Transfers-Capital | 0 | 0 | -135,000 |
| <u>-51,949,657 Income</u> | | <u>-46,993,939</u> | <u>-47,608,665</u> | <u>-55,369,533</u> |
| <u>50,947,631 NET EXPENDITURE</u> | | <u>56,452,000</u> | <u>56,760,000</u> | <u>60,170,000</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|---|---|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| <u>SERVICE STRATEGY</u> | | | | |
| <u>STRATEGIC MANAGEMENT AND COMPLAINTS</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 748,460 | Non-Teachers Pay | 0 | 0 | 0 |
| 68,181 | Agency Staff | 0 | 0 | 0 |
| 2,478 | Employee Recruitment Costs | 0 | 0 | 0 |
| <u>Supplies and Services</u> | | | | |
| -6,373 | Equipment | 0 | 0 | 0 |
| 1,623 | Furniture | 0 | 0 | 0 |
| 2,004 | Materials | 0 | 0 | 0 |
| 57,472 | Catering Costs | 0 | 0 | 0 |
| 125 | Clothing, Uniforms and Laundry | 0 | 0 | 0 |
| 675 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 20 | Stationery and Office Expenses | 0 | 0 | 0 |
| 2,601 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 400 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| <u>Third Party Payments</u> | | | | |
| 2,806,756 | 3rd Party Payments to Care Providers | 0 | 0 | 0 |
| 1,438,172 | Voluntary & Independent Sector Payments | 0 | 0 | 0 |
| 123,551 | 3rd Party Payments to Private Contractors | 0 | 0 | 0 |
| -2,225 | 3rd Party Paymts to Public Health Service Provi | 0 | 0 | 0 |
| <u>CCG Pooled Budget</u> | | | | |
| 926,307 | CCG Pooled Budget | 0 | 0 | 0 |
| <u>6,170,227</u> | <u>Expenditure</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -3,710,554 | Grants and Subsidies | 0 | 0 | 0 |
| -2,690,310 | Reimbursements and Contributions | 0 | 0 | 0 |
| <u>Customer and Client Receipts</u> | | | | |
| -10,077 | Sales, Fees and Charges | 0 | 0 | 0 |
| <u>-6,410,941</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>-240,714</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>PHYSICAL SUPPORT</u> | | | |
| | <u>NURSING CARE - PS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Supplies and Services</u> | | | |
| 1 | Printing and Reprographics | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 556,267 | 3rd Party Payments to Care Providers | 473,032 | 575,032 | 517,544 |
| | <u>Support Services</u> | | | |
| 2,950,329 | Internal Recharges and Transfers | 3,202,642 | 3,202,996 | 4,376,183 |
| <u>3,506,596</u> | <u>Expenditure</u> | <u>3,675,674</u> | <u>3,778,028</u> | <u>4,893,727</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -4,700 | Grants and Subsidies | 0 | 0 | -22,659 |
| -861,038 | Reimbursements and Contributions | -861,038 | -861,038 | -861,038 |
| | <u>Customer and Client Receipts</u> | | | |
| -254,352 | Sales, Fees and Charges | -76,195 | -76,195 | -77,805 |
| <u>-1,120,090</u> | <u>Income</u> | <u>-937,233</u> | <u>-937,233</u> | <u>-961,502</u> |
| <u>2,386,505</u> | <u>NET EXPENDITURE</u> | <u>2,738,441</u> | <u>2,840,795</u> | <u>3,932,225</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>PHYSICAL SUPPORT</u> | | | |
| | <u>RESIDENTIAL CARE - PS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 592,983 | Non-Teachers Pay | 0 | 0 | 0 |
| 544 | Employee Insurance Costs | 541 | 541 | 541 |
| | <u>Transport Related Expenses</u> | | | |
| 3,968 | Travel Expenses | 0 | 0 | 0 |
| | <u>Supplies and Services</u> | | | |
| 124 | Printing and Reprographics | 0 | 0 | 0 |
| 177 | Telephones | 0 | 0 | 0 |
| 2,475 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 4,798,345 | 3rd Party Payments to Care Providers | 5,024,025 | 4,908,065 | 6,128,786 |
| | <u>Support Services</u> | | | |
| 971,080 | Internal Recharges and Transfers | 995,719 | 991,369 | 1,035,063 |
| <u>6,369,696</u> | <u>Expenditure</u> | <u>6,020,285</u> | <u>5,899,975</u> | <u>7,164,390</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -117,140 | Grants and Subsidies | -62,947 | -62,947 | -1,038,604 |
| -1,280,000 | Reimbursements and Contributions | -680,000 | -680,000 | -680,000 |
| | <u>Customer and Client Receipts</u> | | | |
| -2,156,387 | Sales, Fees and Charges | -1,881,343 | -1,872,343 | -1,921,104 |
| | <u>Other Income</u> | | | |
| -1,954 | Interest | 0 | 0 | 0 |
| <u>-3,555,481</u> | <u>Income</u> | <u>-2,624,290</u> | <u>-2,615,290</u> | <u>-3,639,708</u> |
| <u>2,814,215</u> | <u>NET EXPENDITURE</u> | <u>3,395,995</u> | <u>3,284,685</u> | <u>3,524,682</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>PHYSICAL SUPPORT</u> | | | |
| | <u>DIRECT PAYMENTS - PS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Transfer Payments</u> | | | |
| 2,093,653 | Direct Payments to Social Care Clients | 2,214,924 | 2,255,924 | 2,527,288 |
| | <u>Support Services</u> | | | |
| 621,121 | Internal Recharges and Transfers | 582,909 | 583,426 | 612,270 |
| <u>2,714,775</u> | <u>Expenditure</u> | <u>2,797,833</u> | <u>2,839,350</u> | <u>3,139,558</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -379,654 | Grants and Subsidies | -379,655 | -379,655 | -221,639 |
| -699,000 | Reimbursements and Contributions | -448,914 | -448,914 | -448,914 |
| | <u>Customer and Client Receipts</u> | | | |
| -133,288 | Sales, Fees and Charges | -307,264 | -307,264 | -313,757 |
| <u>-1,211,942</u> | <u>Income</u> | <u>-1,135,833</u> | <u>-1,135,833</u> | <u>-984,310</u> |
| <u>1,502,833</u> | <u>NET EXPENDITURE</u> | <u>1,662,000</u> | <u>1,703,517</u> | <u>2,155,248</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>PHYSICAL SUPPORT</u> | | | |
| | <u>HOME CARE - PS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 10,573,204 | 3rd Party Payments to Care Providers | 11,699,099 | 11,590,059 | 12,459,935 |
| | <u>Support Services</u> | | | |
| 1,231,617 | Internal Recharges and Transfers | 1,369,280 | 1,369,777 | 1,390,871 |
| <u>11,804,821</u> | <u>Expenditure</u> | <u>13,068,379</u> | <u>12,959,836</u> | <u>13,850,806</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -2,847,404 | Grants and Subsidies | -4,084,643 | -4,084,643 | -6,999,448 |
| -2,304,580 | Reimbursements and Contributions | -2,270,375 | -2,270,375 | -2,270,375 |
| | <u>Customer and Client Receipts</u> | | | |
| -3,049,604 | Sales, Fees and Charges | -3,612,524 | -3,612,524 | -3,838,869 |
| <u>-8,201,588</u> | <u>Income</u> | <u>-9,967,542</u> | <u>-9,967,542</u> | <u>-13,108,692</u> |
| <u>3,603,233</u> | <u>NET EXPENDITURE</u> | <u>3,100,837</u> | <u>2,992,294</u> | <u>742,114</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>PHYSICAL SUPPORT</u> | | | |
| | <u>SUPPORTED LIVING - PS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 2,629,200 | 3rd Party Payments to Care Providers | 2,811,054 | 2,811,054 | 3,075,575 |
| | <u>Support Services</u> | | | |
| 292,433 | Internal Recharges and Transfers | 447,125 | 447,314 | 456,661 |
| <u>2,921,633</u> | <u>Expenditure</u> | <u>3,258,179</u> | <u>3,258,368</u> | <u>3,532,236</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -47,131 | Grants and Subsidies | -16,200 | -16,200 | -152,265 |
| -26,107 | Reimbursements and Contributions | -41,353 | -41,353 | -41,353 |
| | <u>Customer and Client Receipts</u> | | | |
| -1,568,912 | Sales, Fees and Charges | -1,612,163 | -1,612,163 | -1,646,233 |
| <u>-1,642,150</u> | <u>Income</u> | <u>-1,669,716</u> | <u>-1,669,716</u> | <u>-1,839,851</u> |
| <u>1,279,483</u> | <u>NET EXPENDITURE</u> | <u>1,588,463</u> | <u>1,588,652</u> | <u>1,692,385</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>PHYSICAL SUPPORT</u> | | | |
| | <u>DAY CARE - PS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| -1,810 | 3rd Party Payments to Care Providers | 29,488 | 29,488 | 32,263 |
| 88,768 | Voluntary & Independent Sector Payments | 88,770 | 88,770 | 97,123 |
| | <u>Support Services</u> | | | |
| 363,877 | Internal Recharges and Transfers | 366,047 | 366,047 | 373,196 |
| <u>450,834</u> | <u>Expenditure</u> | <u>484,305</u> | <u>484,305</u> | <u>502,582</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -86,000 | Reimbursements and Contributions | -86,000 | -86,000 | -86,000 |
| | <u>Customer and Client Receipts</u> | | | |
| -38,290 | Sales, Fees and Charges | -39,346 | -39,346 | -40,178 |
| <u>-124,290</u> | <u>Income</u> | <u>-125,346</u> | <u>-125,346</u> | <u>-126,178</u> |
| <u>326,544</u> | <u>NET EXPENDITURE</u> | <u>358,959</u> | <u>358,959</u> | <u>376,404</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>PHYSICAL SUPPORT</u> | | | |
| | <u>REABLEMENT SERVICES - PS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 1,938,117 | Non-Teachers Pay | 2,955,077 | 3,130,863 | 3,248,671 |
| 20,826 | Agency Staff | 0 | 0 | 0 |
| 240 | Employee Retirement Costs | 0 | 0 | 0 |
| 993 | Employee Insurance Costs | 988 | 988 | 988 |
| 160 | Internal Training Costs | 1,150 | 0 | 0 |
| 2,733 | Other Training Expenses | 1,400 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 10,018 | Repairs and Maintenance | 400 | 400 | 400 |
| 2,945 | Energy Costs | 2,800 | 2,800 | 2,800 |
| 28,870 | Rents & Rates | 114,218 | 114,218 | 106,638 |
| -1,604 | Water & Sewerage | 1,000 | 1,000 | 1,000 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | External Transport Hire & Contracts | 100 | 100 | 100 |
| 70,479 | Travel Expenses | 70,386 | 70,386 | 70,386 |
| | <u>Supplies and Services</u> | | | |
| 19,088 | Equipment | 54,668 | 53,965 | 54,668 |
| 11,674 | Furniture | 7,906 | 7,906 | 7,906 |
| 21,734 | Materials | 11,000 | 11,000 | 11,000 |
| 63,249 | Catering Costs | 44,000 | 44,000 | 62,931 |
| 4,064 | Clothing,Uniforms and Laundry | 1,749 | 1,749 | 1,749 |
| 1,558 | Printing and Reprographics | 3,000 | 3,000 | 3,000 |
| 0 | Direct Service Charge - Graphic Design Costs | 264 | 264 | 264 |
| 2,001 | Stationery and Office Expenses | 1,750 | 1,750 | 1,750 |
| 62 | Postage | 150 | 150 | 150 |
| 14,330 | Telephones | 5,900 | 5,900 | 5,900 |
| 24,214 | Hardware, Software & Other Computing | 348 | 348 | 348 |
| 1,411 | Medical Fees | 150 | 150 | 150 |
| 13,151 | Other Professional Fees | 4,675 | 4,675 | 4,675 |
| 85,201 | Premises & Room Hire | 65,000 | 65,000 | 65,000 |
| 0 | Licenses | 146 | 146 | 146 |
| | <u>Third Party Payments</u> | | | |
| 3,885 | Direct Service Charge-Cleansing | 3,613 | 3,613 | 3,732 |
| 1,545 | Supporting People Payments-internal provision | 0 | 0 | 0 |
| | <u>Transfer Payments</u> | | | |
| 0 | Client Personal Allowances | 500 | 500 | 500 |
| | <u>Support Services</u> | | | |
| 300,577 | Internal Recharges and Transfers | 283,663 | 277,154 | 319,384 |
| 103,966 | Central Premises Recharges | 113,468 | 113,468 | 282,939 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 32,083 | Non-current Assets Depreciation & Amortisation | 32,083 | 37,735 | 37,735 |
| -373,167 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| 2,404,404 | <u>Expenditure</u> | 3,781,552 | 3,953,228 | 4,294,910 |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|--------------------------|--|--------------------------|--------------------------|--------------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| -63,372 | Grants and Subsidies | 0 | -134,786 | 0 |
| -1,184,012 | Reimbursements and Contributions | -1,782,285 | -1,782,285 | -1,799,772 |
| | <u>Customer and Client Receipts</u> | | | |
| -3,558 | Rents | -5,000 | -5,000 | -5,106 |
| | <u>Support Services</u> | | | |
| -534,994 | Internal Recharges and Transfers-Revenue | -534,994 | -534,994 | -534,994 |
| <u>-1,785,936</u> | <u>Income</u> | <u>-2,322,279</u> | <u>-2,457,065</u> | <u>-2,339,872</u> |
| <u>618,468</u> | <u>NET EXPENDITURE</u> | <u>1,459,273</u> | <u>1,496,163</u> | <u>1,955,038</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>PHYSICAL SUPPORT</u> | | | |
| | <u>INFORMATION AND EARLY INTERVENTION - PS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 382,267 | Voluntary & Independent Sector Payments | 383,291 | 383,291 | 382,267 |
| | <u>Support Services</u> | | | |
| 28,502 | Internal Recharges and Transfers | 32,513 | 32,513 | 35,110 |
| <u>410,769</u> | <u>Expenditure</u> | <u>415,804</u> | <u>415,804</u> | <u>417,377</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -365,264 | Reimbursements and Contributions | -365,264 | -365,264 | -365,264 |
| <u>-365,264</u> | <u>Income</u> | <u>-365,264</u> | <u>-365,264</u> | <u>-365,264</u> |
| <u>45,505</u> | <u>NET EXPENDITURE</u> | <u>50,540</u> | <u>50,540</u> | <u>52,113</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>SENSORY SUPPORT</u> | | | |
| | <u>NURSING CARE - SS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 14,689 | 3rd Party Payments to Care Providers | 17,865 | 17,865 | 19,546 |
| | <u>Support Services</u> | | | |
| 57,068 | Internal Recharges and Transfers | 80,711 | 80,711 | 81,084 |
| <u>71,757</u> | <u>Expenditure</u> | <u>98,576</u> | <u>98,576</u> | <u>100,630</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -117 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -16,371 | Sales, Fees and Charges | -2,352 | -2,352 | -2,402 |
| <u>-16,488</u> | <u>Income</u> | <u>-2,352</u> | <u>-2,352</u> | <u>-2,402</u> |
| <u>55,269</u> | <u>NET EXPENDITURE</u> | <u>96,224</u> | <u>96,224</u> | <u>98,228</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>SENSORY SUPPORT</u> | | | |
| | <u>RESIDENTIAL CARE - SS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 235,041 | 3rd Party Payments to Care Providers | 230,353 | 267,353 | 252,029 |
| | <u>Support Services</u> | | | |
| 11,742 | Internal Recharges and Transfers | 12,446 | 12,446 | 13,582 |
| <u>246,783</u> | <u>Expenditure</u> | <u>242,799</u> | <u>279,799</u> | <u>265,611</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -2,828 | Grants and Subsidies | 0 | 0 | -10,843 |
| | <u>Customer and Client Receipts</u> | | | |
| -61,150 | Sales, Fees and Charges | -48,540 | -48,540 | -49,566 |
| <u>-63,978</u> | <u>Income</u> | <u>-48,540</u> | <u>-48,540</u> | <u>-60,409</u> |
| <u>182,806</u> | <u>NET EXPENDITURE</u> | <u>194,259</u> | <u>231,259</u> | <u>205,202</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>SENSORY SUPPORT</u> | | | |
| | <u>DIRECT PAYMENTS - SS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Transfer Payments</u> | | | |
| 335,135 | Direct Payments to Social Care Clients | 426,323 | 335,323 | 466,440 |
| | <u>Support Services</u> | | | |
| 11,170 | Internal Recharges and Transfers | 11,384 | 11,384 | 11,384 |
| <u>346,305</u> | <u>Expenditure</u> | <u>437,707</u> | <u>346,707</u> | <u>477,824</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -15,665 | Grants and Subsidies | -15,665 | -15,665 | -15,665 |
| | <u>Customer and Client Receipts</u> | | | |
| -30,204 | Sales, Fees and Charges | -56,726 | -56,726 | -57,925 |
| <u>-45,869</u> | <u>Income</u> | <u>-72,391</u> | <u>-72,391</u> | <u>-73,590</u> |
| <u>300,436</u> | <u>NET EXPENDITURE</u> | <u>365,316</u> | <u>274,316</u> | <u>404,234</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|--|--------------------------------------|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| <u>SENSORY SUPPORT</u> | | | | |
| <u>HOME CARE - SS</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Third Party Payments</u> | | | | |
| 304,500 | 3rd Party Payments to Care Providers | 328,444 | 328,444 | 348,409 |
| <u>Support Services</u> | | | | |
| 1,770 | Internal Recharges and Transfers | 0 | 0 | 0 |
| <u>306,270</u> | <u>Expenditure</u> | <u>328,444</u> | <u>328,444</u> | <u>348,409</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -3,689 | Grants and Subsidies | 0 | 0 | -16,300 |
| <u>-3,689</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>-16,300</u> |
| <u>302,581</u> | <u>NET EXPENDITURE</u> | <u>328,444</u> | <u>328,444</u> | <u>332,109</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|---|--|--|--|
| | <u>SENSORY SUPPORT</u> | | | |
| | <u>INFORMATION AND EARLY INTERVENTION - SS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Supplies and Services</u> | | | |
| 16,662 | Equipment | 16,380 | 16,380 | 16,380 |
| | <u>Third Party Payments</u> | | | |
| 103,586 | Voluntary & Independent Sector Payments | 103,586 | 103,586 | 102,664 |
| | <u>Support Services</u> | | | |
| 7,958 | Internal Recharges and Transfers | 8,297 | 8,297 | 9,022 |
| <u>128,206</u> | <u>Expenditure</u> | <u>128,263</u> | <u>128,263</u> | <u>128,066</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -101,000 | Reimbursements and Contributions | -101,000 | -101,000 | -101,000 |
| <u>-101,000</u> | <u>Income</u> | <u>-101,000</u> | <u>-101,000</u> | <u>-101,000</u> |
| <u>27,206</u> | <u>NET EXPENDITURE</u> | <u>27,263</u> | <u>27,263</u> | <u>27,066</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>SUPPORT WITH MEMORY AND COGNITION</u> | | | |
| | <u>NURSING CARE - SMC</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 379,033 | 3rd Party Payments to Care Providers | 252,300 | 465,300 | 276,041 |
| | <u>Support Services</u> | | | |
| 1,459,610 | Internal Recharges and Transfers | 1,584,624 | 1,584,771 | 1,593,056 |
| <u>1,838,643</u> | <u>Expenditure</u> | <u>1,836,924</u> | <u>2,050,071</u> | <u>1,869,097</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -4,570 | Grants and Subsidies | 0 | 0 | -12,085 |
| | <u>Customer and Client Receipts</u> | | | |
| -68,399 | Sales, Fees and Charges | -27,924 | -27,924 | -28,514 |
| <u>-72,969</u> | <u>Income</u> | <u>-27,924</u> | <u>-27,924</u> | <u>-40,599</u> |
| <u>1,765,674</u> | <u>NET EXPENDITURE</u> | <u>1,809,000</u> | <u>2,022,147</u> | <u>1,828,498</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>SUPPORT WITH MEMORY AND COGNITION</u> | | | |
| | <u>RESIDENTIAL CARE - SMC</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 8,179,080 | 3rd Party Payments to Care Providers | 8,766,891 | 8,608,494 | 9,591,855 |
| | <u>Support Services</u> | | | |
| 339,476 | Internal Recharges and Transfers | 333,266 | 333,642 | 348,382 |
| <u>8,518,557</u> | <u>Expenditure</u> | <u>9,100,157</u> | <u>8,942,136</u> | <u>9,940,237</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -92,963 | Grants and Subsidies | 0 | 0 | -420,064 |
| -502,440 | Reimbursements and Contributions | -502,440 | -502,440 | -502,440 |
| | <u>Customer and Client Receipts</u> | | | |
| -3,421,152 | Sales, Fees and Charges | -3,229,937 | -3,229,937 | -3,298,197 |
| <u>-4,016,555</u> | <u>Income</u> | <u>-3,732,377</u> | <u>-3,732,377</u> | <u>-4,220,701</u> |
| <u>4,502,001</u> | <u>NET EXPENDITURE</u> | <u>5,367,780</u> | <u>5,209,759</u> | <u>5,719,536</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|--|--------------------------------------|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| <u>SUPPORT WITH MEMORY AND COGNITION</u> | | | | |
| <u>SUPPORTED ACCOMMODATION - SMC</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Third Party Payments</u> | | | | |
| 88,587 | 3rd Party Payments to Care Providers | 134,834 | 0 | 147,522 |
| <u>88,587</u> | <u>Expenditure</u> | <u>134,834</u> | <u>0</u> | <u>147,522</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -1,478 | Grants and Subsidies | 0 | 0 | -6,459 |
| <u>-1,478</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>-6,459</u> |
| <u>87,109</u> | <u>NET EXPENDITURE</u> | <u>134,834</u> | <u>0</u> | <u>141,063</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|---|--|--|--|
| | <u>SUPPORT WITH MEMORY AND COGNITION</u> | | | |
| | <u>DIRECT PAYMENTS - SMC</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Transfer Payments</u> | | | |
| 55,374 | Direct Payments to Social Care Clients | 49,284 | 49,284 | 53,922 |
| | <u>Support Services</u> | | | |
| 14,693 | Internal Recharges and Transfers | 15,323 | 15,323 | 16,660 |
| <u>70,067</u> | <u>Expenditure</u> | <u>64,607</u> | <u>64,607</u> | <u>70,582</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| -7,667 | Sales, Fees and Charges | -7,879 | -7,879 | -8,045 |
| <u>-7,667</u> | <u>Income</u> | <u>-7,879</u> | <u>-7,879</u> | <u>-8,045</u> |
| <u>62,400</u> | <u>NET EXPENDITURE</u> | <u>56,728</u> | <u>56,728</u> | <u>62,537</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>SUPPORT WITH MEMORY AND COGNITION</u> | | | |
| | <u>HOME CARE - SMC</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 327,815 | 3rd Party Payments to Care Providers | 379,991 | 339,991 | 393,867 |
| | <u>Support Services</u> | | | |
| 25,228 | Internal Recharges and Transfers | 25,632 | 25,632 | 27,872 |
| <u>353,043</u> | <u>Expenditure</u> | <u>405,623</u> | <u>365,623</u> | <u>421,739</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -4,330 | Grants and Subsidies | 0 | 0 | -17,123 |
| -60,000 | Reimbursements and Contributions | -60,000 | -60,000 | -60,000 |
| | <u>Customer and Client Receipts</u> | | | |
| -127,497 | Sales, Fees and Charges | -153,134 | -153,134 | -156,370 |
| <u>-191,827</u> | <u>Income</u> | <u>-213,134</u> | <u>-213,134</u> | <u>-233,493</u> |
| <u>161,216</u> | <u>NET EXPENDITURE</u> | <u>192,489</u> | <u>152,489</u> | <u>188,246</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>SUPPORT WITH MEMORY AND COGNITION</u> | | | |
| | <u>SUPPORTED LIVING - SMC</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 401,064 | 3rd Party Payments to Care Providers | 337,649 | 320,819 | 347,790 |
| <u>401,064</u> | <u>Expenditure</u> | <u>337,649</u> | <u>320,819</u> | <u>347,790</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| 0 | Grants and Subsidies | 0 | 0 | -16,173 |
| -378,074 | Reimbursements and Contributions | -258,323 | -298,493 | -298,493 |
| | <u>Customer and Client Receipts</u> | | | |
| -8,653 | Sales, Fees and Charges | 0 | 0 | 0 |
| <u>-386,727</u> | <u>Income</u> | <u>-258,323</u> | <u>-298,493</u> | <u>-314,666</u> |
| <u>14,337</u> | <u>NET EXPENDITURE</u> | <u>79,326</u> | <u>22,326</u> | <u>33,124</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>SUPPORT WITH MEMORY AND COGNITION</u> | | | |
| | <u>DAY CARE - SMC</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 431,847 | Non-Teachers Pay | 513,598 | 513,598 | 569,125 |
| 168 | Employee Retirement Costs | 0 | 0 | 0 |
| 389 | Employee Insurance Costs | 387 | 387 | 387 |
| 80 | Internal Training Costs | 50 | 0 | 0 |
| 733 | Other Training Expenses | 0 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 10,761 | Repairs and Maintenance | 0 | 0 | 0 |
| 1,489 | Direct Service Charge-Ground Maintenance | 0 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 5 | Direct Transport Costs | 0 | 0 | 0 |
| 19 | External Transport Hire & Contracts | 0 | 0 | 0 |
| 575 | Travel Expenses | 245 | 245 | 245 |
| | <u>Supplies and Services</u> | | | |
| 1,581 | Equipment | 1,200 | 1,200 | 1,200 |
| 0 | Furniture | 500 | 500 | 500 |
| 3,105 | Materials | 2,500 | 2,500 | 2,500 |
| 10,642 | Catering Costs | 18,000 | 18,000 | 18,000 |
| 37 | Clothing,Uniforms and Laundry | 400 | 400 | 400 |
| 414 | Printing and Reprographics | 250 | 250 | 250 |
| 300 | Stationery and Office Expenses | 600 | 600 | 600 |
| 56 | Postage | 50 | 50 | 50 |
| 5,051 | Telephones | 2,720 | 2,720 | 2,720 |
| 6,059 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 747 | Medical Fees | 100 | 100 | 100 |
| 2,250 | Direct Service Charge-Security | 2,270 | 2,270 | 2,563 |
| 358 | Licenses | 150 | 150 | 150 |
| | <u>Third Party Payments</u> | | | |
| 70,571 | Voluntary & Independent Sector Payments | 70,572 | 70,572 | 77,213 |
| 2,490 | Direct Service Charge-Cleansing | 2,552 | 2,552 | 2,636 |
| | <u>Support Services</u> | | | |
| 454,032 | Internal Recharges and Transfers | 451,232 | 453,183 | 507,686 |
| 65,245 | Central Premises Recharges | 71,208 | 71,208 | 119,109 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 36,048 | Non-current Assets Depreciation & Amortisation | 36,048 | 31,180 | 31,180 |
| <u>1,105,050</u> | <u>Expenditure</u> | <u>1,174,632</u> | <u>1,171,665</u> | <u>1,336,614</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -104,783 | Grants and Subsidies | 0 | 0 | 0 |
| -434,095 | Reimbursements and Contributions | -433,095 | -433,095 | -433,095 |
| | <u>Customer and Client Receipts</u> | | | |
| -167,353 | Sales, Fees and Charges | -200,941 | -200,941 | -205,188 |
| | <u>Support Services</u> | | | |
| -4,767 | Internal Recharges and Transfers-Revenue | -4,767 | -4,767 | -4,767 |
| <u>-710,998</u> | <u>Income</u> | <u>-638,803</u> | <u>-638,803</u> | <u>-643,050</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|------------------------|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| <u>394,052</u> | <u>NET EXPENDITURE</u> | <u>535,829</u> | <u>532,862</u> | <u>693,564</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|---|--|--|--|
| | <u>LEARNING DISABILITY SUPPORT</u> | | | |
| | <u>NURSING CARE - LD</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Support Services</u> | | | |
| 321,883 | Internal Recharges and Transfers | 391,562 | 391,562 | 394,053 |
| <u>321,883</u> | <u>Expenditure</u> | <u>391,562</u> | <u>391,562</u> | <u>394,053</u> |
| <u>321,883</u> | <u>NET EXPENDITURE</u> | <u>391,562</u> | <u>391,562</u> | <u>394,053</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>LEARNING DISABILITY SUPPORT</u> | | | |
| | <u>RESIDENTIAL CARE - LD</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 2,785,672 | 3rd Party Payments to Care Providers | 2,687,129 | 3,051,360 | 4,690,580 |
| | <u>Support Services</u> | | | |
| 764,662 | Internal Recharges and Transfers | 800,296 | 800,607 | 815,848 |
| <u>3,550,335</u> | <u>Expenditure</u> | <u>3,487,425</u> | <u>3,851,967</u> | <u>5,506,428</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -32,998 | Grants and Subsidies | 0 | 0 | -128,144 |
| -50,000 | Reimbursements and Contributions | -50,000 | -50,000 | -50,000 |
| | <u>Customer and Client Receipts</u> | | | |
| -208,129 | Sales, Fees and Charges | -121,029 | -121,029 | -131,748 |
| <u>-291,127</u> | <u>Income</u> | <u>-171,029</u> | <u>-171,029</u> | <u>-309,892</u> |
| <u>3,259,207</u> | <u>NET EXPENDITURE</u> | <u>3,316,396</u> | <u>3,680,938</u> | <u>5,196,536</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>LEARNING DISABILITY SUPPORT</u> | | | |
| | <u>DIRECT PAYMENTS - LD</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Transfer Payments</u> | | | |
| 5,549,921 | Direct Payments to Social Care Clients | 5,756,510 | 5,756,510 | 7,256,300 |
| | <u>Support Services</u> | | | |
| 541,483 | Internal Recharges and Transfers | 585,339 | 585,815 | 611,405 |
| <u>6,091,404</u> | <u>Expenditure</u> | <u>6,341,849</u> | <u>6,342,325</u> | <u>7,867,705</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -874,722 | Grants and Subsidies | -874,722 | -874,722 | -1,275,040 |
| -822,410 | Reimbursements and Contributions | -1,060,086 | -1,060,086 | -1,060,086 |
| | <u>Customer and Client Receipts</u> | | | |
| -535,323 | Sales, Fees and Charges | -576,154 | -576,154 | -588,330 |
| | <u>Support Services</u> | | | |
| -44,467 | Internal Recharges and Transfers-Revenue | -39,206 | -39,206 | -39,206 |
| <u>-2,276,922</u> | <u>Income</u> | <u>-2,550,168</u> | <u>-2,550,168</u> | <u>-2,962,662</u> |
| <u>3,814,482</u> | <u>NET EXPENDITURE</u> | <u>3,791,681</u> | <u>3,792,157</u> | <u>4,905,043</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>LEARNING DISABILITY SUPPORT</u> | | | |
| | <u>HOME CARE - LD</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 1,177,191 | 3rd Party Payments to Care Providers | 1,309,352 | 1,079,352 | 1,096,510 |
| | <u>Support Services</u> | | | |
| 107,296 | Internal Recharges and Transfers | 150,387 | 150,387 | 154,130 |
| <u>1,284,486</u> | <u>Expenditure</u> | <u>1,459,739</u> | <u>1,229,739</u> | <u>1,250,640</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -19,146 | Grants and Subsidies | -4,295 | -4,295 | -51,208 |
| -230,000 | Reimbursements and Contributions | -230,000 | -230,000 | -230,000 |
| | <u>Customer and Client Receipts</u> | | | |
| -93,610 | Sales, Fees and Charges | -112,433 | -112,433 | -114,809 |
| | <u>Support Services</u> | | | |
| -20,857 | Internal Recharges and Transfers-Revenue | -19,760 | -19,760 | -19,760 |
| <u>-363,613</u> | <u>Income</u> | <u>-366,488</u> | <u>-366,488</u> | <u>-415,777</u> |
| <u>920,873</u> | <u>NET EXPENDITURE</u> | <u>1,093,251</u> | <u>863,251</u> | <u>834,863</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>LEARNING DISABILITY SUPPORT</u> | | | |
| | <u>SUPPORTED LIVING - LD</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 3,254,990 | Non-Teachers Pay | 3,280,478 | 3,494,478 | 3,836,648 |
| 151,887 | Employee Retirement Costs | 100 | 100 | 100 |
| 4,588 | Employee Insurance Costs | 4,563 | 4,563 | 4,563 |
| 0 | Internal Training Costs | 200 | 0 | 0 |
| 0 | Other Training Expenses | 200 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 2,994 | Repairs and Maintenance | 3,000 | 3,000 | 3,000 |
| 1,086 | Energy Costs | 1,700 | 1,700 | 1,700 |
| 4,966 | Rents & Rates | 20,565 | 20,565 | 20,565 |
| 749 | Water & Sewerage | 600 | 600 | 600 |
| 38 | Cleaning & Domestic Services | 0 | 0 | 0 |
| 2,433 | Direct Service Charge-Cleaning | 2,494 | 2,494 | 2,777 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | Direct Transport Costs | 100 | 100 | 100 |
| 0 | External Transport Hire & Contracts | 1,000 | 1,000 | 1,000 |
| 8,338 | Travel Expenses | 6,150 | 6,150 | 6,150 |
| | <u>Supplies and Services</u> | | | |
| 6,759 | Equipment | 1,500 | 1,500 | 1,500 |
| 873 | Furniture | 1,000 | 1,000 | 1,000 |
| 1,114 | Materials | 1,000 | 1,000 | 1,000 |
| 23,286 | Catering Costs | 35,000 | 35,000 | 35,000 |
| 16 | Clothing,Uniforms and Laundry | 500 | 500 | 500 |
| 2,076 | Printing and Reprographics | 1,500 | 1,500 | 1,500 |
| 25 | Direct Service Charge - Graphic Design Costs | 10 | 10 | 10 |
| 733 | Stationery and Office Expenses | 1,230 | 1,230 | 1,230 |
| 14 | Postage | 50 | 50 | 50 |
| 6,494 | Telephones | 17,200 | 17,200 | 17,200 |
| 6,712 | Hardware, Software & Other Computing | 10,200 | 10,200 | 10,200 |
| 3,218 | Medical Fees | 500 | 500 | 500 |
| 3,373 | Other Professional Fees | 500 | 500 | 500 |
| 0 | Exam & Course Fees (incl. students & clients) | 50 | 50 | 50 |
| 381 | Other Supplies & Services | 0 | 0 | 0 |
| 0 | Professional Meetings | 100 | 100 | 100 |
| | <u>Third Party Payments</u> | | | |
| 10,407,057 | 3rd Party Payments to Care Providers | 10,934,024 | 11,022,024 | 10,702,933 |
| 210 | Direct Service Charge-Cleansing | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 2,811,385 | Internal Recharges and Transfers | 2,882,644 | 2,897,694 | 3,025,328 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 2,835 | Non-current Assets Depreciation & Amortisation | 2,835 | 0 | 0 |
| <u>16,708,627</u> | <u>Expenditure</u> | <u>17,210,993</u> | <u>17,524,808</u> | <u>17,675,804</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -1,468,765 | Grants and Subsidies | -2,652,518 | -2,652,518 | -4,097,184 |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| -1,718,313 | Reimbursements and Contributions | -1,718,313 | -1,718,313 | -1,718,313 |
| | <u>Customer and Client Receipts</u> | | | |
| -230,596 | Sales, Fees and Charges | -278,025 | -278,025 | -283,900 |
| | <u>Support Services</u> | | | |
| -687,158 | Internal Recharges and Transfers-Revenue | -818,703 | -818,703 | -818,703 |
| <u>-4,104,833</u> | <u>Income</u> | <u>-5,467,559</u> | <u>-5,467,559</u> | <u>-6,918,100</u> |
| <u>12,603,795</u> | <u>NET EXPENDITURE</u> | <u>11,743,434</u> | <u>12,057,249</u> | <u>10,757,704</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| <u>LEARNING DISABILITY SUPPORT</u> | | | | |
| <u>DAY CARE - LD</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 1,228,306 | Non-Teachers Pay | 1,451,470 | 1,451,470 | 1,299,799 |
| 12,834 | Employee Retirement Costs | 200 | 200 | 200 |
| 1,566 | Employee Insurance Costs | 1,558 | 1,558 | 1,558 |
| 320 | Internal Training Costs | 500 | 0 | 0 |
| 2,550 | Other Training Expenses | 0 | 0 | 0 |
| <u>Premises Related Expenses</u> | | | | |
| 200 | Repairs and Maintenance | 500 | 500 | 500 |
| 794 | Direct Service Charge-Ground Maintenance | 814 | 814 | 1,743 |
| 260 | Cleaning & Domestic Services | 0 | 0 | 0 |
| 8,519 | Direct Service Charge-Cleaning | 8,641 | 8,641 | 9,621 |
| 9,813 | Direct Service Charge-Caretaking | 10,058 | 10,058 | 11,090 |
| <u>Transport Related Expenses</u> | | | | |
| 8,296 | Direct Service Charge-Pooled Transport Costs | 8,547 | 8,547 | 9,441 |
| 477 | Travel Expenses | 3,727 | 3,727 | 3,727 |
| <u>Supplies and Services</u> | | | | |
| 6,043 | Equipment | 8,200 | 8,200 | 8,200 |
| 0 | Furniture | 300 | 300 | 300 |
| 5,709 | Materials | 3,700 | 3,700 | 3,700 |
| 6,096 | Catering Costs | 10,000 | 10,000 | 10,000 |
| 405 | Clothing,Uniforms and Laundry | 250 | 250 | 250 |
| 1,537 | Printing and Reprographics | 1,200 | 1,200 | 1,200 |
| 148 | Direct Service Charge - Graphic Design Costs | 116 | 116 | 116 |
| 374 | Stationery and Office Expenses | 650 | 650 | 650 |
| 90 | Postage | 100 | 100 | 100 |
| 11,691 | Telephones | 8,250 | 8,250 | 8,250 |
| 10,579 | Hardware, Software & Other Computing | 3,360 | 3,360 | 3,360 |
| 1,486 | Medical Fees | 1,300 | 1,300 | 1,300 |
| 5,274 | Other Professional Fees | 3,895 | 3,895 | 3,895 |
| 37,216 | Premises & Room Hire | 50,000 | 50,000 | 50,000 |
| 0 | Professional Meetings | 600 | 600 | 600 |
| 27 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| 196 | Licenses | 650 | 650 | 650 |
| <u>Third Party Payments</u> | | | | |
| 575,712 | 3rd Party Payments to Care Providers | 603,147 | 603,147 | 659,903 |
| 22,875 | Voluntary & Independent Sector Payments | 40,000 | 40,000 | 43,764 |
| 191 | Direct Service Charge-Civil Engineering | 0 | 0 | 0 |
| 4,656 | Direct Service Charge-Cleansing | 4,772 | 4,772 | 4,930 |
| <u>Support Services</u> | | | | |
| 771,149 | Internal Recharges and Transfers | 770,942 | 780,276 | 859,752 |
| 92,046 | Central Premises Recharges | 100,459 | 100,459 | 148,826 |
| <u>Capital Charges and Financing Costs</u> | | | | |
| 47,560 | Non-current Assets Depreciation & Amortisation | 47,560 | 51,960 | 51,960 |
| <u>2,874,994</u> | <u>Expenditure</u> | <u>3,145,466</u> | <u>3,158,700</u> | <u>3,199,385</u> |

INCOME

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>External Grants and Reimbursements</u> | | | |
| -171,089 | Grants and Subsidies | 0 | 0 | -28,891 |
| -400,000 | Reimbursements and Contributions | -400,000 | -400,000 | -400,000 |
| | <u>Customer and Client Receipts</u> | | | |
| -438,902 | Sales, Fees and Charges | -523,526 | -523,526 | -543,591 |
| | <u>Support Services</u> | | | |
| -190,146 | Internal Recharges and Transfers-Revenue | -175,028 | -175,028 | -175,028 |
| <u>-1,200,136</u> | <u>Income</u> | <u>-1,098,554</u> | <u>-1,098,554</u> | <u>-1,147,510</u> |
| <u>1,674,858</u> | <u>NET EXPENDITURE</u> | <u>2,046,912</u> | <u>2,060,146</u> | <u>2,051,875</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>MENTAL HEALTH SUPPORT</u> | | | |
| | <u>NURSING CARE - MH</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 6,662 | 3rd Party Payments to Care Providers | 2,695 | 132,695 | 2,949 |
| | <u>Support Services</u> | | | |
| 1,003,187 | Internal Recharges and Transfers | 1,049,809 | 1,049,809 | 1,053,642 |
| <u>1,009,849</u> | <u>Expenditure</u> | <u>1,052,504</u> | <u>1,182,504</u> | <u>1,056,591</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -113 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -16,612 | Sales, Fees and Charges | -7,660 | -7,660 | -7,822 |
| <u>-16,725</u> | <u>Income</u> | <u>-7,660</u> | <u>-7,660</u> | <u>-7,822</u> |
| <u>993,124</u> | <u>NET EXPENDITURE</u> | <u>1,044,844</u> | <u>1,174,844</u> | <u>1,048,769</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>MENTAL HEALTH SUPPORT</u> | | | |
| | <u>RESIDENTIAL CARE - MH</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 976,965 | 3rd Party Payments to Care Providers | 1,068,258 | 1,000,258 | 1,168,781 |
| | <u>Support Services</u> | | | |
| 636,107 | Internal Recharges and Transfers | 584,860 | 584,994 | 591,741 |
| <u>1,613,071</u> | <u>Expenditure</u> | <u>1,653,118</u> | <u>1,585,252</u> | <u>1,760,522</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -11,407 | Grants and Subsidies | 0 | 0 | -50,597 |
| | <u>Customer and Client Receipts</u> | | | |
| -296,318 | Sales, Fees and Charges | -283,279 | -193,279 | -289,266 |
| <u>-307,725</u> | <u>Income</u> | <u>-283,279</u> | <u>-193,279</u> | <u>-339,863</u> |
| <u>1,305,347</u> | <u>NET EXPENDITURE</u> | <u>1,369,839</u> | <u>1,391,973</u> | <u>1,420,659</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>MENTAL HEALTH SUPPORT</u> | | | |
| | <u>DIRECT PAYMENTS - MH</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Transfer Payments</u> | | | |
| 26,272 | Direct Payments to Social Care Clients | 45,295 | 45,295 | 49,557 |
| | <u>Support Services</u> | | | |
| 10,254 | Internal Recharges and Transfers | 15,436 | 15,436 | 15,959 |
| <u>36,526</u> | <u>Expenditure</u> | <u>60,731</u> | <u>60,731</u> | <u>65,516</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| -16,031 | Sales, Fees and Charges | -16,473 | -16,473 | -16,821 |
| | <u>Support Services</u> | | | |
| -49,660 | Internal Recharges and Transfers-Revenue | 0 | 0 | 0 |
| <u>-65,691</u> | <u>Income</u> | <u>-16,473</u> | <u>-16,473</u> | <u>-16,821</u> |
| <u>-29,165</u> | <u>NET EXPENDITURE</u> | <u>44,258</u> | <u>44,258</u> | <u>48,695</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>MENTAL HEALTH SUPPORT</u> | | | |
| | <u>HOME CARE - MH</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 318,733 | 3rd Party Payments to Care Providers | 408,058 | 358,058 | 375,340 |
| | <u>Support Services</u> | | | |
| 81,991 | Internal Recharges and Transfers | 106,713 | 106,713 | 107,382 |
| <u>400,724</u> | <u>Expenditure</u> | <u>514,771</u> | <u>464,771</u> | <u>482,722</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -4,678 | Grants and Subsidies | 0 | 0 | -17,159 |
| -60,000 | Reimbursements and Contributions | -60,000 | -60,000 | -60,000 |
| | <u>Customer and Client Receipts</u> | | | |
| -9,218 | Sales, Fees and Charges | -23,083 | -23,083 | -23,571 |
| <u>-73,896</u> | <u>Income</u> | <u>-83,083</u> | <u>-83,083</u> | <u>-100,730</u> |
| <u>326,828</u> | <u>NET EXPENDITURE</u> | <u>431,688</u> | <u>381,688</u> | <u>381,992</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>MENTAL HEALTH SUPPORT</u> | | | |
| | <u>SUPPORTED LIVING - MH</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 414,022 | 3rd Party Payments to Care Providers | 503,018 | 453,018 | 500,352 |
| | <u>Support Services</u> | | | |
| 303,261 | Internal Recharges and Transfers | 329,664 | 329,664 | 331,951 |
| <u>717,283</u> | <u>Expenditure</u> | <u>832,682</u> | <u>782,682</u> | <u>832,303</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -5,081 | Grants and Subsidies | 0 | 0 | -24,095 |
| -96,000 | Reimbursements and Contributions | -96,000 | -96,000 | -96,000 |
| <u>-101,081</u> | <u>Income</u> | <u>-96,000</u> | <u>-96,000</u> | <u>-120,095</u> |
| <u>616,202</u> | <u>NET EXPENDITURE</u> | <u>736,682</u> | <u>686,682</u> | <u>712,208</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | <u>Allowed Estimate 2022/23</u> £ | <u>Revised Estimate 2022/23</u> £ | <u>Forward Estimate 2023/24</u> £ |
|--|--------------------------------------|--|--|--|
| | <u>MENTAL HEALTH SUPPORT</u> | | | |
| | <u>DAY CARE - MH</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 108 | Employee Insurance Costs | 107 | 107 | 107 |
| | <u>Third Party Payments</u> | | | |
| 0 | 3rd Party Payments to Care Providers | 485 | 485 | 531 |
| | <u>Support Services</u> | | | |
| 33,962 | Internal Recharges and Transfers | 31,256 | 31,598 | 35,177 |
| <u>34,070</u> | <u>Expenditure</u> | <u>31,848</u> | <u>32,190</u> | <u>35,815</u> |
| <u>34,070</u> | <u>NET EXPENDITURE</u> | <u>31,848</u> | <u>32,190</u> | <u>35,815</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>MENTAL HEALTH SUPPORT</u> | | | |
| | <u>REABLEMENT SERVICES - MH</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 162,582 | Non-Teachers Pay | 164,379 | 164,379 | 182,511 |
| 153 | Employee Insurance Costs | 152 | 152 | 152 |
| 1,385 | Other Training Expenses | 0 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 0 | Rents & Rates | 2,620 | 2,620 | 2,620 |
| | <u>Transport Related Expenses</u> | | | |
| 5,840 | Travel Expenses | 2,650 | 2,650 | 2,650 |
| | <u>Supplies and Services</u> | | | |
| 14 | Equipment | 500 | 500 | 500 |
| 183 | Materials | 150 | 150 | 150 |
| 10 | Printing and Reprographics | 150 | 150 | 150 |
| 0 | Direct Service Charge - Graphic Design Costs | 50 | 50 | 50 |
| 170 | Stationery and Office Expenses | 300 | 300 | 300 |
| 2,612 | Telephones | 800 | 800 | 800 |
| 2,287 | Hardware, Software & Other Computing | 160 | 160 | 160 |
| 24 | Medical Fees | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 37,529 | Internal Recharges and Transfers | 33,085 | 33,570 | 37,945 |
| <u>212,788</u> | <u>Expenditure</u> | <u>204,996</u> | <u>205,481</u> | <u>227,988</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -1,385 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -243,925 | Internal Recharges and Transfers-Revenue | -241,186 | -241,186 | -241,186 |
| <u>-245,310</u> | <u>Income</u> | <u>-241,186</u> | <u>-241,186</u> | <u>-241,186</u> |
| <u>-32,522</u> | <u>NET EXPENDITURE</u> | <u>-36,190</u> | <u>-35,705</u> | <u>-13,198</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|---|--|--|--|
| | <u>MENTAL HEALTH SUPPORT</u> | | | |
| | <u>INFORMATION AND EARLY INTERVENTION - MH</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 53,790 | Voluntary & Independent Sector Payments | 59,417 | 59,417 | 59,417 |
| | <u>Support Services</u> | | | |
| 4,641 | Internal Recharges and Transfers | 4,841 | 4,841 | 5,264 |
| <u>58,431</u> | <u>Expenditure</u> | <u>64,258</u> | <u>64,258</u> | <u>64,681</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -61,649 | Reimbursements and Contributions | -61,289 | -61,289 | -61,289 |
| <u>-61,649</u> | <u>Income</u> | <u>-61,289</u> | <u>-61,289</u> | <u>-61,289</u> |
| <u>-3,218</u> | <u>NET EXPENDITURE</u> | <u>2,969</u> | <u>2,969</u> | <u>3,392</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>SUPPORT FOR CARERS</u> | | | |
| | <u>OTHER CARER SERVICES</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 107,734 | 3rd Party Payments to Care Providers | 48,239 | 48,239 | 52,778 |
| 731,700 | Voluntary & Independent Sector Payments | 731,700 | 731,700 | 731,700 |
| | <u>Support Services</u> | | | |
| 34,181 | Internal Recharges and Transfers | 36,323 | 36,323 | 39,256 |
| <u>873,615</u> | <u>Expenditure</u> | <u>816,262</u> | <u>816,262</u> | <u>823,734</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -772,000 | Reimbursements and Contributions | -772,000 | -772,000 | -772,000 |
| <u>-772,000</u> | <u>Income</u> | <u>-772,000</u> | <u>-772,000</u> | <u>-772,000</u> |
| <u>101,615</u> | <u>NET EXPENDITURE</u> | <u>44,262</u> | <u>44,262</u> | <u>51,734</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>ASSISTIVE EQUIPMENT AND TECHNOLOGY</u> | | | |
| | <u>OCCUPATIONAL THERAPY</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 1,026,830 | Non-Teachers Pay | 1,150,267 | 1,175,267 | 1,452,082 |
| 320 | Employee Insurance Costs | 318 | 318 | 318 |
| 0 | Internal Training Costs | 300 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 124,940 | Repairs and Maintenance | 100,000 | 100,000 | 100,000 |
| | <u>Transport Related Expenses</u> | | | |
| 2,982 | Direct Service Charge-Pooled Transport Costs | 3,231 | 3,231 | 3,617 |
| 276 | External Transport Hire & Contracts | 0 | 0 | 0 |
| 23,972 | Travel Expenses | 31,600 | 31,600 | 31,600 |
| | <u>Supplies and Services</u> | | | |
| 81,014 | Equipment | 34,597 | 34,597 | 34,597 |
| 1 | Printing and Reprographics | 4,000 | 4,000 | 4,000 |
| 0 | Direct Service Charge - Graphic Design Costs | 201 | 201 | 201 |
| 0 | Stationery and Office Expenses | 2,176 | 2,176 | 2,176 |
| 0 | Postage | 784 | 784 | 784 |
| 1,534 | Telephones | 6,016 | 6,016 | 6,016 |
| 9,692 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 28,393 | Consultants | 65,756 | 65,756 | 65,000 |
| | <u>Third Party Payments</u> | | | |
| 534 | Direct Service Charge-Civil Engineering | 0 | 0 | 0 |
| 758,749 | 3rd Party Payments to Private Contractors | 609,000 | 609,000 | 666,307 |
| | <u>Support Services</u> | | | |
| 158,692 | Internal Recharges and Transfers | 155,533 | 156,107 | 163,106 |
| <u>2,217,928</u> | <u>Expenditure</u> | <u>2,163,779</u> | <u>2,189,053</u> | <u>2,529,804</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -1,493,921 | Reimbursements and Contributions | -1,555,347 | -1,555,347 | -1,558,184 |
| | <u>Customer and Client Receipts</u> | | | |
| 0 | Sales, Fees and Charges | -494 | -494 | -504 |
| | <u>Support Services</u> | | | |
| 0 | Internal Recharges and Transfers-Capital | 0 | 0 | -135,000 |
| <u>-1,493,921</u> | <u>Income</u> | <u>-1,555,841</u> | <u>-1,555,841</u> | <u>-1,693,688</u> |
| <u>724,007</u> | <u>NET EXPENDITURE</u> | <u>607,938</u> | <u>633,212</u> | <u>836,116</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>ASSISTIVE EQUIPMENT AND TECHNOLOGY</u> | | | |
| | <u>CARELINE</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 172,430 | Non-Teachers Pay | 689,000 | 745,000 | 892,935 |
| 0 | Employee Recruitment Costs | 480 | 480 | 480 |
| | <u>Transport Related Expenses</u> | | | |
| 8,224 | Direct Service Charge-Pooled Transport Costs | 21,074 | 21,074 | 24,374 |
| 4,038 | Travel Expenses | 8,707 | 8,707 | 8,707 |
| | <u>Supplies and Services</u> | | | |
| 132,103 | Equipment | 187,967 | 187,967 | 187,967 |
| 0 | Catering Costs | 1,400 | 1,400 | 1,400 |
| 0 | Clothing,Uniforms and Laundry | 2,646 | 2,646 | 2,646 |
| -1,650 | Printing and Reprographics | 10,800 | 10,800 | 10,800 |
| 1,650 | Direct Service Charge - Graphic Design Costs | 5,346 | 5,346 | 5,346 |
| 0 | Stationery and Office Expenses | 825 | 825 | 825 |
| 2,104 | Postage | 380 | 380 | 380 |
| 764 | Telephones | 3,826 | 3,826 | 3,826 |
| 2,554 | Hardware, Software & Other Computing | 34,951 | 34,951 | 34,951 |
| 0 | Legal Fees | 500 | 500 | 500 |
| 104 | Medical Fees | 0 | 0 | 0 |
| 0 | Other Professional Fees | 300 | 300 | 300 |
| 0 | Direct Service Charge-Security | 1,839 | 1,839 | 2,076 |
| 16,900 | Other Supplies & Services | 1,042 | 1,042 | 1,042 |
| 0 | Advertising, Promotion & Notices | 12,446 | 12,446 | 12,446 |
| 0 | Licenses | 147 | 147 | 147 |
| | <u>Support Services</u> | | | |
| -18,474 | Internal Recharges and Transfers | -176,168 | -176,168 | 52,420 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 0 | Non-current Assets Depreciation & Amortisation | 6,960 | 6,960 | 6,960 |
| <u>320,746</u> | <u>Expenditure</u> | <u>814,468</u> | <u>870,468</u> | <u>1,250,528</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -102,000 | Reimbursements and Contributions | -72,000 | -128,000 | -136,228 |
| | <u>Customer and Client Receipts</u> | | | |
| -2,165 | Sales, Fees and Charges | -753,694 | -753,694 | -819,694 |
| | <u>Support Services</u> | | | |
| -43,172 | Internal Recharges and Transfers-Revenue | 134,347 | 134,347 | -89,082 |
| <u>-147,337</u> | <u>Income</u> | <u>-691,347</u> | <u>-747,347</u> | <u>-1,045,004</u> |
| <u>173,409</u> | <u>NET EXPENDITURE</u> | <u>123,121</u> | <u>123,121</u> | <u>205,524</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|--|---|---|---|---|
| <u>ASSESSMENT AND CARE MANAGEMENT</u> | | | | |
| <u>CARE MANAGEMENT TEAMS</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 5,888,600 | Non-Teachers Pay | 6,502,952 | 6,741,152 | 7,673,982 |
| 122,012 | Agency Staff | 0 | 0 | 0 |
| 10,913 | IR35 Employees | 0 | 0 | 0 |
| 550 | Employee Retirement Costs | 0 | 0 | 0 |
| 4,881 | Employee Insurance Costs | 4,855 | 4,855 | 4,855 |
| 0 | Internal Training Costs | 95 | 0 | 0 |
| 25,249 | Other Training Expenses | 18,486 | 18,486 | 18,486 |
| <u>Premises Related Expenses</u> | | | | |
| 1,192 | Rents & Rates | 0 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 4,578 | External Transport Hire & Contracts | 10,500 | 10,500 | 10,500 |
| 117,716 | Travel Expenses | 156,719 | 156,719 | 156,719 |
| <u>Supplies and Services</u> | | | | |
| 88,653 | Equipment | 19,820 | 44,320 | 19,820 |
| 0 | Furniture | 50 | 50 | 50 |
| 2,031 | Materials | 2,160 | 2,160 | 2,160 |
| 0 | Catering Costs | 50 | 50 | 50 |
| 2,930 | Printing and Reprographics | 1,100 | 1,100 | 1,100 |
| 558 | Direct Service Charge - Graphic Design Costs | 363 | 363 | 363 |
| 4,632 | Stationery and Office Expenses | 2,075 | 2,075 | 2,075 |
| 2,648 | Postage | 50 | 50 | 50 |
| 59,034 | Telephones | 11,045 | 11,545 | 11,045 |
| 85,956 | Hardware, Software & Other Computing | 7,740 | 12,740 | 7,740 |
| 2,449 | Medical Fees | 550 | 550 | 550 |
| 5,875 | Consultants | 0 | 0 | 0 |
| 137,386 | Other Professional Fees | 170,951 | 192,951 | 170,951 |
| 85 | Premises & Room Hire | 150 | 150 | 150 |
| 0 | Professional Meetings | 20 | 20 | 20 |
| 1,725 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| <u>Third Party Payments</u> | | | | |
| 69,591 | 3rd Party Payments to Other Local Authorities | 0 | 0 | 0 |
| 11,209 | 3rd Party Payments to Care Providers | 400,614 | 400,614 | 438,311 |
| -828 | Voluntary & Independent Sector Payments | 0 | 0 | 0 |
| <u>Transfer Payments</u> | | | | |
| 430 | Client Personal Allowances | 500 | 500 | 500 |
| <u>Support Services</u> | | | | |
| 1,433,331 | Internal Recharges and Transfers | 1,432,518 | 1,413,889 | 1,580,542 |
| 62,587 | Central Premises Recharges | 68,307 | 68,307 | 25,431 |
| 8,145,976 | <u>Expenditure</u> | 8,811,670 | 9,083,146 | 10,125,450 |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -62,179 | Grants and Subsidies | -51,837 | -51,837 | -51,837 |
| -4,043,537 | Reimbursements and Contributions | -2,438,763 | -2,669,963 | -2,743,334 |
| <u>Customer and Client Receipts</u> | | | | |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| 606 | Sales, Fees and Charges | -5,200 | -5,200 | -5,310 |
| | <u>Support Services</u> | | | |
| -89,190 | Internal Recharges and Transfers-Revenue | -190,365 | -190,365 | -190,365 |
| <u>-4,194,300</u> | <u>Income</u> | <u>-2,686,165</u> | <u>-2,917,365</u> | <u>-2,990,846</u> |
| <u>3,951,676</u> | <u>NET EXPENDITURE</u> | <u>6,125,505</u> | <u>6,165,781</u> | <u>7,134,604</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>GENERIC SERVICES</u> | | | |
| | <u>TRANSPORT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 493,015 | Non-Teachers Pay | 638,718 | 638,718 | 649,653 |
| 416 | Employee Insurance Costs | 414 | 414 | 414 |
| 240 | Internal Training Costs | 250 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 36 | Direct Transport Costs | 950 | 950 | 950 |
| 179,450 | Direct Service Charge-Pooled Transport Costs | 210,067 | 210,067 | 237,274 |
| 98,452 | External Transport Hire & Contracts | 80,000 | 80,000 | 80,000 |
| 0 | Travel Expenses | 30 | 30 | 30 |
| | <u>Supplies and Services</u> | | | |
| 17,250 | Equipment | 600 | 600 | 600 |
| 12 | Materials | 350 | 350 | 350 |
| 322 | Clothing,Uniforms and Laundry | 300 | 300 | 300 |
| 18 | Printing and Reprographics | 500 | 500 | 500 |
| 0 | Stationery and Office Expenses | 300 | 300 | 300 |
| 0 | Postage | 50 | 50 | 50 |
| 742 | Telephones | 140 | 140 | 140 |
| 2,079 | Hardware, Software & Other Computing | 40 | 40 | 40 |
| 364 | Medical Fees | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 52 | Direct Service Charge-Cleansing | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 169,211 | Internal Recharges and Transfers | 161,018 | 162,504 | 178,321 |
| 78,095 | Central Premises Recharges | 80,047 | 80,047 | 98,000 |
| <u>1,039,752</u> | <u>Expenditure</u> | <u>1,173,774</u> | <u>1,175,010</u> | <u>1,246,922</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -23,398 | Grants and Subsidies | -23,398 | -23,398 | -23,398 |
| -150,000 | Reimbursements and Contributions | -150,000 | -150,000 | -150,000 |
| | <u>Customer and Client Receipts</u> | | | |
| -256,431 | Sales, Fees and Charges | -302,976 | -302,976 | -309,379 |
| | <u>Support Services</u> | | | |
| -609,923 | Internal Recharges and Transfers-Revenue | -697,400 | -698,636 | -764,145 |
| <u>-1,039,752</u> | <u>Income</u> | <u>-1,173,774</u> | <u>-1,175,010</u> | <u>-1,246,922</u> |
| <u>-0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>GENERIC SERVICES</u> | | | |
| | <u>GENERIC SERVICES OTHER</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 265,984 | Voluntary & Independent Sector Payments | 265,983 | 265,983 | 265,983 |
| <u>265,984</u> | <u>Expenditure</u> | <u>265,983</u> | <u>265,983</u> | <u>265,983</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -265,984 | Reimbursements and Contributions | -265,983 | -265,983 | -265,983 |
| <u>-265,984</u> | <u>Income</u> | <u>-265,983</u> | <u>-265,983</u> | <u>-265,983</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|--|--|---|---|---|
| <u>COMMISSIONING AND SERVICE DELIVERY</u> | | | | |
| <u>DIRECTORATE</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 551,111 | Non-Teachers Pay | 562,313 | 562,313 | 557,882 |
| 0 | IR35 Employees | 0 | 85,861 | 34,205 |
| 908 | Employee Retirement Costs | 0 | 0 | 0 |
| 1,598 | Employee Insurance Costs | 1,589 | 1,589 | 1,589 |
| 6,134 | Other Training Expenses | 0 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 1,313 | Travel Expenses | 2,500 | 2,500 | 3,370 |
| <u>Supplies and Services</u> | | | | |
| -0 | Equipment | 1,800 | 1,800 | 300 |
| 0 | Furniture | 750 | 750 | 250 |
| 30 | Materials | 500 | 500 | 0 |
| 10 | Catering Costs | 600 | 600 | 750 |
| 1,168 | Printing and Reprographics | 7,000 | 7,000 | 0 |
| 900 | Direct Service Charge - Graphic Design Costs | 634 | 634 | 0 |
| 672 | Stationery and Office Expenses | 6,000 | 6,000 | 100 |
| 13,529 | Postage | 20,000 | 20,000 | 15,000 |
| 2,332 | Telephones | 660 | 660 | 620 |
| 5,690 | Hardware, Software & Other Computing | 600 | 600 | 625 |
| 30,495 | Legal Fees | 94,162 | 94,162 | 94,162 |
| 12 | Medical Fees | 0 | 0 | 0 |
| 7,153 | Consultants | 0 | 0 | 0 |
| 8,826 | Other Professional Fees | 2,500 | 151,620 | 2,650 |
| 0 | Education, Leisure Activities & Entertainments | 0 | 0 | 435 |
| 0 | Banking & Security Services | 1,324 | 1,324 | 1,324 |
| 25,585 | Direct Service Charge-Security | 26,225 | 26,225 | 29,609 |
| 250 | Premises & Room Hire | 100 | 100 | 100 |
| 235 | Other Supplies & Services | 600 | 600 | 0 |
| 67 | Professional Meetings | 0 | 0 | 0 |
| 4,428 | Subscriptions | 3,050 | 3,050 | 3,050 |
| 84,990 | Insurances | 62,235 | 62,235 | 62,235 |
| 119,751 | Provision for bad/doubtful debt | 100,000 | 100,000 | 100,000 |
| <u>Third Party Payments</u> | | | | |
| 109,504 | 3rd Party Payments to Other Local Authorities | 0 | 0 | 0 |
| 199,219 | 3rd Party Payments to Private Contractors | 279,000 | 279,000 | 279,000 |
| <u>Transfer Payments</u> | | | | |
| 500 | Benefits | 0 | 0 | 0 |
| <u>Support Services</u> | | | | |
| 909,773 | Internal Recharges and Transfers | 939,775 | 946,133 | 1,130,477 |
| 125,394 | Central Premises Recharges | 144,327 | 144,327 | 163,975 |
| <u>2,211,577</u> | <u>Expenditure</u> | <u>2,258,244</u> | <u>2,499,583</u> | <u>2,481,708</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| 0 | Grants and Subsidies | 0 | -56,776 | 0 |
| -243,860 | Reimbursements and Contributions | -170,996 | -349,201 | -209,803 |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | <u>Allowed Estimate 2022/23</u> £ | <u>Revised Estimate 2022/23</u> £ | <u>Forward Estimate 2023/24</u> £ |
|--|--|--|--|--|
| | <u>Customer and Client Receipts</u> | | | |
| -14,700 | Sales, Fees and Charges | 0 | 0 | 0 |
| -53 | Rents | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -1,952,964 | Internal Recharges and Transfers-Revenue | -2,087,248 | -2,093,606 | -2,271,905 |
| <u>-2,211,577</u> | <u>Income</u> | <u>-2,258,244</u> | <u>-2,499,583</u> | <u>-2,481,708</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|--|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| <u>COMMISSIONING AND SERVICE DELIVERY</u> | | | | |
| <u>PERFORMANCE AND COMPLAINTS</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 10,604 | Non-Teachers Pay | 0 | 0 | 0 |
| 103,640 | Employee Retirement Costs | 0 | 0 | 0 |
| <u>Support Services</u> | | | | |
| 266,293 | Internal Recharges and Transfers | 257,322 | 257,322 | 119,131 |
| <u>380,537</u> | <u>Expenditure</u> | <u>257,322</u> | <u>257,322</u> | <u>119,131</u> |
| <u>INCOME</u> | | | | |
| <u>Support Services</u> | | | | |
| -380,537 | Internal Recharges and Transfers-Revenue | -257,322 | -257,322 | -119,131 |
| <u>-380,537</u> | <u>Income</u> | <u>-257,322</u> | <u>-257,322</u> | <u>-119,131</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>COMMISSIONING AND SERVICE DELIVERY</u> | | | |
| | <u>COMMISSIONING AND BUSINESS SUPPORT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 1,634,771 | Non-Teachers Pay | 1,903,251 | 1,914,396 | 2,074,266 |
| 0 | Internal Training Costs | 1,000 | 0 | 0 |
| 3,678 | Other Training Expenses | 50 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 1,802 | Travel Expenses | 9,420 | 8,530 | 8,530 |
| | <u>Supplies and Services</u> | | | |
| 6,696 | Equipment | 350 | 50 | 50 |
| 0 | Catering Costs | 250 | 0 | 0 |
| 561 | Printing and Reprographics | 100 | 100 | 100 |
| 0 | Direct Service Charge - Graphic Design Costs | 165 | 165 | 165 |
| 0 | Stationery and Office Expenses | 150 | 50 | 50 |
| 804 | Postage | 0 | 0 | 0 |
| 1,831 | Telephones | 1,853 | 1,693 | 1,853 |
| 83,150 | Hardware, Software & Other Computing | 68,315 | 68,290 | 68,290 |
| 4,091 | Legal Fees | 3,800 | 3,800 | 3,800 |
| 97 | Medical Fees | 350 | 350 | 350 |
| 21,737 | Other Professional Fees | 150 | 0 | 0 |
| 0 | Education, Leisure Activities & Entertainments | 435 | 0 | 0 |
| 4,260 | Banking & Security Services | 1,500 | 1,500 | 1,500 |
| 0 | Premises & Room Hire | 50 | 210 | 50 |
| 140 | Professional Meetings | 0 | 0 | 0 |
| 357 | Subscriptions | 1,000 | 1,000 | 1,000 |
| | <u>Transfer Payments</u> | | | |
| 14,458 | Other Transfer Payments | 20,000 | 20,000 | 20,000 |
| | <u>Support Services</u> | | | |
| 233,341 | Internal Recharges and Transfers | 306,006 | 307,056 | 381,415 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 7,496 | Non-current Assets Depreciation & Amortisation | 1,000 | 1,000 | 1,296 |
| <u>2,019,271</u> | <u>Expenditure</u> | <u>2,319,195</u> | <u>2,328,190</u> | <u>2,562,715</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -3,678 | Grants and Subsidies | 0 | 0 | 0 |
| -253,372 | Reimbursements and Contributions | -287,577 | -296,572 | -282,633 |
| | <u>Customer and Client Receipts</u> | | | |
| -63,677 | Sales, Fees and Charges | -52,000 | -52,000 | -63,099 |
| | <u>Support Services</u> | | | |
| -1,698,543 | Internal Recharges and Transfers-Revenue | -1,979,618 | -1,979,618 | -2,216,983 |
| <u>-2,019,271</u> | <u>Income</u> | <u>-2,319,195</u> | <u>-2,328,190</u> | <u>-2,562,715</u> |
| <u>-0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

INTEGRATED CARE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>COMMISSIONING AND SERVICE DELIVERY</u> | | | |
| | <u>TRAINING</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Support Services</u> | | | |
| 279,344 | Internal Recharges and Transfers | 321,074 | 321,074 | 463,698 |
| <u>279,344</u> | <u>Expenditure</u> | <u>321,074</u> | <u>321,074</u> | <u>463,698</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| -279,344 | Internal Recharges and Transfers-Revenue | -321,074 | -321,074 | -463,698 |
| <u>-279,344</u> | <u>Income</u> | <u>-321,074</u> | <u>-321,074</u> | <u>-463,698</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

Integrated Care and Health Pooled Budget

INTEGRATED CARE AND HEALTH POOLED BUDGET

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | OLDER PEOPLE (AGED 65 OR OVER) | | | |
| 4,552 | HOME CARE - OP | 2,838 | 2,838 | 3,105 |
| <u>4,552</u> | | <u>2,838</u> | <u>2,838</u> | <u>3,105</u> |
| | ADULTS UNDER 65 WITH A PHYSICAL DISABILITY | | | |
| 0 | HOME CARE - PD | 0 | 0 | 0 |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| | PHYSICAL SUPPORT | | | |
| 7,324,248 | NURSING CARE - PS | 7,636,866 | 7,636,866 | 7,371,190 |
| 661,788 | RESIDENTIAL CARE - PS | 701,077 | 701,077 | 792,704 |
| 860,694 | DIRECT PAYMENTS - PS | 726,117 | 726,117 | 1,068,283 |
| 2,422,020 | HOME CARE - PS | 2,747,319 | 2,747,319 | 3,817,543 |
| 483,497 | SUPPORTED LIVING - PS | 869,000 | 869,000 | 271,408 |
| <u>11,752,247</u> | | <u>12,680,379</u> | <u>12,680,379</u> | <u>13,321,128</u> |
| | SENSORY SUPPORT | | | |
| 143,587 | NURSING CARE - SS | 197,023 | 197,023 | 225,081 |
| 28,724 | DIRECT PAYMENTS - SS | 29,272 | 29,272 | 33,098 |
| <u>172,311</u> | | <u>226,295</u> | <u>226,295</u> | <u>258,179</u> |
| | SUPPORT WITH MEMORY AND COGNITION | | | |
| 3,577,251 | NURSING CARE - SMC | 3,834,061 | 3,834,061 | 4,441,113 |
| 320,627 | RESIDENTIAL CARE - SMC | 275,915 | 275,915 | 311,976 |
| 0 | DIRECT PAYMENTS - SMC | 0 | 0 | 0 |
| 1,666 | HOME CARE - SMC | 0 | 0 | 0 |
| 0 | SUPPORTED LIVING - SMC | 0 | 0 | 0 |
| 3,432 | DAY CARE - SMC | 3,432 | 3,432 | 3,432 |
| <u>3,902,976</u> | | <u>4,113,408</u> | <u>4,113,408</u> | <u>4,756,521</u> |
| | LEARNING DISABILITY SUPPORT | | | |
| 768,531 | NURSING CARE - LD | 936,267 | 936,267 | 1,064,215 |
| 1,462,204 | RESIDENTIAL CARE - LD | 1,534,183 | 1,534,183 | 2,043,183 |
| 21,011 | SUPPORTED ACCOMMODATION - LD | 1,173 | 1,173 | 1,283 |
| 709,295 | DIRECT PAYMENTS - LD | 784,850 | 784,850 | 581,120 |
| 170,232 | HOME CARE - LD | 276,510 | 276,510 | 312,649 |
| 3,759,147 | SUPPORTED LIVING - LD | 3,957,996 | 3,957,996 | 4,436,416 |
| 113,634 | DAY CARE - LD | 141,616 | 141,616 | 152,015 |
| <u>7,004,054</u> | | <u>7,632,595</u> | <u>7,632,595</u> | <u>8,590,881</u> |
| | MENTAL HEALTH SUPPORT | | | |
| 2,493,165 | NURSING CARE - MH | 2,591,791 | 2,591,791 | 2,960,140 |
| 1,442,034 | RESIDENTIAL CARE - MH | 1,301,365 | 1,301,365 | 1,471,813 |
| 11,629 | DIRECT PAYMENTS - MH | 24,325 | 24,325 | 7,445 |
| 191,959 | HOME CARE - MH | 254,718 | 254,718 | 288,008 |
| 715,216 | SUPPORTED LIVING - MH | 780,342 | 780,342 | 882,328 |
| <u>4,854,003</u> | | <u>4,952,541</u> | <u>4,952,541</u> | <u>5,609,734</u> |
| | ASSESSMENT AND CARE MANAGEMENT | | | |
| 568,660 | CARE MANAGEMENT TEAMS | 0 | 0 | 0 |
| <u>568,660</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| | GENERIC SERVICES | | | |
| 8,889 | TRANSPORT | 0 | 0 | 0 |
| <u>8,889</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| | COMMISSIONING AND SERVICE DELIVERY | | | |

INTEGRATED CARE AND HEALTH POOLED BUDGET

| Actual Expenditure <u>2021/22</u> | | Allowed Estimate <u>2022/23</u> | Revised Estimate <u>2022/23</u> | Forward Estimate <u>2023/24</u> |
|--|------------------------------------|--|--|--|
| £ | | £ | £ | £ |
| -28,267,692 | COMMISSIONING AND BUSINESS SUPPORT | -29,608,056 | -29,608,056 | -32,539,548 |
| <u>-28,267,692</u> | | <u>-29,608,056</u> | <u>-29,608,056</u> | <u>-32,539,548</u> |
| 0 | <u>Net Expenditure</u> | 0 | 0 | 0 |

INTEGRATED CARE AND HEALTH POOLED BUDGET
SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 595,515 | Non-Teachers Pay | 669,157 | 669,157 | 720,609 |
| | <u>Premises Related Expenses</u> | | | |
| | <u>Transport Related Expenses</u> | | | |
| 4,888 | Travel Expenses | 11,080 | 11,080 | 11,080 |
| | <u>Supplies and Services</u> | | | |
| 31,661 | Equipment | 2,020 | 2,020 | 2,020 |
| 65 | Furniture | 0 | 0 | 0 |
| 244 | Printing and Reprographics | 700 | 700 | 700 |
| 0 | Stationery and Office Expenses | 800 | 800 | 800 |
| 936 | Telephones | 2,450 | 2,450 | 2,450 |
| 4,810 | Hardware, Software & Other Computing | 2,550 | 2,550 | 2,550 |
| 203 | Medical Fees | 200 | 200 | 200 |
| 0 | Other Professional Fees | 1,000 | 1,000 | 1,000 |
| | <u>Third Party Payments</u> | | | |
| 11,834,124 | 3rd Party Payments to Care Providers | 12,222,156 | 12,222,156 | 13,372,260 |
| | <u>Transfer Payments</u> | | | |
| -119,175 | Direct Payments to Social Care Clients | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| | <u>CCG Pooled Budget</u> | | | |
| 30,995,243 | CCG Pooled Budget | 32,687,162 | 32,687,162 | 35,701,280 |
| <u>43,348,514</u> | <u>Expenditure</u> | <u>45,599,275</u> | <u>45,599,275</u> | <u>49,814,949</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -422,080 | Grants and Subsidies | 0 | 0 | 0 |
| -28,267,692 | CCG Pooled Budget Income | -30,214,378 | -30,214,378 | -33,197,322 |
| | <u>Customer and Client Receipts</u> | | | |
| -3,813,956 | Sales, Fees and Charges | -3,634,861 | -3,634,861 | -3,707,557 |
| | <u>Support Services</u> | | | |
| -10,844,787 | Internal Recharges and Transfers-Revenue | -11,750,036 | -11,750,036 | -12,910,070 |
| <u>-43,348,514</u> | <u>Income</u> | <u>-45,599,275</u> | <u>-45,599,275</u> | <u>-49,814,949</u> |
| 0 | <u>NET EXPENDITURE</u> | 0 | 0 | 0 |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>OLDER PEOPLE (AGED 65 OR OVER)</u> | | | |
| | <u>HOME CARE - OP</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>CCG Pooled Budget</u> | | | |
| 6,322 | CCG Pooled Budget | 2,838 | 2,838 | 3,105 |
| <u>6,322</u> | <u>Expenditure</u> | <u>2,838</u> | <u>2,838</u> | <u>3,105</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| -1,770 | Internal Recharges and Transfers-Revenue | 0 | 0 | 0 |
| <u>-1,770</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>4,552</u> | <u>NET EXPENDITURE</u> | <u>2,838</u> | <u>2,838</u> | <u>3,105</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>PHYSICAL SUPPORT</u> | | | |
| | <u>NURSING CARE - PS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Supplies and Services</u> | | | |
| 34 | Printing and Reprographics | 0 | 0 | 0 |
| 638 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 4,727,350 | 3rd Party Payments to Care Providers | 4,839,892 | 4,839,892 | 5,295,326 |
| | <u>CCG Pooled Budget</u> | | | |
| 7,474,760 | CCG Pooled Budget | 7,703,822 | 7,703,822 | 8,181,485 |
| <u>12,202,782</u> | <u>Expenditure</u> | <u>12,543,714</u> | <u>12,543,714</u> | <u>13,476,811</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -107,888 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -2,039,981 | Sales, Fees and Charges | -1,936,955 | -1,936,955 | -1,975,694 |
| | <u>Support Services</u> | | | |
| -2,730,665 | Internal Recharges and Transfers-Revenue | -2,969,893 | -2,969,893 | -4,129,927 |
| <u>-4,878,534</u> | <u>Income</u> | <u>-4,906,848</u> | <u>-4,906,848</u> | <u>-6,105,621</u> |
| <u>7,324,248</u> | <u>NET EXPENDITURE</u> | <u>7,636,866</u> | <u>7,636,866</u> | <u>7,371,190</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>PHYSICAL SUPPORT</u> | | | |
| | <u>RESIDENTIAL CARE - PS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>CCG Pooled Budget</u> | | | |
| 936,387 | CCG Pooled Budget | 973,719 | 973,719 | 1,065,346 |
| <u>936,387</u> | <u>Expenditure</u> | <u>973,719</u> | <u>973,719</u> | <u>1,065,346</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -10,532 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -6,705 | Sales, Fees and Charges | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -257,362 | Internal Recharges and Transfers-Revenue | -272,642 | -272,642 | -272,642 |
| <u>-274,599</u> | <u>Income</u> | <u>-272,642</u> | <u>-272,642</u> | <u>-272,642</u> |
| <u>661,788</u> | <u>NET EXPENDITURE</u> | <u>701,077</u> | <u>701,077</u> | <u>792,704</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>PHYSICAL SUPPORT</u> | | | |
| | <u>DIRECT PAYMENTS - PS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Transfer Payments</u> | | | |
| -52,591 | Direct Payments to Social Care Clients | 0 | 0 | 0 |
| | <u>CCG Pooled Budget</u> | | | |
| 1,247,999 | CCG Pooled Budget | 1,008,496 | 1,008,496 | 1,350,662 |
| <u>1,195,409</u> | <u>Expenditure</u> | <u>1,008,496</u> | <u>1,008,496</u> | <u>1,350,662</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| -334,715 | Internal Recharges and Transfers-Revenue | -282,379 | -282,379 | -282,379 |
| <u>-334,715</u> | <u>Income</u> | <u>-282,379</u> | <u>-282,379</u> | <u>-282,379</u> |
| <u>860,694</u> | <u>NET EXPENDITURE</u> | <u>726,117</u> | <u>726,117</u> | <u>1,068,283</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>PHYSICAL SUPPORT</u> | | | |
| | <u>HOME CARE - PS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 97,783 | 3rd Party Payments to Care Providers | 48,954 | 48,954 | 53,561 |
| | <u>CCG Pooled Budget</u> | | | |
| 3,309,226 | CCG Pooled Budget | 3,766,767 | 3,766,767 | 4,832,384 |
| <u>3,407,009</u> | <u>Expenditure</u> | <u>3,815,721</u> | <u>3,815,721</u> | <u>4,885,945</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -43,092 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -941,897 | Internal Recharges and Transfers-Revenue | -1,068,402 | -1,068,402 | -1,068,402 |
| <u>-984,989</u> | <u>Income</u> | <u>-1,068,402</u> | <u>-1,068,402</u> | <u>-1,068,402</u> |
| <u>2,422,020</u> | <u>NET EXPENDITURE</u> | <u>2,747,319</u> | <u>2,747,319</u> | <u>3,817,543</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>PHYSICAL SUPPORT</u> | | | |
| | <u>SUPPORTED LIVING - PS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 79,193 | 3rd Party Payments to Care Providers | 0 | 0 | 0 |
| | <u>CCG Pooled Budget</u> | | | |
| 599,075 | CCG Pooled Budget | 1,206,944 | 1,206,944 | 609,352 |
| <u>678,268</u> | <u>Expenditure</u> | <u>1,206,944</u> | <u>1,206,944</u> | <u>609,352</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -6,745 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -188,026 | Internal Recharges and Transfers-Revenue | -337,944 | -337,944 | -337,944 |
| <u>-194,771</u> | <u>Income</u> | <u>-337,944</u> | <u>-337,944</u> | <u>-337,944</u> |
| <u>483,497</u> | <u>NET EXPENDITURE</u> | <u>869,000</u> | <u>869,000</u> | <u>271,408</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>SENSORY SUPPORT</u> | | | |
| | <u>NURSING CARE - SS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 120,422 | 3rd Party Payments to Care Providers | 98,736 | 98,736 | 108,027 |
| | <u>CCG Pooled Budget</u> | | | |
| 119,118 | CCG Pooled Budget | 206,051 | 206,051 | 225,441 |
| <u>239,539</u> | <u>Expenditure</u> | <u>304,787</u> | <u>304,787</u> | <u>333,468</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -2,103 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -40,640 | Sales, Fees and Charges | -31,144 | -31,144 | -31,767 |
| | <u>Support Services</u> | | | |
| -53,209 | Internal Recharges and Transfers-Revenue | -76,620 | -76,620 | -76,620 |
| <u>-95,952</u> | <u>Income</u> | <u>-107,764</u> | <u>-107,764</u> | <u>-108,387</u> |
| <u>143,587</u> | <u>NET EXPENDITURE</u> | <u>197,023</u> | <u>197,023</u> | <u>225,081</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>SENSORY SUPPORT</u> | | | |
| | <u>DIRECT PAYMENTS - SS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>CCG Pooled Budget</u> | | | |
| 39,894 | CCG Pooled Budget | 40,656 | 40,656 | 44,482 |
| <u>39,894</u> | <u>Expenditure</u> | <u>40,656</u> | <u>40,656</u> | <u>44,482</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| -11,170 | Internal Recharges and Transfers-Revenue | -11,384 | -11,384 | -11,384 |
| <u>-11,170</u> | <u>Income</u> | <u>-11,384</u> | <u>-11,384</u> | <u>-11,384</u> |
| <u>28,724</u> | <u>NET EXPENDITURE</u> | <u>29,272</u> | <u>29,272</u> | <u>33,098</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>SUPPORT WITH MEMORY AND COGNITION</u> | | | |
| | <u>NURSING CARE - SMC</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 3,975,774 | 3rd Party Payments to Care Providers | 4,174,149 | 4,174,149 | 4,566,936 |
| | <u>CCG Pooled Budget</u> | | | |
| 2,497,942 | CCG Pooled Budget | 2,580,611 | 2,580,611 | 2,823,447 |
| <u>6,473,716</u> | <u>Expenditure</u> | <u>6,754,760</u> | <u>6,754,760</u> | <u>7,390,383</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -71,019 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -1,453,123 | Sales, Fees and Charges | -1,428,572 | -1,428,572 | -1,457,143 |
| | <u>Support Services</u> | | | |
| -1,372,322 | Internal Recharges and Transfers-Revenue | -1,492,127 | -1,492,127 | -1,492,127 |
| <u>-2,896,465</u> | <u>Income</u> | <u>-2,920,699</u> | <u>-2,920,699</u> | <u>-2,949,270</u> |
| <u>3,577,251</u> | <u>NET EXPENDITURE</u> | <u>3,834,061</u> | <u>3,834,061</u> | <u>4,441,113</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>SUPPORT WITH MEMORY AND COGNITION</u> | | | |
| | <u>RESIDENTIAL CARE - SMC</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>CCG Pooled Budget</u> | | | |
| 450,124 | CCG Pooled Budget | 383,215 | 383,215 | 419,276 |
| <u>450,124</u> | <u>Expenditure</u> | <u>383,215</u> | <u>383,215</u> | <u>419,276</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -4,809 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -124,688 | Internal Recharges and Transfers-Revenue | -107,300 | -107,300 | -107,300 |
| <u>-129,497</u> | <u>Income</u> | <u>-107,300</u> | <u>-107,300</u> | <u>-107,300</u> |
| <u>320,627</u> | <u>NET EXPENDITURE</u> | <u>275,915</u> | <u>275,915</u> | <u>311,976</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|---|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>SUPPORT WITH MEMORY AND COGNITION</u> | | | |
| | <u>HOME CARE - SMC</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>CCG Pooled Budget</u> | | | |
| 2,314 | CCG Pooled Budget | 0 | 0 | 0 |
| <u>2,314</u> | <u>Expenditure</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| -648 | Internal Recharges and Transfers-Revenue | 0 | 0 | 0 |
| <u>-648</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>1,666</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|---|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>SUPPORT WITH MEMORY AND COGNITION</u> | | | |
| | <u>DAY CARE - SMC</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>CCG Pooled Budget</u> | | | |
| 4,767 | CCG Pooled Budget | 4,767 | 4,767 | 4,767 |
| <u>4,767</u> | <u>Expenditure</u> | <u>4,767</u> | <u>4,767</u> | <u>4,767</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| -1,335 | Internal Recharges and Transfers-Revenue | -1,335 | -1,335 | -1,335 |
| <u>-1,335</u> | <u>Income</u> | <u>-1,335</u> | <u>-1,335</u> | <u>-1,335</u> |
| <u>3,432</u> | <u>NET EXPENDITURE</u> | <u>3,432</u> | <u>3,432</u> | <u>3,432</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>LEARNING DISABILITY SUPPORT</u> | | | |
| | <u>NURSING CARE - LD</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 505,315 | 3rd Party Payments to Care Providers | 613,458 | 613,458 | 671,184 |
| | <u>CCG Pooled Budget</u> | | | |
| 663,717 | CCG Pooled Budget | 762,252 | 762,252 | 833,980 |
| <u>1,169,032</u> | <u>Expenditure</u> | <u>1,375,710</u> | <u>1,375,710</u> | <u>1,505,164</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -13,613 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -90,959 | Sales, Fees and Charges | -75,340 | -75,340 | -76,846 |
| | <u>Support Services</u> | | | |
| -295,929 | Internal Recharges and Transfers-Revenue | -364,103 | -364,103 | -364,103 |
| <u>-400,501</u> | <u>Income</u> | <u>-439,443</u> | <u>-439,443</u> | <u>-440,949</u> |
| <u>768,531</u> | <u>NET EXPENDITURE</u> | <u>936,267</u> | <u>936,267</u> | <u>1,064,215</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>LEARNING DISABILITY SUPPORT</u> | | | |
| | <u>RESIDENTIAL CARE - LD</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 495,779 | 3rd Party Payments to Care Providers | 409,424 | 409,424 | 447,951 |
| | <u>CCG Pooled Budget</u> | | | |
| 1,586,346 | CCG Pooled Budget | 1,750,301 | 1,750,301 | 2,221,352 |
| <u>2,082,125</u> | <u>Expenditure</u> | <u>2,159,725</u> | <u>2,159,725</u> | <u>2,669,303</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -24,836 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -26,451 | Sales, Fees and Charges | -28,915 | -28,915 | -29,493 |
| | <u>Support Services</u> | | | |
| -568,635 | Internal Recharges and Transfers-Revenue | -596,627 | -596,627 | -596,627 |
| <u>-619,921</u> | <u>Income</u> | <u>-625,542</u> | <u>-625,542</u> | <u>-626,120</u> |
| <u>1,462,204</u> | <u>NET EXPENDITURE</u> | <u>1,534,183</u> | <u>1,534,183</u> | <u>2,043,183</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>LEARNING DISABILITY SUPPORT</u> | | | |
| | <u>SUPPORTED ACCOMMODATION - LD</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 29,508 | 3rd Party Payments to Care Providers | 1,173 | 1,173 | 1,283 |
| <u>29,508</u> | <u>Expenditure</u> | <u>1,173</u> | <u>1,173</u> | <u>1,283</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -326 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -8,171 | Internal Recharges and Transfers-Revenue | 0 | 0 | 0 |
| <u>-8,497</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>21,011</u> | <u>NET EXPENDITURE</u> | <u>1,173</u> | <u>1,173</u> | <u>1,283</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>LEARNING DISABILITY SUPPORT</u> | | | |
| | <u>DIRECT PAYMENTS - LD</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Transfer Payments</u> | | | |
| -66,585 | Direct Payments to Social Care Clients | 0 | 0 | 0 |
| | <u>CCG Pooled Budget</u> | | | |
| 1,051,717 | CCG Pooled Budget | 1,090,526 | 1,090,526 | 886,796 |
| <u>985,132</u> | <u>Expenditure</u> | <u>1,090,526</u> | <u>1,090,526</u> | <u>886,796</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| -275,837 | Internal Recharges and Transfers-Revenue | -305,676 | -305,676 | -305,676 |
| <u>-275,837</u> | <u>Income</u> | <u>-305,676</u> | <u>-305,676</u> | <u>-305,676</u> |
| <u>709,295</u> | <u>NET EXPENDITURE</u> | <u>784,850</u> | <u>784,850</u> | <u>581,120</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>LEARNING DISABILITY SUPPORT</u> | | | |
| | <u>HOME CARE - LD</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 33,777 | 3rd Party Payments to Care Providers | 11,166 | 11,166 | 12,217 |
| | <u>CCG Pooled Budget</u> | | | |
| 206,849 | CCG Pooled Budget | 372,875 | 372,875 | 407,963 |
| <u>240,627</u> | <u>Expenditure</u> | <u>384,041</u> | <u>384,041</u> | <u>420,180</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -4,194 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -66,201 | Internal Recharges and Transfers-Revenue | -107,531 | -107,531 | -107,531 |
| <u>-70,395</u> | <u>Income</u> | <u>-107,531</u> | <u>-107,531</u> | <u>-107,531</u> |
| <u>170,232</u> | <u>NET EXPENDITURE</u> | <u>276,510</u> | <u>276,510</u> | <u>312,649</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>LEARNING DISABILITY SUPPORT</u> | | | |
| | <u>SUPPORTED LIVING - LD</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 1,052,348 | 3rd Party Payments to Care Providers | 1,208,927 | 1,208,927 | 1,322,687 |
| | <u>CCG Pooled Budget</u> | | | |
| 4,226,727 | CCG Pooled Budget | 4,288,289 | 4,288,289 | 4,652,949 |
| <u>5,279,075</u> | <u>Expenditure</u> | <u>5,497,216</u> | <u>5,497,216</u> | <u>5,975,636</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -58,038 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -1,461,890 | Internal Recharges and Transfers-Revenue | -1,539,220 | -1,539,220 | -1,539,220 |
| <u>-1,519,928</u> | <u>Income</u> | <u>-1,539,220</u> | <u>-1,539,220</u> | <u>-1,539,220</u> |
| <u>3,759,147</u> | <u>NET EXPENDITURE</u> | <u>3,957,996</u> | <u>3,957,996</u> | <u>4,436,416</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|---|--|--|--|
| | <u>LEARNING DISABILITY SUPPORT</u> | | | |
| | <u>DAY CARE - LD</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 1,384 | 3rd Party Payments to Care Providers | 44,945 | 44,945 | 49,174 |
| | <u>CCG Pooled Budget</u> | | | |
| 156,441 | CCG Pooled Budget | 151,743 | 151,743 | 157,913 |
| <u>157,825</u> | <u>Expenditure</u> | <u>196,688</u> | <u>196,688</u> | <u>207,087</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| -44,191 | Internal Recharges and Transfers-Revenue | -55,072 | -55,072 | -55,072 |
| <u>-44,191</u> | <u>Income</u> | <u>-55,072</u> | <u>-55,072</u> | <u>-55,072</u> |
| <u>113,634</u> | <u>NET EXPENDITURE</u> | <u>141,616</u> | <u>141,616</u> | <u>152,015</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>MENTAL HEALTH SUPPORT</u> | | | |
| | <u>NURSING CARE - MH</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 590,140 | 3rd Party Payments to Care Providers | 600,694 | 600,694 | 657,219 |
| | <u>CCG Pooled Budget</u> | | | |
| 3,060,805 | CCG Pooled Budget | 3,128,005 | 3,128,005 | 3,442,409 |
| <u>3,650,945</u> | <u>Expenditure</u> | <u>3,728,699</u> | <u>3,728,699</u> | <u>4,099,628</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -41,329 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -153,033 | Sales, Fees and Charges | -128,990 | -128,990 | -131,570 |
| | <u>Support Services</u> | | | |
| -963,418 | Internal Recharges and Transfers-Revenue | -1,007,918 | -1,007,918 | -1,007,918 |
| <u>-1,157,780</u> | <u>Income</u> | <u>-1,136,908</u> | <u>-1,136,908</u> | <u>-1,139,488</u> |
| <u>2,493,165</u> | <u>NET EXPENDITURE</u> | <u>2,591,791</u> | <u>2,591,791</u> | <u>2,960,140</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>MENTAL HEALTH SUPPORT</u> | | | |
| | <u>RESIDENTIAL CARE - MH</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 97,594 | 3rd Party Payments to Care Providers | 170,638 | 170,638 | 186,695 |
| | <u>CCG Pooled Budget</u> | | | |
| 1,928,486 | CCG Pooled Budget | 1,641,759 | 1,641,759 | 1,796,249 |
| <u>2,026,080</u> | <u>Expenditure</u> | <u>1,812,397</u> | <u>1,812,397</u> | <u>1,982,944</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -20,192 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -3,063 | Sales, Fees and Charges | -4,945 | -4,945 | -5,044 |
| | <u>Support Services</u> | | | |
| -560,791 | Internal Recharges and Transfers-Revenue | -506,087 | -506,087 | -506,087 |
| <u>-584,046</u> | <u>Income</u> | <u>-511,032</u> | <u>-511,032</u> | <u>-511,131</u> |
| <u>1,442,034</u> | <u>NET EXPENDITURE</u> | <u>1,301,365</u> | <u>1,301,365</u> | <u>1,471,813</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>MENTAL HEALTH SUPPORT</u> | | | |
| | <u>DIRECT PAYMENTS - MH</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>CCG Pooled Budget</u> | | | |
| 16,151 | CCG Pooled Budget | 33,786 | 33,786 | 16,906 |
| <u>16,151</u> | <u>Expenditure</u> | <u>33,786</u> | <u>33,786</u> | <u>16,906</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| -4,522 | Internal Recharges and Transfers-Revenue | -9,461 | -9,461 | -9,461 |
| <u>-4,522</u> | <u>Income</u> | <u>-9,461</u> | <u>-9,461</u> | <u>-9,461</u> |
| <u>11,629</u> | <u>NET EXPENDITURE</u> | <u>24,325</u> | <u>24,325</u> | <u>7,445</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>MENTAL HEALTH SUPPORT</u> | | | |
| | <u>HOME CARE - MH</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>CCG Pooled Budget</u> | | | |
| 270,210 | CCG Pooled Budget | 353,775 | 353,775 | 387,065 |
| <u>270,210</u> | <u>Expenditure</u> | <u>353,775</u> | <u>353,775</u> | <u>387,065</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -3,600 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -74,651 | Internal Recharges and Transfers-Revenue | -99,057 | -99,057 | -99,057 |
| <u>-78,251</u> | <u>Income</u> | <u>-99,057</u> | <u>-99,057</u> | <u>-99,057</u> |
| <u>191,959</u> | <u>NET EXPENDITURE</u> | <u>254,718</u> | <u>254,718</u> | <u>288,008</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>MENTAL HEALTH SUPPORT</u> | | | |
| | <u>SUPPORTED LIVING - MH</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 27,758 | 3rd Party Payments to Care Providers | 0 | 0 | 0 |
| | <u>CCG Pooled Budget</u> | | | |
| 975,362 | CCG Pooled Budget | 1,083,808 | 1,083,808 | 1,185,794 |
| <u>1,003,120</u> | <u>Expenditure</u> | <u>1,083,808</u> | <u>1,083,808</u> | <u>1,185,794</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -9,764 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -278,140 | Internal Recharges and Transfers-Revenue | -303,466 | -303,466 | -303,466 |
| <u>-287,904</u> | <u>Income</u> | <u>-303,466</u> | <u>-303,466</u> | <u>-303,466</u> |
| <u>715,216</u> | <u>NET EXPENDITURE</u> | <u>780,342</u> | <u>780,342</u> | <u>882,328</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>ASSESSMENT AND CARE MANAGEMENT</u> | | | |
| | <u>CARE MANAGEMENT TEAMS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 595,515 | Non-Teachers Pay | 669,157 | 669,157 | 720,609 |
| | <u>Transport Related Expenses</u> | | | |
| 4,888 | Travel Expenses | 11,080 | 11,080 | 11,080 |
| | <u>Supplies and Services</u> | | | |
| 31,661 | Equipment | 2,020 | 2,020 | 2,020 |
| 65 | Furniture | 0 | 0 | 0 |
| 210 | Printing and Reprographics | 700 | 700 | 700 |
| 0 | Stationery and Office Expenses | 800 | 800 | 800 |
| 936 | Telephones | 2,450 | 2,450 | 2,450 |
| 4,172 | Hardware, Software & Other Computing | 2,550 | 2,550 | 2,550 |
| 203 | Medical Fees | 200 | 200 | 200 |
| 0 | Other Professional Fees | 1,000 | 1,000 | 1,000 |
| | <u>CCG Pooled Budget</u> | | | |
| 152,157 | CCG Pooled Budget | 152,157 | 152,157 | 152,157 |
| <u>789,806</u> | <u>Expenditure</u> | <u>842,114</u> | <u>842,114</u> | <u>893,566</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| 0 | CCG Pooled Budget Income | -606,322 | -606,322 | -657,774 |
| | <u>Support Services</u> | | | |
| -221,146 | Internal Recharges and Transfers-Revenue | -235,792 | -235,792 | -235,792 |
| <u>-221,146</u> | <u>Income</u> | <u>-842,114</u> | <u>-842,114</u> | <u>-893,566</u> |
| <u>568,660</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>GENERIC SERVICES</u> | | | |
| | <u>TRANSPORT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>CCG Pooled Budget</u> | | | |
| 12,346 | CCG Pooled Budget | 0 | 0 | 0 |
| <u>12,346</u> | <u>Expenditure</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| -3,457 | Internal Recharges and Transfers-Revenue | 0 | 0 | 0 |
| <u>-3,457</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>8,889</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

INTEGRATED CARE AND HEALTH POOLED BUDGET
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>COMMISSIONING AND SERVICE DELIVERY</u> | | | |
| | <u>COMMISSIONING AND BUSINESS SUPPORT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -28,267,692 | CCG Pooled Budget Income | -29,608,056 | -29,608,056 | -32,539,548 |
| <u>-28,267,692</u> | <u>Income</u> | <u>-29,608,056</u> | <u>-29,608,056</u> | <u>-32,539,548</u> |
| <u>-28,267,692</u> | <u>NET EXPENDITURE</u> | <u>-29,608,056</u> | <u>-29,608,056</u> | <u>-32,539,548</u> |

Wellbeing Communities and Culture

WELLBEING CULTURE AND HERITAGE

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | SEXUAL HEALTH | | | |
| 583,208 | STI TESTING AND TREATMENT | 677,379 | 662,143 | 661,723 |
| 44,226 | CONTRACEPTION | 53,950 | 54,227 | 54,121 |
| 1,211,160 | ADVICE PREVENTION & PROMOTION | 1,296,348 | 1,320,782 | 1,319,194 |
| <u>1,838,595</u> | | <u>2,027,677</u> | <u>2,037,152</u> | <u>2,035,038</u> |
| | NHS HEALTH CHECK PROGRAMME | | | |
| 5,980 | PRIMARY CARE | 101,140 | 95,142 | 95,141 |
| <u>5,980</u> | | <u>101,140</u> | <u>95,142</u> | <u>95,141</u> |
| | PUBLIC HEALTH ADVICE | | | |
| 458,541 | PUBLIC HEALTH ADVICE | 612,632 | 620,217 | 647,299 |
| <u>458,541</u> | | <u>612,632</u> | <u>620,217</u> | <u>647,299</u> |
| | OBESITY | | | |
| 720,627 | ADULT OBESITY | 678,070 | 738,769 | 747,861 |
| 299,575 | CHILD OBESITY | 358,293 | 371,225 | 394,738 |
| <u>1,020,201</u> | | <u>1,036,363</u> | <u>1,109,994</u> | <u>1,142,599</u> |
| | PHYSICAL ACTIVITY | | | |
| 1,070,477 | PHYSICAL ACTIVITY FOR ADULTS | 1,490,897 | 1,528,734 | 1,552,914 |
| 28,837 | PHYSICAL ACTIVITY FOR CHILDREN | 1,281 | 31,404 | 31,332 |
| <u>1,099,314</u> | | <u>1,492,178</u> | <u>1,560,138</u> | <u>1,584,246</u> |
| | SUBSTANCE MISUSE | | | |
| 2,080,490 | DRUG MISUSE - ADULTS | 2,025,170 | 2,238,860 | 2,221,591 |
| 257,274 | SUBSTANCE MISUSE - YOUTH | 276,751 | 277,828 | 293,002 |
| 368,689 | ALCOHOL MISUSE - ADULTS | 371,797 | 283,053 | 277,998 |
| <u>2,706,454</u> | | <u>2,673,718</u> | <u>2,799,741</u> | <u>2,792,591</u> |
| | SMOKING & TOBACCO | | | |
| 607,551 | STOP SMOKING SERVICES & INTERVENTIONS | 549,085 | 591,879 | 590,251 |
| <u>607,551</u> | | <u>549,085</u> | <u>591,879</u> | <u>590,251</u> |
| | CHILDREN 0-19 PUBLIC HEALTH PROGRAMMES | | | |
| 4,588,271 | HEALTHY CHILD PROGRAMME | 4,719,770 | 4,656,204 | 4,552,913 |
| <u>4,588,271</u> | | <u>4,719,770</u> | <u>4,656,204</u> | <u>4,552,913</u> |
| | MISCELLANEOUS PUBLIC HEALTH SERVICES | | | |
| 100,621 | DENTAL PUBLIC HEALTH | 88,495 | 106,831 | 96,403 |
| 108,041 | NUTRITION INITIATIVES | 92,371 | 126,059 | 101,059 |
| 15,328 | HEALTH AT WORK | 24,023 | 24,208 | 6,007 |
| 109,246 | ACCIDENT PREVENTION PROGRAMME | 105,665 | 106,086 | 105,839 |
| 169,436 | PUBLIC MENTAL HEALTH | 198,587 | 214,082 | 207,608 |
| 563,880 | GENERAL PREVENTION | 804,217 | 803,938 | 806,832 |
| 196,104 | OTHER PUBLIC HEALTH SERVICES | 539,205 | 543,430 | 653,853 |
| <u>1,262,656</u> | | <u>1,852,563</u> | <u>1,924,634</u> | <u>1,977,601</u> |
| | MANAGEMENT AND SUPPORT SERVICES | | | |
| 0 | DIRECTORATE | 0 | 0 | 0 |
| 0 | COMMISSIONING | 0 | 62,486 | 0 |
| 0 | COLLABORATIVE COMMISSIONING | 0 | -62,486 | 0 |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| | PUBLIC HEALTH GRANT | | | |
| -13,587,561 | PUBLIC HEALTH GRANT | -15,065,126 | -15,395,101 | -15,417,679 |
| <u>-13,587,561</u> | | <u>-15,065,126</u> | <u>-15,395,101</u> | <u>-15,417,679</u> |

WELLBEING CULTURE AND HERITAGE

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | CULTURE AND HERITAGE | | | |
| 158,267 | ARTS DEVELOPMENT AND SUPPORT | 245,130 | 103,182 | 105,644 |
| 200,000 | HERITAGE | 200,000 | 200,000 | 200,000 |
| 216,564 | TOURISM & EVENTS | 249,906 | 334,705 | 276,093 |
| 147,623 | ARCHIVING | 107,098 | 114,342 | 108,218 |
| <u>722,454</u> | | <u>802,134</u> | <u>752,229</u> | <u>689,955</u> |
| | RECREATION AND SPORT | | | |
| 33,087 | SPORTS DEVELOPMENT | 18,512 | 170,631 | -29,595 |
| 1,585,953 | INDOOR SPORTS AND RECREATION FACILITIES | 1,277,209 | 1,440,721 | 1,835,560 |
| 0 | GOLF COURSE | 0 | 0 | 0 |
| <u>1,619,041</u> | | <u>1,295,721</u> | <u>1,611,352</u> | <u>1,805,965</u> |
| | LIBRARY SERVICE | | | |
| 2,227,965 | LIBRARY BUILDINGS | 2,242,264 | 2,307,040 | 2,504,254 |
| 53,204 | MOBILE AND HOUSEBOUND LIBRARY SERVICE | 28,566 | 28,566 | 32,325 |
| <u>2,281,169</u> | | <u>2,270,830</u> | <u>2,335,606</u> | <u>2,536,579</u> |
| | ENVIRONMENTAL SERVICES | | | |
| 189,491 | COMMUNITY SAFETY (CRIME REDUCTION) | 637,165 | 1,066,755 | 653,935 |
| 280,409 | COMMUNITY SAFETY (CCTV) | 288,520 | 300,820 | 296,691 |
| <u>469,900</u> | | <u>925,685</u> | <u>1,367,575</u> | <u>950,626</u> |
| | PLANNING AND DEVELOPMENT SERVICES | | | |
| 0 | COMMUNITY DEVELOPMENT | 0 | 0 | 0 |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| | CULTURAL AND RELATED SERVICES | | | |
| 396,881 | OUTDOOR SPORTS AND RECREATION FACILITIES | 325,315 | 326,813 | 355,875 |
| <u>396,881</u> | | <u>325,315</u> | <u>326,813</u> | <u>355,875</u> |
| <u>5,489,444</u> | <u>Net Expenditure</u> | <u>5,619,685</u> | <u>6,393,575</u> | <u>6,339,000</u> |

WELLBEING CULTURE AND HERITAGE
SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 5,951,424 | Non-Teachers Pay | 5,293,254 | 5,315,754 | 5,605,299 |
| 1,183,770 | Agency Staff | 0 | 0 | 0 |
| 44,092 | IR35 Employees | 23,063 | 23,063 | 24,216 |
| 2,194 | Employee Recruitment Costs | 0 | 0 | 0 |
| 269,389 | Employee Retirement Costs | 0 | 0 | 0 |
| 6,616 | Employee Insurance Costs | 6,407 | 6,407 | 6,407 |
| 3,700 | Internal Training Costs | 5,360 | 1,235 | 1,235 |
| 64,015 | Other Training Expenses | 13,629 | 8,994 | 3,494 |
| <u>Premises Related Expenses</u> | | | | |
| 320,588 | Repairs and Maintenance | 50,458 | 61,874 | 52,008 |
| 111,113 | Direct Service Charge-Ground Maintenance | 109,008 | 109,008 | 115,463 |
| 2,345 | Grounds Maintenance | 0 | 0 | 0 |
| 14,922 | Energy Costs | 17,930 | 20,365 | 26,121 |
| 151,591 | Rents & Rates | 18,759 | 18,759 | 19,697 |
| -4,843 | Cleaning & Domestic Services | 1,560 | 1,560 | 3,960 |
| 77,581 | Direct Service Charge-Cleaning | 0 | 0 | 0 |
| 0 | Premises Insurance | 632 | 632 | 664 |
| <u>Transport Related Expenses</u> | | | | |
| 3,970 | Direct Transport Costs | 0 | 0 | 0 |
| 13,154 | Direct Service Charge-Pooled Transport Costs | 12,641 | 12,641 | 14,326 |
| 140,627 | External Transport Hire & Contracts | 979 | 2,014 | 979 |
| 15,744 | Travel Expenses | 10,195 | 11,431 | 10,683 |
| <u>Supplies and Services</u> | | | | |
| 276,425 | Equipment | 196,702 | 215,758 | 172,003 |
| 422,304 | Furniture | 500 | 500 | 500 |
| 198,778 | Books, Publications & Literature | 188,857 | 188,857 | 196,642 |
| 118,435 | Materials | 40,630 | 66,880 | 42,111 |
| 5,605 | Catering Costs | 11,427 | 7,935 | 11,533 |
| 11,213 | Clothing,Uniforms and Laundry | 7,047 | 9,817 | 7,400 |
| 14,009 | Printing and Reprographics | 8,704 | 11,691 | 6,762 |
| 12,629 | Direct Service Charge - Graphic Design Costs | 10,294 | 11,726 | 10,294 |
| 12,078 | Stationery and Office Expenses | 8,000 | 10,707 | 8,173 |
| 9,276 | Postage | 3,342 | 1,342 | 1,342 |
| 204,408 | Telephones | 73,924 | 81,587 | 81,537 |
| 264,441 | Hardware, Software & Other Computing | 104,036 | 105,922 | 116,390 |
| 1,250 | Legal Fees | 1,400 | 5,942 | 900 |
| 1,120 | Medical Fees | 50 | 750 | 50 |
| 0 | Consultants | 0 | 3,000 | 0 |
| 342,831 | Other Professional Fees | -589,845 | 8,151 | -739,377 |
| 1,088 | Exam & Course Fees (incl. students & clients) | 100 | 100 | 100 |
| 348,521 | Education,Leisure Activities & Entertainments | 227,738 | 338,480 | 367,798 |
| 241,049 | Banking & Security Services | 16,769 | 9,258 | 8,339 |
| 229,511 | Direct Service Charge-Security | 233,824 | 234,074 | 263,996 |
| 49,154 | Premises & Room Hire | 13,072 | 16,307 | 10,790 |
| 117 | Other Supplies & Services | 0 | 0 | 0 |
| 1,320 | Professional Meetings | 1,602 | 1,576 | 1,602 |

WELLBEING CULTURE AND HERITAGE
SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|---------------------------|---|---------------------------|---------------------------|---------------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| 37,080 | Grants to Third Parties | 0 | 0 | 0 |
| 5,029 | Subscriptions | 8,589 | 10,015 | 8,589 |
| 27,525 | Insurances | 26,584 | 26,584 | 26,584 |
| 93,341 | Advertising, Promotion & Notices | 32,490 | 89,135 | 27,763 |
| 32,962 | Licenses | 24,909 | 41,095 | 41,903 |
| 2,186 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 104,869 | 3rd Party Payments to Other Local Authorities | 72,897 | 83,022 | 84,276 |
| 6,000 | 3rd Party Payments to Care Providers | 0 | 0 | 0 |
| 169,246 | Voluntary & Independent Sector Payments | 87,330 | 164,330 | 139,330 |
| 3,664 | Direct Service Charge-Civil Engineering | 0 | 0 | 0 |
| 10,599 | Direct Service Charge-Cleansing | 10,865 | 10,865 | 11,410 |
| 897,380 | 3rd Party Payments to Private Contractors | 1,065,650 | 1,450,187 | 1,057,103 |
| 11,945,325 | 3rd Party Paymts to Public Health Srvce Providers | 10,816,225 | 11,767,878 | 11,769,628 |
| | <u>Transfer Payments</u> | | | |
| 24,089 | Direct Payments to Social Care Clients | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 5,224,378 | Internal Recharges and Transfers | 6,549,339 | 6,658,203 | 7,330,776 |
| 1,594,403 | Central Premises Recharges | 1,943,334 | 1,943,334 | 2,847,922 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 82,510 | Revenue Expend Financed By Capital | 0 | 0 | 0 |
| 926,031 | Non-current Assets Depreciation & Amortisation | 926,029 | 905,756 | 905,756 |
| -133,458 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>32,190,713</u> | <u>Expenditure</u> | <u>27,686,289</u> | <u>30,074,501</u> | <u>30,704,477</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -20,863,765 | Grants and Subsidies | -15,809,610 | -16,524,504 | -16,974,478 |
| -982,625 | Reimbursements and Contributions | -131,000 | -791,571 | -546,489 |
| | <u>Customer and Client Receipts</u> | | | |
| -2,118,636 | Sales, Fees and Charges | -2,769,138 | -2,900,770 | -3,039,757 |
| -10,050 | Rents | -25,500 | -25,500 | -26,459 |
| | <u>Support Services</u> | | | |
| -2,726,195 | Internal Recharges and Transfers-Revenue | -3,331,356 | -3,438,581 | -3,778,294 |
| <u>-26,701,271</u> | <u>Income</u> | <u>-22,066,604</u> | <u>-23,680,926</u> | <u>-24,365,477</u> |
| <u>5,489,442</u> | <u>NET EXPENDITURE</u> | <u>5,619,685</u> | <u>6,393,575</u> | <u>6,339,000</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>SEXUAL HEALTH</u> | | | |
| | <u>STI TESTING AND TREATMENT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 539,555 | 3rd Party Paymts to Public Health Svce Provi | 622,945 | 604,588 | 604,588 |
| | <u>Support Services</u> | | | |
| 43,653 | Internal Recharges and Transfers | 54,434 | 57,555 | 57,135 |
| <u>583,208</u> | <u>Expenditure</u> | <u>677,379</u> | <u>662,143</u> | <u>661,723</u> |
| <u>583,208</u> | <u>NET EXPENDITURE</u> | <u>677,379</u> | <u>662,143</u> | <u>661,723</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|---|--|--|--|
| | <u>SEXUAL HEALTH</u> | | | |
| | <u>CONTRACEPTION</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 41,268 | 3rd Party Paymts to Public Health Srvce Provi | 50,240 | 50,240 | 50,240 |
| | <u>Support Services</u> | | | |
| 2,959 | Internal Recharges and Transfers | 3,710 | 3,987 | 3,881 |
| <u>44,226</u> | <u>Expenditure</u> | <u>53,950</u> | <u>54,227</u> | <u>54,121</u> |
| <u>44,226</u> | <u>NET EXPENDITURE</u> | <u>53,950</u> | <u>54,227</u> | <u>54,121</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|---|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>SEXUAL HEALTH</u> | | | |
| | <u>ADVICE PREVENTION & PROMOTION</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 15,000 | Voluntary & Independent Sector Payments | 0 | 15,000 | 15,000 |
| 1,137,399 | 3rd Party Paymts to Public Health Service Provi | 1,222,659 | 1,226,866 | 1,094,866 |
| | <u>Support Services</u> | | | |
| 58,761 | Internal Recharges and Transfers | 73,689 | 78,916 | 209,328 |
| <u>1,211,160</u> | <u>Expenditure</u> | <u>1,296,348</u> | <u>1,320,782</u> | <u>1,319,194</u> |
| <u>1,211,160</u> | <u>NET EXPENDITURE</u> | <u>1,296,348</u> | <u>1,320,782</u> | <u>1,319,194</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | <u>Allowed Estimate 2022/23</u> £ | <u>Revised Estimate 2022/23</u> £ | <u>Forward Estimate 2023/24</u> £ |
|--|--|--|--|--|
| | <u>NHS HEALTH CHECK PROGRAMME</u> | | | |
| | <u>PRIMARY CARE</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Supplies and Services</u> | | | |
| 0 | Direct Service Charge - Graphic Design Costs | 600 | 600 | 600 |
| 0 | Other Professional Fees | 10,890 | 10,890 | 10,890 |
| 0 | Advertising, Promotion & Notices | 2,400 | 2,400 | 2,400 |
| | <u>Third Party Payments</u> | | | |
| -10,230 | 3rd Party Paymts to Public Health Svcs Provi | 67,000 | 60,000 | 60,000 |
| | <u>Support Services</u> | | | |
| 16,209 | Internal Recharges and Transfers | 20,250 | 21,252 | 21,251 |
| <u>5,980</u> | <u>Expenditure</u> | <u>101,140</u> | <u>95,142</u> | <u>95,141</u> |
| <u>5,980</u> | <u>NET EXPENDITURE</u> | <u>101,140</u> | <u>95,142</u> | <u>95,141</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>PUBLIC HEALTH ADVICE</u> | | | |
| | <u>PUBLIC HEALTH ADVICE</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 7,869 | 3rd Party Payments to Other Local Authorities | 12,022 | 12,022 | 12,022 |
| | <u>Support Services</u> | | | |
| 450,672 | Internal Recharges and Transfers | 600,610 | 608,195 | 635,277 |
| <u>458,541</u> | <u>Expenditure</u> | <u>612,632</u> | <u>620,217</u> | <u>647,299</u> |
| <u>458,541</u> | <u>NET EXPENDITURE</u> | <u>612,632</u> | <u>620,217</u> | <u>647,299</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|--|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| <u>OBESITY</u> | | | | |
| <u>ADULT OBESITY</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Supplies and Services</u> | | | | |
| 231 | Telephones | 0 | 0 | 0 |
| <u>Third Party Payments</u> | | | | |
| 790,156 | 3rd Party Paymts to Public Health Svce Provi | 500,763 | 547,865 | 547,865 |
| <u>Support Services</u> | | | | |
| 144,575 | Internal Recharges and Transfers | 177,307 | 190,904 | 199,996 |
| <u>934,962</u> | <u>Expenditure</u> | <u>678,070</u> | <u>738,769</u> | <u>747,861</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -199,336 | Grants and Subsidies | 0 | 0 | 0 |
| -15,000 | Reimbursements and Contributions | 0 | 0 | 0 |
| <u>-214,336</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>720,627</u> | <u>NET EXPENDITURE</u> | <u>678,070</u> | <u>738,769</u> | <u>747,861</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | <u>Allowed Estimate 2022/23</u> £ | <u>Revised Estimate 2022/23</u> £ | <u>Forward Estimate 2023/24</u> £ |
|--|--|--|--|--|
| | <u>OBESITY</u> | | | |
| | <u>CHILD OBESITY</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 0 | 3rd Party Paymts to Public Health Svce Provi | 0 | 0 | 30,000 |
| | <u>Support Services</u> | | | |
| 299,575 | Internal Recharges and Transfers | 358,293 | 371,225 | 364,738 |
| <u>299,575</u> | <u>Expenditure</u> | <u>358,293</u> | <u>371,225</u> | <u>394,738</u> |
| <u>299,575</u> | <u>NET EXPENDITURE</u> | <u>358,293</u> | <u>371,225</u> | <u>394,738</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>PHYSICAL ACTIVITY</u> | | | |
| | <u>PHYSICAL ACTIVITY FOR ADULTS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Premises Related Expenses</u> | | | |
| 12,745 | Direct Service Charge-Ground Maintenance | 13,000 | 13,000 | 13,000 |
| | <u>Third Party Payments</u> | | | |
| -17,625 | 3rd Party Paymts to Public Health Srvce Provi | 241,418 | 264,126 | 264,126 |
| | <u>Support Services</u> | | | |
| 1,075,358 | Internal Recharges and Transfers | 1,236,479 | 1,251,608 | 1,275,788 |
| <u>1,070,477</u> | <u>Expenditure</u> | <u>1,490,897</u> | <u>1,528,734</u> | <u>1,552,914</u> |
| <u>1,070,477</u> | <u>NET EXPENDITURE</u> | <u>1,490,897</u> | <u>1,528,734</u> | <u>1,552,914</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>PHYSICAL ACTIVITY</u> | | | |
| | <u>PHYSICAL ACTIVITY FOR CHILDREN</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Supplies and Services</u> | | | |
| -2,175 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 30,000 | Voluntary & Independent Sector Payments | 0 | 30,000 | 30,000 |
| | <u>Support Services</u> | | | |
| 1,012 | Internal Recharges and Transfers | 1,281 | 1,404 | 1,332 |
| <u>28,837</u> | <u>Expenditure</u> | <u>1,281</u> | <u>31,404</u> | <u>31,332</u> |
| <u>28,837</u> | <u>NET EXPENDITURE</u> | <u>1,281</u> | <u>31,404</u> | <u>31,332</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|--|---|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| <u>SUBSTANCE MISUSE</u> | | | | |
| <u>DRUG MISUSE - ADULTS</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Supplies and Services</u> | | | | |
| 35,080 | Grants to Third Parties | 0 | 0 | 0 |
| <u>Third Party Payments</u> | | | | |
| 30,000 | Voluntary & Independent Sector Payments | 58,080 | 65,080 | 65,080 |
| 2,328,522 | 3rd Party Paymts to Public Health Service Provi | 1,833,918 | 2,788,555 | 3,037,364 |
| <u>Support Services</u> | | | | |
| 105,889 | Internal Recharges and Transfers | 133,172 | 141,862 | 312,487 |
| <u>2,499,490</u> | <u>Expenditure</u> | <u>2,025,170</u> | <u>2,995,497</u> | <u>3,414,931</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -419,000 | Grants and Subsidies | 0 | -756,637 | -1,193,340 |
| <u>-419,000</u> | <u>Income</u> | <u>0</u> | <u>-756,637</u> | <u>-1,193,340</u> |
| <u>2,080,490</u> | <u>NET EXPENDITURE</u> | <u>2,025,170</u> | <u>2,238,860</u> | <u>2,221,591</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>SUBSTANCE MISUSE</u> | | | |
| | <u>SUBSTANCE MISUSE - YOUTH</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Supplies and Services</u> | | | |
| 326 | Telephones | 0 | 0 | 0 |
| 1,890 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 255,059 | Internal Recharges and Transfers | 276,751 | 277,828 | 293,002 |
| <u>257,274</u> | <u>Expenditure</u> | <u>276,751</u> | <u>277,828</u> | <u>293,002</u> |
| <u>257,274</u> | <u>NET EXPENDITURE</u> | <u>276,751</u> | <u>277,828</u> | <u>293,002</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>SUBSTANCE MISUSE</u> | | | |
| | <u>ALCOHOL MISUSE - ADULTS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 479,528 | 3rd Party Paymts to Public Health Srvce Provi | 357,814 | 268,065 | 263,360 |
| | <u>Support Services</u> | | | |
| 11,165 | Internal Recharges and Transfers | 13,983 | 14,988 | 14,638 |
| <u>490,693</u> | <u>Expenditure</u> | <u>371,797</u> | <u>283,053</u> | <u>277,998</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -122,004 | Grants and Subsidies | 0 | 0 | 0 |
| <u>-122,004</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>368,689</u> | <u>NET EXPENDITURE</u> | <u>371,797</u> | <u>283,053</u> | <u>277,998</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 | | Allowed Estimate 2022/23 | Revised Estimate 2022/23 | Forward Estimate 2023/24 |
|---|---|---|---|---|
| £ | | £ | £ | £ |
| | <u>SMOKING & TOBACCO</u> | | | |
| | <u>STOP SMOKING SERVICES & INTERVENTIONS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 583,507 | 3rd Party Paymts to Public Health Srvce Provi | 518,658 | 558,633 | 377,634 |
| | <u>Support Services</u> | | | |
| 24,044 | Internal Recharges and Transfers | 30,427 | 33,246 | 212,617 |
| <u>607,551</u> | <u>Expenditure</u> | <u>549,085</u> | <u>591,879</u> | <u>590,251</u> |
| <u>607,551</u> | <u>NET EXPENDITURE</u> | <u>549,085</u> | <u>591,879</u> | <u>590,251</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|--|---|---|---|---|
| <u>CHILDREN 0-19 PUBLIC HEALTH PROGRAMMES</u> | | | | |
| <u>HEALTHY CHILD PROGRAMME</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 115,936 | Non-Teachers Pay | 95,753 | 95,753 | 0 |
| 0 | Internal Training Costs | 515 | 515 | 515 |
| 11,721 | Other Training Expenses | 0 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 0 | Travel Expenses | 1,330 | 1,330 | 1,330 |
| <u>Supplies and Services</u> | | | | |
| 0 | Equipment | 4,280 | 4,280 | 2,089 |
| 0 | Catering Costs | 1,000 | 1,000 | 1,000 |
| 456 | Printing and Reprographics | 0 | 0 | 0 |
| 136 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 504 | Stationery and Office Expenses | 3,000 | 3,000 | 3,000 |
| 34 | Telephones | 550 | 550 | 550 |
| 1,596 | Hardware, Software & Other Computing | 50 | 50 | 50 |
| 0 | Premises & Room Hire | 200 | 200 | 200 |
| 113 | Subscriptions | 0 | 0 | 0 |
| <u>Third Party Payments</u> | | | | |
| 35,000 | 3rd Party Payments to Other Local Authorities | 0 | 10,000 | 10,000 |
| 4,309,902 | 3rd Party Paymts to Public Health Srvce Provi | 4,261,725 | 4,176,260 | 4,176,260 |
| <u>Support Services</u> | | | | |
| 217,615 | Internal Recharges and Transfers | 351,367 | 363,266 | 357,919 |
| <u>4,693,013</u> | <u>Expenditure</u> | <u>4,719,770</u> | <u>4,656,204</u> | <u>4,552,913</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -104,743 | Grants and Subsidies | 0 | 0 | 0 |
| <u>-104,743</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>4,588,271</u> | <u>NET EXPENDITURE</u> | <u>4,719,770</u> | <u>4,656,204</u> | <u>4,552,913</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u> | | | |
| | <u>DENTAL PUBLIC HEALTH</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 0 | 3rd Party Payments to Other Local Authorities | 0 | 10,000 | 0 |
| 94,611 | 3rd Party Paymts to Public Health Srvce Provi | 80,888 | 88,496 | 88,496 |
| | <u>Support Services</u> | | | |
| 6,011 | Internal Recharges and Transfers | 7,607 | 8,335 | 7,907 |
| <u>100,621</u> | <u>Expenditure</u> | <u>88,495</u> | <u>106,831</u> | <u>96,403</u> |
| <u>100,621</u> | <u>NET EXPENDITURE</u> | <u>88,495</u> | <u>106,831</u> | <u>96,403</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u> | | | |
| | <u>NUTRITION INITIATIVES</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 0 | Voluntary & Independent Sector Payments | 0 | 25,000 | 0 |
| 108,041 | 3rd Party Paymts to Public Health Service Provi | 92,371 | 101,059 | 101,059 |
| <u>108,041</u> | <u>Expenditure</u> | <u>92,371</u> | <u>126,059</u> | <u>101,059</u> |
| <u>108,041</u> | <u>NET EXPENDITURE</u> | <u>92,371</u> | <u>126,059</u> | <u>101,059</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u> | | | |
| | <u>HEALTH AT WORK</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 38,114 | Non-Teachers Pay | 18,092 | 18,092 | 0 |
| | <u>Supplies and Services</u> | | | |
| 0 | Equipment | 1,000 | 1,000 | 1,000 |
| 0 | Catering Costs | 100 | 100 | 100 |
| 0 | Direct Service Charge - Graphic Design Costs | 1,000 | 1,000 | 1,000 |
| 90 | Telephones | 0 | 0 | 0 |
| 319 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 0 | Other Professional Fees | 500 | 500 | 500 |
| 0 | Premises & Room Hire | 500 | 500 | 500 |
| 0 | Advertising, Promotion & Notices | 900 | 900 | 900 |
| | <u>Support Services</u> | | | |
| 1,526 | Internal Recharges and Transfers | 1,931 | 2,116 | 2,007 |
| <u>40,048</u> | <u>Expenditure</u> | <u>24,023</u> | <u>24,208</u> | <u>6,007</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -24,720 | Grants and Subsidies | 0 | 0 | 0 |
| <u>-24,720</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>15,328</u> | <u>NET EXPENDITURE</u> | <u>24,023</u> | <u>24,208</u> | <u>6,007</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u> | | | |
| | <u>ACCIDENT PREVENTION PROGRAMME</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 205,764 | 3rd Party Paymts to Public Health Svce Provi | 201,258 | 201,258 | 201,258 |
| | <u>Support Services</u> | | | |
| 3,482 | Internal Recharges and Transfers | 4,407 | 4,828 | 4,581 |
| <u>209,246</u> | <u>Expenditure</u> | <u>205,665</u> | <u>206,086</u> | <u>205,839</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -100,000 | Reimbursements and Contributions | -100,000 | -100,000 | -100,000 |
| <u>-100,000</u> | <u>Income</u> | <u>-100,000</u> | <u>-100,000</u> | <u>-100,000</u> |
| <u>109,246</u> | <u>NET EXPENDITURE</u> | <u>105,665</u> | <u>106,086</u> | <u>105,839</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u> | | | |
| | <u>PUBLIC MENTAL HEALTH</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 99 | Other Training Expenses | 0 | 0 | 0 |
| | <u>Supplies and Services</u> | | | |
| 600 | Catering Costs | 0 | 0 | 0 |
| 731 | Printing and Reprographics | 0 | 0 | 0 |
| 1,601 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 33 | Stationery and Office Expenses | 0 | 0 | 0 |
| 25 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 180 | Education, Leisure Activities & Entertainments | 0 | 0 | 0 |
| 940 | Premises & Room Hire | 0 | 0 | 0 |
| 10,518 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 5,260 | Voluntary & Independent Sector Payments | 0 | 0 | 0 |
| 485,823 | 3rd Party Paymts to Public Health Service Provi | 100,148 | 114,836 | 108,836 |
| | <u>Support Services</u> | | | |
| 46,669 | Internal Recharges and Transfers | 98,439 | 99,246 | 98,772 |
| <u>552,478</u> | <u>Expenditure</u> | <u>198,587</u> | <u>214,082</u> | <u>207,608</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -293,782 | Grants and Subsidies | 0 | 0 | 0 |
| -89,260 | Reimbursements and Contributions | 0 | 0 | 0 |
| <u>-383,042</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>169,436</u> | <u>NET EXPENDITURE</u> | <u>198,587</u> | <u>214,082</u> | <u>207,608</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u> | | | |
| | <u>GENERAL PREVENTION</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Supplies and Services</u> | | | |
| 23 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 20,493 | Voluntary & Independent Sector Payments | 29,250 | 29,250 | 29,250 |
| 108 | 3rd Party Paymts to Public Health Service Provi | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 543,257 | Internal Recharges and Transfers | 774,967 | 774,688 | 777,582 |
| <u>563,880</u> | <u>Expenditure</u> | <u>804,217</u> | <u>803,938</u> | <u>806,832</u> |
| <u>563,880</u> | <u>NET EXPENDITURE</u> | <u>804,217</u> | <u>803,938</u> | <u>806,832</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u> | | | |
| | <u>OTHER PUBLIC HEALTH SERVICES</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 110,064 | 3rd Party Paymts to Public Health Svce Provi | 105,089 | 105,089 | 151,734 |
| | <u>Support Services</u> | | | |
| 216,104 | Internal Recharges and Transfers | 434,116 | 438,341 | 502,119 |
| <u>326,168</u> | <u>Expenditure</u> | <u>539,205</u> | <u>543,430</u> | <u>653,853</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -110,064 | Grants and Subsidies | 0 | 0 | 0 |
| -20,000 | Reimbursements and Contributions | 0 | 0 | 0 |
| <u>-130,064</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>196,104</u> | <u>NET EXPENDITURE</u> | <u>539,205</u> | <u>543,430</u> | <u>653,853</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| <u>MANAGEMENT AND SUPPORT SERVICES</u> | | | | |
| <u>DIRECTORATE</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 1,806,763 | Non-Teachers Pay | 126,963 | 126,963 | 143,531 |
| 1,068,014 | Agency Staff | 0 | 0 | 0 |
| 1,847 | Employee Recruitment Costs | 0 | 0 | 0 |
| 920 | Internal Training Costs | 500 | 500 | 500 |
| 240 | Other Training Expenses | 1,000 | 1,000 | 1,000 |
| <u>Premises Related Expenses</u> | | | | |
| 256,550 | Repairs and Maintenance | 0 | 0 | 0 |
| 1,071 | Direct Service Charge-Ground Maintenance | 0 | 0 | 0 |
| 133,224 | Rents & Rates | 0 | 0 | 0 |
| -4,947 | Cleaning & Domestic Services | 0 | 0 | 0 |
| 77,581 | Direct Service Charge-Cleaning | 0 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 3,883 | Direct Transport Costs | 0 | 0 | 0 |
| 2,269 | Direct Service Charge-Pooled Transport Costs | 0 | 0 | 0 |
| 140,379 | External Transport Hire & Contracts | 0 | 0 | 0 |
| 8,925 | Travel Expenses | 1,900 | 1,900 | 1,900 |
| <u>Supplies and Services</u> | | | | |
| 164,465 | Equipment | 500 | 500 | 500 |
| 421,380 | Furniture | 500 | 500 | 500 |
| 0 | Books, Publications & Literature | 500 | 500 | 500 |
| 75,113 | Materials | 0 | 0 | 0 |
| 923 | Catering Costs | 1,000 | 1,000 | 1,000 |
| 8,830 | Clothing,Uniforms and Laundry | 0 | 0 | 0 |
| 2,440 | Printing and Reprographics | 2,500 | 2,500 | 2,271 |
| 2,957 | Direct Service Charge - Graphic Design Costs | 2,500 | 2,500 | 2,500 |
| 8,184 | Stationery and Office Expenses | 1,500 | 1,500 | 1,500 |
| 8,495 | Postage | 100 | 100 | 100 |
| 107,444 | Telephones | 1,300 | 1,300 | 1,300 |
| 119,958 | Hardware, Software & Other Computing | 2,394 | 2,394 | 2,394 |
| 31 | Medical Fees | 0 | 0 | 0 |
| 165,569 | Other Professional Fees | 5,000 | 5,000 | 5,000 |
| 764 | Education,Leisure Activities & Entertainments | 0 | 0 | 0 |
| 227,610 | Banking & Security Services | 0 | 0 | 0 |
| 36,382 | Premises & Room Hire | 1,000 | 1,000 | 1,000 |
| 117 | Other Supplies & Services | 0 | 0 | 0 |
| 0 | Professional Meetings | 1,000 | 1,000 | 1,000 |
| 2,850 | Subscriptions | 6,500 | 6,500 | 6,500 |
| 53,103 | Advertising, Promotion & Notices | 2,000 | 2,000 | 2,000 |
| <u>Third Party Payments</u> | | | | |
| 11,000 | 3rd Party Payments to Other Local Authorities | 0 | 0 | 0 |
| 6,000 | 3rd Party Payments to Care Providers | 0 | 0 | 0 |
| 68,494 | Voluntary & Independent Sector Payments | 0 | 0 | 0 |
| 115,516 | 3rd Party Payments to Private Contractors | 0 | 0 | 0 |
| 104,710 | 3rd Party Paymts to Public Health Service Provi | 0 | 0 | 0 |
| <u>Transfer Payments</u> | | | | |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| 24,089 | Direct Payments to Social Care Clients | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 383,620 | Internal Recharges and Transfers | 367,421 | 367,421 | 367,421 |
| 92,503 | Central Premises Recharges | 74,111 | 74,111 | 74,111 |
| <u>5,709,267</u> | <u>Expenditure</u> | <u>600,189</u> | <u>600,189</u> | <u>616,528</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -5,280,086 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -429,181 | Internal Recharges and Transfers-Revenue | -600,189 | -600,189 | -616,528 |
| <u>-5,709,267</u> | <u>Income</u> | <u>-600,189</u> | <u>-600,189</u> | <u>-616,528</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>MANAGEMENT AND SUPPORT SERVICES</u> | | | |
| | <u>COMMISSIONING</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 274,253 | Non-Teachers Pay | 539,201 | 587,035 | 635,336 |
| 115,755 | Agency Staff | 0 | 0 | 0 |
| 347 | Employee Recruitment Costs | 0 | 0 | 0 |
| 0 | Internal Training Costs | 220 | 220 | 220 |
| 6,358 | Other Training Expenses | 0 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | Travel Expenses | 994 | 994 | 994 |
| | <u>Supplies and Services</u> | | | |
| 2,068 | Catering Costs | 0 | 0 | 0 |
| 35 | Printing and Reprographics | 0 | 0 | 0 |
| 178 | Telephones | 1,100 | 1,100 | 1,100 |
| 7,437 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 286 | Medical Fees | 0 | 0 | 0 |
| 21 | Other Professional Fees | 0 | 0 | 0 |
| 800 | Education,Leisure Activities & Entertainments | 0 | 0 | 0 |
| 1,624 | Premises & Room Hire | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 654,222 | 3rd Party Paymts to Public Health Srvce Provi | 559,331 | 611,942 | 611,942 |
| | <u>Support Services</u> | | | |
| 382,673 | Internal Recharges and Transfers | 294,433 | 294,433 | 294,433 |
| <u>1,446,057</u> | <u>Expenditure</u> | <u>1,395,279</u> | <u>1,495,724</u> | <u>1,544,025</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -297,369 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -1,148,688 | Internal Recharges and Transfers-Revenue | -1,395,279 | -1,433,238 | -1,544,025 |
| <u>-1,446,057</u> | <u>Income</u> | <u>-1,395,279</u> | <u>-1,433,238</u> | <u>-1,544,025</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>62,486</u> | <u>0</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|---|--|--|--|
| | <u>MANAGEMENT AND SUPPORT SERVICES</u> | | | |
| | <u>COLLABORATIVE COMMISSIONING</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 51,000 | 3rd Party Payments to Other Local Authorities | 60,875 | 51,000 | 62,254 |
| <u>51,000</u> | <u>Expenditure</u> | <u>60,875</u> | <u>51,000</u> | <u>62,254</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| -51,000 | Internal Recharges and Transfers-Revenue | -60,875 | -113,486 | -62,254 |
| <u>-51,000</u> | <u>Income</u> | <u>-60,875</u> | <u>-113,486</u> | <u>-62,254</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>-62,486</u> | <u>0</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>PUBLIC HEALTH GRANT</u> | | | |
| | <u>PUBLIC HEALTH GRANT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -13,587,561 | Grants and Subsidies | -15,065,126 | -15,395,101 | -15,417,679 |
| <u>-13,587,561</u> | <u>Income</u> | <u>-15,065,126</u> | <u>-15,395,101</u> | <u>-15,417,679</u> |
| <u>-13,587,561</u> | <u>NET EXPENDITURE</u> | <u>-15,065,126</u> | <u>-15,395,101</u> | <u>-15,417,679</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>CULTURE AND HERITAGE</u> | | | |
| | <u>ARTS DEVELOPMENT AND SUPPORT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 46,952 | Non-Teachers Pay | 47,123 | 47,123 | 50,925 |
| 0 | Internal Training Costs | 400 | 0 | 0 |
| 1,400 | Other Training Expenses | 1,110 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 14 | Travel Expenses | 0 | 0 | 0 |
| | <u>Supplies and Services</u> | | | |
| 0 | Equipment | 1,682 | 182 | 682 |
| 124 | Catering Costs | 99 | 99 | 99 |
| 11 | Printing and Reprographics | 350 | 350 | 168 |
| 0 | Direct Service Charge - Graphic Design Costs | 300 | 300 | 300 |
| 139 | Postage | 500 | 500 | 0 |
| 99 | Telephones | 200 | 200 | 203 |
| 319 | Hardware, Software & Other Computing | 304 | 304 | 316 |
| 53 | Medical Fees | 50 | 50 | 50 |
| 0 | Consultants | 0 | 1,500 | 0 |
| 0 | Other Professional Fees | 0 | 12,381 | 0 |
| 80,290 | Education,Leisure Activities & Entertainments | 84,393 | 88,872 | 84,393 |
| 0 | Premises & Room Hire | 500 | 500 | 500 |
| 0 | Advertising, Promotion & Notices | 2,130 | 1,020 | 2,130 |
| | <u>Support Services</u> | | | |
| 85,175 | Internal Recharges and Transfers | 145,989 | 5,551 | 5,878 |
| <u>214,576</u> | <u>Expenditure</u> | <u>285,130</u> | <u>158,932</u> | <u>145,644</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -12,809 | Grants and Subsidies | 0 | 0 | 0 |
| -3,500 | Reimbursements and Contributions | 0 | -15,750 | 0 |
| | <u>Support Services</u> | | | |
| -40,000 | Internal Recharges and Transfers-Revenue | -40,000 | -40,000 | -40,000 |
| <u>-56,309</u> | <u>Income</u> | <u>-40,000</u> | <u>-55,750</u> | <u>-40,000</u> |
| <u>158,267</u> | <u>NET EXPENDITURE</u> | <u>245,130</u> | <u>103,182</u> | <u>105,644</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|---|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>CULTURE AND HERITAGE</u> | | | |
| | <u>HERITAGE</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 200,000 | 3rd Party Payments to Private Contractors | 200,000 | 200,000 | 200,000 |
| <u>200,000</u> | <u>Expenditure</u> | <u>200,000</u> | <u>200,000</u> | <u>200,000</u> |
| <u>200,000</u> | <u>NET EXPENDITURE</u> | <u>200,000</u> | <u>200,000</u> | <u>200,000</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>CULTURE AND HERITAGE</u> | | | |
| | <u>TOURISM & EVENTS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 85,568 | Non-Teachers Pay | 85,297 | 85,297 | 95,166 |
| | <u>Premises Related Expenses</u> | | | |
| 25 | Repairs and Maintenance | 3,992 | 3,992 | 3,992 |
| 1,247 | Direct Service Charge-Ground Maintenance | 1,137 | 1,137 | 1,213 |
| 0 | Energy Costs | 1,370 | 1,370 | 1,370 |
| 0 | Cleaning & Domestic Services | 1,000 | 1,000 | 1,000 |
| | <u>Transport Related Expenses</u> | | | |
| 102 | External Transport Hire & Contracts | 0 | 0 | 0 |
| 0 | Travel Expenses | 2,000 | 2,000 | 2,000 |
| | <u>Supplies and Services</u> | | | |
| 26,970 | Equipment | 3,969 | 3,969 | 4,017 |
| 35 | Materials | 0 | 0 | 0 |
| 566 | Catering Costs | 2,112 | 2,112 | 2,218 |
| 414 | Printing and Reprographics | 597 | 597 | 427 |
| 3,163 | Direct Service Charge - Graphic Design Costs | 150 | 150 | 150 |
| 188 | Telephones | 0 | 0 | 0 |
| 638 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 755 | Other Professional Fees | 3,000 | 18,000 | 3,000 |
| 56,899 | Education,Leisure Activities & Entertainments | 3,395 | 3,395 | 3,395 |
| 6,860 | Banking & Security Services | 0 | 0 | 0 |
| 1,387 | Premises & Room Hire | 0 | 0 | 0 |
| 0 | Professional Meetings | 352 | 352 | 352 |
| 11,912 | Advertising, Promotion & Notices | 200 | 63,200 | 200 |
| 66 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 750 | Direct Service Charge-Civil Engineering | 0 | 0 | 0 |
| 45,679 | 3rd Party Payments to Private Contractors | 165,557 | 165,557 | 175,490 |
| | <u>Support Services</u> | | | |
| 1,420 | Internal Recharges and Transfers | 1,278 | 8,077 | 8,562 |
| <u>244,644</u> | <u>Expenditure</u> | <u>275,406</u> | <u>360,205</u> | <u>302,552</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| -18,030 | Sales, Fees and Charges | 0 | 0 | 0 |
| -10,050 | Rents | -25,500 | -25,500 | -26,459 |
| <u>-28,080</u> | <u>Income</u> | <u>-25,500</u> | <u>-25,500</u> | <u>-26,459</u> |
| <u>216,564</u> | <u>NET EXPENDITURE</u> | <u>249,906</u> | <u>334,705</u> | <u>276,093</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>CULTURE AND HERITAGE</u> | | | |
| | <u>ARCHIVING</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 76,786 | Non-Teachers Pay | 29,855 | 4,700 | -1,918 |
| 1,560 | Other Training Expenses | 0 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 27 | Travel Expenses | 0 | 0 | 0 |
| | <u>Supplies and Services</u> | | | |
| 4,065 | Equipment | 1,000 | 11,694 | 1,000 |
| 344 | Materials | 0 | 0 | 0 |
| 0 | Catering Costs | 0 | 770 | 0 |
| 51 | Printing and Reprographics | 300 | 617 | 115 |
| 0 | Direct Service Charge - Graphic Design Costs | 500 | 542 | 500 |
| 44 | Telephones | 224 | 224 | 229 |
| 4,055 | Hardware, Software & Other Computing | 2,203 | 2,203 | 2,468 |
| 12 | Medical Fees | 0 | 0 | 0 |
| 26,348 | Other Professional Fees | 11,377 | 11,384 | 0 |
| 0 | Education,Leisure Activities & Entertainments | 0 | 12,405 | 110,441 |
| 1,160 | Subscriptions | 0 | 0 | 0 |
| 0 | Advertising, Promotion & Notices | 1,000 | 1,000 | 1,000 |
| | <u>Support Services</u> | | | |
| 0 | Internal Recharges and Transfers | 0 | 8,164 | 7,473 |
| 95,097 | Central Premises Recharges | 103,789 | 103,789 | 97,351 |
| <u>209,549</u> | <u>Expenditure</u> | <u>150,248</u> | <u>157,492</u> | <u>218,659</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -44,130 | Grants and Subsidies | -43,150 | -43,150 | -110,441 |
| -17,670 | Reimbursements and Contributions | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -126 | Sales, Fees and Charges | 0 | 0 | 0 |
| <u>-61,926</u> | <u>Income</u> | <u>-43,150</u> | <u>-43,150</u> | <u>-110,441</u> |
| <u>147,623</u> | <u>NET EXPENDITURE</u> | <u>107,098</u> | <u>114,342</u> | <u>108,218</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|--|---|---|---|---|
| <u>RECREATION AND SPORT</u> | | | | |
| <u>SPORTS DEVELOPMENT</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 181,717 | Non-Teachers Pay | 246,679 | 244,306 | 219,372 |
| 90,591 | Employee Retirement Costs | 0 | 0 | 0 |
| 182 | Employee Insurance Costs | 176 | 176 | 176 |
| 180 | Internal Training Costs | 0 | 0 | 0 |
| 0 | Other Training Expenses | 600 | 2,500 | 0 |
| <u>Premises Related Expenses</u> | | | | |
| 2,848 | Direct Service Charge-Ground Maintenance | 2,425 | 2,425 | 2,588 |
| 0 | Rents & Rates | 205 | 205 | 215 |
| <u>Transport Related Expenses</u> | | | | |
| 30 | Direct Transport Costs | 0 | 0 | 0 |
| 19 | External Transport Hire & Contracts | 300 | 300 | 300 |
| 2,401 | Travel Expenses | 550 | 2,624 | 550 |
| <u>Supplies and Services</u> | | | | |
| 2,595 | Equipment | 9,434 | 16,067 | 9,434 |
| 111 | Materials | 0 | 0 | 0 |
| 0 | Catering Costs | 396 | 396 | 396 |
| 48 | Clothing,Uniforms and Laundry | 350 | 550 | 368 |
| 71 | Printing and Reprographics | 150 | 150 | 100 |
| 34 | Direct Service Charge - Graphic Design Costs | 500 | 500 | 500 |
| 107 | Stationery and Office Expenses | 0 | 0 | 0 |
| 316 | Postage | 250 | 250 | 250 |
| 482 | Telephones | 1,000 | 1,350 | 1,025 |
| 2,942 | Hardware, Software & Other Computing | 724 | 724 | 774 |
| 3,300 | Other Professional Fees | 1,361 | 5,361 | 1,361 |
| 0 | Exam & Course Fees (incl. students & clients) | 100 | 100 | 100 |
| 0 | Banking & Security Services | 3,266 | 3,266 | 3,266 |
| 8,821 | Premises & Room Hire | 10,872 | 13,972 | 8,590 |
| 201 | Insurances | 201 | 201 | 201 |
| 50 | Advertising, Promotion & Notices | 900 | 3,900 | 900 |
| <u>Third Party Payments</u> | | | | |
| 80,285 | 3rd Party Payments to Private Contractors | 48,159 | 197,159 | 159 |
| <u>Support Services</u> | | | | |
| 59,536 | Internal Recharges and Transfers | 83,286 | 59,005 | 62,187 |
| 12,135 | Central Premises Recharges | 13,287 | 13,287 | 14,482 |
| <u>449,001</u> | <u>Expenditure</u> | <u>425,171</u> | <u>568,774</u> | <u>327,294</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -57,124 | Grants and Subsidies | -58,809 | -47,592 | -44,994 |
| -40,282 | Reimbursements and Contributions | -31,000 | -17,646 | 0 |
| <u>Customer and Client Receipts</u> | | | | |
| -6,613 | Sales, Fees and Charges | -4,955 | -4,355 | 0 |
| <u>Support Services</u> | | | | |
| -311,895 | Internal Recharges and Transfers-Revenue | -311,895 | -328,550 | -311,895 |
| <u>-415,913</u> | <u>Income</u> | <u>-406,659</u> | <u>-398,143</u> | <u>-356,889</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| <u>Actual</u> <u>Expenditure</u> <u>2021/22</u> | | <u>Allowed</u> <u>Estimate</u> <u>2022/23</u> | <u>Revised</u> <u>Estimate</u> <u>2022/23</u> | <u>Forward</u> <u>Estimate</u> <u>2023/24</u> |
|---|------------------------|---|---|---|
| £ | | £ | £ | £ |
| <u>33,087</u> | <u>NET EXPENDITURE</u> | <u>18,512</u> | <u>170,631</u> | <u>-29,595</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>RECREATION AND SPORT</u> | | | |
| | <u>INDOOR SPORTS AND RECREATION FACILITIES</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 1,800,185 | Non-Teachers Pay | 2,279,311 | 2,288,131 | 2,496,011 |
| 43,462 | IR35 Employees | 23,063 | 23,063 | 24,216 |
| 33,356 | Employee Retirement Costs | 0 | 0 | 0 |
| 3,338 | Employee Insurance Costs | 3,229 | 3,229 | 3,229 |
| 0 | Internal Training Costs | 3,000 | 0 | 0 |
| 37,928 | Other Training Expenses | 6,255 | 3,000 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 5,007 | Repairs and Maintenance | 10,300 | 18,602 | 10,300 |
| 1,994 | Direct Service Charge-Ground Maintenance | 0 | 0 | 0 |
| 104 | Cleaning & Domestic Services | 0 | 0 | 2,400 |
| | <u>Transport Related Expenses</u> | | | |
| 57 | Direct Transport Costs | 0 | 0 | 0 |
| 127 | External Transport Hire & Contracts | 629 | 679 | 629 |
| 1,617 | Travel Expenses | 2,500 | 1,893 | 2,988 |
| | <u>Supplies and Services</u> | | | |
| 27,607 | Equipment | 103,029 | 87,653 | 100,878 |
| 924 | Furniture | 0 | 0 | 0 |
| 597 | Books, Publications & Literature | 1,750 | 1,750 | 1,750 |
| 41,373 | Materials | 38,530 | 65,030 | 39,944 |
| 140 | Catering Costs | 6,095 | 2,095 | 6,095 |
| 1,626 | Clothing,Uniforms and Laundry | 6,673 | 9,123 | 7,007 |
| 7,759 | Printing and Reprographics | 2,757 | 5,857 | 2,731 |
| 1,286 | Direct Service Charge - Graphic Design Costs | 1,620 | 1,620 | 1,620 |
| 2,229 | Stationery and Office Expenses | 1,450 | 1,540 | 1,523 |
| 19,795 | Telephones | 16,227 | 19,191 | 17,948 |
| 72,746 | Hardware, Software & Other Computing | 53,598 | 65,371 | 60,408 |
| 550 | Legal Fees | 400 | 400 | 400 |
| 552 | Medical Fees | 0 | 0 | 0 |
| 92,001 | Other Professional Fees | -320,000 | -300,000 | -400,000 |
| 70 | Exam & Course Fees (incl. students & clients) | 0 | 0 | 0 |
| 142,006 | Education,Leisure Activities & Entertainments | 111,070 | 170,470 | 150,515 |
| 1,279 | Banking & Security Services | 7,824 | 4,992 | 4,023 |
| 12,699 | Direct Service Charge-Security | 12,407 | 12,657 | 14,008 |
| 40 | Professional Meetings | 0 | 0 | 0 |
| 707 | Subscriptions | 1,739 | 1,791 | 1,739 |
| 12,409 | Insurances | 10,610 | 10,610 | 10,610 |
| 8,613 | Advertising, Promotion & Notices | 5,460 | 7,045 | 5,733 |
| 32,962 | Licenses | 24,769 | 40,955 | 41,756 |
| 503 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 2,915 | Direct Service Charge-Civil Engineering | 0 | 0 | 0 |
| 4,326 | Direct Service Charge-Cleansing | 4,434 | 4,434 | 4,656 |
| | <u>Support Services</u> | | | |
| 307,511 | Internal Recharges and Transfers | 426,590 | 612,262 | 647,388 |
| 929,539 | Central Premises Recharges | 1,165,208 | 1,165,208 | 1,888,788 |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|---|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 598,545 | Non-current Assets Depreciation & Amortisation | 598,544 | 565,639 | 565,639 |
| -133,306 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>4,117,178</u> | <u>Expenditure</u> | <u>4,609,071</u> | <u>4,894,290</u> | <u>5,714,932</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -25,132 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -1,926,979 | Sales, Fees and Charges | -2,577,139 | -2,698,846 | -2,849,092 |
| | <u>Support Services</u> | | | |
| -579,115 | Internal Recharges and Transfers-Revenue | -754,723 | -754,723 | -1,030,280 |
| <u>-2,531,225</u> | <u>Income</u> | <u>-3,331,862</u> | <u>-3,453,569</u> | <u>-3,879,372</u> |
| <u>1,585,953</u> | <u>NET EXPENDITURE</u> | <u>1,277,209</u> | <u>1,440,721</u> | <u>1,835,560</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>LIBRARY SERVICE</u> | | | |
| | <u>LIBRARY BUILDINGS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 1,167,888 | Non-Teachers Pay | 1,438,418 | 1,427,352 | 1,573,702 |
| 122,016 | Employee Retirement Costs | 0 | 0 | 0 |
| 2,897 | Employee Insurance Costs | 2,802 | 2,802 | 2,802 |
| 2,440 | Internal Training Costs | 725 | 0 | 0 |
| 2,265 | Other Training Expenses | 4,544 | 2,494 | 2,494 |
| | <u>Premises Related Expenses</u> | | | |
| 0 | Repairs and Maintenance | 0 | 114 | 0 |
| 996 | Direct Service Charge-Ground Maintenance | 0 | 0 | 0 |
| 18,367 | Rents & Rates | 18,554 | 18,554 | 19,482 |
| 0 | Cleaning & Domestic Services | 560 | 560 | 560 |
| 0 | Premises Insurance | 632 | 632 | 664 |
| | <u>Transport Related Expenses</u> | | | |
| 7,372 | Direct Service Charge-Pooled Transport Costs | 8,842 | 8,842 | 10,129 |
| 0 | External Transport Hire & Contracts | 50 | 1,035 | 50 |
| 2,761 | Travel Expenses | 397 | 690 | 397 |
| | <u>Supplies and Services</u> | | | |
| 12,319 | Equipment | 14,033 | 21,338 | 13,828 |
| 198,182 | Books, Publications & Literature | 186,607 | 186,607 | 194,392 |
| 760 | Materials | 1,350 | 1,100 | 1,417 |
| 805 | Catering Costs | 220 | 220 | 220 |
| 88 | Clothing,Uniforms and Laundry | 24 | 104 | 25 |
| 1,397 | Printing and Reprographics | 1,550 | 1,320 | 450 |
| 1,875 | Direct Service Charge - Graphic Design Costs | 1,624 | 2,174 | 1,624 |
| 976 | Stationery and Office Expenses | 2,000 | 4,617 | 2,100 |
| 326 | Postage | 2,000 | 0 | 500 |
| 53,079 | Telephones | 45,666 | 49,805 | 51,524 |
| 46,935 | Hardware, Software & Other Computing | 43,040 | 30,888 | 48,198 |
| 350 | Legal Fees | 0 | 5,542 | 0 |
| 186 | Medical Fees | 0 | 450 | 0 |
| 0 | Consultants | 0 | 1,500 | 0 |
| 39,939 | Other Professional Fees | -311,973 | -230,065 | -370,128 |
| 1,018 | Exam & Course Fees (incl. students & clients) | 0 | 0 | 0 |
| 66,521 | Education,Leisure Activities & Entertainments | 28,880 | 62,338 | 19,054 |
| 739 | Banking & Security Services | 5,679 | 1,000 | 1,050 |
| 26,104 | Direct Service Charge-Security | 25,941 | 25,941 | 29,289 |
| 0 | Premises & Room Hire | 0 | 135 | 0 |
| 422 | Professional Meetings | 0 | 224 | 0 |
| 2,000 | Grants to Third Parties | 0 | 0 | 0 |
| 199 | Subscriptions | 350 | 1,344 | 350 |
| 1,558 | Insurances | 1,558 | 1,558 | 1,558 |
| 2,726 | Advertising, Promotion & Notices | 2,500 | 3,020 | 2,500 |
| 0 | Licenses | 140 | 140 | 147 |
| 197 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 6,273 | Direct Service Charge-Cleansing | 6,431 | 6,431 | 6,754 |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-------------------------|---|-------------------------|-------------------------|-------------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| 482 | 3rd Party Payments to Private Contractors | 1,530 | 530 | 1,530 |
| | <u>Support Services</u> | | | |
| 259,357 | Internal Recharges and Transfers | 360,312 | 333,665 | 349,470 |
| 366,839 | Central Premises Recharges | 476,477 | 476,477 | 657,532 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 123,444 | Non-current Assets Depreciation & Amortisation | 123,444 | 142,593 | 142,593 |
| -152 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>2,541,946</u> | <u>Expenditure</u> | <u>2,494,907</u> | <u>2,594,071</u> | <u>2,766,257</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -92,462 | Grants and Subsidies | -110,000 | -112,024 | -112,024 |
| -95,625 | Reimbursements and Contributions | 0 | -32,364 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -26,579 | Sales, Fees and Charges | -41,248 | -41,248 | -43,667 |
| | <u>Support Services</u> | | | |
| -99,316 | Internal Recharges and Transfers-Revenue | -101,395 | -101,395 | -106,312 |
| <u>-313,982</u> | <u>Income</u> | <u>-252,643</u> | <u>-287,031</u> | <u>-262,003</u> |
| <u>2,227,965</u> | <u>NET EXPENDITURE</u> | <u>2,242,264</u> | <u>2,307,040</u> | <u>2,504,254</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|---|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>LIBRARY SERVICE</u> | | | |
| | <u>MOBILE AND HOUSEBOUND LIBRARY SERVICE</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 25,376 | Non-Teachers Pay | 24,122 | 24,122 | 27,475 |
| 23,425 | Employee Retirement Costs | 0 | 0 | 0 |
| 0 | Other Training Expenses | 120 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 3,513 | Direct Service Charge-Pooled Transport Costs | 3,799 | 3,799 | 4,197 |
| | <u>Supplies and Services</u> | | | |
| 4 | Printing and Reprographics | 0 | 0 | 0 |
| 217 | Telephones | 525 | 525 | 526 |
| 319 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 350 | Legal Fees | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 0 | Internal Recharges and Transfers | 0 | 120 | 127 |
| <u>53,204</u> | <u>Expenditure</u> | <u>28,566</u> | <u>28,566</u> | <u>32,325</u> |
| <u>53,204</u> | <u>NET EXPENDITURE</u> | <u>28,566</u> | <u>28,566</u> | <u>32,325</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>ENVIRONMENTAL SERVICES</u> | | | |
| | <u>COMMUNITY SAFETY (CRIME REDUCTION)</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 254,524 | Non-Teachers Pay | 285,249 | 289,689 | 277,850 |
| 630 | IR35 Employees | 0 | 0 | 0 |
| 199 | Employee Insurance Costs | 200 | 200 | 200 |
| 160 | Internal Training Costs | 0 | 0 | 0 |
| 2,444 | Other Training Expenses | 0 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 22,764 | Repairs and Maintenance | 31,000 | 27,000 | 32,550 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | Travel Expenses | 524 | 0 | 524 |
| | <u>Supplies and Services</u> | | | |
| 2,338 | Equipment | 6,650 | 3,950 | 6,150 |
| 161 | Materials | 0 | 0 | 0 |
| 381 | Catering Costs | 405 | 143 | 405 |
| 460 | Clothing,Uniforms and Laundry | 0 | 40 | 0 |
| 599 | Printing and Reprographics | 500 | 300 | 500 |
| 1,354 | Direct Service Charge - Graphic Design Costs | 1,500 | 2,340 | 1,500 |
| 44 | Stationery and Office Expenses | 50 | 50 | 50 |
| 0 | Postage | 492 | 492 | 492 |
| 604 | Telephones | 1,132 | 1,342 | 1,132 |
| 4,244 | Hardware, Software & Other Computing | 1,723 | 3,988 | 1,782 |
| 0 | Legal Fees | 1,000 | 0 | 500 |
| 0 | Medical Fees | 0 | 250 | 0 |
| 14,898 | Other Professional Fees | 10,000 | 474,700 | 10,000 |
| 1,062 | Education,Leisure Activities & Entertainments | 0 | 1,000 | 0 |
| 4,560 | Banking & Security Services | 0 | 0 | 0 |
| 857 | Professional Meetings | 250 | 0 | 250 |
| 0 | Subscriptions | 0 | 380 | 0 |
| 13,357 | Insurances | 14,215 | 14,215 | 14,215 |
| 7,774 | Advertising, Promotion & Notices | 15,000 | 4,650 | 10,000 |
| | <u>Third Party Payments</u> | | | |
| 453,826 | 3rd Party Payments to Private Contractors | 646,976 | 883,513 | 676,290 |
| | <u>Support Services</u> | | | |
| 207,967 | Internal Recharges and Transfers | 197,680 | 200,270 | 204,898 |
| 20,225 | Central Premises Recharges | 22,144 | 22,144 | 24,136 |
| <u>1,015,431 Expenditure</u> | | <u>1,236,690</u> | <u>1,930,656</u> | <u>1,263,424</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -193,444 | Grants and Subsidies | -532,525 | -170,000 | -96,000 |
| -565,045 | Reimbursements and Contributions | 0 | -625,811 | -446,489 |
| | <u>Customer and Client Receipts</u> | | | |
| -450 | Sales, Fees and Charges | 0 | -1,090 | 0 |
| | <u>Support Services</u> | | | |
| -67,000 | Internal Recharges and Transfers-Revenue | -67,000 | -67,000 | -67,000 |
| <u>-825,939 Income</u> | | <u>-599,525</u> | <u>-863,901</u> | <u>-609,489</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| <u>Actual</u> <u>Expenditure</u> <u>2021/22</u> | | <u>Allowed</u> <u>Estimate</u> <u>2022/23</u> | <u>Revised</u> <u>Estimate</u> <u>2022/23</u> | <u>Forward</u> <u>Estimate</u> <u>2023/24</u> |
|---|------------------------|---|---|---|
| £ | | £ | £ | £ |
| <u>189,491</u> | <u>NET EXPENDITURE</u> | <u>637,165</u> | <u>1,066,755</u> | <u>653,935</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>ENVIRONMENTAL SERVICES</u> | | | |
| | <u>COMMUNITY SAFETY (CCTV)</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Supplies and Services</u> | | | |
| 31,430 | Equipment | 48,125 | 62,125 | 29,425 |
| 202 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 21,556 | Telephones | 6,000 | 6,000 | 6,000 |
| 190,708 | Direct Service Charge-Security | 195,476 | 195,476 | 220,699 |
| 820 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 33,993 | Central Premises Recharges | 37,219 | 37,219 | 40,567 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 1,700 | Non-current Assets Depreciation & Amortisation | 1,700 | 0 | 0 |
| <u>280,409</u> | <u>Expenditure</u> | <u>288,520</u> | <u>300,820</u> | <u>296,691</u> |
| <u>280,409</u> | <u>NET EXPENDITURE</u> | <u>288,520</u> | <u>300,820</u> | <u>296,691</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>CULTURAL AND RELATED SERVICES</u> | | | |
| | <u>OUTDOOR SPORTS AND RECREATION FACILITIES</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 77,361 | Non-Teachers Pay | 77,191 | 77,191 | 87,849 |
| | <u>Premises Related Expenses</u> | | | |
| 36,242 | Repairs and Maintenance | 5,166 | 12,166 | 5,166 |
| 90,212 | Direct Service Charge-Ground Maintenance | 92,446 | 92,446 | 98,662 |
| 2,345 | Grounds Maintenance | 0 | 0 | 0 |
| 14,922 | Energy Costs | 16,560 | 18,995 | 24,751 |
| | <u>Supplies and Services</u> | | | |
| 4,636 | Equipment | 3,000 | 3,000 | 3,000 |
| 538 | Materials | 750 | 750 | 750 |
| 161 | Clothing,Uniforms and Laundry | 0 | 0 | 0 |
| 41 | Printing and Reprographics | 0 | 0 | 0 |
| 1 | Stationery and Office Expenses | 0 | 0 | 0 |
| 40 | Telephones | 0 | 0 | 0 |
| 1,018 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 1,421 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 1,592 | 3rd Party Payments to Private Contractors | 3,428 | 3,428 | 3,634 |
| | <u>Support Services</u> | | | |
| 13,530 | Internal Recharges and Transfers | 19,130 | 25,445 | 30,582 |
| 44,072 | Central Premises Recharges | 51,099 | 51,099 | 50,955 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 82,510 | Revenue Expend Financed By Capital | 0 | 0 | 0 |
| 202,342 | Non-current Assets Depreciation & Amortisation | 202,341 | 197,524 | 197,524 |
| <u>572,984</u> | <u>Expenditure</u> | <u>471,111</u> | <u>482,044</u> | <u>502,873</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -36,242 | Reimbursements and Contributions | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -139,861 | Sales, Fees and Charges | -145,796 | -155,231 | -146,998 |
| <u>-176,103</u> | <u>Income</u> | <u>-145,796</u> | <u>-155,231</u> | <u>-146,998</u> |
| <u>396,881</u> | <u>NET EXPENDITURE</u> | <u>325,315</u> | <u>326,813</u> | <u>355,875</u> |

WELLBEING CULTURE AND HERITAGE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|----------------------------------|--|--|--|
| | <u>CONTROL OKEY</u> | | | |
| | <u>CONTROL OKEY</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Support Services</u> | | | |
| -2 | Internal Recharges and Transfers | 0 | 0 | 0 |
| -2 | <u>Expenditure</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| -2 | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

Finance and Governance

FINANCE & GOVERNANCE

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | HOUSING SERVICES | | | |
| 143,695 | HOUSING BENEFIT ADMINISTRATION | -16,340 | 157,737 | 537,148 |
| <u>143,695</u> | | <u>-16,340</u> | <u>157,737</u> | <u>537,148</u> |
| | CORPORATE AND DEMOCRATIC CORE | | | |
| 1,360,896 | DEMOCRATIC REPRESENTATION AND MANAGEMENT | 1,720,546 | 1,626,445 | 1,672,878 |
| <u>1,360,896</u> | | <u>1,720,546</u> | <u>1,626,445</u> | <u>1,672,878</u> |
| | CENTRAL SERVICES TO THE PUBLIC | | | |
| 328,587 | CORONERS' COURT SERVICES | 220,000 | 270,000 | 270,000 |
| 1,047,599 | LOCAL TAX COLLECTION | 1,541,338 | 1,293,556 | 1,340,602 |
| -66,670 | REGISTRAR OF BIRTHS DEATHS AND MARRIAGES | 61,994 | 137,214 | 51,353 |
| 261,522 | EMERGENCY PLANNING | 117,372 | 138,707 | 130,232 |
| 143,263 | LOCAL WELFARE ASSISTANCE SCHEMES | 191,586 | 191,586 | 190,083 |
| 379,020 | ELECTIONS | 468,115 | 435,120 | 422,366 |
| 38,072 | GRANTS AND DONATIONS | 46,931 | 46,931 | 46,156 |
| <u>2,131,392</u> | | <u>2,647,336</u> | <u>2,513,114</u> | <u>2,450,792</u> |
| | NON DISTRIBUTED COSTS | | | |
| 16,175 | UNUSED SHARE OF I.T. FACILITIES & OTHER ASSET | 16,661 | 46,661 | 283,283 |
| 597,800 | RETIREMENT BENEFITS | 658,231 | 658,231 | 608,231 |
| 0 | OTHER NON DISTRIBUTED COSTS | 1,400,226 | 794,549 | 948,668 |
| <u>613,975</u> | | <u>2,075,118</u> | <u>1,499,441</u> | <u>1,840,182</u> |
| | MANAGEMENT AND SUPPORT SERVICES - FINANCE | | | |
| -0 | DIRECTORATE | 0 | 0 | 0 |
| -0 | ACCOUNTANCY & BUSINESS SUPPORT | -2,666 | 0 | 0 |
| 1 | INCOME SECTION | 0 | 0 | 0 |
| -0 | ACCOUNTS PAYABLE | 0 | 0 | 0 |
| 0 | AUDIT AND RISK | 2,666 | 0 | 0 |
| 1 | CORPORATE PROCUREMENT | 0 | 0 | 0 |
| 0 | BENEFITS ADMINISTRATION | 0 | 0 | 0 |
| 0 | REVENUES & BENEFITS | 0 | 0 | 0 |
| 0 | SCRUTINY | 0 | 0 | 0 |
| 0 | HEALTH & SAFETY | 0 | 0 | 0 |
| <u>1</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| | MANAGEMENT AND SUPPORT SERVICES - H.R. | | | |
| 1 | MANAGEMENT | 0 | 0 | 0 |
| -0 | PAYROLL | 0 | 0 | 0 |
| 1 | PERSONNEL | 0 | 0 | 0 |
| <u>1</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| | MANAGEMENT AND SUPPORT SERVICES - LEGAL | | | |
| 0 | LEGAL SERVICES | 0 | 0 | 0 |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| | MANAGEMENT AND SUPPORT SERVICES - GOVERNANCE | | | |
| -0 | ADMINISTRATIVE SERVICES | 0 | 0 | 0 |
| <u>-0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>4,249,960</u> | <u>Net Expenditure</u> | <u>6,426,660</u> | <u>5,796,737</u> | <u>6,501,000</u> |

FINANCE & GOVERNANCE
SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 8,631,656 | Non-Teachers Pay | 9,842,365 | 10,088,872 | 11,396,907 |
| 514,372 | Agency Staff | 0 | 299,000 | 0 |
| 2,075 | IR35 Employees | 0 | 0 | 0 |
| 9,995 | Employee Recruitment Costs | 0 | 21,400 | 0 |
| 607,390 | Employee Retirement Costs | 657,956 | 657,956 | 607,956 |
| 0 | Employee Insurance Costs | 188 | 188 | 188 |
| 270 | Internal Training Costs | 512 | 1,440 | 1,440 |
| 117,483 | Other Training Expenses | 34,428 | 4,123 | 4,123 |
| <u>Premises Related Expenses</u> | | | | |
| 744 | Repairs and Maintenance | 4,500 | 4,500 | 4,500 |
| 1,380 | Direct Service Charge-Cleaning | 0 | 0 | 0 |
| 1,603 | Direct Service Charge-Caretaking | 2,352 | 2,352 | 2,593 |
| <u>Transport Related Expenses</u> | | | | |
| 18,495 | Direct Service Charge-Pooled Transport Costs | 21,353 | 21,353 | 23,819 |
| 15,168 | External Transport Hire & Contracts | 9,731 | 9,731 | 9,731 |
| 8,869 | Travel Expenses | 23,234 | 23,234 | 23,234 |
| <u>Supplies and Services</u> | | | | |
| 82,312 | Equipment | 18,241 | 19,374 | 18,241 |
| 1,064 | Furniture | 432 | 432 | 432 |
| 50,075 | Books, Publications & Literature | 42,699 | 42,699 | 42,700 |
| 103,661 | Materials | 1,897 | 1,897 | 1,897 |
| 1,369 | Catering Costs | 7,822 | 6,822 | 7,822 |
| 4,417 | Clothing,Uniforms and Laundry | 120 | 120 | 120 |
| 88,681 | Printing and Reprographics | 96,518 | 97,068 | 66,160 |
| 8,522 | Direct Service Charge - Graphic Design Costs | 1,176 | 3,036 | 1,176 |
| 8,594 | Stationery and Office Expenses | 13,446 | 13,446 | 12,936 |
| 256,263 | Postage | 238,585 | 237,735 | 185,585 |
| 26,763 | Telephones | 46,733 | 46,881 | 46,733 |
| 863,924 | Hardware, Software & Other Computing | 794,822 | 1,011,297 | 744,981 |
| -97,441 | Legal Fees | 34,619 | 34,619 | 34,619 |
| 56,976 | Medical Fees | 39,757 | 72,851 | 72,851 |
| 182,622 | Other Professional Fees | 1,539,820 | 903,647 | 802,629 |
| 0 | Exam & Course Fees (incl. students & clients) | 2,433 | 2,433 | 2,433 |
| 410 | Education,Leisure Activities & Entertainments | 2,381 | 2,381 | 2,381 |
| 90,837 | Banking & Security Services | 134,983 | 134,983 | 134,983 |
| 975 | Direct Service Charge-Security | 0 | 0 | 0 |
| 13,053 | Premises & Room Hire | 9,054 | 9,054 | 9,054 |
| 74,574 | Other Supplies & Services | 55,758 | 55,758 | 55,758 |
| 3,183 | Professional Meetings | 5,282 | 6,182 | 5,282 |
| 688,749 | Members Allowances | 702,375 | 702,375 | 702,375 |
| 415,694 | Grants to Third Parties | 136,864 | 136,864 | 136,864 |
| 82,264 | Subscriptions | 90,402 | 90,422 | 91,084 |
| 0 | Insurances | 219,492 | 219,492 | 219,492 |
| 16,094 | Advertising, Promotion & Notices | 2,828 | 2,828 | 2,828 |
| 7,606 | Licenses | 8,037 | 8,037 | 8,037 |
| 70,663 | Provision for bad/doubtful debt | 25,000 | 25,000 | 25,000 |

FINANCE & GOVERNANCE
SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 | | Allowed Estimate 2022/23 | Revised Estimate 2022/23 | Forward Estimate 2023/24 |
|---|---|---|---|---|
| £ | | £ | £ | £ |
| | <u>Third Party Payments</u> | | | |
| 328,587 | 3rd Party Payments to Other Local Authorities | 220,000 | 270,000 | 270,000 |
| 0 | Direct Service Charge-Civil Engineering | 4,133 | 0 | 0 |
| 598 | Direct Service Charge-Cleansing | 326 | 326 | 342 |
| 375 | 3rd Party Payments to Private Contractors | 0 | 0 | 0 |
| | <u>Transfer Payments</u> | | | |
| 48,793,819 | Benefits | 49,532,034 | 44,974,564 | 43,462,044 |
| | <u>Support Services</u> | | | |
| 3,889,384 | Internal Recharges and Transfers | 5,108,783 | 5,162,634 | 5,704,402 |
| 938,834 | Central Premises Recharges | 1,025,427 | 1,055,427 | 1,386,150 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| <u>66,983,000</u> | <u>Expenditure</u> | <u>70,758,898</u> | <u>66,484,833</u> | <u>66,331,882</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -50,403,563 | Grants and Subsidies | -50,950,196 | -46,240,861 | -44,611,530 |
| -1,113,466 | Reimbursements and Contributions | -981,571 | -981,571 | -981,571 |
| -348,496 | | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -311,128 | Sales, Fees and Charges | -296,928 | -269,123 | -251,720 |
| | <u>Other Income</u> | | | |
| -25,367 | Interest | -27,000 | -27,000 | -27,000 |
| | <u>Support Services</u> | | | |
| -68,871 | Recharge Transfer to Treasury Management | -72,699 | -72,699 | -72,699 |
| -10,462,148 | Internal Recharges and Transfers-Revenue | -12,003,844 | -13,096,842 | -13,886,362 |
| <u>-62,733,040</u> | <u>Income</u> | <u>-64,332,238</u> | <u>-60,688,096</u> | <u>-59,830,882</u> |
| <u>4,249,960</u> | <u>NET EXPENDITURE</u> | <u>6,426,660</u> | <u>5,796,737</u> | <u>6,501,000</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>HOUSING SERVICES</u> | | | |
| | <u>HOUSING BENEFIT ADMINISTRATION</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Transfer Payments</u> | | | |
| 48,793,819 | Benefits | 49,532,034 | 44,974,564 | 43,462,044 |
| | <u>Support Services</u> | | | |
| 197,080 | Internal Recharges and Transfers | 135,525 | 157,737 | 689,013 |
| <u>48,990,899</u> | <u>Expenditure</u> | <u>49,667,559</u> | <u>45,132,301</u> | <u>44,151,057</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -48,847,204 | Grants and Subsidies | -49,683,899 | -44,974,564 | -43,613,909 |
| <u>-48,847,204</u> | <u>Income</u> | <u>-49,683,899</u> | <u>-44,974,564</u> | <u>-43,613,909</u> |
| <u>143,695</u> | <u>NET EXPENDITURE</u> | <u>-16,340</u> | <u>157,737</u> | <u>537,148</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|--|--|---|---|---|
| <u>CORPORATE AND DEMOCRATIC CORE</u> | | | | |
| <u>DEMOCRATIC REPRESENTATION AND MANAGEMENT</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 164,247 | Non-Teachers Pay | 163,448 | 164,755 | 178,225 |
| 0 | Internal Training Costs | 60 | 0 | 0 |
| 532 | Other Training Expenses | 304 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 8,999 | Direct Service Charge-Pooled Transport Costs | 10,485 | 10,485 | 11,723 |
| 0 | External Transport Hire & Contracts | 1,831 | 1,831 | 1,831 |
| 966 | Travel Expenses | 1,716 | 1,716 | 1,716 |
| <u>Supplies and Services</u> | | | | |
| 9,407 | Equipment | 2,879 | 3,879 | 2,879 |
| 80 | Books, Publications & Literature | 439 | 439 | 439 |
| 829 | Materials | 1,778 | 1,778 | 1,778 |
| 1,212 | Catering Costs | 4,998 | 3,998 | 4,998 |
| 1,568 | Printing and Reprographics | 2,703 | 2,703 | 2,703 |
| 262 | Direct Service Charge - Graphic Design Costs | 100 | 100 | 100 |
| 1,671 | Stationery and Office Expenses | 999 | 999 | 999 |
| 1,744 | Postage | 753 | 753 | 753 |
| 3,827 | Telephones | 29,243 | 29,243 | 29,243 |
| 23,069 | Hardware, Software & Other Computing | 41,235 | 57,842 | 40,770 |
| 17,664 | Other Professional Fees | 32,317 | 32,317 | 32,317 |
| 410 | Education, Leisure Activities & Entertainments | 2,381 | 2,381 | 2,381 |
| 978 | Premises & Room Hire | 1,012 | 1,012 | 1,012 |
| 864 | Professional Meetings | 762 | 762 | 762 |
| 688,749 | Members Allowances | 702,375 | 702,375 | 702,375 |
| 44,530 | Subscriptions | 44,681 | 44,681 | 44,463 |
| 5,393 | Advertising, Promotion & Notices | 1,219 | 1,219 | 1,219 |
| 7,566 | Licenses | 6,414 | 6,414 | 6,414 |
| <u>Support Services</u> | | | | |
| 350,858 | Internal Recharges and Transfers | 638,527 | 526,876 | 573,383 |
| 25,470 | Central Premises Recharges | 27,887 | 27,887 | 30,395 |
| <u>1,360,896</u> | <u>Expenditure</u> | <u>1,720,546</u> | <u>1,626,445</u> | <u>1,672,878</u> |
| <u>1,360,896</u> | <u>NET EXPENDITURE</u> | <u>1,720,546</u> | <u>1,626,445</u> | <u>1,672,878</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|---|--|--|--|
| | <u>CENTRAL SERVICES TO THE PUBLIC</u> | | | |
| | <u>CORONERS' COURT SERVICES</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 328,587 | 3rd Party Payments to Other Local Authorities | 220,000 | 270,000 | 270,000 |
| <u>328,587</u> | <u>Expenditure</u> | <u>220,000</u> | <u>270,000</u> | <u>270,000</u> |
| <u>328,587</u> | <u>NET EXPENDITURE</u> | <u>220,000</u> | <u>270,000</u> | <u>270,000</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|--|---|---|---|---|
| <u>CENTRAL SERVICES TO THE PUBLIC</u> | | | | |
| <u>LOCAL TAX COLLECTION</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 769,128 | Non-Teachers Pay | 861,183 | 631,842 | 0 |
| 126 | Employee Retirement Costs | 0 | 0 | 0 |
| 0 | Internal Training Costs | 120 | 0 | 0 |
| 6,665 | Other Training Expenses | 790 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 4,725 | Travel Expenses | 2,840 | 2,840 | 0 |
| <u>Supplies and Services</u> | | | | |
| 0 | Equipment | 587 | 587 | 0 |
| 56 | Books, Publications & Literature | 1,650 | 1,650 | 0 |
| 14,547 | Printing and Reprographics | 27,090 | 26,090 | 0 |
| 0 | Direct Service Charge - Graphic Design Costs | 200 | 200 | 0 |
| 90 | Stationery and Office Expenses | 593 | 593 | 0 |
| 117,588 | Postage | 110,512 | 110,512 | 0 |
| 941 | Telephones | 466 | 1,466 | 0 |
| 126,683 | Hardware, Software & Other Computing | 106,317 | 105,417 | 0 |
| -106,295 | Legal Fees | 30,829 | 30,829 | 0 |
| 150 | Medical Fees | 149 | 149 | 0 |
| 10 | Other Professional Fees | 0 | 0 | 0 |
| 0 | Exam & Course Fees (incl. students & clients) | 243 | 243 | 0 |
| 85 | Banking & Security Services | 0 | 0 | 0 |
| 56,392 | Other Supplies & Services | 33,465 | 33,465 | 0 |
| 1,045 | Professional Meetings | 0 | 900 | 0 |
| 279,594 | Grants to Third Parties | 0 | 0 | 0 |
| 0 | Subscriptions | 550 | 550 | 0 |
| 280 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| <u>Support Services</u> | | | | |
| 942,204 | Internal Recharges and Transfers | 1,075,642 | 1,058,111 | 1,193,689 |
| 123,106 | Central Premises Recharges | 134,789 | 134,789 | 146,913 |
| <u>2,337,120</u> | <u>Expenditure</u> | <u>2,388,015</u> | <u>2,140,233</u> | <u>1,340,602</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -192,496 | Grants and Subsidies | -186,006 | -186,006 | 0 |
| -874,024 | Reimbursements and Contributions | -660,671 | -660,671 | 0 |
| -223,000 | | 0 | 0 | 0 |
| <u>-1,289,520</u> | <u>Income</u> | <u>-846,677</u> | <u>-846,677</u> | <u>0</u> |
| <u>1,047,599</u> | <u>NET EXPENDITURE</u> | <u>1,541,338</u> | <u>1,293,556</u> | <u>1,340,602</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| <u>CENTRAL SERVICES TO THE PUBLIC</u> | | | | |
| <u>REGISTRAR OF BIRTHS DEATHS AND MARRIAGES</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 154,409 | Non-Teachers Pay | 154,540 | 154,540 | 175,175 |
| 270 | Internal Training Costs | 255 | 0 | 0 |
| 147 | Other Training Expenses | 604 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 666 | Travel Expenses | 634 | 634 | 634 |
| <u>Supplies and Services</u> | | | | |
| 0 | Equipment | 268 | 268 | 268 |
| 0 | Furniture | 109 | 109 | 109 |
| 0 | Catering Costs | 147 | 147 | 147 |
| 129 | Printing and Reprographics | 948 | 948 | 948 |
| 102 | Direct Service Charge - Graphic Design Costs | 176 | 2,036 | 176 |
| 24 | Stationery and Office Expenses | 610 | 610 | 610 |
| 3,484 | Postage | 1,347 | 1,347 | 1,347 |
| 2,324 | Telephones | 4,757 | 4,757 | 4,757 |
| 9,161 | Hardware, Software & Other Computing | 1,178 | 1,178 | 1,178 |
| 113 | Other Professional Fees | 1,872 | 1,872 | 1,872 |
| 300 | Subscriptions | 300 | 300 | 300 |
| 356 | Advertising, Promotion & Notices | 828 | 828 | 828 |
| 0 | Licenses | 1,100 | 1,100 | 1,100 |
| <u>Third Party Payments</u> | | | | |
| 318 | Direct Service Charge-Cleansing | 326 | 326 | 342 |
| <u>Support Services</u> | | | | |
| 34,554 | Internal Recharges and Transfers | 83,131 | 157,350 | 72,261 |
| 6,930 | Central Premises Recharges | 7,563 | 7,563 | 0 |
| <u>213,286</u> | <u>Expenditure</u> | <u>260,693</u> | <u>335,913</u> | <u>262,052</u> |
| <u>INCOME</u> | | | | |
| <u>Customer and Client Receipts</u> | | | | |
| -279,956 | Sales, Fees and Charges | -198,699 | -198,699 | -210,699 |
| <u>-279,956</u> | <u>Income</u> | <u>-198,699</u> | <u>-198,699</u> | <u>-210,699</u> |
| <u>-66,670</u> | <u>NET EXPENDITURE</u> | <u>61,994</u> | <u>137,214</u> | <u>51,353</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>CENTRAL SERVICES TO THE PUBLIC</u> | | | |
| | <u>EMERGENCY PLANNING</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 29,095 | Non-Teachers Pay | 60,188 | 60,188 | 63,459 |
| 0 | Internal Training Costs | 80 | 0 | 0 |
| 18,000 | Other Training Expenses | 0 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 216 | Repairs and Maintenance | 0 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 5,295 | External Transport Hire & Contracts | 0 | 0 | 0 |
| 0 | Travel Expenses | 761 | 761 | 761 |
| | <u>Supplies and Services</u> | | | |
| 58,325 | Equipment | 0 | 0 | 0 |
| 761 | Furniture | 0 | 0 | 0 |
| 50 | Books, Publications & Literature | 1,050 | 1,050 | 1,050 |
| 102,519 | Materials | 0 | 0 | 0 |
| 0 | Catering Costs | 227 | 227 | 227 |
| 1,793 | Clothing, Uniforms and Laundry | 0 | 0 | 0 |
| 72 | Printing and Reprographics | 0 | 0 | 0 |
| 1,038 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 160 | Stationery and Office Expenses | 0 | 0 | 0 |
| 15,258 | Telephones | 852 | 852 | 852 |
| 5,893 | Hardware, Software & Other Computing | 894 | 894 | 894 |
| 9,821 | Other Professional Fees | 8,450 | 8,450 | 8,450 |
| 3,873 | Other Supplies & Services | 0 | 0 | 0 |
| 146 | Professional Meetings | 339 | 339 | 339 |
| 273 | Subscriptions | 0 | 0 | 0 |
| 3,290 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 280 | Direct Service Charge-Cleansing | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 15,367 | Internal Recharges and Transfers | 44,531 | 65,946 | 54,200 |
| <u>271,522 Expenditure</u> | | <u>117,372</u> | <u>138,707</u> | <u>130,232</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -10,000 | Reimbursements and Contributions | 0 | 0 | 0 |
| <u>-10,000 Income</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>261,522 NET EXPENDITURE</u> | | <u>117,372</u> | <u>138,707</u> | <u>130,232</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>CENTRAL SERVICES TO THE PUBLIC</u> | | | |
| | <u>LOCAL WELFARE ASSISTANCE SCHEMES</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Supplies and Services</u> | | | |
| 0 | Postage | 1,840 | 1,840 | 1,840 |
| 74,032 | Grants to Third Parties | 97,160 | 97,160 | 97,160 |
| | <u>Support Services</u> | | | |
| 69,231 | Internal Recharges and Transfers | 92,586 | 92,586 | 91,083 |
| <u>143,263</u> | <u>Expenditure</u> | <u>191,586</u> | <u>191,586</u> | <u>190,083</u> |
| <u>143,263</u> | <u>NET EXPENDITURE</u> | <u>191,586</u> | <u>191,586</u> | <u>190,083</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>CENTRAL SERVICES TO THE PUBLIC</u> | | | |
| | <u>ELECTIONS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 206,556 | Non-Teachers Pay | 88,540 | 88,540 | 29,902 |
| 6,976 | Other Training Expenses | 1,901 | 1,901 | 1,901 |
| | <u>Premises Related Expenses</u> | | | |
| 528 | Repairs and Maintenance | 4,500 | 4,500 | 4,500 |
| 1,380 | Direct Service Charge-Cleaning | 0 | 0 | 0 |
| 1,603 | Direct Service Charge-Caretaking | 2,352 | 2,352 | 2,593 |
| | <u>Transport Related Expenses</u> | | | |
| 145 | Direct Service Charge-Pooled Transport Costs | 0 | 0 | 0 |
| 9,872 | External Transport Hire & Contracts | 7,800 | 7,800 | 7,800 |
| 248 | Travel Expenses | 134 | 134 | 134 |
| | <u>Supplies and Services</u> | | | |
| 10,682 | Equipment | 607 | 740 | 607 |
| 137 | Books, Publications & Literature | 1,033 | 1,033 | 1,033 |
| 199 | Materials | 0 | 0 | 0 |
| 157 | Catering Costs | 1,219 | 1,219 | 1,219 |
| 60,519 | Printing and Reprographics | 30,793 | 30,793 | 12,793 |
| 1,701 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 4,469 | Stationery and Office Expenses | 1,672 | 1,672 | 1,672 |
| 67,252 | Postage | 57,191 | 57,191 | 39,191 |
| 0 | Telephones | 75 | 75 | 75 |
| 19,116 | Hardware, Software & Other Computing | 13,713 | 13,713 | 13,713 |
| 3,598 | Other Professional Fees | 1,080 | 1,080 | 1,080 |
| 975 | Direct Service Charge-Security | 0 | 0 | 0 |
| 12,075 | Premises & Room Hire | 7,800 | 7,800 | 7,800 |
| 7,492 | Other Supplies & Services | 3,310 | 3,310 | 3,310 |
| 0 | Insurances | 265 | 265 | 265 |
| 5,966 | Advertising, Promotion & Notices | 230 | 230 | 230 |
| 40 | Licenses | 23 | 23 | 23 |
| | <u>Third Party Payments</u> | | | |
| 0 | Direct Service Charge-Civil Engineering | 4,133 | 0 | 0 |
| 375 | 3rd Party Payments to Private Contractors | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 189,861 | Internal Recharges and Transfers | 229,340 | 200,345 | 279,219 |
| 12,625 | Central Premises Recharges | 12,941 | 12,941 | 15,843 |
| <u>624,546</u> | <u>Expenditure</u> | <u>470,652</u> | <u>437,657</u> | <u>424,903</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -153,216 | Grants and Subsidies | 0 | 0 | 0 |
| -90,193 | Reimbursements and Contributions | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -2,118 | Sales, Fees and Charges | -2,537 | -2,537 | -2,537 |
| <u>-245,527</u> | <u>Income</u> | <u>-2,537</u> | <u>-2,537</u> | <u>-2,537</u> |
| <u>379,020</u> | <u>NET EXPENDITURE</u> | <u>468,115</u> | <u>435,120</u> | <u>422,366</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>CENTRAL SERVICES TO THE PUBLIC</u> | | | |
| | <u>GRANTS AND DONATIONS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Supplies and Services</u> | | | |
| 29,068 | Grants to Third Parties | 39,704 | 39,704 | 39,704 |
| | <u>Support Services</u> | | | |
| 6,299 | Internal Recharges and Transfers | 10,580 | 10,580 | 9,805 |
| <u>35,367</u> | <u>Expenditure</u> | <u>50,284</u> | <u>50,284</u> | <u>49,509</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| 2,705 | Internal Recharges and Transfers-Revenue | -3,353 | -3,353 | -3,353 |
| <u>2,705</u> | <u>Income</u> | <u>-3,353</u> | <u>-3,353</u> | <u>-3,353</u> |
| <u>38,072</u> | <u>NET EXPENDITURE</u> | <u>46,931</u> | <u>46,931</u> | <u>46,156</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>NON DISTRIBUTED COSTS</u> | | | |
| | <u>UNUSED SHARE OF I.T. FACILITIES & OTHER ASSETS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Support Services</u> | | | |
| 15,266 | Central Premises Recharges | 16,661 | 46,661 | 283,283 |
| <u>15,266</u> | <u>Expenditure</u> | <u>16,661</u> | <u>46,661</u> | <u>283,283</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| 909 | Reimbursements and Contributions | 0 | 0 | 0 |
| <u>909</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>16,175</u> | <u>NET EXPENDITURE</u> | <u>16,661</u> | <u>46,661</u> | <u>283,283</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|-------------------------------------|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>NON DISTRIBUTED COSTS</u> | | | |
| | <u>RETIREMENT BENEFITS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 597,470 | Employee Retirement Costs | 657,956 | 657,956 | 607,956 |
| | <u>Supplies and Services</u> | | | |
| 0 | Subscriptions | 275 | 275 | 275 |
| | <u>Support Services</u> | | | |
| 330 | Internal Recharges and Transfers | 0 | 0 | 0 |
| <u>597,800</u> | <u>Expenditure</u> | <u>658,231</u> | <u>658,231</u> | <u>608,231</u> |
| <u>597,800</u> | <u>NET EXPENDITURE</u> | <u>658,231</u> | <u>658,231</u> | <u>608,231</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|
| <u>NON DISTRIBUTED COSTS</u> | | | |
| <u>OTHER NON DISTRIBUTED COSTS</u> | | | |
| <u>EXPENDITURE</u> | | | |
| <u>Employees</u> | | | |
| 0 Non-Teachers Pay | 98,000 | 0 | 258,000 |
| <u>Supplies and Services</u> | | | |
| 0 Other Professional Fees | 1,083,226 | 575,549 | 488,668 |
| 0 Insurances | 219,000 | 219,000 | 219,000 |
| 0 <u>Expenditure</u> | <u>1,400,226</u> | <u>794,549</u> | <u>965,668</u> |
| <u>INCOME</u> | | | |
| <u>Customer and Client Receipts</u> | | | |
| 0 Sales, Fees and Charges | 0 | 0 | -17,000 |
| 0 <u>Income</u> | <u>0</u> | <u>0</u> | <u>-17,000</u> |
| 0 <u>NET EXPENDITURE</u> | <u>1,400,226</u> | <u>794,549</u> | <u>948,668</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| <u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u> | | | | |
| <u>DIRECTORATE</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 644,655 | Non-Teachers Pay | 645,416 | 655,036 | 823,051 |
| 0 | Internal Training Costs | 70 | 0 | 0 |
| 1,800 | Other Training Expenses | 1,030 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 0 | Travel Expenses | 850 | 850 | 850 |
| <u>Supplies and Services</u> | | | | |
| 0 | Equipment | 947 | 947 | 947 |
| 356 | Books, Publications & Literature | 0 | 0 | 0 |
| 0 | Catering Costs | 50 | 50 | 50 |
| 36 | Printing and Reprographics | 10 | 10 | 10 |
| 0 | Stationery and Office Expenses | 8 | 8 | 8 |
| 9 | Postage | 70 | 70 | 70 |
| 156 | Telephones | 530 | 530 | 530 |
| 1,596 | Hardware, Software & Other Computing | 86 | 86 | 86 |
| 24 | Medical Fees | 0 | 0 | 0 |
| 0 | Other Professional Fees | 1,000 | 1,000 | 1,461 |
| 0 | Premises & Room Hire | 130 | 130 | 130 |
| 352 | Other Supplies & Services | 0 | 0 | 0 |
| 0 | Professional Meetings | 100 | 100 | 100 |
| 687 | Subscriptions | 350 | 350 | 350 |
| <u>Support Services</u> | | | | |
| 77,109 | Internal Recharges and Transfers | 247,634 | 249,083 | 222,558 |
| 21,225 | Central Premises Recharges | 23,240 | 23,240 | 25,330 |
| <u>748,006</u> | <u>Expenditure</u> | <u>921,521</u> | <u>931,490</u> | <u>1,075,531</u> |
| <u>INCOME</u> | | | | |
| <u>Support Services</u> | | | | |
| -748,006 | Internal Recharges and Transfers-Revenue | -921,521 | -931,490 | -1,075,531 |
| <u>-748,006</u> | <u>Income</u> | <u>-921,521</u> | <u>-931,490</u> | <u>-1,075,531</u> |
| <u>-0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| <u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u> | | | | |
| <u>ACCOUNTANCY & BUSINESS SUPPORT</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 1,733,188 | Non-Teachers Pay | 2,258,426 | 2,531,074 | 2,662,521 |
| 2,075 | IR35 Employees | 0 | 0 | 0 |
| 2,166 | Employee Recruitment Costs | 0 | 6,100 | 0 |
| 700 | Employee Retirement Costs | 0 | 0 | 0 |
| 0 | Employee Insurance Costs | 188 | 188 | 188 |
| 0 | Internal Training Costs | 607 | 0 | 0 |
| 25,307 | Other Training Expenses | 4,876 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 131 | Travel Expenses | 7,396 | 7,396 | 7,396 |
| <u>Supplies and Services</u> | | | | |
| 0 | Equipment | 465 | 465 | 465 |
| 10,865 | Books, Publications & Literature | 8,884 | 8,884 | 8,884 |
| 0 | Catering Costs | 180 | 180 | 180 |
| 2 | Clothing,Uniforms and Laundry | 0 | 0 | 0 |
| 144 | Printing and Reprographics | 1,915 | 1,915 | 1,915 |
| 5,096 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| -1 | Stationery and Office Expenses | 634 | 634 | 634 |
| 44 | Postage | 329 | 329 | 329 |
| 350 | Telephones | 1,719 | 1,719 | 1,719 |
| 14,495 | Hardware, Software & Other Computing | 12,753 | 227,703 | 133,953 |
| 53 | Medical Fees | 40 | 40 | 40 |
| 5,830 | Other Professional Fees | 163,646 | 208,646 | 152,928 |
| 0 | Banking & Security Services | 251 | 251 | 251 |
| 0 | Professional Meetings | 1,526 | 1,526 | 1,526 |
| 33,000 | Grants to Third Parties | 0 | 0 | 0 |
| 24,017 | Subscriptions | 21,974 | 21,974 | 21,974 |
| 0 | Insurances | 227 | 227 | 227 |
| 413 | Advertising, Promotion & Notices | 551 | 551 | 551 |
| <u>Support Services</u> | | | | |
| 277,876 | Internal Recharges and Transfers | 612,888 | 621,038 | 502,297 |
| 58,630 | Central Premises Recharges | 64,194 | 64,194 | 69,968 |
| <u>2,194,380</u> | <u>Expenditure</u> | <u>3,163,669</u> | <u>3,705,034</u> | <u>3,567,946</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -58,786 | Grants and Subsidies | 0 | 0 | 0 |
| -158 | Reimbursements and Contributions | 0 | 0 | 0 |
| -125,496 | | 0 | 0 | 0 |
| <u>Customer and Client Receipts</u> | | | | |
| 0 | Sales, Fees and Charges | -2,410 | -2,410 | -2,410 |
| <u>Support Services</u> | | | | |
| -56,439 | Recharge Transfer to Treasury Management | -60,269 | -60,269 | -60,269 |
| -1,953,502 | Internal Recharges and Transfers-Revenue | -3,103,656 | -3,642,355 | -3,505,267 |
| <u>-2,194,380</u> | <u>Income</u> | <u>-3,166,335</u> | <u>-3,705,034</u> | <u>-3,567,946</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> | Allowed Estimate <u>2022/23</u> | Revised Estimate <u>2022/23</u> | Forward Estimate <u>2023/24</u> |
|--|--|--|--|
| £ | £ | £ | £ |
| -0 <u>NET EXPENDITURE</u> | -2,666 | 0 | 0 |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| <u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u> | | | | |
| <u>INCOME SECTION</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 190,322 | Non-Teachers Pay | 223,491 | 231,446 | 214,572 |
| 0 | Internal Training Costs | 120 | 0 | 0 |
| 0 | Other Training Expenses | 1,000 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 0 | Travel Expenses | 320 | 320 | 320 |
| <u>Supplies and Services</u> | | | | |
| 48 | Equipment | 0 | 0 | 0 |
| 2,362 | Printing and Reprographics | 3,500 | 6,350 | 3,500 |
| 59 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 32 | Stationery and Office Expenses | 600 | 600 | 600 |
| 3,790 | Postage | 5,500 | 5,500 | 5,500 |
| 30 | Telephones | 345 | 345 | 345 |
| 196,430 | Hardware, Software & Other Computing | 51,542 | 48,692 | 51,542 |
| 53 | Medical Fees | 60 | 60 | 60 |
| 4 | Other Professional Fees | 95 | 95 | 95 |
| 86,819 | Banking & Security Services | 121,332 | 121,332 | 121,332 |
| 0 | Subscriptions | 510 | 510 | 510 |
| -1,026 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| <u>Support Services</u> | | | | |
| 108,516 | Internal Recharges and Transfers | 122,449 | 123,569 | 91,736 |
| 29,715 | Central Premises Recharges | 32,535 | 32,535 | 35,461 |
| <u>617,154</u> | <u>Expenditure</u> | <u>563,399</u> | <u>571,354</u> | <u>525,573</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| 0 | Reimbursements and Contributions | -7,000 | -7,000 | -7,000 |
| <u>Support Services</u> | | | | |
| -12,430 | Recharge Transfer to Treasury Management | -12,430 | -12,430 | -12,430 |
| -604,723 | Internal Recharges and Transfers-Revenue | -543,969 | -551,924 | -506,143 |
| <u>-617,153</u> | <u>Income</u> | <u>-563,399</u> | <u>-571,354</u> | <u>-525,573</u> |
| <u>1</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u> | | | |
| | <u>ACCOUNTS PAYABLE</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 195,293 | Non-Teachers Pay | 200,314 | 207,682 | 230,199 |
| 138 | Employee Retirement Costs | 0 | 0 | 0 |
| 0 | Internal Training Costs | 160 | 0 | 0 |
| 0 | Other Training Expenses | 750 | 0 | 0 |
| | <u>Supplies and Services</u> | | | |
| 0 | Equipment | 963 | 963 | 963 |
| -6 | Catering Costs | 0 | 0 | 0 |
| 40 | Printing and Reprographics | 1,800 | 1,800 | 1,800 |
| 3 | Stationery and Office Expenses | 1,715 | 1,715 | 1,715 |
| 7,462 | Postage | 3,008 | 3,008 | 3,008 |
| 0 | Telephones | 1,009 | 157 | 1,009 |
| 22,190 | Hardware, Software & Other Computing | 21,697 | 22,549 | 21,697 |
| 1,461 | Banking & Security Services | 2,375 | 2,375 | 2,375 |
| 0 | Subscriptions | 530 | 530 | 530 |
| | <u>Support Services</u> | | | |
| 134,276 | Internal Recharges and Transfers | 113,486 | 114,396 | 100,040 |
| 29,715 | Central Premises Recharges | 32,535 | 32,535 | 35,461 |
| <u>390,572</u> | <u>Expenditure</u> | <u>380,342</u> | <u>387,710</u> | <u>398,797</u> |
| | <u>INCOME</u> | | | |
| | <u>Other Income</u> | | | |
| -20,716 | Interest | -7,000 | -7,000 | -7,000 |
| | <u>Support Services</u> | | | |
| -369,856 | Internal Recharges and Transfers-Revenue | -373,342 | -380,710 | -391,797 |
| <u>-390,572</u> | <u>Income</u> | <u>-380,342</u> | <u>-387,710</u> | <u>-398,797</u> |
| <u>-0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 | | Allowed Estimate 2022/23 | Revised Estimate 2022/23 | Forward Estimate 2023/24 |
|---|---|---|---|---|
| £ | | £ | £ | £ |
| <u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u> | | | | |
| <u>AUDIT AND RISK</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 519,794 | Non-Teachers Pay | 665,581 | 665,230 | 751,029 |
| 101,675 | Agency Staff | 0 | 71,000 | 0 |
| 2,555 | Employee Recruitment Costs | 0 | 15,300 | 0 |
| 334 | Employee Retirement Costs | 0 | 0 | 0 |
| 0 | Internal Training Costs | -3,570 | 0 | 0 |
| 15,529 | Other Training Expenses | 9,748 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 0 | External Transport Hire & Contracts | 100 | 100 | 100 |
| 247 | Travel Expenses | 1,399 | 1,399 | 1,399 |
| <u>Supplies and Services</u> | | | | |
| 180 | Equipment | 5,215 | 5,215 | 5,215 |
| 395 | Books, Publications & Literature | 587 | 587 | 587 |
| 0 | Catering Costs | 514 | 514 | 514 |
| 45 | Clothing, Uniforms and Laundry | 14 | 14 | 14 |
| 66 | Printing and Reprographics | 2,448 | 1,148 | 2,448 |
| 250 | Stationery and Office Expenses | 2,535 | 2,535 | 2,535 |
| 75 | Postage | 197 | 197 | 197 |
| 573 | Telephones | 1,598 | 1,598 | 1,598 |
| 23,746 | Hardware, Software & Other Computing | 36,925 | 36,025 | 36,025 |
| 26,924 | Other Professional Fees | 70,550 | 25,550 | 70,550 |
| 0 | Exam & Course Fees (incl. students & clients) | 1,534 | 1,534 | 1,534 |
| 0 | Premises & Room Hire | 112 | 112 | 112 |
| 68 | Professional Meetings | 852 | 852 | 852 |
| 4,523 | Subscriptions | 2,808 | 3,708 | 3,708 |
| 0 | Licenses | 500 | 500 | 500 |
| <u>Support Services</u> | | | | |
| 172,664 | Internal Recharges and Transfers | 340,413 | 346,592 | 253,732 |
| 63,675 | Central Premises Recharges | 69,718 | 69,718 | 75,988 |
| 933,318 | <u>Expenditure</u> | <u>1,209,778</u> | <u>1,249,428</u> | <u>1,208,637</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -3,583 | Grants and Subsidies | 0 | 0 | 0 |
| <u>Customer and Client Receipts</u> | | | | |
| -14,240 | Sales, Fees and Charges | -7,759 | -7,759 | -7,759 |
| <u>Support Services</u> | | | | |
| -2 | Recharge Transfer to Treasury Management | 0 | 0 | 0 |
| -915,493 | Internal Recharges and Transfers-Revenue | -1,199,353 | -1,241,669 | -1,200,878 |
| -933,318 | <u>Income</u> | <u>-1,207,112</u> | <u>-1,249,428</u> | <u>-1,208,637</u> |
| 0 | <u>NET EXPENDITURE</u> | <u>2,666</u> | <u>0</u> | <u>0</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u> | | | |
| | <u>CORPORATE PROCUREMENT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 341,197 | Non-Teachers Pay | 392,039 | 565,426 | 611,467 |
| 0 | Internal Training Costs | 250 | 0 | 0 |
| 7,740 | Other Training Expenses | 4,308 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 9,351 | Direct Service Charge-Pooled Transport Costs | 10,868 | 10,868 | 12,096 |
| 13 | Travel Expenses | 342 | 342 | 342 |
| | <u>Supplies and Services</u> | | | |
| 2,369 | Equipment | 1,390 | 1,390 | 1,390 |
| 54 | Furniture | 76 | 76 | 76 |
| 114 | Materials | 19 | 19 | 19 |
| 2,577 | Clothing,Uniforms and Laundry | 106 | 106 | 106 |
| 560 | Printing and Reprographics | 328 | 328 | 328 |
| 105 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 371 | Stationery and Office Expenses | 192 | 192 | 192 |
| 257 | Telephones | 596 | 596 | 596 |
| 17,037 | Hardware, Software & Other Computing | 15,678 | 15,678 | 15,678 |
| 12 | Medical Fees | 0 | 0 | 0 |
| 8,695 | Other Professional Fees | 151,000 | 18,624 | 18,624 |
| 0 | Exam & Course Fees (incl. students & clients) | 656 | 656 | 656 |
| 0 | Professional Meetings | 211 | 211 | 211 |
| 190 | Subscriptions | 2,415 | 2,415 | 2,415 |
| | <u>Support Services</u> | | | |
| 61,273 | Internal Recharges and Transfers | 75,539 | 80,097 | 269,680 |
| 102,503 | Central Premises Recharges | 110,687 | 110,687 | 130,517 |
| <u>554,419</u> | <u>Expenditure</u> | <u>766,700</u> | <u>807,711</u> | <u>1,064,393</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -101,325 | Grants and Subsidies | 0 | 0 | 0 |
| -130,014 | Reimbursements and Contributions | -300,000 | -300,000 | -300,000 |
| | <u>Support Services</u> | | | |
| -323,079 | Internal Recharges and Transfers-Revenue | -466,700 | -507,711 | -764,393 |
| <u>-554,418</u> | <u>Income</u> | <u>-766,700</u> | <u>-807,711</u> | <u>-1,064,393</u> |
| <u>1</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| <u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u> | | | | |
| <u>BENEFITS ADMINISTRATION</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 625,075 | Non-Teachers Pay | 692,391 | 775,230 | 1,563,914 |
| 0 | Agency Staff | 0 | 20,000 | 0 |
| 158 | Employee Retirement Costs | 0 | 0 | 0 |
| 0 | Internal Training Costs | 530 | 0 | 0 |
| 8,612 | Other Training Expenses | 2,840 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 0 | Travel Expenses | 501 | 501 | 3,341 |
| <u>Supplies and Services</u> | | | | |
| 108 | Equipment | 770 | 770 | 1,357 |
| 89 | Furniture | 0 | 0 | 0 |
| 1,675 | Books, Publications & Literature | 950 | 950 | 2,600 |
| 0 | Catering Costs | 208 | 208 | 208 |
| 4,796 | Printing and Reprographics | 18,934 | 18,934 | 33,666 |
| 0 | Direct Service Charge - Graphic Design Costs | 200 | 200 | 400 |
| 0 | Stationery and Office Expenses | 753 | 753 | 1,346 |
| 42,939 | Postage | 39,676 | 39,676 | 115,188 |
| 417 | Telephones | 613 | 613 | 1,079 |
| 143,007 | Hardware, Software & Other Computing | 118,498 | 118,498 | 254,004 |
| 4 | Legal Fees | 2,626 | 2,626 | 33,455 |
| 65 | Medical Fees | 21 | 21 | 170 |
| 29,613 | Other Professional Fees | 17,424 | 17,424 | 17,424 |
| 0 | Exam & Course Fees (incl. students & clients) | 0 | 0 | 243 |
| 2,471 | Banking & Security Services | 11,025 | 11,025 | 11,025 |
| 4,972 | Other Supplies & Services | 18,983 | 18,983 | 52,448 |
| 470 | Professional Meetings | 830 | 830 | 830 |
| 1,850 | Subscriptions | 5,589 | 5,589 | 6,139 |
| 73,874 | Provision for bad/doubtful debt | 25,000 | 25,000 | 25,000 |
| <u>Support Services</u> | | | | |
| 544,266 | Internal Recharges and Transfers | 437,482 | 440,852 | 509,948 |
| 106,126 | Central Premises Recharges | 116,197 | 116,197 | 126,649 |
| <u>1,590,588</u> | <u>Expenditure</u> | <u>1,512,041</u> | <u>1,614,880</u> | <u>2,760,434</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -1,024,407 | Grants and Subsidies | -1,080,291 | -1,080,291 | -997,621 |
| 0 | Reimbursements and Contributions | -13,900 | -13,900 | -674,571 |
| <u>Support Services</u> | | | | |
| -566,181 | Internal Recharges and Transfers-Revenue | -417,850 | -520,689 | -1,088,242 |
| <u>-1,590,588</u> | <u>Income</u> | <u>-1,512,041</u> | <u>-1,614,880</u> | <u>-2,760,434</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u> | | | |
| | <u>REVENUES & BENEFITS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 92,240 | Non-Teachers Pay | 184,351 | 184,351 | 190,395 |
| 0 | Internal Training Costs | 120 | 0 | 0 |
| 0 | Other Training Expenses | 260 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | Travel Expenses | 300 | 300 | 300 |
| | <u>Supplies and Services</u> | | | |
| 87 | Equipment | 54 | 54 | 54 |
| 0 | Materials | 100 | 100 | 100 |
| 1 | Printing and Reprographics | 0 | 0 | 0 |
| 45 | Telephones | 156 | 156 | 156 |
| 1,001 | Hardware, Software & Other Computing | 1,148 | 1,148 | 1,148 |
| 75 | Other Supplies & Services | 0 | 0 | 0 |
| 0 | Professional Meetings | 600 | 600 | 600 |
| | <u>Support Services</u> | | | |
| 6,939 | Internal Recharges and Transfers | 17,890 | 18,270 | 17,865 |
| 4,245 | Central Premises Recharges | 4,648 | 4,648 | 5,066 |
| <u>104,633</u> | <u>Expenditure</u> | <u>209,627</u> | <u>209,627</u> | <u>215,684</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| -104,633 | Internal Recharges and Transfers-Revenue | -209,627 | -209,627 | -215,684 |
| <u>-104,633</u> | <u>Income</u> | <u>-209,627</u> | <u>-209,627</u> | <u>-215,684</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u> | | | |
| | <u>SCRUTINY</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 91,029 | Non-Teachers Pay | 98,675 | 98,675 | 105,013 |
| 0 | Internal Training Costs | 30 | 0 | 0 |
| 175 | Other Training Expenses | 170 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | Travel Expenses | 333 | 333 | 333 |
| | <u>Supplies and Services</u> | | | |
| 0 | Catering Costs | 90 | 90 | 90 |
| 0 | Printing and Reprographics | 0 | 0 | 0 |
| 113 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 0 | Stationery and Office Expenses | 83 | 83 | 83 |
| 93 | Telephones | 396 | 396 | 396 |
| 638 | Hardware, Software & Other Computing | 1,139 | 1,139 | 1,139 |
| 274 | Professional Meetings | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 17,276 | Internal Recharges and Transfers | 27,550 | 27,750 | 29,585 |
| 8,490 | Central Premises Recharges | 9,296 | 9,296 | 10,132 |
| <u>118,088</u> | <u>Expenditure</u> | <u>137,762</u> | <u>137,762</u> | <u>146,771</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| -118,088 | Internal Recharges and Transfers-Revenue | -137,762 | -137,762 | -146,771 |
| <u>-118,088</u> | <u>Income</u> | <u>-137,762</u> | <u>-137,762</u> | <u>-146,771</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>MANAGEMENT AND SUPPORT SERVICES - H.R.</u> | | | |
| | <u>MANAGEMENT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 340,640 | Non-Teachers Pay | 332,382 | 328,585 | 343,238 |
| 9,758 | Agency Staff | 0 | 0 | 0 |
| 200 | Employee Retirement Costs | 0 | 0 | 0 |
| 0 | Internal Training Costs | 120 | 120 | 120 |
| 1,096 | Other Training Expenses | 610 | 610 | 610 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | Travel Expenses | 1,079 | 1,079 | 1,079 |
| | <u>Supplies and Services</u> | | | |
| 693 | Equipment | 979 | 979 | 979 |
| 0 | Books, Publications & Literature | 350 | 350 | 350 |
| 0 | Catering Costs | 41 | 41 | 41 |
| 438 | Printing and Reprographics | 635 | 635 | 635 |
| 139 | Stationery and Office Expenses | 910 | 910 | 400 |
| 197 | Postage | 455 | 455 | 455 |
| 1,393 | Telephones | 2,371 | 2,371 | 2,371 |
| 10,703 | Hardware, Software & Other Computing | 4,113 | 4,113 | 1,761 |
| 350 | Legal Fees | 0 | 0 | 0 |
| 56,619 | Medical Fees | 39,487 | 72,581 | 72,581 |
| 0 | Other Professional Fees | 35 | 915 | 35 |
| 199 | Professional Meetings | 62 | 62 | 62 |
| 789 | Subscriptions | 3,230 | 2,350 | 3,230 |
| 297 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 308,285 | Internal Recharges and Transfers | 329,531 | 329,531 | 294,111 |
| 16,980 | Central Premises Recharges | 18,592 | 18,592 | 20,264 |
| <u>748,775</u> | <u>Expenditure</u> | <u>734,982</u> | <u>764,279</u> | <u>742,322</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -1,096 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -6,546 | Sales, Fees and Charges | -9,007 | -9,007 | -9,007 |
| | <u>Support Services</u> | | | |
| -741,133 | Internal Recharges and Transfers-Revenue | -725,975 | -755,272 | -733,315 |
| <u>-748,774</u> | <u>Income</u> | <u>-734,982</u> | <u>-764,279</u> | <u>-742,322</u> |
| 1 | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>MANAGEMENT AND SUPPORT SERVICES - H.R.</u> | | | |
| | <u>PAYROLL</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 163,558 | Non-Teachers Pay | 160,464 | 240,495 | 266,568 |
| 0 | Internal Training Costs | 120 | 120 | 120 |
| 7,754 | Other Training Expenses | 560 | 560 | 560 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | Travel Expenses | 156 | 156 | 156 |
| | <u>Supplies and Services</u> | | | |
| 0 | Equipment | 1,094 | 1,094 | 1,094 |
| 0 | Books, Publications & Literature | 730 | 730 | 730 |
| 2 | Printing and Reprographics | 349 | 349 | 349 |
| 0 | Stationery and Office Expenses | 321 | 321 | 321 |
| 121 | Postage | 1,504 | 1,504 | 1,504 |
| 20 | Telephones | 83 | 83 | 83 |
| 227,133 | Hardware, Software & Other Computing | 158,748 | 182,614 | 76,748 |
| 13,475 | Other Professional Fees | 3,000 | 6,000 | 3,000 |
| 1,418 | Other Supplies & Services | 0 | 0 | 0 |
| 0 | Subscriptions | 530 | 530 | 530 |
| -2,185 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 54,579 | Internal Recharges and Transfers | 37,388 | 101,388 | 31,593 |
| 21,225 | Central Premises Recharges | 23,239 | 23,239 | 25,329 |
| <u>487,099</u> | <u>Expenditure</u> | <u>388,286</u> | <u>559,183</u> | <u>408,685</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -7,754 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -3,447 | Sales, Fees and Charges | -41,630 | -46,403 | 0 |
| | <u>Support Services</u> | | | |
| -475,899 | Internal Recharges and Transfers-Revenue | -346,656 | -512,780 | -408,685 |
| <u>-487,099</u> | <u>Income</u> | <u>-388,286</u> | <u>-559,183</u> | <u>-408,685</u> |
| <u>-0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>MANAGEMENT AND SUPPORT SERVICES - H.R.</u> | | | |
| | <u>PERSONNEL</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 1,233,046 | Non-Teachers Pay | 1,266,991 | 1,100,348 | 1,239,488 |
| 20,594 | Agency Staff | 0 | 48,000 | 0 |
| 233 | Employee Retirement Costs | 0 | 0 | 0 |
| 0 | Internal Training Costs | 1,200 | 1,200 | 1,200 |
| 11,535 | Other Training Expenses | 1,052 | 1,052 | 1,052 |
| | <u>Transport Related Expenses</u> | | | |
| 307 | Travel Expenses | 2,031 | 2,031 | 2,031 |
| | <u>Supplies and Services</u> | | | |
| 20 | Equipment | 730 | 730 | 730 |
| 0 | Furniture | 147 | 147 | 147 |
| 0 | Books, Publications & Literature | 2,363 | 2,363 | 2,363 |
| 0 | Catering Costs | 20 | 20 | 20 |
| 739 | Printing and Reprographics | 2,454 | 2,454 | 2,454 |
| 47 | Direct Service Charge - Graphic Design Costs | 500 | 500 | 500 |
| 1,032 | Stationery and Office Expenses | 795 | 795 | 795 |
| 2,060 | Postage | 8,349 | 7,499 | 8,349 |
| 30 | Telephones | 991 | 991 | 991 |
| 7,788 | Hardware, Software & Other Computing | 202,340 | 167,190 | 75,767 |
| 7,500 | Legal Fees | 584 | 584 | 584 |
| 64,319 | Other Professional Fees | 191 | 191 | 191 |
| 0 | Subscriptions | 200 | 200 | 200 |
| 100 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 102,551 | Internal Recharges and Transfers | 166,459 | 166,460 | 122,746 |
| 157,067 | Central Premises Recharges | 171,973 | 171,973 | 187,441 |
| <u>1,608,966</u> | <u>Expenditure</u> | <u>1,829,370</u> | <u>1,674,728</u> | <u>1,647,049</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -10,200 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -772 | Sales, Fees and Charges | -34,886 | -2,308 | -2,308 |
| | <u>Support Services</u> | | | |
| -1,597,994 | Internal Recharges and Transfers-Revenue | -1,794,484 | -1,672,420 | -1,644,741 |
| <u>-1,608,966</u> | <u>Income</u> | <u>-1,829,370</u> | <u>-1,674,728</u> | <u>-1,647,049</u> |
| 1 | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>MANAGEMENT AND SUPPORT SERVICES - LEGAL</u> | | | |
| | <u>LEGAL SERVICES</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 994,730 | Non-Teachers Pay | 1,154,842 | 1,240,505 | 1,509,952 |
| 380,219 | Agency Staff | 0 | 160,000 | 0 |
| 4,271 | Employee Recruitment Costs | 0 | 0 | 0 |
| 7,808 | Employee Retirement Costs | 0 | 0 | 0 |
| 0 | Internal Training Costs | 160 | 0 | 0 |
| 5,115 | Other Training Expenses | 3,060 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 1,568 | Travel Expenses | 2,228 | 2,228 | 2,228 |
| | <u>Supplies and Services</u> | | | |
| 0 | Equipment | 75 | 75 | 75 |
| 160 | Furniture | 100 | 100 | 100 |
| 36,460 | Books, Publications & Literature | 24,663 | 24,663 | 24,664 |
| 0 | Catering Costs | 128 | 128 | 128 |
| 875 | Printing and Reprographics | 2,341 | 2,341 | 2,341 |
| 199 | Stationery and Office Expenses | 808 | 808 | 808 |
| 9,499 | Postage | 7,854 | 7,854 | 7,854 |
| 944 | Telephones | 851 | 851 | 851 |
| 10,305 | Hardware, Software & Other Computing | 6,093 | 6,093 | 18,153 |
| 1,000 | Legal Fees | 580 | 580 | 580 |
| 2,557 | Other Professional Fees | 5,934 | 5,934 | 5,934 |
| 117 | Professional Meetings | 0 | 0 | 0 |
| 5,105 | Subscriptions | 6,460 | 6,460 | 6,460 |
| | <u>Support Services</u> | | | |
| 172,146 | Internal Recharges and Transfers | 208,915 | 212,135 | 228,856 |
| 110,371 | Central Premises Recharges | 120,845 | 120,845 | 131,715 |
| <u>1,743,448</u> | <u>Expenditure</u> | <u>1,545,937</u> | <u>1,791,600</u> | <u>1,940,699</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -2,996 | Grants and Subsidies | 0 | 0 | 0 |
| -9,986 | Reimbursements and Contributions | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -4,050 | Sales, Fees and Charges | 0 | 0 | 0 |
| | <u>Other Income</u> | | | |
| -4,651 | Interest | -20,000 | -20,000 | -20,000 |
| | <u>Support Services</u> | | | |
| -1,721,764 | Internal Recharges and Transfers-Revenue | -1,525,937 | -1,771,600 | -1,920,699 |
| <u>-1,743,447</u> | <u>Income</u> | <u>-1,545,937</u> | <u>-1,791,600</u> | <u>-1,940,699</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

FINANCE & GOVERNANCE
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|--|--|---|---|---|
| <u>MANAGEMENT AND SUPPORT SERVICES - GOVERNANCE</u> | | | | |
| <u>ADMINISTRATIVE SERVICES</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 143,455 | Non-Teachers Pay | 141,103 | 164,924 | 180,739 |
| 2,125 | Agency Staff | 0 | 0 | 0 |
| 1,003 | Employee Recruitment Costs | 0 | 0 | 0 |
| 225 | Employee Retirement Costs | 0 | 0 | 0 |
| 0 | Internal Training Costs | 80 | 0 | 0 |
| 500 | Other Training Expenses | 565 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 0 | Travel Expenses | 214 | 214 | 214 |
| <u>Supplies and Services</u> | | | | |
| 392 | Equipment | 1,218 | 1,218 | 1,218 |
| 5 | Catering Costs | 0 | 0 | 0 |
| 1,787 | Printing and Reprographics | 270 | 270 | 270 |
| 154 | Stationery and Office Expenses | 218 | 218 | 218 |
| 107 | Telephones | 82 | 82 | 82 |
| 3,934 | Hardware, Software & Other Computing | 725 | 725 | 725 |
| <u>Support Services</u> | | | | |
| 45,845 | Internal Recharges and Transfers | 61,297 | 61,942 | 67,002 |
| 25,470 | Central Premises Recharges | 27,887 | 27,887 | 30,395 |
| <u>225,003</u> | <u>Expenditure</u> | <u>233,659</u> | <u>257,480</u> | <u>280,863</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -500 | Grants and Subsidies | 0 | 0 | 0 |
| <u>Support Services</u> | | | | |
| -224,503 | Internal Recharges and Transfers-Revenue | -233,659 | -257,480 | -280,863 |
| <u>-225,003</u> | <u>Income</u> | <u>-233,659</u> | <u>-257,480</u> | <u>-280,863</u> |
| <u>-0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

Transformation

TRANSFORMATION

| Actual | | Allowed | Revised | Forward |
|--|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| CORPORATE AND DEMOCRATIC CORE | | | | |
| 1,232,873 | CORPORATE MANAGEMENT | 1,448,000 | 1,464,000 | 1,472,000 |
| <u>1,232,873</u> | | <u>1,448,000</u> | <u>1,464,000</u> | <u>1,472,000</u> |
| MANAGEMENT AND SUPPORT SERVICES - FINANCE | | | | |
| 0 | STRATEGIC COMMUNICATIONS AND MARKETING | 0 | 0 | 0 |
| -1 | CORPORATE MAIL ROOM | 0 | 0 | 0 |
| -5,089 | BUSINESS I.T. | 0 | 0 | 0 |
| -0 | CONTACT CENTRE | 0 | 0 | 0 |
| 0 | BLUE BADGES | 0 | 0 | 0 |
| <u>-5,090</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| DIRECT SERVICES - FINANCE | | | | |
| 0 | DIRECT SERVICES - PRINT UNIT | 0 | 0 | 0 |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| POLICY, CHANGE & PERFORMANCE | | | | |
| -553 | ORGANISATIONAL DEVELOPMENT | 0 | 0 | 0 |
| -1 | POLICY DEVELOPMENT | 0 | 0 | 0 |
| <u>-554</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| MANAGEMENT AND SUPPORT SERVICES - OTHER | | | | |
| 0 | VISION AND CHANGE TEAM | 0 | 0 | 0 |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| POLICY, CHANGE & PERFORMANCE | | | | |
| -0 | PRESS AND PUBLIC AFFAIRS | 0 | 0 | 0 |
| <u>-0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| MANAGEMENT AND SUPPORT SERVICES - OTHER | | | | |
| 0 | OTHER | 0 | 0 | 0 |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| LIVERPOOL CITY REGION ENGAGEMENT | | | | |
| 0 | LIVERPOOL CITY REGION ENGAGEMENT | 0 | 0 | 0 |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>1,227,228</u> | <u>Net Expenditure</u> | <u>1,448,000</u> | <u>1,464,000</u> | <u>1,472,000</u> |

TRANSFORMATION
SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 7,041,203 | Non-Teachers Pay | 7,951,509 | 7,872,252 | 8,377,266 |
| 8,994 | Agency Staff | 0 | 0 | 0 |
| 5,505 | IR35 Employees | 0 | 0 | 0 |
| 3,926 | Employee Recruitment Costs | 0 | 700 | 0 |
| 11,604 | Employee Retirement Costs | 0 | 0 | 0 |
| 15,693 | Employee Insurance Costs | 15,693 | 15,693 | 15,693 |
| 0 | Internal Training Costs | 19,429 | 18,899 | 18,899 |
| 75,596 | Other Training Expenses | 53,307 | 276,079 | 278,118 |
| <u>Premises Related Expenses</u> | | | | |
| 120 | Repairs and Maintenance | 0 | 0 | 0 |
| 2,987 | Premises Insurance | 2,986 | 2,986 | 2,986 |
| <u>Transport Related Expenses</u> | | | | |
| 94 | Direct Transport Costs | 0 | 0 | 0 |
| 399 | External Transport Hire & Contracts | 1,958 | 1,958 | 1,958 |
| 21,901 | Travel Expenses | 36,051 | 36,051 | 36,051 |
| <u>Supplies and Services</u> | | | | |
| 27,382 | Equipment | 8,822 | 8,822 | 8,822 |
| 1,175 | Furniture | 135 | 135 | 135 |
| 4,183 | Books, Publications & Literature | 1,864 | 1,864 | 1,864 |
| 17 | Materials | 533 | 533 | 533 |
| 567 | Catering Costs | 6,411 | 6,411 | 6,411 |
| 135 | Clothing, Uniforms and Laundry | 1,573 | 1,573 | 1,573 |
| 46,009 | Printing and Reprographics | 67,613 | 68,143 | 68,142 |
| 33,982 | Direct Service Charge - Graphic Design Costs | 2,700 | 2,700 | 24,114 |
| 2,054 | Stationery and Office Expenses | 12,610 | 12,080 | 12,080 |
| 6,474 | Postage | 5,678 | 5,678 | 5,678 |
| 132,422 | Telephones | 113,518 | 115,518 | 115,518 |
| 842,718 | Hardware, Software & Other Computing | 1,372,878 | 1,320,764 | 1,264,675 |
| 4,935 | Medical Fees | 4,555 | 4,114 | 4,555 |
| 58,878 | Consultants | 0 | 0 | 0 |
| 311,883 | Other Professional Fees | 412,322 | 360,580 | 327,860 |
| 54,636 | Exam & Course Fees (incl. students & clients) | 58,050 | 58,050 | 58,050 |
| 0 | Banking & Security Services | 122 | 122 | 122 |
| 5,251 | Premises & Room Hire | 5,696 | 5,696 | 5,696 |
| 183,490 | Other Supplies & Services | 189,866 | 189,866 | 189,866 |
| 6,188 | Professional Meetings | 2,114 | 2,114 | 2,114 |
| 8,218 | Subscriptions | 17,824 | 17,824 | 17,824 |
| 2,919 | Insurances | 3,166 | 3,166 | 3,166 |
| 17,655 | Advertising, Promotion & Notices | 274 | 274 | 274 |
| 2,900 | Licenses | 1,665 | 1,665 | 1,665 |
| -13 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| <u>Third Party Payments</u> | | | | |
| 3,320 | Direct Service Charge-Cleansing | 3,403 | 3,403 | 3,486 |
| <u>Transfer Payments</u> | | | | |
| 7,264 | Benefits | 0 | 0 | 0 |
| <u>Support Services</u> | | | | |

TRANSFORMATION
SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|---------------------------|---|---------------------------|---------------------------|---------------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| 1,928,381 | Internal Recharges and Transfers | 2,985,556 | 3,111,315 | 3,291,177 |
| 181,966 | Central Premises Recharges | 199,235 | 199,235 | 217,157 |
| 127,140 | Recharge Transfer from Treasury Management | 127,140 | 127,140 | 127,140 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 895,300 | Non-current Assets Depreciation & Amortisation | 846,899 | 784,899 | 752,700 |
| 0 | R C C O | 764,000 | 164,000 | 600,000 |
| 0 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>12,085,451</u> | <u>Expenditure</u> | <u>15,297,155</u> | <u>14,802,302</u> | <u>15,843,368</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -385,759 | Grants and Subsidies | -86,139 | -86,139 | -86,139 |
| -267,407 | Reimbursements and Contributions | -289,979 | -384,884 | -174,736 |
| | <u>Customer and Client Receipts</u> | | | |
| -235,755 | Sales, Fees and Charges | -552,562 | -503,395 | -595,408 |
| | <u>Support Services</u> | | | |
| -9,969,302 | Internal Recharges and Transfers-Revenue | -12,920,475 | -12,363,884 | -13,515,085 |
| <u>-10,858,223</u> | <u>Income</u> | <u>-13,849,155</u> | <u>-13,338,302</u> | <u>-14,371,368</u> |
| <u>1,227,228</u> | <u>NET EXPENDITURE</u> | <u>1,448,000</u> | <u>1,464,000</u> | <u>1,472,000</u> |

TRANSFORMATION
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| <u>CORPORATE AND DEMOCRATIC CORE</u> | | | | |
| <u>CORPORATE MANAGEMENT</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 414,668 | Non-Teachers Pay | 353,176 | 353,176 | 223,227 |
| 15,693 | Employee Insurance Costs | 15,693 | 15,693 | 15,693 |
| 0 | Internal Training Costs | 120 | 0 | 0 |
| <u>Premises Related Expenses</u> | | | | |
| 2,987 | Premises Insurance | 2,986 | 2,986 | 2,986 |
| <u>Transport Related Expenses</u> | | | | |
| 656 | Travel Expenses | 915 | 915 | 915 |
| <u>Supplies and Services</u> | | | | |
| 158 | Equipment | 0 | 0 | 0 |
| 11 | Materials | 300 | 300 | 300 |
| 209 | Catering Costs | 1,845 | 1,845 | 1,845 |
| 37 | Clothing, Uniforms and Laundry | 0 | 0 | 0 |
| 2,307 | Printing and Reprographics | 0 | 0 | 0 |
| 31,916 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 21,414 |
| 0 | Stationery and Office Expenses | 147 | 147 | 147 |
| 8 | Postage | 16 | 16 | 16 |
| 3,742 | Telephones | 357 | 357 | 357 |
| 5,168 | Hardware, Software & Other Computing | 2,467 | 2,467 | 2,185 |
| 4,071 | Medical Fees | 4,208 | 3,767 | 4,208 |
| 58,128 | Consultants | 0 | 0 | 0 |
| 140,037 | Other Professional Fees | 81,393 | 81,393 | 80,932 |
| 325 | Premises & Room Hire | 546 | 546 | 546 |
| 940 | Other Supplies & Services | 0 | 0 | 0 |
| 138 | Professional Meetings | 425 | 425 | 425 |
| 556 | Subscriptions | 0 | 0 | 0 |
| 2,919 | Insurances | 3,166 | 3,166 | 3,166 |
| 400 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| <u>Support Services</u> | | | | |
| 589,417 | Internal Recharges and Transfers | 879,100 | 895,661 | 1,012,498 |
| 101,140 | Recharge Transfer from Treasury Management | 101,140 | 101,140 | 101,140 |
| <u>1,375,629</u> | <u>Expenditure</u> | <u>1,448,000</u> | <u>1,464,000</u> | <u>1,472,000</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -113,373 | Grants and Subsidies | 0 | 0 | 0 |
| -15,970 | Reimbursements and Contributions | 0 | 0 | 0 |
| <u>Customer and Client Receipts</u> | | | | |
| -13,413 | Sales, Fees and Charges | 0 | 0 | 0 |
| <u>-142,756</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>1,232,873</u> | <u>NET EXPENDITURE</u> | <u>1,448,000</u> | <u>1,464,000</u> | <u>1,472,000</u> |

TRANSFORMATION
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u> | | | |
| | <u>CORPORATE MAIL ROOM</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 23,957 | Non-Teachers Pay | 0 | 0 | 0 |
| | <u>Supplies and Services</u> | | | |
| 259 | Printing and Reprographics | 0 | 0 | 0 |
| 319 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 140 | Other Supplies & Services | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 4,920 | Internal Recharges and Transfers | 0 | 0 | 0 |
| <u>29,596</u> | <u>Expenditure</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| -29,597 | Internal Recharges and Transfers-Revenue | 0 | 0 | 0 |
| <u>-29,597</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| -1 | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

TRANSFORMATION
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u> | | | |
| | <u>BUSINESS I.T.</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 3,209,570 | Non-Teachers Pay | 3,771,557 | 3,648,371 | 3,871,039 |
| 3,500 | Employee Recruitment Costs | 0 | 700 | 0 |
| 190 | Employee Retirement Costs | 0 | 0 | 0 |
| 0 | Internal Training Costs | 440 | 440 | 440 |
| 12,296 | Other Training Expenses | 34,261 | 33,561 | 34,261 |
| | <u>Premises Related Expenses</u> | | | |
| 120 | Repairs and Maintenance | 0 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 94 | Direct Transport Costs | 0 | 0 | 0 |
| 399 | External Transport Hire & Contracts | 1,872 | 1,872 | 1,872 |
| 19,125 | Travel Expenses | 31,882 | 31,882 | 31,882 |
| | <u>Supplies and Services</u> | | | |
| 6 | Equipment | 1,045 | 1,045 | 1,045 |
| 0 | Catering Costs | 85 | 85 | 85 |
| 97 | Clothing,Uniforms and Laundry | 6 | 6 | 6 |
| 553 | Printing and Reprographics | 20 | 550 | 550 |
| 56 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 1,361 | Stationery and Office Expenses | 4,337 | 3,807 | 3,807 |
| 61 | Postage | 0 | 0 | 0 |
| 104,417 | Telephones | 108,160 | 110,160 | 110,160 |
| 692,942 | Hardware, Software & Other Computing | 1,286,967 | 1,234,853 | 1,179,046 |
| 101 | Medical Fees | 42 | 42 | 42 |
| 160 | Other Professional Fees | 12,025 | 10,025 | 10,025 |
| 0 | Banking & Security Services | 122 | 122 | 122 |
| 350 | Other Supplies & Services | 0 | 0 | 0 |
| 0 | Professional Meetings | 377 | 377 | 377 |
| 7,460 | Subscriptions | 6,600 | 6,600 | 6,600 |
| | <u>Support Services</u> | | | |
| 702,074 | Internal Recharges and Transfers | 1,184,893 | 1,287,356 | 897,920 |
| 91,866 | Central Premises Recharges | 92,846 | 92,846 | 101,198 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 873,640 | Non-current Assets Depreciation & Amortisation | 825,240 | 763,240 | 746,541 |
| 0 | R C C O | 764,000 | 164,000 | 600,000 |
| 0 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>5,720,438</u> | <u>Expenditure</u> | <u>8,126,777</u> | <u>7,391,940</u> | <u>7,597,018</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -151,600 | Grants and Subsidies | 0 | 0 | 0 |
| -102,660 | Reimbursements and Contributions | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -171,510 | Sales, Fees and Charges | -484,334 | -435,167 | -527,180 |
| | <u>Support Services</u> | | | |
| -5,299,757 | Internal Recharges and Transfers-Revenue | -7,642,443 | -6,956,773 | -7,069,838 |
| <u>-5,725,527</u> | <u>Income</u> | <u>-8,126,777</u> | <u>-7,391,940</u> | <u>-7,597,018</u> |

TRANSFORMATION
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> | | Allowed Estimate <u>2022/23</u> | Revised Estimate <u>2022/23</u> | Forward Estimate <u>2023/24</u> |
|--|-------------------------------|--|--|--|
| £ | | £ | £ | £ |
| -5,089 | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

TRANSFORMATION
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| <u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u> | | | | |
| <u>CONTACT CENTRE</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 1,026,740 | Non-Teachers Pay | 1,018,401 | 1,111,011 | 1,250,513 |
| 8,994 | Agency Staff | 0 | 0 | 0 |
| 11,012 | Employee Retirement Costs | 0 | 0 | 0 |
| 0 | Internal Training Costs | 260 | 0 | 0 |
| 0 | Other Training Expenses | 835 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 0 | Travel Expenses | 484 | 484 | 484 |
| <u>Supplies and Services</u> | | | | |
| 23,567 | Equipment | 1,951 | 1,951 | 1,951 |
| 1,175 | Furniture | 0 | 0 | 0 |
| 7 | Books, Publications & Literature | 402 | 402 | 402 |
| 6 | Materials | 73 | 73 | 73 |
| 191 | Catering Costs | 135 | 135 | 135 |
| 0 | Clothing, Uniforms and Laundry | 1,431 | 1,431 | 1,431 |
| 8,650 | Printing and Reprographics | 2,739 | 2,739 | 2,739 |
| 332 | Direct Service Charge - Graphic Design Costs | 500 | 500 | 500 |
| 682 | Stationery and Office Expenses | 1,054 | 1,054 | 1,054 |
| 4,715 | Postage | 1,216 | 1,216 | 1,216 |
| 22,874 | Telephones | 2,312 | 2,312 | 2,312 |
| 75,204 | Hardware, Software & Other Computing | 25,837 | 25,837 | 25,837 |
| 130 | Medical Fees | 98 | 98 | 98 |
| 124,863 | Other Professional Fees | 136,167 | 104,167 | 74,167 |
| 0 | Subscriptions | 390 | 390 | 390 |
| 0 | Advertising, Promotion & Notices | 23 | 23 | 23 |
| <u>Support Services</u> | | | | |
| 301,230 | Internal Recharges and Transfers | 228,785 | 242,566 | 278,102 |
| 61,833 | Central Premises Recharges | 67,701 | 67,701 | 73,791 |
| <u>Capital Charges and Financing Costs</u> | | | | |
| 21,659 | Non-current Assets Depreciation & Amortisation | 21,659 | 21,659 | 6,159 |
| <u>1,693,863</u> | <u>Expenditure</u> | <u>1,512,453</u> | <u>1,585,749</u> | <u>1,721,377</u> |
| <u>INCOME</u> | | | | |
| <u>Support Services</u> | | | | |
| -1,693,863 | Internal Recharges and Transfers-Revenue | -1,512,453 | -1,585,749 | -1,721,377 |
| <u>-1,693,863</u> | <u>Income</u> | <u>-1,512,453</u> | <u>-1,585,749</u> | <u>-1,721,377</u> |
| <u>-0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

TRANSFORMATION
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|---|--|--|--|
| | <u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u> | | | |
| | <u>BLUE BADGES</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 47,651 | Non-Teachers Pay | 47,641 | 47,641 | 53,420 |
| | <u>Supplies and Services</u> | | | |
| 16,630 | Printing and Reprographics | 28,800 | 28,800 | 28,800 |
| 0 | Stationery and Office Expenses | 3,166 | 3,166 | 3,166 |
| 1,636 | Postage | 4,122 | 4,122 | 4,122 |
| 0 | Telephones | 27 | 27 | 27 |
| 747 | Hardware, Software & Other Computing | 6,345 | 6,345 | 6,345 |
| 0 | Medical Fees | 57 | 57 | 57 |
| | <u>Support Services</u> | | | |
| 13,808 | Internal Recharges and Transfers | 12,637 | 12,637 | 13,433 |
| <u>80,472</u> | <u>Expenditure</u> | <u>102,795</u> | <u>102,795</u> | <u>109,370</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| -50,632 | Sales, Fees and Charges | -53,514 | -53,514 | -53,514 |
| | <u>Support Services</u> | | | |
| -29,840 | Internal Recharges and Transfers-Revenue | -49,281 | -49,281 | -55,856 |
| <u>-80,472</u> | <u>Income</u> | <u>-102,795</u> | <u>-102,795</u> | <u>-109,370</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

TRANSFORMATION
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>POLICY, CHANGE & PERFORMANCE</u> | | | |
| | <u>ORGANISATIONAL DEVELOPMENT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 509,352 | Non-Teachers Pay | 527,291 | 533,306 | 574,138 |
| 138 | Employee Retirement Costs | 0 | 0 | 0 |
| 0 | Internal Training Costs | 18,459 | 18,459 | 18,459 |
| 32,138 | Other Training Expenses | 16,989 | 242,518 | 243,857 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | External Transport Hire & Contracts | 86 | 86 | 86 |
| 1,070 | Travel Expenses | 1,547 | 1,547 | 1,547 |
| | <u>Supplies and Services</u> | | | |
| 3,585 | Equipment | 1,399 | 1,399 | 1,399 |
| 0 | Furniture | 135 | 135 | 135 |
| 4,176 | Books, Publications & Literature | 1,462 | 1,462 | 1,462 |
| 0 | Materials | 160 | 160 | 160 |
| 77 | Catering Costs | 3,366 | 3,366 | 3,366 |
| 169 | Printing and Reprographics | 3,350 | 3,350 | 3,350 |
| 546 | Direct Service Charge - Graphic Design Costs | 1,200 | 1,200 | 1,200 |
| 0 | Stationery and Office Expenses | 2,574 | 2,574 | 2,574 |
| 0 | Postage | 311 | 311 | 311 |
| 245 | Telephones | 1,184 | 1,184 | 1,184 |
| 33,978 | Hardware, Software & Other Computing | 19,221 | 19,221 | 19,221 |
| 11,928 | Other Professional Fees | 100,260 | 100,260 | 70,260 |
| 54,636 | Exam & Course Fees (incl. students & clients) | 58,000 | 58,000 | 58,000 |
| 4,926 | Premises & Room Hire | 5,000 | 5,000 | 5,000 |
| 5,345 | Professional Meetings | 1,312 | 1,312 | 1,312 |
| 202 | Subscriptions | 420 | 420 | 420 |
| 49 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| -13 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 60,403 | Internal Recharges and Transfers | 107,902 | 107,902 | 156,158 |
| 7,067 | Central Premises Recharges | 15,476 | 15,476 | 16,868 |
| 730,015 | <u>Expenditure</u> | 887,104 | 1,118,648 | 1,180,467 |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -7,234 | Grants and Subsidies | 0 | 0 | 0 |
| -19,841 | Reimbursements and Contributions | -45,800 | -45,800 | -45,800 |
| | <u>Support Services</u> | | | |
| -703,493 | Internal Recharges and Transfers-Revenue | -841,304 | -1,072,848 | -1,134,667 |
| -730,568 | <u>Income</u> | -887,104 | -1,118,648 | -1,180,467 |
| -553 | <u>NET EXPENDITURE</u> | 0 | 0 | 0 |

TRANSFORMATION
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>POLICY, CHANGE & PERFORMANCE</u> | | | |
| | <u>POLICY DEVELOPMENT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 1,064,937 | Non-Teachers Pay | 1,525,905 | 1,396,153 | 1,481,834 |
| 176 | Employee Recruitment Costs | 0 | 0 | 0 |
| 115 | Employee Retirement Costs | 0 | 0 | 0 |
| 0 | Internal Training Costs | 150 | 0 | 0 |
| 27,519 | Other Training Expenses | 662 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 978 | Travel Expenses | 768 | 768 | 768 |
| | <u>Supplies and Services</u> | | | |
| 0 | Equipment | 144 | 144 | 144 |
| 0 | Catering Costs | 812 | 812 | 812 |
| 327 | Printing and Reprographics | 3,296 | 3,296 | 3,296 |
| 1,104 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 12 | Stationery and Office Expenses | 1,261 | 1,261 | 1,261 |
| 8 | Postage | 11 | 11 | 11 |
| 393 | Telephones | 646 | 646 | 646 |
| 19,082 | Hardware, Software & Other Computing | 20,205 | 20,205 | 20,205 |
| 581 | Medical Fees | 100 | 100 | 100 |
| 750 | Consultants | 0 | 0 | 0 |
| 30,901 | Other Professional Fees | 48,977 | 31,235 | 58,976 |
| 0 | Premises & Room Hire | 150 | 150 | 150 |
| 182,060 | Other Supplies & Services | 189,866 | 189,866 | 189,866 |
| 705 | Professional Meetings | 0 | 0 | 0 |
| 0 | Subscriptions | 10,414 | 10,414 | 10,414 |
| 501 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 75,111 | Internal Recharges and Transfers | 279,180 | 271,574 | 572,277 |
| 3,533 | Central Premises Recharges | 3,868 | 3,868 | 4,216 |
| <u>1,408,792</u> | <u>Expenditure</u> | <u>2,086,415</u> | <u>1,930,503</u> | <u>2,344,976</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -112,458 | Grants and Subsidies | -86,139 | -86,139 | -86,139 |
| 0 | Reimbursements and Contributions | -52,688 | -85,038 | 0 |
| | <u>Support Services</u> | | | |
| -1,296,335 | Internal Recharges and Transfers-Revenue | -1,947,588 | -1,759,326 | -2,258,837 |
| <u>-1,408,793</u> | <u>Income</u> | <u>-2,086,415</u> | <u>-1,930,503</u> | <u>-2,344,976</u> |
| <u>-1</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

TRANSFORMATION
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>POLICY, CHANGE & PERFORMANCE</u> | | | |
| | <u>PRESS AND PUBLIC AFFAIRS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 744,327 | Non-Teachers Pay | 707,538 | 782,594 | 923,095 |
| 5,505 | IR35 Employees | 0 | 0 | 0 |
| 250 | Employee Recruitment Costs | 0 | 0 | 0 |
| 150 | Employee Retirement Costs | 0 | 0 | 0 |
| 3,643 | Other Training Expenses | 560 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 72 | Travel Expenses | 455 | 455 | 455 |
| | <u>Supplies and Services</u> | | | |
| 67 | Equipment | 4,283 | 4,283 | 4,283 |
| 90 | Catering Costs | 168 | 168 | 168 |
| 0 | Clothing, Uniforms and Laundry | 136 | 136 | 136 |
| 17,115 | Printing and Reprographics | 29,408 | 29,408 | 29,407 |
| 27 | Direct Service Charge - Graphic Design Costs | 1,000 | 1,000 | 1,000 |
| 0 | Stationery and Office Expenses | 71 | 71 | 71 |
| 47 | Postage | 2 | 2 | 2 |
| 752 | Telephones | 832 | 832 | 832 |
| 15,278 | Hardware, Software & Other Computing | 11,836 | 11,836 | 11,836 |
| 53 | Medical Fees | 50 | 50 | 50 |
| 3,995 | Other Professional Fees | 33,500 | 33,500 | 33,500 |
| 0 | Exam & Course Fees (incl. students & clients) | 50 | 50 | 50 |
| 16,705 | Advertising, Promotion & Notices | 251 | 251 | 251 |
| 2,900 | Licenses | 1,665 | 1,665 | 1,665 |
| | <u>Third Party Payments</u> | | | |
| 3,320 | Direct Service Charge-Cleansing | 3,403 | 3,403 | 3,486 |
| | <u>Transfer Payments</u> | | | |
| 7,264 | Benefits | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 78,483 | Internal Recharges and Transfers | 190,123 | 190,683 | 257,853 |
| 17,667 | Central Premises Recharges | 19,344 | 19,344 | 21,084 |
| 917,709 | <u>Expenditure</u> | <u>1,004,675</u> | <u>1,079,731</u> | <u>1,289,224</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -1,093 | Grants and Subsidies | 0 | 0 | 0 |
| 0 | Reimbursements and Contributions | -62,555 | -125,110 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -200 | Sales, Fees and Charges | -14,714 | -14,714 | -14,714 |
| | <u>Support Services</u> | | | |
| -916,417 | Internal Recharges and Transfers-Revenue | -927,406 | -939,907 | -1,274,510 |
| -917,710 | <u>Income</u> | <u>-1,004,675</u> | <u>-1,079,731</u> | <u>-1,289,224</u> |
| -0 | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

TRANSFORMATION
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|---|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| <u>MANAGEMENT AND SUPPORT SERVICES - OTHER</u> | | | | |
| <u>OTHER</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Support Services</u> | | | | |
| 102,936 | Internal Recharges and Transfers | 102,936 | 102,936 | 102,936 |
| 26,000 | Recharge Transfer from Treasury Management | 26,000 | 26,000 | 26,000 |
| <u>128,936</u> | <u>Expenditure</u> | <u>128,936</u> | <u>128,936</u> | <u>128,936</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -128,936 | Reimbursements and Contributions | -128,936 | -128,936 | -128,936 |
| <u>-128,936</u> | <u>Income</u> | <u>-128,936</u> | <u>-128,936</u> | <u>-128,936</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

Environment and Transport

ENVIRONMENT AND TRANSPORT

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | PRIMARY SCHOOLS | | | |
| 0 | PRIMARY - DELEGATED AND DEVOLVED FUNDS | 0 | 0 | 0 |
| 0 | LA/CORP EXP ATTRIBUTABLE TO PRIMARY SCHOOLS | 0 | 0 | 0 |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| | OTHER STRATEGIC FUNCTIONS | | | |
| 0 | LEARNER SUPPORT | 18,404 | 18,404 | 21,765 |
| <u>0</u> | | <u>18,404</u> | <u>18,404</u> | <u>21,765</u> |
| | GENERIC SERVICES | | | |
| 0 | CUSTOMER SERVICES | 0 | 0 | 0 |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| | HIGHWAYS AND TRANSPORT SERVICES | | | |
| 886,090 | PARKING SERVICES | 256,142 | 285,538 | 266,686 |
| <u>886,090</u> | | <u>256,142</u> | <u>285,538</u> | <u>266,686</u> |
| | ENVIRONMENTAL SERVICES | | | |
| 60,975 | CEMETERIES | 161,457 | 153,220 | 194,766 |
| 393,763 | CREMATORIUM | -1,038,114 | -995,753 | -804,247 |
| 0 | TRADING STANDARDS | 0 | 0 | 0 |
| 18,339 | PUBLIC CONVENIENCES | 19,682 | 20,081 | 13,654 |
| 2,293,593 | WASTE COLLECTION | 2,484,506 | 2,501,082 | 2,482,287 |
| 3,612,530 | RECYCLING | 3,858,754 | 3,308,009 | 3,848,549 |
| 1,594,286 | STREET CLEANSING | 1,639,479 | 1,635,296 | 1,798,478 |
| -21,021 | TRADE WASTE | -126,524 | -84,375 | -113,379 |
| 300,744 | COUNCILLOR IMPROVEMENT FUND | 200,000 | 224,000 | 100,000 |
| <u>8,253,209</u> | | <u>7,199,240</u> | <u>6,761,560</u> | <u>7,520,108</u> |
| | HIGHWAYS ROADS AND TRANSPORT SERVICES | | | |
| -40,325 | STRUCTURAL MAINTENANCE | 253,644 | 247,109 | 124,259 |
| 6,099,273 | CONSTRUCTION PROJECTS CAPITAL CHARGES | 6,021,536 | 6,173,249 | 6,173,249 |
| 1,897,931 | ENVIRONMENTAL SAFETY & ROUTINE MAINTENANCE | 2,533,016 | 2,538,461 | 2,534,586 |
| 1,703,457 | STREET LIGHTING | 1,950,664 | 2,001,920 | 2,711,401 |
| 351,961 | WINTER SERVICE | 335,396 | 338,350 | 365,199 |
| 390,786 | TRAFFIC MANAGEMENT AND ROAD SAFETY | 619,760 | 632,812 | 605,729 |
| <u>10,403,083</u> | | <u>11,714,016</u> | <u>11,931,901</u> | <u>12,514,423</u> |
| | CULTURAL AND RELATED SERVICES | | | |
| 1,991,276 | PARKS AND OPEN SPACE MANAGEMENT | 2,162,707 | 2,062,699 | 2,122,848 |
| 131,769 | RANGER SERVICE | 66,835 | 131,825 | 144,550 |
| 58,621 | ALLOTMENTS | 48,268 | 54,685 | 6,423 |
| <u>2,181,665</u> | | <u>2,277,810</u> | <u>2,249,209</u> | <u>2,273,821</u> |
| | MANAGEMENT AND SUPPORT SERVICES | | | |
| 0 | CUSTOMER SERVICES UNIT | 0 | 0 | 0 |
| 0 | ENGINEERING MANAGEMENT | 0 | 0 | 0 |
| -46,718 | DIRECTORATE | 0 | 0 | 0 |
| 0 | FINANCIAL SERVICES-ACCOUNTANCY & BUS.SUPPORT | 0 | 0 | 0 |
| <u>-46,718</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| | DIRECT SERVICES | | | |
| -158,717 | DIRECT SERVICES - CARETAKING | 0 | 8,000 | 0 |
| 227,344 | DIRECT SERVICES - CATERING | -73,612 | -73,612 | -58,803 |
| -103,927 | DIRECT SERVICES - CLEANING | 0 | 11,000 | 0 |
| -14,171 | DIRECT SERVICES - DEPOT MANAGEMENT | 0 | 0 | 0 |
| 0 | DIRECT SERVICES - GROUNDS MAINTENANCE | 0 | 0 | 0 |

ENVIRONMENT AND TRANSPORT

| Actual | | Allowed | Revised | Forward |
|--------------------------|-------------------------------|--------------------------|--------------------------|--------------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| 0 | DIRECT SERVICES - SECURITY | 0 | 0 | 0 |
| 0 | DIRECT SERVICES - TRANSPORT | 0 | 0 | 0 |
| <u>-49,471</u> | | <u>-73,612</u> | <u>-54,612</u> | <u>-58,803</u> |
| <u>21,627,859</u> | <u>Net Expenditure</u> | <u>21,392,000</u> | <u>21,192,000</u> | <u>22,538,000</u> |

ENVIRONMENT AND TRANSPORT
SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 17,832,363 | Non-Teachers Pay | 19,542,977 | 18,969,419 | 21,083,300 |
| 1,622,871 | Agency Staff | 598,676 | 1,483,759 | 598,676 |
| 2,145 | Employee Recruitment Costs | 1,532 | 11,244 | 1,532 |
| 183,381 | Employee Retirement Costs | 746 | 896 | 746 |
| 29,708 | Employee Insurance Costs | 29,938 | 29,938 | 29,938 |
| 0 | Internal Training Costs | 4,502 | 0 | 0 |
| 97,685 | Other Training Expenses | 91,562 | 2,000 | 0 |
| <u>Premises Related Expenses</u> | | | | |
| 104,301 | Repairs and Maintenance | 131,132 | 90,225 | 134,652 |
| 1,857,979 | Direct Service Charge-Ground Maintenance | 1,687,562 | 1,783,343 | 1,728,288 |
| 92,769 | Grounds Maintenance | 156,232 | 136,232 | 156,232 |
| 951,104 | Energy Costs | 1,287,475 | 1,288,475 | 2,017,714 |
| 269,627 | Rents & Rates | 301,084 | 301,084 | 268,165 |
| 18,302 | Water & Sewerage | 26,431 | 22,770 | 22,602 |
| 83,367 | Fixtures & Fittings | 81,096 | 80,096 | 85,612 |
| 0 | Cleaning & Domestic Services | 0 | 0 | 26,000 |
| 36,129 | Direct Service Charge-Cleaning | 36,850 | 36,850 | 41,031 |
| 11,619 | Direct Service Charge-Caretaking | 11,909 | 11,909 | 13,131 |
| 4,640 | Premises Insurance | 5,896 | 5,896 | 5,896 |
| <u>Transport Related Expenses</u> | | | | |
| 1,712,056 | Direct Transport Costs | 1,495,608 | 1,515,875 | 1,704,678 |
| 3,685,338 | Direct Service Charge-Pooled Transport Costs | 3,361,530 | 3,469,925 | 3,948,450 |
| 366,304 | External Transport Hire & Contracts | 365,274 | 320,647 | 253,172 |
| 69,572 | Travel Expenses | 105,444 | 108,637 | 105,444 |
| 145,336 | General Transport Insurance | 145,336 | 145,336 | 145,336 |
| <u>Supplies and Services</u> | | | | |
| 377,043 | Equipment | 349,004 | 369,623 | 352,932 |
| 702 | Furniture | 0 | 458 | 0 |
| 833 | Books, Publications & Literature | 1,978 | 2,139 | 1,978 |
| 904,071 | Materials | 821,430 | 1,026,980 | 859,969 |
| 2,020,241 | Catering Costs | 1,901,280 | 1,867,613 | 2,216,031 |
| 103,733 | Clothing,Uniforms and Laundry | 107,861 | 127,514 | 107,861 |
| 47,296 | Printing and Reprographics | 18,232 | 29,851 | 12,915 |
| 4,462 | Direct Service Charge - Graphic Design Costs | 3,907 | 7,917 | 3,907 |
| 8,147 | Stationery and Office Expenses | 16,857 | 14,734 | 15,690 |
| 15,466 | Postage | 16,471 | 16,440 | 14,638 |
| 54,287 | Telephones | 34,540 | 40,296 | 41,996 |
| 402,799 | Hardware, Software & Other Computing | 276,242 | 320,597 | 304,135 |
| 10,980 | Legal Fees | 1,732 | 2,184 | 1,732 |
| 9,369 | Medical Fees | 3,074 | 7,908 | 2,260 |
| 26,678 | Consultants | 17,971 | 40,182 | 17,971 |
| 160,123 | Other Professional Fees | 53,023 | 287,417 | 53,023 |
| 0 | Exam & Course Fees (incl. students & clients) | 3,808 | 3,182 | 3,808 |
| 610 | Education,Leisure Activities & Entertainments | 650 | 1,464 | 1,464 |
| 45,487 | Banking & Security Services | 12,708 | 35,602 | 12,708 |
| 308,168 | Direct Service Charge-Security | 321,524 | 321,524 | 399,510 |

ENVIRONMENT AND TRANSPORT
SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 | | Allowed Estimate 2022/23 | Revised Estimate 2022/23 | Forward Estimate 2023/24 |
|---|---|---|---|---|
| £ | | £ | £ | £ |
| 570 | Premises & Room Hire | 1,898 | 500 | 698 |
| 470 | Other Supplies & Services | 0 | 30 | 0 |
| 0 | Professional Meetings | 663 | 3,359 | 663 |
| 13,970 | Subscriptions | 21,752 | 21,857 | 21,752 |
| 226,905 | Insurances | 226,135 | 226,135 | 226,135 |
| 52,147 | Advertising, Promotion & Notices | 150,982 | 164,548 | 50,982 |
| 4,600 | Licenses | 7,076 | 7,076 | 7,076 |
| 28,785 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 5,111 | 3rd Party Payments to Other Local Authorities | 5,412 | 5,412 | 5,737 |
| 116,679 | Direct Service Charge-Civil Engineering | 192,480 | 67,832 | 64,864 |
| 36,449 | Direct Service Charge-Cleansing | 37,186 | 37,186 | 39,046 |
| 2,328,117 | 3rd Party Payments to Private Contractors | 1,983,224 | 2,185,065 | 1,838,985 |
| | <u>Transfer Payments</u> | | | |
| | <u>Support Services</u> | | | |
| 3,393,445 | Internal Recharges and Transfers | 3,896,691 | 3,998,794 | 4,048,746 |
| 1,356,546 | Central Premises Recharges | 1,633,277 | 1,618,313 | 2,224,124 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 60,560 | Revenue Expend Financed By Capital | 12,000 | 13,000 | 0 |
| 8,476,232 | Non-current Assets Depreciation & Amortisation | 8,464,412 | 8,730,391 | 8,730,391 |
| 102,510 | R C C O | 1,031,000 | 396,000 | 620,000 |
| 1,707,231 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>51,587,415</u> | <u>Expenditure</u> | <u>51,095,272</u> | <u>51,813,679</u> | <u>54,674,322</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -80,851 | Grants and Subsidies | 0 | -239,418 | -74,500 |
| -1,150,165 | Reimbursements and Contributions | -1,153,590 | -1,538,345 | -1,170,590 |
| | <u>Customer and Client Receipts</u> | | | |
| -9,224,763 | Sales, Fees and Charges | -9,321,812 | -9,643,667 | -10,041,605 |
| -292,563 | Rents | -279,268 | -305,253 | -334,041 |
| | <u>Other Income</u> | | | |
| | <u>Support Services</u> | | | |
| -18,231,673 | Internal Recharges and Transfers-Revenue | -18,173,953 | -18,058,347 | -19,415,937 |
| -979,540 | Internal Recharges and Transfers-Capital | -774,649 | -836,649 | -1,099,649 |
| <u>-29,959,556</u> | <u>Income</u> | <u>-29,703,272</u> | <u>-30,621,679</u> | <u>-32,136,322</u> |
| <u>21,627,859</u> | <u>NET EXPENDITURE</u> | <u>21,392,000</u> | <u>21,192,000</u> | <u>22,538,000</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|
| <u>OTHER STRATEGIC FUNCTIONS</u> | | | |
| <u>LEARNER SUPPORT</u> | | | |
| <u>EXPENDITURE</u> | | | |
| <u>Employees</u> | | | |
| 0 Non-Teachers Pay | 18,404 | 18,404 | 21,765 |
| 0 <u>Expenditure</u> | <u>18,404</u> | <u>18,404</u> | <u>21,765</u> |
| 0 <u>NET EXPENDITURE</u> | <u>18,404</u> | <u>18,404</u> | <u>21,765</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>HIGHWAYS AND TRANSPORT SERVICES</u> | | | |
| | <u>PARKING SERVICES</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 125,643 | Non-Teachers Pay | 111,004 | 111,004 | 78,145 |
| 51,784 | Employee Retirement Costs | 0 | 0 | 0 |
| 10 | Employee Insurance Costs | 10 | 10 | 10 |
| 0 | Internal Training Costs | 90 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 2,341 | Repairs and Maintenance | 6,595 | 4,948 | 6,926 |
| 22,305 | Direct Service Charge-Ground Maintenance | 15,931 | 17,578 | 16,974 |
| 16,836 | Energy Costs | 41,176 | 41,176 | 34,962 |
| 257,629 | Rents & Rates | 288,156 | 288,156 | 255,156 |
| 8,331 | Water & Sewerage | 11,697 | 9,036 | 12,374 |
| 4,640 | Premises Insurance | 5,896 | 5,896 | 5,896 |
| | <u>Supplies and Services</u> | | | |
| 9,388 | Equipment | 48,506 | 15,137 | 48,506 |
| 248 | Materials | 0 | 0 | 0 |
| 53 | Clothing,Uniforms and Laundry | 0 | 0 | 0 |
| 3,213 | Printing and Reprographics | 750 | 750 | 250 |
| 34 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 3,146 | Stationery and Office Expenses | 4,891 | 4,891 | 4,891 |
| 2,241 | Postage | 4,000 | 4,000 | 2,417 |
| 1,667 | Telephones | 4,001 | 4,001 | 4,001 |
| 18,885 | Hardware, Software & Other Computing | 12,146 | 25,491 | 12,970 |
| 8,000 | Legal Fees | 0 | 0 | 0 |
| 1,600 | Other Professional Fees | 3,600 | 3,600 | 3,600 |
| 31,739 | Banking & Security Services | 0 | 22,894 | 0 |
| 668 | Subscriptions | 2,475 | 2,470 | 2,475 |
| 8,159 | Insurances | 8,514 | 8,514 | 8,514 |
| 4,627 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 5,309 | Direct Service Charge-Civil Engineering | 7,129 | 0 | 0 |
| 482,343 | 3rd Party Payments to Private Contractors | 464,528 | 464,528 | 424,528 |
| | <u>Support Services</u> | | | |
| 96,364 | Internal Recharges and Transfers | 168,598 | 163,876 | 168,631 |
| 16,997 | Central Premises Recharges | 18,610 | 18,610 | 20,284 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 177,525 | Non-current Assets Depreciation & Amortisation | 177,527 | 218,864 | 218,864 |
| 536,459 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>1,898,184</u> | <u>Expenditure</u> | <u>1,405,830</u> | <u>1,435,430</u> | <u>1,330,374</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| -997,794 | Sales, Fees and Charges | -1,133,347 | -1,133,551 | -1,047,347 |
| -14,300 | Rents | -16,341 | -16,341 | -16,341 |
| <u>-1,012,094</u> | <u>Income</u> | <u>-1,149,688</u> | <u>-1,149,892</u> | <u>-1,063,688</u> |
| <u>886,090</u> | <u>NET EXPENDITURE</u> | <u>256,142</u> | <u>285,538</u> | <u>266,686</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| <u>ENVIRONMENTAL SERVICES</u> | | | | |
| <u>CEMETERIES</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 203,138 | Non-Teachers Pay | 255,020 | 205,020 | 256,811 |
| 12,205 | Agency Staff | 0 | 22,000 | 0 |
| 98 | Employee Insurance Costs | 99 | 99 | 99 |
| 0 | Internal Training Costs | 100 | 0 | 0 |
| 6,468 | Other Training Expenses | 1,425 | 0 | 0 |
| <u>Premises Related Expenses</u> | | | | |
| 52,552 | Repairs and Maintenance | 56,504 | 57,504 | 59,329 |
| 315,728 | Direct Service Charge-Ground Maintenance | 294,305 | 309,305 | 313,599 |
| 24,026 | Grounds Maintenance | 43,960 | 23,960 | 43,960 |
| 0 | Water & Sewerage | 1,529 | 1,529 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 0 | Direct Service Charge-Pooled Transport Costs | 226 | 226 | 277 |
| 4,007 | External Transport Hire & Contracts | 4,084 | 4,084 | 4,084 |
| 23 | Travel Expenses | 329 | 329 | 329 |
| <u>Supplies and Services</u> | | | | |
| 6,699 | Equipment | 7,265 | 10,065 | 7,628 |
| 564 | Materials | 6,346 | 7,546 | 6,346 |
| 1,138 | Clothing,Uniforms and Laundry | 676 | 676 | 676 |
| 497 | Printing and Reprographics | 150 | 150 | 100 |
| 113 | Direct Service Charge - Graphic Design Costs | 444 | 444 | 444 |
| 4 | Stationery and Office Expenses | 10 | 10 | 10 |
| 1,063 | Telephones | 1,315 | 1,315 | 1,315 |
| 1,596 | Hardware, Software & Other Computing | 3,934 | 0 | 4,406 |
| 312 | Medical Fees | 100 | 100 | 100 |
| 78,243 | Direct Service Charge-Security | 49,533 | 49,533 | 78,759 |
| 1,546 | Insurances | 1,613 | 1,613 | 1,613 |
| 1,900 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| <u>Third Party Payments</u> | | | | |
| 3,609 | Direct Service Charge-Civil Engineering | 2,286 | 0 | 0 |
| 13,016 | Direct Service Charge-Cleansing | 13,341 | 13,341 | 14,008 |
| <u>Support Services</u> | | | | |
| 53,548 | Internal Recharges and Transfers | 95,576 | 96,562 | 98,733 |
| <u>Capital Charges and Financing Costs</u> | | | | |
| 8,000 | Non-current Assets Depreciation & Amortisation | 8,000 | 2,588 | 2,588 |
| <u>790,094</u> | <u>Expenditure</u> | <u>848,170</u> | <u>807,999</u> | <u>895,214</u> |
| <u>INCOME</u> | | | | |
| <u>Customer and Client Receipts</u> | | | | |
| -492,202 | Sales, Fees and Charges | -454,696 | -429,696 | -463,791 |
| -236,917 | Rents | -232,017 | -225,083 | -236,657 |
| <u>-729,119</u> | <u>Income</u> | <u>-686,713</u> | <u>-654,779</u> | <u>-700,448</u> |
| <u>60,975</u> | <u>NET EXPENDITURE</u> | <u>161,457</u> | <u>153,220</u> | <u>194,766</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>ENVIRONMENTAL SERVICES</u> | | | |
| | <u>CREMATORIUM</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 233,556 | Non-Teachers Pay | 241,215 | 269,215 | 233,657 |
| 98 | Employee Insurance Costs | 99 | 99 | 99 |
| 0 | Internal Training Costs | 100 | 0 | 0 |
| 2,182 | Other Training Expenses | 900 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 8,827 | Repairs and Maintenance | 205 | 5,205 | 215 |
| 37,877 | Direct Service Charge-Ground Maintenance | 30,818 | 30,818 | 32,837 |
| 83,367 | Fixtures & Fittings | 81,096 | 80,096 | 85,612 |
| 0 | Cleaning & Domestic Services | 0 | 0 | 26,000 |
| 178 | Direct Service Charge-Cleaning | 0 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 150 | External Transport Hire & Contracts | 2,000 | 2,000 | 2,000 |
| 0 | Travel Expenses | 971 | 971 | 971 |
| | <u>Supplies and Services</u> | | | |
| 13,166 | Equipment | 11,851 | 24,851 | 12,433 |
| 205 | Furniture | 0 | 300 | 0 |
| 9,493 | Materials | 10,713 | 31,013 | 11,142 |
| 0 | Catering Costs | 51 | 251 | 51 |
| 226 | Clothing,Uniforms and Laundry | 1,000 | 4,500 | 1,000 |
| 923 | Printing and Reprographics | 2,000 | 950 | 800 |
| 328 | Direct Service Charge - Graphic Design Costs | 0 | 600 | 0 |
| 685 | Stationery and Office Expenses | 1,530 | 1,530 | 1,530 |
| 0 | Postage | 155 | 155 | 155 |
| 6,216 | Telephones | 1,288 | 4,438 | 1,347 |
| 15,754 | Hardware, Software & Other Computing | 8,532 | 18,466 | 9,340 |
| 80 | Medical Fees | 0 | 500 | 0 |
| 512 | Banking & Security Services | 757 | 757 | 757 |
| 3,482 | Subscriptions | 2,100 | 2,100 | 2,100 |
| 2,855 | Insurances | 1,683 | 1,683 | 1,683 |
| 4,798 | Advertising, Promotion & Notices | 1,450 | 11,450 | 1,450 |
| | <u>Support Services</u> | | | |
| 52,626 | Internal Recharges and Transfers | 57,368 | 61,140 | 61,024 |
| 179,084 | Central Premises Recharges | 253,064 | 253,064 | 524,031 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 69,620 | Non-current Assets Depreciation & Amortisation | 69,620 | 109,209 | 109,209 |
| 1,188,904 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>1,915,191</u> | <u>Expenditure</u> | <u>780,566</u> | <u>915,361</u> | <u>1,119,443</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -1,867 | Grants and Subsidies | 0 | 0 | 0 |
| -6,680 | Reimbursements and Contributions | -18,213 | -18,213 | -18,213 |
| | <u>Customer and Client Receipts</u> | | | |
| -1,498,740 | Sales, Fees and Charges | -1,792,235 | -1,860,235 | -1,897,080 |
| -14,142 | Rents | -8,232 | -32,666 | -8,397 |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|----------------------------|---------------------------------|----------------------------|----------------------------|----------------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| -1,521,428 | Income | -1,818,680 | -1,911,114 | -1,923,690 |
| 393,763 | NET EXPENDITURE | -1,038,114 | -995,753 | -804,247 |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|---|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>ENVIRONMENTAL SERVICES</u> | | | |
| | <u>PUBLIC CONVENIENCES</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Premises Related Expenses</u> | | | |
| 11,619 | Direct Service Charge-Caretaking | 11,909 | 11,909 | 13,131 |
| | <u>Supplies and Services</u> | | | |
| 818 | Materials | 996 | 996 | 996 |
| | <u>Support Services</u> | | | |
| 41 | Internal Recharges and Transfers | 54 | 54 | 69 |
| 4,086 | Central Premises Recharges | 4,947 | 4,947 | -2,717 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 1,776 | Non-current Assets Depreciation & Amortisation | 1,776 | 2,175 | 2,175 |
| <u>18,339</u> | <u>Expenditure</u> | <u>19,682</u> | <u>20,081</u> | <u>13,654</u> |
| <u>18,339</u> | <u>NET EXPENDITURE</u> | <u>19,682</u> | <u>20,081</u> | <u>13,654</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| <u>ENVIRONMENTAL SERVICES</u> | | | | |
| <u>WASTE COLLECTION</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 906,999 | Non-Teachers Pay | 1,189,012 | 1,167,362 | 1,265,149 |
| 350,000 | Agency Staff | 276,946 | 276,946 | 276,946 |
| 628 | Employee Retirement Costs | 0 | 150 | 0 |
| 4,727 | Other Training Expenses | 9,000 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 12,967 | Direct Transport Costs | 513 | 23,513 | 513 |
| 798,904 | Direct Service Charge-Pooled Transport Costs | 651,450 | 661,729 | 728,548 |
| 6,054 | External Transport Hire & Contracts | 16,000 | 26,000 | 16,000 |
| 685 | Travel Expenses | 470 | 875 | 470 |
| <u>Supplies and Services</u> | | | | |
| 4,580 | Equipment | 6,599 | 12,099 | 6,773 |
| 34,892 | Materials | 37,076 | 57,226 | 38,917 |
| 0 | Catering Costs | 10 | 110 | 10 |
| 28,154 | Clothing,Uniforms and Laundry | 22,300 | 26,250 | 22,300 |
| 1,136 | Printing and Reprographics | 263 | 263 | 263 |
| 140 | Direct Service Charge - Graphic Design Costs | 600 | 600 | 600 |
| 440 | Stationery and Office Expenses | 422 | 302 | 422 |
| 1,213 | Telephones | 610 | 610 | 610 |
| 1,979 | Hardware, Software & Other Computing | 300 | 300 | 300 |
| 430 | Medical Fees | 0 | 600 | 0 |
| 22,407 | Other Professional Fees | 0 | 3,000 | 0 |
| 0 | Professional Meetings | 0 | 20 | 0 |
| 445 | Subscriptions | 275 | 275 | 275 |
| <u>Third Party Payments</u> | | | | |
| 112,914 | 3rd Party Payments to Private Contractors | 0 | 0 | 0 |
| <u>Support Services</u> | | | | |
| 111,149 | Internal Recharges and Transfers | 175,334 | 188,531 | 190,066 |
| 37,100 | Central Premises Recharges | 49,663 | 49,663 | 61,968 |
| <u>Capital Charges and Financing Costs</u> | | | | |
| 0 | R C C O | 173,000 | 173,000 | 0 |
| <u>2,437,944</u> | <u>Expenditure</u> | <u>2,609,843</u> | <u>2,669,424</u> | <u>2,610,130</u> |
| <u>INCOME</u> | | | | |
| <u>Customer and Client Receipts</u> | | | | |
| -141,971 | Sales, Fees and Charges | -125,337 | -166,342 | -127,843 |
| <u>Support Services</u> | | | | |
| -2,380 | Internal Recharges and Transfers-Revenue | 0 | -2,000 | 0 |
| <u>-144,351</u> | <u>Income</u> | <u>-125,337</u> | <u>-168,342</u> | <u>-127,843</u> |
| <u>2,293,593</u> | <u>NET EXPENDITURE</u> | <u>2,484,506</u> | <u>2,501,082</u> | <u>2,482,287</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| <u>ENVIRONMENTAL SERVICES</u> | | | | |
| <u>RECYCLING</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 2,486,348 | Non-Teachers Pay | 2,788,902 | 2,503,198 | 2,941,446 |
| 843,373 | Agency Staff | 321,730 | 621,730 | 321,730 |
| 715 | Employee Recruitment Costs | 0 | 9,712 | 0 |
| 6,436 | Employee Retirement Costs | 0 | 0 | 0 |
| 4,720 | Other Training Expenses | 5,000 | 2,000 | 0 |
| <u>Premises Related Expenses</u> | | | | |
| 339 | Direct Service Charge-Ground Maintenance | 0 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 5,895 | Direct Transport Costs | 422 | 6,422 | 422 |
| 1,345,768 | Direct Service Charge-Pooled Transport Costs | 1,221,252 | 1,262,150 | 1,337,023 |
| 159,429 | External Transport Hire & Contracts | 198,000 | 149,470 | 89,000 |
| 1,851 | Travel Expenses | 1,545 | 4,425 | 1,545 |
| <u>Supplies and Services</u> | | | | |
| 17,318 | Equipment | 15,693 | 12,193 | 15,693 |
| 129,978 | Materials | 119,224 | 117,054 | 125,186 |
| 0 | Catering Costs | 41 | 41 | 41 |
| 27,351 | Clothing,Uniforms and Laundry | 32,501 | 32,501 | 32,501 |
| 29,777 | Printing and Reprographics | 1,737 | 13,237 | 1,737 |
| 1,029 | Direct Service Charge - Graphic Design Costs | 600 | 2,600 | 600 |
| 190 | Stationery and Office Expenses | 497 | 497 | 497 |
| 719 | Telephones | 190 | 328 | 190 |
| 24,021 | Hardware, Software & Other Computing | 9,997 | 28,857 | 11,137 |
| 644 | Medical Fees | 0 | 700 | 0 |
| 750 | Consultants | 0 | 0 | 0 |
| 0 | Other Professional Fees | 14,199 | 233,744 | 14,199 |
| 0 | Professional Meetings | 0 | 3,020 | 0 |
| 0 | Subscriptions | 0 | 445 | 0 |
| 10,815 | Insurances | 11,286 | 11,286 | 11,286 |
| 36,115 | Advertising, Promotion & Notices | 132,244 | 132,244 | 32,244 |
| <u>Third Party Payments</u> | | | | |
| 194,628 | 3rd Party Payments to Private Contractors | 188,009 | 428,009 | 139,290 |
| <u>Support Services</u> | | | | |
| 196,771 | Internal Recharges and Transfers | 342,415 | 351,801 | 352,661 |
| 35,954 | Central Premises Recharges | 48,141 | 48,141 | 60,069 |
| <u>Capital Charges and Financing Costs</u> | | | | |
| 60,560 | Revenue Expend Financed By Capital | 12,000 | 13,000 | 0 |
| 428,079 | Non-current Assets Depreciation & Amortisation | 428,079 | 413,154 | 413,154 |
| 0 | R C C O | 755,000 | 134,000 | 605,000 |
| <u>6,049,574</u> | <u>Expenditure</u> | <u>6,648,704</u> | <u>6,535,959</u> | <u>6,506,651</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| 0 | Grants and Subsidies | 0 | -138,000 | 0 |
| -1,123,965 | Reimbursements and Contributions | -1,135,377 | -1,435,345 | -1,152,377 |
| <u>Customer and Client Receipts</u> | | | | |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|--------------------------|--|--------------------------|--------------------------|--------------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| -1,313,079 | Sales, Fees and Charges | -1,620,936 | -1,620,936 | -1,471,355 |
| | <u>Support Services</u> | | | |
| 0 | Internal Recharges and Transfers-Revenue | -33,637 | -33,669 | -34,370 |
| <u>-2,437,043</u> | <u>Income</u> | <u>-2,789,950</u> | <u>-3,227,950</u> | <u>-2,658,102</u> |
| <u>3,612,530</u> | <u>NET EXPENDITURE</u> | <u>3,858,754</u> | <u>3,308,009</u> | <u>3,848,549</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>ENVIRONMENTAL SERVICES</u> | | | |
| | <u>STREET CLEANSING</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 951,250 | Non-Teachers Pay | 1,024,403 | 921,174 | 1,175,530 |
| 94,381 | Agency Staff | 0 | 115,000 | 0 |
| 0 | Employee Recruitment Costs | 220 | 220 | 220 |
| 16,850 | Employee Retirement Costs | 0 | 0 | 0 |
| 0 | Internal Training Costs | 200 | 0 | 0 |
| 2,112 | Other Training Expenses | 9,200 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 68,500 | Direct Service Charge-Ground Maintenance | 66,201 | 66,301 | 70,538 |
| | <u>Transport Related Expenses</u> | | | |
| 470 | Direct Transport Costs | 0 | 2,100 | 0 |
| 436,556 | Direct Service Charge-Pooled Transport Costs | 446,110 | 435,456 | 499,064 |
| 6,398 | External Transport Hire & Contracts | 19,204 | 19,204 | 19,204 |
| 1,266 | Travel Expenses | 1,699 | 1,699 | 1,699 |
| | <u>Supplies and Services</u> | | | |
| 28,028 | Equipment | 11,707 | 26,707 | 12,292 |
| 27,485 | Materials | 31,601 | 31,470 | 33,064 |
| 5,833 | Clothing,Uniforms and Laundry | 9,235 | 9,235 | 9,235 |
| 444 | Printing and Reprographics | 500 | 500 | 500 |
| 135 | Direct Service Charge - Graphic Design Costs | 0 | 200 | 0 |
| 67 | Stationery and Office Expenses | 135 | 135 | 135 |
| 169 | Telephones | 275 | 275 | 275 |
| 755 | Hardware, Software & Other Computing | 250 | 350 | 280 |
| 680 | Legal Fees | 0 | 0 | 0 |
| 129 | Medical Fees | 0 | 754 | 0 |
| 11,407 | Direct Service Charge-Security | 7,221 | 7,221 | 11,482 |
| 921 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 14,026 | Direct Service Charge-Civil Engineering | 29,888 | 0 | 0 |
| 9,220 | 3rd Party Payments to Private Contractors | 9,042 | 9,292 | -15,415 |
| | <u>Support Services</u> | | | |
| 90,464 | Internal Recharges and Transfers | 138,661 | 154,649 | 154,143 |
| 2,805 | Central Premises Recharges | 4,137 | 4,137 | 5,162 |
| <u>1,770,353</u> | <u>Expenditure</u> | <u>1,809,889</u> | <u>1,806,079</u> | <u>1,977,408</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| 0 | Sales, Fees and Charges | 0 | -123 | 0 |
| | <u>Support Services</u> | | | |
| -176,067 | Internal Recharges and Transfers-Revenue | -170,410 | -170,660 | -178,930 |
| <u>-176,067</u> | <u>Income</u> | <u>-170,410</u> | <u>-170,783</u> | <u>-178,930</u> |
| <u>1,594,286</u> | <u>NET EXPENDITURE</u> | <u>1,639,479</u> | <u>1,635,296</u> | <u>1,798,478</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>ENVIRONMENTAL SERVICES</u> | | | |
| | <u>TRADE WASTE</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 95,232 | Non-Teachers Pay | 66,402 | 100,806 | 73,305 |
| 1,100 | Other Training Expenses | 0 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 120,880 | Direct Service Charge-Pooled Transport Costs | 93,502 | 95,123 | 104,106 |
| | <u>Supplies and Services</u> | | | |
| 12,626 | Equipment | 12,120 | 19,120 | 12,120 |
| 24 | Materials | 7,333 | 333 | 7,333 |
| 2,078 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 254,742 | 3rd Party Payments to Private Contractors | 209,232 | 209,232 | 221,786 |
| | <u>Support Services</u> | | | |
| 10,253 | Internal Recharges and Transfers | 13,633 | 19,757 | 16,177 |
| <u>496,935</u> | <u>Expenditure</u> | <u>402,222</u> | <u>444,371</u> | <u>434,827</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| -341,482 | Sales, Fees and Charges | -355,177 | -355,177 | -362,421 |
| | <u>Support Services</u> | | | |
| -176,474 | Internal Recharges and Transfers-Revenue | -173,569 | -173,569 | -185,785 |
| <u>-517,956</u> | <u>Income</u> | <u>-528,746</u> | <u>-528,746</u> | <u>-548,206</u> |
| <u>-21,021</u> | <u>NET EXPENDITURE</u> | <u>-126,524</u> | <u>-84,375</u> | <u>-113,379</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | <u>Allowed Estimate 2022/23</u> £ | <u>Revised Estimate 2022/23</u> £ | <u>Forward Estimate 2023/24</u> £ |
|--|---|--|--|--|
| | <u>ENVIRONMENTAL SERVICES</u> | | | |
| | <u>COUNCILLOR IMPROVEMENT FUND</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Premises Related Expenses</u> | | | |
| 53,866 | Direct Service Charge-Ground Maintenance | 62,047 | 138,663 | 62,047 |
| | <u>Supplies and Services</u> | | | |
| 0 | Equipment | 0 | 500 | 0 |
| | <u>Third Party Payments</u> | | | |
| 8,035 | Direct Service Charge-Civil Engineering | 0 | 2,968 | 0 |
| 168,842 | 3rd Party Payments to Private Contractors | 137,953 | 81,869 | 37,953 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 70,000 | R C C O | 0 | 0 | 0 |
| <u>300,744</u> | <u>Expenditure</u> | <u>200,000</u> | <u>224,000</u> | <u>100,000</u> |
| <u>300,744</u> | <u>NET EXPENDITURE</u> | <u>200,000</u> | <u>224,000</u> | <u>100,000</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>HIGHWAYS ROADS AND TRANSPORT SERVICES</u> | | | |
| | <u>STRUCTURAL MAINTENANCE</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 359,730 | Non-Teachers Pay | 445,620 | 445,620 | 495,009 |
| 205 | Employee Retirement Costs | 0 | 0 | 0 |
| 194 | Employee Insurance Costs | 195 | 195 | 195 |
| 0 | Other Training Expenses | 6,471 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 1,443 | Direct Service Charge-Ground Maintenance | 718 | 718 | 766 |
| | <u>Transport Related Expenses</u> | | | |
| 5,507 | Travel Expenses | 15,446 | 15,446 | 15,446 |
| | <u>Supplies and Services</u> | | | |
| 227 | Equipment | 806 | 806 | 806 |
| 600 | Books, Publications & Literature | 326 | 326 | 326 |
| 0 | Materials | 316 | 316 | 316 |
| 0 | Catering Costs | 311 | 311 | 311 |
| 27 | Clothing,Uniforms and Laundry | 281 | 281 | 281 |
| 91 | Printing and Reprographics | 0 | 0 | 0 |
| 0 | Stationery and Office Expenses | 418 | 418 | 418 |
| 424 | Telephones | 102 | 102 | 102 |
| 49,927 | Hardware, Software & Other Computing | 48,259 | 48,259 | 53,775 |
| 1,250 | Legal Fees | 612 | 612 | 612 |
| 36,082 | Other Professional Fees | 0 | 0 | 0 |
| 0 | Subscriptions | 837 | 837 | 837 |
| 38,749 | Insurances | 40,436 | 40,436 | 40,436 |
| 0 | Advertising, Promotion & Notices | 898 | 898 | 898 |
| | <u>Third Party Payments</u> | | | |
| 0 | Direct Service Charge-Civil Engineering | 6,938 | 0 | 0 |
| 36,700 | 3rd Party Payments to Private Contractors | 46,795 | 46,795 | 55,291 |
| | <u>Support Services</u> | | | |
| 107,117 | Internal Recharges and Transfers | 258,965 | 250,107 | 262,553 |
| <u>638,273</u> | <u>Expenditure</u> | <u>874,750</u> | <u>852,483</u> | <u>928,378</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| -237,299 | Sales, Fees and Charges | -233,043 | -233,043 | -346,056 |
| | <u>Support Services</u> | | | |
| -21,877 | Internal Recharges and Transfers-Revenue | -14,688 | -11,956 | -14,688 |
| -419,422 | Internal Recharges and Transfers-Capital | -373,375 | -360,375 | -443,375 |
| <u>-678,598</u> | <u>Income</u> | <u>-621,106</u> | <u>-605,374</u> | <u>-804,119</u> |
| <u>-40,325</u> | <u>NET EXPENDITURE</u> | <u>253,644</u> | <u>247,109</u> | <u>124,259</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|---|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| <u>HIGHWAYS ROADS AND TRANSPORT SERVICES</u> | | | | |
| <u>CONSTRUCTION PROJECTS CAPITAL CHARGES</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Capital Charges and Financing Costs</u> | | | | |
| 6,021,536 | Non-current Assets Depreciation & Amortisation | 6,021,536 | 6,173,249 | 6,173,249 |
| 77,737 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>6,099,273</u> | <u>Expenditure</u> | <u>6,021,536</u> | <u>6,173,249</u> | <u>6,173,249</u> |
| <u>6,099,273</u> | <u>NET EXPENDITURE</u> | <u>6,021,536</u> | <u>6,173,249</u> | <u>6,173,249</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|--|--|---|---|---|
| <u>HIGHWAYS ROADS AND TRANSPORT SERVICES</u> | | | | |
| <u>ENVIRONMENTAL SAFETY & ROUTINE MAINTENANCE</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 1,046,652 | Non-Teachers Pay | 1,315,640 | 1,244,495 | 1,357,010 |
| 1,695 | Agency Staff | 0 | 71,145 | 0 |
| 26,020 | Employee Retirement Costs | 0 | 0 | 0 |
| 182 | Employee Insurance Costs | 183 | 183 | 183 |
| 7,765 | Other Training Expenses | 10,289 | 0 | 0 |
| <u>Premises Related Expenses</u> | | | | |
| 269,008 | Direct Service Charge-Ground Maintenance | 248,972 | 249,089 | 269,471 |
| 108,596 | Energy Costs | 139,692 | 139,692 | 139,692 |
| <u>Transport Related Expenses</u> | | | | |
| 430 | Direct Transport Costs | 0 | 0 | 0 |
| 239,968 | Direct Service Charge-Pooled Transport Costs | 231,627 | 235,027 | 257,366 |
| 22,245 | External Transport Hire & Contracts | 33,864 | 33,424 | 33,864 |
| 27,001 | Travel Expenses | 29,884 | 29,884 | 29,884 |
| <u>Supplies and Services</u> | | | | |
| 13,219 | Equipment | 8,329 | 8,329 | 8,700 |
| 0 | Books, Publications & Literature | 326 | 326 | 326 |
| 250,631 | Materials | 246,148 | 276,148 | 258,419 |
| 0 | Catering Costs | 311 | 311 | 311 |
| 5,114 | Clothing,Uniforms and Laundry | 5,996 | 5,996 | 5,996 |
| 993 | Printing and Reprographics | 500 | 500 | 100 |
| 254 | Stationery and Office Expenses | 2,090 | 2,090 | 1,340 |
| 169 | Postage | 500 | 500 | 250 |
| 2,098 | Telephones | 2,961 | 2,961 | 2,961 |
| 121,578 | Hardware, Software & Other Computing | 110,348 | 110,348 | 122,981 |
| 350 | Legal Fees | 1,020 | 1,020 | 1,020 |
| 258 | Medical Fees | 0 | 0 | 0 |
| 21,375 | Consultants | 9,379 | 29,379 | 9,379 |
| 46,450 | Other Professional Fees | 28,916 | 28,916 | 28,916 |
| 0 | Exam & Course Fees (incl. students & clients) | 720 | 720 | 720 |
| 3,290 | Direct Service Charge-Security | 2,083 | 2,083 | 3,312 |
| 644 | Subscriptions | 837 | 837 | 837 |
| 43,555 | Insurances | 45,451 | 45,451 | 45,451 |
| 4,826 | Advertising, Promotion & Notices | 8,364 | 12,867 | 8,364 |
| 16,105 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| <u>Third Party Payments</u> | | | | |
| 5,111 | 3rd Party Payments to Other Local Authorities | 5,412 | 5,412 | 5,737 |
| 71,298 | Direct Service Charge-Civil Engineering | 117,587 | 64,864 | 64,864 |
| 499,806 | 3rd Party Payments to Private Contractors | 423,586 | 413,377 | 454,983 |
| <u>Support Services</u> | | | | |
| 244,123 | Internal Recharges and Transfers | 395,351 | 409,296 | 410,038 |
| 68,427 | Central Premises Recharges | 83,342 | 83,342 | 98,118 |
| <u>Capital Charges and Financing Costs</u> | | | | |
| 232,983 | Non-current Assets Depreciation & Amortisation | 232,983 | 232,983 | 232,983 |
| <u>3,402,216</u> | <u>Expenditure</u> | <u>3,742,691</u> | <u>3,740,995</u> | <u>3,853,576</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -4,282 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -1,152,599 | Sales, Fees and Charges | -933,491 | -997,634 | -939,154 |
| -5 | Rents | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -97,657 | Internal Recharges and Transfers-Revenue | -166,689 | -3,405 | -15,341 |
| -249,743 | Internal Recharges and Transfers-Capital | -109,495 | -201,495 | -364,495 |
| <u>-1,504,285</u> | <u>Income</u> | <u>-1,209,675</u> | <u>-1,202,534</u> | <u>-1,318,990</u> |
| <u>1,897,931</u> | <u>NET EXPENDITURE</u> | <u>2,533,016</u> | <u>2,538,461</u> | <u>2,534,586</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>HIGHWAYS ROADS AND TRANSPORT SERVICES</u> | | | |
| | <u>STREET LIGHTING</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 68,219 | Non-Teachers Pay | 77,856 | 77,856 | 87,396 |
| 49 | Employee Insurance Costs | 49 | 49 | 49 |
| 0 | Other Training Expenses | 1,479 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 111 | Direct Service Charge-Ground Maintenance | 928 | 928 | 990 |
| 821,313 | Energy Costs | 1,100,115 | 1,100,115 | 1,840,115 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | Travel Expenses | 5,671 | 5,671 | 5,671 |
| | <u>Supplies and Services</u> | | | |
| 0 | Equipment | 806 | 806 | 806 |
| 0 | Books, Publications & Literature | 325 | 325 | 325 |
| 0 | Materials | 316 | 316 | 316 |
| 0 | Catering Costs | 310 | 310 | 310 |
| 0 | Clothing,Uniforms and Laundry | 281 | 281 | 281 |
| 68 | Printing and Reprographics | 500 | 500 | 100 |
| 0 | Stationery and Office Expenses | 105 | 105 | 105 |
| 55 | Telephones | 8 | 8 | 8 |
| 3,599 | Hardware, Software & Other Computing | 3,797 | 3,797 | 4,184 |
| 0 | Subscriptions | 837 | 837 | 837 |
| 25,387 | Insurances | 26,492 | 26,492 | 26,492 |
| | <u>Third Party Payments</u> | | | |
| 8,033 | Direct Service Charge-Civil Engineering | 5,721 | 0 | 0 |
| 370,070 | 3rd Party Payments to Private Contractors | 369,911 | 347,795 | 377,525 |
| | <u>Support Services</u> | | | |
| 50,610 | Internal Recharges and Transfers | 82,925 | 83,174 | 84,452 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 429,984 | Non-current Assets Depreciation & Amortisation | 429,984 | 439,191 | 439,191 |
| <u>1,777,498</u> | <u>Expenditure</u> | <u>2,108,416</u> | <u>2,088,556</u> | <u>2,869,153</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| -31,408 | Sales, Fees and Charges | -79,511 | -57,395 | -79,511 |
| | <u>Support Services</u> | | | |
| -1,661 | Internal Recharges and Transfers-Revenue | -1,632 | -1,632 | -1,632 |
| -40,971 | Internal Recharges and Transfers-Capital | -76,609 | -27,609 | -76,609 |
| <u>-74,041</u> | <u>Income</u> | <u>-157,752</u> | <u>-86,636</u> | <u>-157,752</u> |
| <u>1,703,457</u> | <u>NET EXPENDITURE</u> | <u>1,950,664</u> | <u>2,001,920</u> | <u>2,711,401</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>HIGHWAYS ROADS AND TRANSPORT SERVICES</u> | | | |
| | <u>WINTER SERVICE</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 61,731 | Non-Teachers Pay | 76,132 | 64,790 | 80,236 |
| 8,786 | Agency Staff | 0 | 11,342 | 0 |
| 5,515 | Other Training Expenses | 158 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 1,460 | Repairs and Maintenance | 0 | 0 | 0 |
| 5,739 | Rents & Rates | 5,800 | 5,800 | 5,800 |
| | <u>Transport Related Expenses</u> | | | |
| 168,943 | Direct Service Charge-Pooled Transport Costs | 153,313 | 156,267 | 168,780 |
| 34,756 | External Transport Hire & Contracts | 10,985 | 10,985 | 10,985 |
| | <u>Supplies and Services</u> | | | |
| 5 | Equipment | 0 | 0 | 0 |
| 93,493 | Materials | 98,538 | 105,205 | 103,465 |
| 46 | Clothing,Uniforms and Laundry | 0 | 0 | 0 |
| 8,035 | Insurances | 8,385 | 8,385 | 8,385 |
| | <u>Third Party Payments</u> | | | |
| 21,605 | 3rd Party Payments to Private Contractors | 33,967 | 33,967 | 36,005 |
| | <u>Support Services</u> | | | |
| 3,481 | Internal Recharges and Transfers | 662 | 820 | 977 |
| 9,456 | Central Premises Recharges | 12,551 | 12,551 | 15,661 |
| <u>423,051</u> | <u>Expenditure</u> | <u>400,491</u> | <u>410,112</u> | <u>430,294</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| -191 | Sales, Fees and Charges | -231 | -231 | -231 |
| | <u>Support Services</u> | | | |
| -70,898 | Internal Recharges and Transfers-Revenue | -64,864 | -71,531 | -64,864 |
| <u>-71,090</u> | <u>Income</u> | <u>-65,095</u> | <u>-71,762</u> | <u>-65,095</u> |
| <u>351,961</u> | <u>NET EXPENDITURE</u> | <u>335,396</u> | <u>338,350</u> | <u>365,199</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| <u>HIGHWAYS ROADS AND TRANSPORT SERVICES</u> | | | | |
| <u>TRAFFIC MANAGEMENT AND ROAD SAFETY</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 470,119 | Non-Teachers Pay | 357,422 | 450,122 | 349,563 |
| 488 | Employee Retirement Costs | 0 | 0 | 0 |
| 115 | Employee Insurance Costs | 116 | 116 | 116 |
| 0 | Internal Training Costs | 80 | 0 | 0 |
| 1,518 | Other Training Expenses | 3,267 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 0 | External Transport Hire & Contracts | 7,185 | 0 | 0 |
| 6,271 | Travel Expenses | 15,178 | 15,178 | 15,178 |
| <u>Supplies and Services</u> | | | | |
| 3,658 | Equipment | 1,856 | 1,410 | 1,295 |
| 0 | Materials | 2,273 | 706 | 2,273 |
| 0 | Catering Costs | 630 | 310 | 310 |
| 2,098 | Clothing,Uniforms and Laundry | 280 | 313 | 280 |
| 2,600 | Printing and Reprographics | 1,467 | 2,769 | 650 |
| 119 | Direct Service Charge - Graphic Design Costs | 0 | 53 | 0 |
| 747 | Stationery and Office Expenses | 236 | 236 | 236 |
| 0 | Postage | 259 | 259 | 259 |
| 10,689 | Telephones | 3,987 | 3,987 | 11,384 |
| 26,831 | Hardware, Software & Other Computing | 31,896 | 31,896 | 35,558 |
| 3,476 | Other Professional Fees | 0 | 7,113 | 0 |
| 0 | Premises & Room Hire | 1,200 | 0 | 0 |
| 350 | Subscriptions | 1,305 | 1,305 | 1,305 |
| 2,728 | Insurances | 2,846 | 2,846 | 2,846 |
| 3,463 | Advertising, Promotion & Notices | 4,227 | 4,227 | 4,227 |
| <u>Third Party Payments</u> | | | | |
| 162 | Direct Service Charge-Civil Engineering | 0 | 0 | 0 |
| 137,895 | 3rd Party Payments to Private Contractors | 100,354 | 150,354 | 106,375 |
| <u>Support Services</u> | | | | |
| 119,036 | Internal Recharges and Transfers | 227,248 | 223,315 | 228,866 |
| 6,068 | Central Premises Recharges | 6,644 | 6,644 | 7,242 |
| <u>Capital Charges and Financing Costs</u> | | | | |
| 0 | R C C O | 25,000 | 10,000 | 15,000 |
| <u>798,432</u> | <u>Expenditure</u> | <u>794,956</u> | <u>913,159</u> | <u>782,963</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -933 | Grants and Subsidies | 0 | 0 | 0 |
| <u>Customer and Client Receipts</u> | | | | |
| -200,245 | Sales, Fees and Charges | -82,194 | -174,409 | -92,681 |
| <u>Support Services</u> | | | | |
| -60,654 | Internal Recharges and Transfers-Revenue | -9,429 | -22,365 | -980 |
| -145,813 | Internal Recharges and Transfers-Capital | -83,573 | -83,573 | -83,573 |
| <u>-407,646</u> | <u>Income</u> | <u>-175,196</u> | <u>-280,347</u> | <u>-177,234</u> |
| <u>390,786</u> | <u>NET EXPENDITURE</u> | <u>619,760</u> | <u>632,812</u> | <u>605,729</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>CULTURAL AND RELATED SERVICES</u> | | | |
| | <u>PARKS AND OPEN SPACE MANAGEMENT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 218,715 | Non-Teachers Pay | 146,274 | 210,630 | 257,093 |
| 0 | Employee Retirement Costs | 146 | 146 | 146 |
| 102 | Employee Insurance Costs | 103 | 103 | 103 |
| 0 | Internal Training Costs | 200 | 0 | 0 |
| 7,840 | Other Training Expenses | 1,500 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 29,826 | Repairs and Maintenance | 60,263 | 20,003 | 60,263 |
| 1,051,483 | Direct Service Charge-Ground Maintenance | 939,274 | 936,575 | 930,822 |
| 62,355 | Grounds Maintenance | 105,745 | 105,745 | 105,745 |
| 3,191 | Energy Costs | 5,313 | 5,313 | 1,392 |
| 3,140 | Rents & Rates | 5,152 | 5,152 | 5,152 |
| 1,549 | Water & Sewerage | 3,506 | 3,506 | 817 |
| 2,530 | Direct Service Charge-Cleaning | 2,593 | 2,593 | 2,887 |
| | <u>Transport Related Expenses</u> | | | |
| 16 | Direct Transport Costs | 0 | 75 | 0 |
| 11,191 | Direct Service Charge-Pooled Transport Costs | 15,896 | 15,896 | 17,947 |
| 0 | External Transport Hire & Contracts | 31 | 206 | 31 |
| 6,044 | Travel Expenses | 6,345 | 6,095 | 6,345 |
| | <u>Supplies and Services</u> | | | |
| 100,282 | Equipment | 39,296 | 51,278 | 41,710 |
| 0 | Books, Publications & Literature | 0 | 161 | 0 |
| 80,168 | Materials | 56,014 | 106,014 | 58,765 |
| 0 | Catering Costs | 15 | 15 | 15 |
| 187 | Clothing,Uniforms and Laundry | 819 | 819 | 819 |
| 352 | Printing and Reprographics | 1,000 | 1,000 | 250 |
| 0 | Direct Service Charge - Graphic Design Costs | 823 | 823 | 823 |
| 28 | Stationery and Office Expenses | 171 | 171 | 171 |
| 6,247 | Telephones | 6,040 | 6,040 | 6,040 |
| 15,625 | Hardware, Software & Other Computing | 4,993 | 5,410 | 5,568 |
| 0 | Legal Fees | 100 | 552 | 100 |
| 0 | Medical Fees | 20 | 20 | 20 |
| 4,553 | Consultants | 8,592 | 10,803 | 8,592 |
| 0 | Other Professional Fees | 350 | 369 | 350 |
| 0 | Education,Leisure Activities & Entertainments | 650 | 650 | 650 |
| 20,713 | Direct Service Charge-Security | 20,336 | 20,336 | 32,334 |
| 55 | Subscriptions | 1,704 | 1,704 | 1,704 |
| 47,132 | Insurances | 47,132 | 47,132 | 47,132 |
| 0 | Licenses | 280 | 280 | 280 |
| | <u>Third Party Payments</u> | | | |
| 5,904 | Direct Service Charge-Civil Engineering | 22,560 | 0 | 0 |
| 869 | Direct Service Charge-Cleansing | 891 | 891 | 936 |
| 3,000 | 3rd Party Payments to Private Contractors | 4,626 | 4,626 | 4,904 |
| | <u>Support Services</u> | | | |
| 160,378 | Internal Recharges and Transfers | 206,666 | 209,455 | 210,541 |
| 195,912 | Central Premises Recharges | 252,975 | 238,011 | 268,539 |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>Capital Charges and Financing Costs</u> | | | |
| 153,920 | Non-current Assets Depreciation & Amortisation | 153,919 | 156,712 | 156,712 |
| 32,510 | R C C O | 78,000 | 79,000 | 0 |
| -113,697 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>2,112,118</u> | <u>Expenditure</u> | <u>2,200,313</u> | <u>2,254,310</u> | <u>2,235,698</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -56,802 | Grants and Subsidies | 0 | -101,418 | -74,500 |
| -14,678 | Reimbursements and Contributions | 0 | -13,587 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -20,358 | Sales, Fees and Charges | -36,259 | -47,605 | -35,462 |
| -2,801 | Rents | -1,347 | -3,001 | -2,888 |
| | <u>Support Services</u> | | | |
| -26,203 | Internal Recharges and Transfers-Revenue | 0 | -26,000 | 0 |
| <u>-120,843</u> | <u>Income</u> | <u>-37,606</u> | <u>-191,611</u> | <u>-112,850</u> |
| <u>1,991,276</u> | <u>NET EXPENDITURE</u> | <u>2,162,707</u> | <u>2,062,699</u> | <u>2,122,848</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>CULTURAL AND RELATED SERVICES</u> | | | |
| | <u>RANGER SERVICE</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 105,504 | Non-Teachers Pay | 39,212 | 104,202 | 115,798 |
| | <u>Transport Related Expenses</u> | | | |
| 18,764 | Direct Service Charge-Pooled Transport Costs | 12,566 | 16,066 | 13,695 |
| | <u>Supplies and Services</u> | | | |
| 1,418 | Equipment | 15,057 | 8,947 | 15,057 |
| 14 | Materials | 0 | 100 | 0 |
| 328 | Clothing,Uniforms and Laundry | 0 | 23 | 0 |
| 115 | Printing and Reprographics | 0 | 0 | 0 |
| 3,947 | Telephones | 0 | 1,944 | 0 |
| 1,619 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 0 | Medical Fees | 0 | 543 | 0 |
| 259 | Banking & Security Services | 0 | 0 | 0 |
| <u>131,969</u> | <u>Expenditure</u> | <u>66,835</u> | <u>131,825</u> | <u>144,550</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| -200 | Rents | 0 | 0 | 0 |
| <u>-200</u> | <u>Income</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>131,769</u> | <u>NET EXPENDITURE</u> | <u>66,835</u> | <u>131,825</u> | <u>144,550</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>CULTURAL AND RELATED SERVICES</u> | | | |
| | <u>ALLOTMENTS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 15,215 | Non-Teachers Pay | 14,360 | 17,360 | 16,079 |
| | <u>Premises Related Expenses</u> | | | |
| 3,291 | Repairs and Maintenance | 7,082 | 2,082 | 7,436 |
| 30,406 | Direct Service Charge-Ground Maintenance | 28,368 | 33,368 | 30,244 |
| 6,388 | Grounds Maintenance | 6,527 | 6,527 | 6,527 |
| 1,168 | Energy Costs | 1,179 | 2,179 | 1,553 |
| 2,907 | Rents & Rates | 1,907 | 1,907 | 1,907 |
| 8,422 | Water & Sewerage | 9,699 | 8,699 | 9,411 |
| | <u>Supplies and Services</u> | | | |
| 350 | Equipment | 900 | 1,540 | 900 |
| 0 | Materials | 0 | 31 | 0 |
| 0 | Subscriptions | 0 | 55 | 0 |
| 260 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 75 | Direct Service Charge-Civil Engineering | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 17,340 | Internal Recharges and Transfers | 17,262 | 23,679 | 19,905 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 2,398 | Non-current Assets Depreciation & Amortisation | 2,398 | 2,398 | 2,398 |
| <u>88,219</u> | <u>Expenditure</u> | <u>89,682</u> | <u>99,825</u> | <u>96,360</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| -5,400 | Sales, Fees and Charges | -20,083 | -16,978 | -20,179 |
| -24,198 | Rents | -21,331 | -28,162 | -69,758 |
| <u>-29,598</u> | <u>Income</u> | <u>-41,414</u> | <u>-45,140</u> | <u>-89,937</u> |
| <u>58,621</u> | <u>NET EXPENDITURE</u> | <u>48,268</u> | <u>54,685</u> | <u>6,423</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>MANAGEMENT AND SUPPORT SERVICES</u> | | | |
| | <u>DIRECTORATE</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 966,945 | Non-Teachers Pay | 1,133,201 | 1,133,201 | 1,183,682 |
| 715 | Employee Recruitment Costs | 0 | 0 | 0 |
| 1,469 | Employee Retirement Costs | 0 | 0 | 0 |
| 167 | Employee Insurance Costs | 169 | 169 | 169 |
| 0 | Internal Training Costs | 198 | 0 | 0 |
| 4,500 | Other Training Expenses | 7,138 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 95 | Rents & Rates | 0 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | External Transport Hire & Contracts | 375 | 375 | 375 |
| 593 | Travel Expenses | 2,329 | 2,329 | 2,329 |
| | <u>Supplies and Services</u> | | | |
| 0 | Equipment | 435 | 435 | 435 |
| 0 | Books, Publications & Literature | 1,001 | 1,001 | 1,001 |
| 630 | Catering Costs | 489 | 489 | 489 |
| 34 | Printing and Reprographics | 1,988 | 1,988 | 788 |
| 101 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 2 | Stationery and Office Expenses | 917 | 917 | 500 |
| 113 | Postage | 100 | 100 | 100 |
| 2,119 | Telephones | 777 | 777 | 777 |
| 6,165 | Hardware, Software & Other Computing | 4,571 | 4,571 | 4,577 |
| 1,022 | Medical Fees | 1,827 | 1,013 | 1,013 |
| 41,677 | Other Professional Fees | 0 | 0 | 0 |
| 610 | Education,Leisure Activities & Entertainments | 0 | 814 | 814 |
| 570 | Premises & Room Hire | 400 | 400 | 400 |
| 470 | Other Supplies & Services | 0 | 0 | 0 |
| 0 | Professional Meetings | 100 | 100 | 100 |
| 6,306 | Subscriptions | 5,500 | 5,500 | 5,500 |
| 4,261 | Insurances | 4,448 | 4,448 | 4,448 |
| 0 | Advertising, Promotion & Notices | 2,619 | 2,619 | 2,619 |
| 0 | Licenses | 241 | 241 | 241 |
| | <u>Support Services</u> | | | |
| 174,031 | Internal Recharges and Transfers | 174,771 | 182,107 | 201,569 |
| 6,068 | Central Premises Recharges | 6,644 | 6,644 | 7,242 |
| <u>1,218,662</u> | <u>Expenditure</u> | <u>1,350,238</u> | <u>1,350,238</u> | <u>1,419,168</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| 0 | Sales, Fees and Charges | 0 | 0 | -26,000 |
| | <u>Support Services</u> | | | |
| -1,265,379 | Internal Recharges and Transfers-Revenue | -1,350,238 | -1,350,238 | -1,393,168 |
| <u>-1,265,379</u> | <u>Income</u> | <u>-1,350,238</u> | <u>-1,350,238</u> | <u>-1,419,168</u> |
| <u>-46,718</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|--|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| <u>MANAGEMENT AND SUPPORT SERVICES</u> | | | | |
| <u>FINANCIAL SERVICES-ACCOUNTANCY & BUS.SUPPORT</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Support Services</u> | | | | |
| 398,623 | Internal Recharges and Transfers | 410,396 | 410,396 | 410,396 |
| <u>398,623</u> | <u>Expenditure</u> | <u>410,396</u> | <u>410,396</u> | <u>410,396</u> |
| <u>INCOME</u> | | | | |
| <u>Support Services</u> | | | | |
| -398,623 | Internal Recharges and Transfers-Revenue | -410,396 | -410,396 | -410,396 |
| <u>-398,623</u> | <u>Income</u> | <u>-410,396</u> | <u>-410,396</u> | <u>-410,396</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>DIRECT SERVICES</u> | | | |
| | <u>DIRECT SERVICES - CARETAKING</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 1,148,896 | Non-Teachers Pay | 1,364,331 | 1,364,331 | 1,444,877 |
| 2,461 | Agency Staff | 0 | 0 | 0 |
| 2,861 | Other Training Expenses | 4,580 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 49 | Direct Transport Costs | 0 | 0 | 0 |
| 3,132 | Direct Service Charge-Pooled Transport Costs | 3,494 | 3,494 | 3,998 |
| 7,957 | Travel Expenses | 9,891 | 9,891 | 9,891 |
| | <u>Supplies and Services</u> | | | |
| 3,398 | Equipment | 12,713 | 20,713 | 12,713 |
| 13,500 | Materials | 15,496 | 15,496 | 16,271 |
| 1,311 | Clothing,Uniforms and Laundry | 4,253 | 4,253 | 4,253 |
| 3,070 | Printing and Reprographics | 431 | 431 | 431 |
| 0 | Stationery and Office Expenses | 125 | 125 | 125 |
| 2,510 | Telephones | 393 | 393 | 393 |
| 5,021 | Hardware, Software & Other Computing | 268 | 268 | 268 |
| 749 | Medical Fees | 0 | 0 | 0 |
| 0 | Other Professional Fees | 1,154 | 1,154 | 1,154 |
| 1,663 | Insurances | 1,735 | 1,735 | 1,735 |
| | <u>Support Services</u> | | | |
| 118,604 | Internal Recharges and Transfers | 119,057 | 123,637 | 123,632 |
| 21,294 | Central Premises Recharges | 21,826 | 21,826 | 26,721 |
| <u>1,336,476</u> | <u>Expenditure</u> | <u>1,559,747</u> | <u>1,567,747</u> | <u>1,646,462</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -1,000 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -5,402 | Sales, Fees and Charges | -25,161 | -25,161 | -25,161 |
| | <u>Support Services</u> | | | |
| -1,488,792 | Internal Recharges and Transfers-Revenue | -1,534,586 | -1,534,586 | -1,621,301 |
| <u>-1,495,194</u> | <u>Income</u> | <u>-1,559,747</u> | <u>-1,559,747</u> | <u>-1,646,462</u> |
| <u>-158,717</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>8,000</u> | <u>0</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>DIRECT SERVICES</u> | | | |
| | <u>DIRECT SERVICES - CATERING</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 3,117,351 | Non-Teachers Pay | 3,337,071 | 3,329,437 | 3,646,190 |
| 6,210 | Agency Staff | 0 | 7,634 | 0 |
| 0 | Employee Recruitment Costs | 1,200 | 1,200 | 1,200 |
| 1,051 | Employee Retirement Costs | 600 | 600 | 600 |
| 0 | Internal Training Costs | 683 | 0 | 0 |
| 11,207 | Other Training Expenses | 2,150 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 6,005 | Repairs and Maintenance | 483 | 483 | 483 |
| 25,237 | Direct Service Charge-Cleaning | 25,868 | 25,868 | 28,803 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | Direct Transport Costs | 0 | 12 | 0 |
| 6,908 | Direct Service Charge-Pooled Transport Costs | 7,922 | 8,319 | 9,026 |
| 0 | External Transport Hire & Contracts | 1,592 | 1,125 | 1,592 |
| 4,668 | Travel Expenses | 4,209 | 4,267 | 4,209 |
| | <u>Supplies and Services</u> | | | |
| 89,265 | Equipment | 79,327 | 82,391 | 79,327 |
| 0 | Furniture | 0 | 158 | 0 |
| 82,499 | Materials | 19,342 | 52,312 | 19,342 |
| 2,015,600 | Catering Costs | 1,897,412 | 1,861,055 | 2,212,413 |
| 6,461 | Clothing,Uniforms and Laundry | 5,592 | 6,205 | 5,592 |
| 1,357 | Printing and Reprographics | 2,642 | 2,986 | 2,642 |
| 2,027 | Direct Service Charge - Graphic Design Costs | 1,281 | 2,308 | 1,281 |
| 926 | Stationery and Office Expenses | 1,482 | 1,379 | 1,482 |
| 44 | Postage | 176 | 145 | 176 |
| 7,240 | Telephones | 6,213 | 6,737 | 6,213 |
| 32,898 | Hardware, Software & Other Computing | 23,779 | 23,333 | 24,591 |
| 2,247 | Medical Fees | 0 | 729 | 0 |
| 1,364 | Other Professional Fees | 2,467 | 1,418 | 2,467 |
| 0 | Exam & Course Fees (incl. students & clients) | 1,838 | 1,212 | 1,838 |
| 12,977 | Banking & Security Services | 11,951 | 11,951 | 11,951 |
| 0 | Premises & Room Hire | 298 | 100 | 298 |
| 0 | Professional Meetings | 33 | 33 | 33 |
| 1,135 | Subscriptions | 1,586 | 1,904 | 1,586 |
| 2,807 | Insurances | 2,930 | 2,930 | 2,930 |
| 106 | Advertising, Promotion & Notices | 1,180 | 243 | 1,180 |
| | <u>Third Party Payments</u> | | | |
| 22,394 | Direct Service Charge-Cleansing | 22,954 | 22,954 | 24,102 |
| | <u>Support Services</u> | | | |
| 591,381 | Internal Recharges and Transfers | 466,342 | 469,175 | 478,368 |
| 16,510 | Central Premises Recharges | 16,922 | 16,922 | 20,717 |
| <u>6,067,875</u> | <u>Expenditure</u> | <u>5,947,525</u> | <u>5,947,525</u> | <u>6,590,632</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -5,207 | Grants and Subsidies | 0 | 0 | 0 |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>Customer and Client Receipts</u> | | | |
| -1,602,938 | Sales, Fees and Charges | -1,638,393 | -1,973,433 | -2,006,249 |
| | <u>Support Services</u> | | | |
| -4,232,386 | Internal Recharges and Transfers-Revenue | -4,382,744 | -4,047,704 | -4,643,186 |
| <u>-5,840,531</u> | <u>Income</u> | <u>-6,021,137</u> | <u>-6,021,137</u> | <u>-6,649,435</u> |
| <u>227,344</u> | <u>NET EXPENDITURE</u> | <u>-73,612</u> | <u>-73,612</u> | <u>-58,803</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>DIRECT SERVICES</u> | | | |
| | <u>DIRECT SERVICES - CLEANING</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 1,852,736 | Non-Teachers Pay | 2,022,466 | 1,988,466 | 2,201,936 |
| 35,488 | Agency Staff | 0 | 34,000 | 0 |
| 0 | Employee Recruitment Costs | 112 | 112 | 112 |
| 370 | Employee Retirement Costs | 0 | 0 | 0 |
| 22,892 | Employee Insurance Costs | 23,069 | 23,069 | 23,069 |
| 0 | Internal Training Costs | 693 | 0 | 0 |
| 0 | Other Training Expenses | 2,332 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 7,016 | Direct Service Charge-Pooled Transport Costs | 7,772 | 7,772 | 8,724 |
| 4,716 | Travel Expenses | 8,184 | 8,184 | 8,184 |
| | <u>Supplies and Services</u> | | | |
| 11,181 | Equipment | 10,464 | 21,464 | 10,464 |
| 23,189 | Materials | 22,750 | 22,750 | 23,888 |
| 373 | Clothing,Uniforms and Laundry | 1,573 | 1,573 | 1,573 |
| 172 | Printing and Reprographics | 462 | 462 | 462 |
| 26 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 5 | Stationery and Office Expenses | 1,000 | -238 | 1,000 |
| 367 | Telephones | 1,646 | 1,646 | 1,646 |
| 1,596 | Hardware, Software & Other Computing | 500 | 500 | 500 |
| 1,642 | Medical Fees | 0 | 1,946 | 0 |
| 2,652 | Other Professional Fees | 1,000 | 1,000 | 1,000 |
| 240 | Subscriptions | 708 | 0 | 708 |
| 1,523 | Insurances | 1,589 | 1,589 | 1,589 |
| | <u>Support Services</u> | | | |
| 174,866 | Internal Recharges and Transfers | 106,540 | 109,565 | 105,240 |
| 14,673 | Central Premises Recharges | 15,040 | 15,040 | 18,413 |
| <u>2,155,724</u> | <u>Expenditure</u> | <u>2,227,900</u> | <u>2,238,900</u> | <u>2,408,508</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| -227,578 | Sales, Fees and Charges | -204,714 | -204,714 | -416,512 |
| | <u>Support Services</u> | | | |
| -2,032,073 | Internal Recharges and Transfers-Revenue | -2,023,186 | -2,023,186 | -1,991,996 |
| <u>-2,259,651</u> | <u>Income</u> | <u>-2,227,900</u> | <u>-2,227,900</u> | <u>-2,408,508</u> |
| <u>-103,927</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>11,000</u> | <u>0</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>DIRECT SERVICES</u> | | | |
| | <u>DIRECT SERVICES - DEPOT MANAGEMENT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 52,515 | Non-Teachers Pay | 72,273 | 72,273 | 79,061 |
| 0 | Internal Training Costs | 63 | 0 | 0 |
| 333 | Other Training Expenses | 990 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 6,913 | Direct Service Charge-Ground Maintenance | 0 | 0 | 0 |
| 117 | Rents & Rates | 69 | 69 | 150 |
| 8,184 | Direct Service Charge-Cleaning | 8,389 | 8,389 | 9,341 |
| | <u>Transport Related Expenses</u> | | | |
| 1,770 | Direct Transport Costs | 0 | 0 | 0 |
| 76,333 | Direct Service Charge-Pooled Transport Costs | 77,082 | 77,082 | 86,307 |
| | <u>Supplies and Services</u> | | | |
| 5,970 | Equipment | 6,706 | 6,706 | 6,706 |
| 1,005 | Materials | 7,309 | 7,309 | 7,309 |
| 642 | Catering Costs | 308 | 308 | 308 |
| -832 | Clothing,Uniforms and Laundry | 0 | 0 | 0 |
| 523 | Printing and Reprographics | 672 | 672 | 672 |
| 19 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 1,046 | Stationery and Office Expenses | 800 | 800 | 800 |
| 12,620 | Postage | 11,281 | 11,281 | 11,281 |
| 223 | Telephones | 603 | 603 | 603 |
| 24 | Hardware, Software & Other Computing | 608 | 608 | 608 |
| 0 | Exam & Course Fees (incl. students & clients) | 1,250 | 1,250 | 1,250 |
| 191,977 | Direct Service Charge-Security | 241,588 | 241,588 | 272,762 |
| 7,860 | Insurances | 901 | 901 | 901 |
| 4,600 | Licenses | 6,555 | 6,555 | 6,555 |
| | <u>Third Party Payments</u> | | | |
| 50 | Direct Service Charge-Civil Engineering | 0 | 0 | 0 |
| 8,704 | 3rd Party Payments to Private Contractors | -31,006 | -31,006 | -31,006 |
| | <u>Support Services</u> | | | |
| 32,068 | Internal Recharges and Transfers | 26,210 | 27,263 | 26,695 |
| 369,091 | Central Premises Recharges | 456,424 | 456,424 | 624,574 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 37,463 | Non-current Assets Depreciation & Amortisation | 37,463 | 22,499 | 22,499 |
| 17,829 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>837,047</u> | <u>Expenditure</u> | <u>926,538</u> | <u>911,574</u> | <u>1,127,376</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| -862 | Sales, Fees and Charges | -5,679 | -5,679 | -5,580 |
| | <u>Support Services</u> | | | |
| -850,356 | Internal Recharges and Transfers-Revenue | -920,859 | -905,895 | -1,121,796 |
| <u>-851,218</u> | <u>Income</u> | <u>-926,538</u> | <u>-911,574</u> | <u>-1,127,376</u> |
| <u>-14,171</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>DIRECT SERVICES</u> | | | |
| | <u>DIRECT SERVICES - GROUNDS MAINTENANCE</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 1,220,360 | Non-Teachers Pay | 1,602,136 | 1,384,794 | 1,506,514 |
| 214,480 | Agency Staff | 0 | 265,000 | 0 |
| 715 | Employee Recruitment Costs | 0 | 0 | 0 |
| 20,474 | Employee Retirement Costs | 0 | 0 | 0 |
| 5,041 | Employee Insurance Costs | 5,080 | 5,080 | 5,080 |
| 0 | Internal Training Costs | 1,500 | 0 | 0 |
| 20,372 | Other Training Expenses | 15,638 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 20,025 | Direct Transport Costs | 35,691 | 31,691 | 26,028 |
| 413,191 | Direct Service Charge-Pooled Transport Costs | 410,805 | 466,805 | 680,474 |
| 8,988 | External Transport Hire & Contracts | 21,647 | 16,647 | 21,647 |
| 2,168 | Travel Expenses | 2,318 | 2,318 | 2,318 |
| | <u>Supplies and Services</u> | | | |
| 41,439 | Equipment | 33,551 | 33,051 | 33,551 |
| 100 | Furniture | 0 | 0 | 0 |
| 233 | Books, Publications & Literature | 0 | 0 | 0 |
| 155,192 | Materials | 139,639 | 194,639 | 76,221 |
| 0 | Catering Costs | 0 | 500 | 0 |
| 16,744 | Clothing,Uniforms and Laundry | 16,812 | 27,012 | 16,812 |
| 469 | Printing and Reprographics | 1,100 | 1,000 | 700 |
| 0 | Direct Service Charge - Graphic Design Costs | 0 | 100 | 0 |
| 328 | Stationery and Office Expenses | 1,101 | 1,101 | 1,101 |
| 2,012 | Telephones | 1,624 | 1,624 | 1,624 |
| 6,337 | Hardware, Software & Other Computing | 4,021 | 4,021 | 4,277 |
| 828 | Medical Fees | 527 | 447 | 527 |
| 0 | Other Professional Fees | 0 | 50 | 0 |
| 744 | Direct Service Charge-Security | 763 | 763 | 861 |
| 0 | Other Supplies & Services | 0 | 30 | 0 |
| 0 | Subscriptions | 1,947 | 1,947 | 1,947 |
| 16,092 | Insurances | 16,793 | 16,793 | 16,793 |
| | <u>Third Party Payments</u> | | | |
| 178 | Direct Service Charge-Civil Engineering | 0 | 0 | 0 |
| 170 | Direct Service Charge-Cleansing | 0 | 0 | 0 |
| 27,648 | 3rd Party Payments to Private Contractors | 26,227 | 26,227 | 26,766 |
| | <u>Support Services</u> | | | |
| 286,880 | Internal Recharges and Transfers | 240,115 | 257,253 | 258,803 |
| 113,208 | Central Premises Recharges | 116,038 | 116,038 | 142,063 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 80,423 | Non-current Assets Depreciation & Amortisation | 80,424 | 91,837 | 91,837 |
| <u>2,674,840 Expenditure</u> | | <u>2,775,497</u> | <u>2,946,768</u> | <u>2,915,944</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -5,160 | Grants and Subsidies | 0 | 0 | 0 |
| -4,843 | Reimbursements and Contributions | 0 | -71,200 | 0 |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | <u>Allowed Estimate 2022/23</u> £ | <u>Revised Estimate 2022/23</u> £ | <u>Forward Estimate 2023/24</u> £ |
|--|--|--|--|--|
| | <u>Customer and Client Receipts</u> | | | |
| -132,796 | Sales, Fees and Charges | -455,419 | -215,419 | -537,030 |
| | <u>Support Services</u> | | | |
| -2,408,451 | Internal Recharges and Transfers-Revenue | -2,188,481 | -2,496,552 | -2,247,317 |
| -123,590 | Internal Recharges and Transfers-Capital | -131,597 | -163,597 | -131,597 |
| <u>-2,674,840</u> | <u>Income</u> | <u>-2,775,497</u> | <u>-2,946,768</u> | <u>-2,915,944</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>DIRECT SERVICES</u> | | | |
| | <u>DIRECT SERVICES - SECURITY</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 1,344,060 | Non-Teachers Pay | 861,538 | 861,538 | 1,005,376 |
| 27,836 | Employee Retirement Costs | 0 | 0 | 0 |
| 0 | Other Training Expenses | 1,000 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 73 | Direct Transport Costs | 0 | 0 | 0 |
| 32,948 | Direct Service Charge-Pooled Transport Costs | 24,703 | 24,703 | 28,443 |
| 823 | Travel Expenses | 936 | 936 | 936 |
| | <u>Supplies and Services</u> | | | |
| 14,635 | Equipment | 8,449 | 8,449 | 8,449 |
| 397 | Furniture | 0 | 0 | 0 |
| 876 | Materials | 0 | 0 | 0 |
| 2,230 | Clothing,Uniforms and Laundry | 954 | 954 | 954 |
| 324 | Printing and Reprographics | 432 | 432 | 432 |
| 126 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 133 | Stationery and Office Expenses | 30 | 30 | 30 |
| 274 | Postage | 0 | 0 | 0 |
| 4,532 | Telephones | 1,172 | 1,172 | 1,172 |
| 61,232 | Hardware, Software & Other Computing | 6,916 | 6,916 | 7,675 |
| 350 | Legal Fees | 0 | 0 | 0 |
| 1,036 | Medical Fees | 100 | 100 | 100 |
| 40 | Other Professional Fees | 100 | 100 | 100 |
| 1,794 | Direct Service Charge-Security | 0 | 0 | 0 |
| 645 | Subscriptions | 0 | 0 | 0 |
| 893 | Insurances | 932 | 932 | 932 |
| 5,715 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 63,907 | Internal Recharges and Transfers | 20,961 | 21,961 | 22,276 |
| 16,590 | Central Premises Recharges | 17,005 | 17,005 | 20,819 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 11,823 | Non-current Assets Depreciation & Amortisation | 0 | 0 | 0 |
| <u>1,593,293 Expenditure</u> | | <u>945,228</u> | <u>945,228</u> | <u>1,097,694</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| -720,984 | Sales, Fees and Charges | -17,991 | -17,991 | -31,915 |
| | <u>Support Services</u> | | | |
| -872,309 | Internal Recharges and Transfers-Revenue | -927,237 | -927,237 | -1,065,779 |
| <u>-1,593,293 Income</u> | | <u>-945,228</u> | <u>-945,228</u> | <u>-1,097,694</u> |
| <u>-0 NET EXPENDITURE</u> | | <u>0</u> | <u>0</u> | <u>0</u> |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>DIRECT SERVICES</u> | | | |
| | <u>DIRECT SERVICES - TRANSPORT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 781,450 | Non-Teachers Pay | 983,083 | 924,121 | 1,211,672 |
| 53,793 | Agency Staff | 0 | 58,962 | 0 |
| 29,770 | Employee Retirement Costs | 0 | 0 | 0 |
| 760 | Employee Insurance Costs | 766 | 766 | 766 |
| 0 | Internal Training Costs | 595 | 0 | 0 |
| 14,466 | Other Training Expenses | 9,045 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 1,670,360 | Direct Transport Costs | 1,458,982 | 1,452,062 | 1,677,715 |
| 4,834 | Direct Service Charge-Pooled Transport Costs | 3,810 | 3,810 | 4,672 |
| 124,277 | External Transport Hire & Contracts | 50,307 | 57,127 | 54,390 |
| 0 | Travel Expenses | 39 | 139 | 39 |
| 145,336 | General Transport Insurance | 145,336 | 145,336 | 145,336 |
| | <u>Supplies and Services</u> | | | |
| 190 | Equipment | 16,568 | 2,626 | 16,568 |
| 0 | Materials | 0 | 0 | 70,400 |
| 3,369 | Catering Costs | 1,392 | 3,602 | 1,462 |
| 6,890 | Clothing,Uniforms and Laundry | 5,308 | 6,642 | 5,308 |
| 1,136 | Printing and Reprographics | 1,638 | 1,261 | 2,038 |
| 265 | Direct Service Charge - Graphic Design Costs | 159 | 189 | 159 |
| 146 | Stationery and Office Expenses | 897 | 235 | 897 |
| 5 | Postage | 0 | 0 | 0 |
| 776 | Telephones | 1,335 | 1,335 | 1,335 |
| 7,356 | Hardware, Software & Other Computing | 1,127 | 7,206 | 1,140 |
| 350 | Legal Fees | 0 | 0 | 0 |
| -9 | Medical Fees | 500 | 456 | 500 |
| 4,375 | Other Professional Fees | 1,237 | 6,953 | 1,237 |
| 0 | Professional Meetings | 530 | 186 | 530 |
| 0 | Subscriptions | 1,641 | 1,641 | 1,641 |
| 2,845 | Insurances | 2,969 | 2,969 | 2,969 |
| 18 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 0 | Direct Service Charge-Civil Engineering | 371 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 239,784 | Internal Recharges and Transfers | 151,581 | 161,221 | 162,931 |
| 243,223 | Central Premises Recharges | 249,304 | 249,304 | 305,218 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 820,703 | Non-current Assets Depreciation & Amortisation | 820,703 | 865,532 | 865,532 |
| <u>4,156,469</u> | <u>Expenditure</u> | <u>3,909,223</u> | <u>3,953,681</u> | <u>4,534,455</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -5,600 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -101,437 | Sales, Fees and Charges | -107,915 | -107,915 | -110,047 |
| | <u>Support Services</u> | | | |

ENVIRONMENT AND TRANSPORT
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|--|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| -4,049,432 | Internal Recharges and Transfers-Revenue | -3,801,308 | -3,845,766 | -4,424,408 |
| <u>-4,156,469</u> | <u>Income</u> | <u>-3,909,223</u> | <u>-3,953,681</u> | <u>-4,534,455</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

Regeneration and Planning

REGENERATION AND PLANNING

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | CULTURE AND HERITAGE | | | |
| 0 | ARTS DEVELOPMENT AND SUPPORT | 0 | 0 | 0 |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| | RECREATION AND SPORT | | | |
| 2,222 | COMMUNITY CENTRES | 2,223 | 2,360 | 2,360 |
| <u>2,222</u> | | <u>2,223</u> | <u>2,360</u> | <u>2,360</u> |
| | HOUSING SERVICES | | | |
| 218,949 | HOUSING STRATEGY | 225,622 | 232,476 | 192,789 |
| 404,307 | HOUSING ADVICE | 345,915 | 347,089 | 386,907 |
| 0 | HOUSING ADVANCES | 0 | 0 | 0 |
| -19,944 | HOMELESSNESS | 137,936 | 137,402 | 214,609 |
| 9,250 | PRIVATE SECTOR HOUSING RENEWAL | 30,309 | -158,788 | 576,913 |
| 13,615 | OTHER COUNCIL PROPERTY | 52,632 | 51,991 | 73,910 |
| 4,831,272 | SUPPORTING PEOPLE | 5,073,907 | 5,070,842 | 5,218,937 |
| 133,780 | ENABLING | 135,412 | 135,412 | 141,575 |
| <u>5,591,229</u> | | <u>6,001,733</u> | <u>5,816,424</u> | <u>6,805,640</u> |
| | PLANNING AND DEVELOPMENT SERVICES | | | |
| 294,996 | BUILDING CONTROL | 333,208 | 340,478 | 366,943 |
| 570,623 | DEVELOPMENT CONTROL | 500,782 | 538,342 | 629,731 |
| 690,021 | PLANNING POLICY | 481,326 | 609,158 | 500,560 |
| 645,544 | ECONOMIC DEVELOPMENT | 778,085 | 1,198,752 | 825,094 |
| 509,022 | MARKET UNDERTAKINGS | 480,883 | 471,886 | 710,179 |
| 5,908,613 | PREMISES DEVELOPMENT | 484,587 | 2,242,028 | 1,436,450 |
| <u>8,618,819</u> | | <u>3,058,871</u> | <u>5,400,644</u> | <u>4,468,957</u> |
| | HIGHWAYS AND TRANSPORT SERVICES | | | |
| 277,454 | TRANSPORT PLANNING POLICY AND STRATEGY | 424,129 | 443,356 | 787,043 |
| <u>277,454</u> | | <u>424,129</u> | <u>443,356</u> | <u>787,043</u> |
| | MANAGEMENT AND SUPPORT SERVICES | | | |
| 0 | MANAGEMENT | 0 | 0 | 0 |
| 0 | PROPERTY SERVICES | 0 | 0 | 0 |
| 0 | BUILDING SUPPORT | 0 | 0 | 0 |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| | HIGHWAYS ROADS AND TRANSPORT SERVICES | | | |
| 0 | ENVIRONMENTAL SAFETY & ROUTINE MAINTENANCE | 0 | 0 | 0 |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| | CULTURAL AND RELATED SERVICES | | | |
| 0 | PARKS AND OPEN SPACE MANAGEMENT | 0 | 0 | 0 |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| | MANAGEMENT AND SUPPORT SERVICES | | | |
| 0 | ASSET MANAGEMENT AND BUILDING DESIGN | 0 | 0 | 0 |
| <u>0</u> | | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>14,489,725</u> | <u>Net Expenditure</u> | <u>9,486,956</u> | <u>11,662,784</u> | <u>12,064,000</u> |

REGENERATION AND PLANNING
SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 5,036,991 | Non-Teachers Pay | 6,099,619 | 6,466,296 | 7,352,545 |
| 740,077 | Agency Staff | 306,136 | 981,337 | 43,185 |
| 10,725 | Employee Recruitment Costs | 3,339 | 11,404 | 11,404 |
| 194,679 | Employee Retirement Costs | 0 | 0 | 0 |
| 5,780 | Employee Insurance Costs | 5,654 | 5,654 | 5,654 |
| 9,268 | Internal Training Costs | 4,338 | 0 | 0 |
| 26,708 | Other Training Expenses | 6,913 | 4,463 | 0 |
| <u>Premises Related Expenses</u> | | | | |
| 1,284,967 | Repairs and Maintenance | 1,542,880 | 1,626,846 | 1,724,464 |
| 149,374 | Direct Service Charge-Ground Maintenance | 141,524 | 142,270 | 151,038 |
| 7,549 | Grounds Maintenance | 0 | 0 | 0 |
| 1,075,240 | Energy Costs | 1,920,158 | 2,271,757 | 4,261,746 |
| 3,400,812 | Rents & Rates | 3,738,276 | 4,061,024 | 4,763,238 |
| 213,061 | Water & Sewerage | 375,974 | 387,863 | 324,018 |
| 0 | Fixtures & Fittings | 1,977 | 1,977 | 1,977 |
| 371,863 | Cleaning & Domestic Services | 369,230 | 512,930 | 548,401 |
| 293,835 | Direct Service Charge-Cleaning | 316,192 | 315,192 | 352,066 |
| 26,272 | Direct Service Charge-Caretaking | 26,929 | 26,929 | 29,693 |
| 209,796 | Premises Insurance | 145,721 | 298,842 | 299,677 |
| <u>Transport Related Expenses</u> | | | | |
| 599 | Direct Transport Costs | 0 | 0 | 0 |
| 42,713 | Direct Service Charge-Pooled Transport Costs | 47,561 | 42,099 | 47,210 |
| 91 | External Transport Hire & Contracts | 500 | 3,800 | 520 |
| 34,410 | Travel Expenses | 46,962 | 57,316 | 48,082 |
| <u>Supplies and Services</u> | | | | |
| 163,436 | Equipment | 112,632 | 128,158 | 112,607 |
| 58,654 | Furniture | 1,000 | 14,200 | 1,000 |
| 33,055 | Books, Publications & Literature | 11,083 | 6,006 | 10,133 |
| 93,577 | Materials | 41,522 | 41,302 | 40,522 |
| 300 | Catering Costs | 1,444 | 4,444 | 1,444 |
| 5,041 | Clothing,Uniforms and Laundry | 6,130 | 6,230 | 7,607 |
| 6,508 | Printing and Reprographics | 10,605 | 10,166 | 8,316 |
| 3,592 | Direct Service Charge - Graphic Design Costs | 20 | 954 | 50 |
| 30,117 | Stationery and Office Expenses | 11,021 | 17,676 | 17,346 |
| 8,071 | Postage | 8,544 | 13,294 | 6,544 |
| 26,702 | Telephones | 23,074 | 29,384 | 27,709 |
| 219,051 | Hardware, Software & Other Computing | 184,548 | 213,245 | 228,554 |
| 125,590 | Legal Fees | 48,854 | 67,213 | 51,084 |
| 1,238 | Medical Fees | 50 | 550 | 550 |
| 139,317 | Consultants | 22,000 | 44,990 | 0 |
| 2,880,423 | Other Professional Fees | 903,407 | 3,371,409 | 1,453,869 |
| 1,275 | Exam & Course Fees (incl. students & clients) | 316 | 316 | 316 |
| 201,205 | Education,Leisure Activities & Entertainments | 0 | 3,800 | 0 |
| 697,524 | Banking & Security Services | 371,564 | 504,225 | 535,581 |
| 52,745 | Direct Service Charge-Security | 50,336 | 50,336 | 60,176 |
| 307 | Premises & Room Hire | 15,000 | 15,300 | 15,000 |

REGENERATION AND PLANNING
SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 | | Allowed Estimate 2022/23 | Revised Estimate 2022/23 | Forward Estimate 2023/24 |
|---|---|---|---|---|
| £ | | £ | £ | £ |
| 51,730 | Other Supplies & Services | 0 | 0 | 0 |
| 27,190 | Professional Meetings | 1,380 | 31,880 | 1,380 |
| 4,169,213 | Grants to Third Parties | 0 | 271,913 | 0 |
| 14,675 | Subscriptions | 17,099 | 23,311 | 21,552 |
| 55,753 | Insurances | 52,739 | 53,199 | 59,212 |
| 278,959 | Advertising, Promotion & Notices | 177,455 | 219,792 | 205,733 |
| -1,811 | Licenses | 350 | 350 | 350 |
| 196,330 | Provision for bad/doubtful debt | 140,000 | 190,000 | 210,000 |
| | <u>Third Party Payments</u> | | | |
| 75,629 | 3rd Party Payments to Other Local Authorities | 93,999 | 78,999 | 98,739 |
| 3,969,752 | Supporting People Payments-external provision | 4,022,529 | 4,022,529 | 4,149,813 |
| 16,054 | Direct Service Charge-Civil Engineering | 19,599 | 0 | 0 |
| 30,511 | Direct Service Charge-Cleansing | 30,408 | 30,408 | 38,719 |
| 772,160 | 3rd Party Payments to Private Contractors | 565,773 | 842,943 | 800,946 |
| 754,159 | Supporting People Payments-internal provision | 909,066 | 909,066 | 918,927 |
| | <u>Transfer Payments</u> | | | |
| 16,896 | Client Personal Allowances | 0 | 33,300 | 0 |
| 938 | Benefits | 0 | 0 | 0 |
| 0 | Other Transfer Payments | 0 | 110,250 | 0 |
| | <u>Support Services</u> | | | |
| 2,408,722 | Internal Recharges and Transfers | 2,999,518 | 2,986,273 | 3,224,569 |
| 558,345 | Central Premises Recharges | 611,115 | 679,473 | 624,926 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 19,499 | Revenue Expend Financed By Capital | 180,000 | 825,000 | 700,000 |
| 281,784 | Non-current Assets Depreciation & Amortisation | 281,786 | 547,160 | 547,160 |
| 0 | Interest | 1,000 | 1,000 | 1,000 |
| 240,000 | R C C O | 0 | 100,965 | 0 |
| 5,917,336 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>37,736,366</u> | <u>Expenditure</u> | <u>27,026,849</u> | <u>33,719,008</u> | <u>34,146,352</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -1,511,072 | Grants and Subsidies | -357,590 | -2,289,788 | -803,638 |
| -6,857,858 | Reimbursements and Contributions | -855,761 | -2,382,993 | -972,274 |
| | <u>Customer and Client Receipts</u> | | | |
| -1,716,077 | Sales, Fees and Charges | -1,975,022 | -1,999,315 | -2,141,790 |
| -4,931,201 | Rents | -5,182,370 | -6,046,045 | -6,712,656 |
| | <u>Other Income</u> | | | |
| | <u>Support Services</u> | | | |
| -7,341,855 | Internal Recharges and Transfers-Revenue | -8,542,441 | -8,548,174 | -10,662,217 |
| -888,578 | Internal Recharges and Transfers-Capital | -626,709 | -789,909 | -789,777 |
| <u>-23,246,641</u> | <u>Income</u> | <u>-17,539,893</u> | <u>-22,056,224</u> | <u>-22,082,352</u> |
| <u>14,489,725</u> | <u>NET EXPENDITURE</u> | <u>9,486,956</u> | <u>11,662,784</u> | <u>12,064,000</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|---|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>RECREATION AND SPORT</u> | | | |
| | <u>COMMUNITY CENTRES</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 2,222 | Non-current Assets Depreciation & Amortisation | 2,223 | 2,360 | 2,360 |
| <u>2,222</u> | <u>Expenditure</u> | <u>2,223</u> | <u>2,360</u> | <u>2,360</u> |
| <u>2,222</u> | <u>NET EXPENDITURE</u> | <u>2,223</u> | <u>2,360</u> | <u>2,360</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>HOUSING SERVICES</u> | | | |
| | <u>HOUSING STRATEGY</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 50,499 | Non-Teachers Pay | 50,882 | 50,882 | 46,461 |
| 197 | Employee Insurance Costs | 197 | 197 | 197 |
| | <u>Premises Related Expenses</u> | | | |
| 0 | Rents & Rates | 107 | 107 | 112 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | Travel Expenses | 50 | 50 | 50 |
| | <u>Supplies and Services</u> | | | |
| 18 | Clothing,Uniforms and Laundry | 0 | 0 | 0 |
| 33 | Printing and Reprographics | 0 | 0 | 0 |
| 1,238 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 77 | Telephones | 0 | 0 | 0 |
| 319 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 0 | Other Professional Fees | 25,000 | 25,000 | 25,000 |
| 85 | Subscriptions | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 164,462 | Internal Recharges and Transfers | 172,172 | 179,026 | 190,017 |
| 2,022 | Central Premises Recharges | 2,214 | 2,214 | 2,413 |
| <u>218,949</u> | <u>Expenditure</u> | <u>250,622</u> | <u>257,476</u> | <u>264,250</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| 0 | Reimbursements and Contributions | -25,000 | -25,000 | -71,461 |
| <u>0</u> | <u>Income</u> | <u>-25,000</u> | <u>-25,000</u> | <u>-71,461</u> |
| <u>218,949</u> | <u>NET EXPENDITURE</u> | <u>225,622</u> | <u>232,476</u> | <u>192,789</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>HOUSING SERVICES</u> | | | |
| | <u>HOUSING ADVICE</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 248,876 | Non-Teachers Pay | 236,310 | 236,310 | 254,095 |
| 67,532 | Employee Retirement Costs | 0 | 0 | 0 |
| 232 | Employee Insurance Costs | 232 | 232 | 232 |
| 0 | Internal Training Costs | 90 | 0 | 0 |
| 0 | Other Training Expenses | 750 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 3,232 | Travel Expenses | 1,970 | 1,970 | 3,035 |
| | <u>Supplies and Services</u> | | | |
| 4 | Equipment | 0 | 0 | 0 |
| 1 | Materials | 0 | 0 | 0 |
| 80 | Printing and Reprographics | 0 | 0 | 0 |
| 212 | Stationery and Office Expenses | 150 | 150 | 150 |
| 1,101 | Telephones | 260 | 260 | 1,050 |
| 4,732 | Hardware, Software & Other Computing | 5,718 | 5,718 | 12,125 |
| 350 | Legal Fees | 0 | 0 | 0 |
| 85 | Medical Fees | 0 | 0 | 0 |
| 21 | Other Professional Fees | 0 | 0 | 0 |
| 13,038 | Insurances | 13,876 | 13,876 | 13,876 |
| | <u>Support Services</u> | | | |
| 24,742 | Internal Recharges and Transfers | 42,808 | 44,822 | 44,242 |
| 40,067 | Central Premises Recharges | 43,751 | 43,751 | 58,102 |
| <u>404.307</u> | <u>Expenditure</u> | <u>345,915</u> | <u>347,089</u> | <u>386,907</u> |
| <u>404.307</u> | <u>NET EXPENDITURE</u> | <u>345,915</u> | <u>347,089</u> | <u>386,907</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>HOUSING SERVICES</u> | | | |
| | <u>HOMELESSNESS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 408,018 | Non-Teachers Pay | 299,562 | 546,238 | 655,435 |
| 0 | Agency Staff | 0 | 74,345 | 0 |
| 2,002 | Employee Retirement Costs | 0 | 0 | 0 |
| 225 | Employee Insurance Costs | 225 | 225 | 225 |
| 284 | Other Training Expenses | 0 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 77,248 | Rents & Rates | 0 | 33,500 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 74 | External Transport Hire & Contracts | 400 | 400 | 420 |
| 334 | Travel Expenses | 0 | 103 | 0 |
| | <u>Supplies and Services</u> | | | |
| 90 | Equipment | 1,500 | 1,500 | 500 |
| 22,941 | Furniture | 0 | 13,200 | 0 |
| 0 | Books, Publications & Literature | 450 | 450 | 0 |
| 30 | Materials | 550 | 550 | 50 |
| 23 | Printing and Reprographics | 1,000 | 1,000 | 1,000 |
| 18 | Stationery and Office Expenses | 397 | 397 | 397 |
| 3,920 | Telephones | 3,950 | 7,650 | 3,950 |
| 25,481 | Hardware, Software & Other Computing | 3,422 | 12,214 | 3,473 |
| 0 | Legal Fees | 1,000 | 1,000 | 500 |
| 12 | Medical Fees | 0 | 0 | 0 |
| 1,983 | Other Professional Fees | 76,079 | 18,834 | 51,328 |
| | <u>Third Party Payments</u> | | | |
| 0 | 3rd Party Payments to Other Local Authorities | 13,000 | 0 | 13,000 |
| 316,046 | 3rd Party Payments to Private Contractors | 122,503 | 338,701 | 322,919 |
| | <u>Support Services</u> | | | |
| 35,922 | Internal Recharges and Transfers | 40,313 | 39,779 | 40,489 |
| <u>894,651</u> | <u>Expenditure</u> | <u>564,351</u> | <u>1,090,086</u> | <u>1,093,686</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -719,518 | Grants and Subsidies | -357,590 | -738,614 | -763,998 |
| -110,991 | Reimbursements and Contributions | -30,092 | -118,337 | -74,390 |
| | <u>Customer and Client Receipts</u> | | | |
| -455 | Sales, Fees and Charges | 0 | 0 | 0 |
| -56,991 | Rents | -9,204 | -66,204 | -9,388 |
| | <u>Support Services</u> | | | |
| -26,639 | Internal Recharges and Transfers-Revenue | -29,529 | -29,529 | -31,301 |
| <u>-914,594</u> | <u>Income</u> | <u>-426,415</u> | <u>-952,684</u> | <u>-879,077</u> |
| <u>-19,944</u> | <u>NET EXPENDITURE</u> | <u>137,936</u> | <u>137,402</u> | <u>214,609</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>HOUSING SERVICES</u> | | | |
| | <u>PRIVATE SECTOR HOUSING RENEWAL</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 1,016,534 | Non-Teachers Pay | 1,084,750 | 1,133,989 | 1,230,079 |
| 0 | Agency Staff | 0 | 10,000 | 0 |
| 100 | Employee Retirement Costs | 0 | 0 | 0 |
| 2,429 | Employee Insurance Costs | 2,432 | 2,432 | 2,432 |
| 9,098 | Internal Training Costs | 668 | 0 | 0 |
| 10,270 | Other Training Expenses | 938 | 4,463 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 0 | Rents & Rates | 12,952 | 0 | 13,600 |
| | <u>Transport Related Expenses</u> | | | |
| 68 | Direct Transport Costs | 0 | 0 | 0 |
| 42,713 | Direct Service Charge-Pooled Transport Costs | 42,099 | 42,099 | 47,210 |
| 17 | External Transport Hire & Contracts | 100 | 2,900 | 100 |
| 11,640 | Travel Expenses | 14,668 | 23,779 | 14,668 |
| | <u>Supplies and Services</u> | | | |
| 150,492 | Equipment | 84,737 | 96,563 | 84,900 |
| 34,385 | Furniture | 1,000 | 1,000 | 1,000 |
| 330 | Books, Publications & Literature | 500 | 500 | 0 |
| 344 | Materials | 28,000 | 28,000 | 28,000 |
| 300 | Catering Costs | 100 | 2,100 | 100 |
| 1,962 | Clothing,Uniforms and Laundry | 1,140 | 1,140 | 1,500 |
| 3,683 | Printing and Reprographics | 1,754 | 1,954 | 1,254 |
| 547 | Direct Service Charge - Graphic Design Costs | 20 | 420 | 20 |
| 80 | Stationery and Office Expenses | 500 | 2,200 | 500 |
| 5,080 | Postage | 2,805 | 7,555 | 1,805 |
| 2,566 | Telephones | 900 | 1,200 | 2,600 |
| 32,402 | Hardware, Software & Other Computing | 18,855 | 20,392 | 20,865 |
| 291 | Medical Fees | 0 | 0 | 0 |
| 16,201 | Other Professional Fees | 57,049 | 101,249 | 41,476 |
| 0 | Education,Leisure Activities & Entertainments | 0 | 3,800 | 0 |
| 492 | Banking & Security Services | 0 | 3,000 | 0 |
| 0 | Premises & Room Hire | 15,000 | 15,250 | 15,000 |
| 51,730 | Other Supplies & Services | 0 | 0 | 0 |
| 27,190 | Professional Meetings | 150 | 30,600 | 150 |
| 18,690 | Grants to Third Parties | 0 | 0 | 0 |
| 1,828 | Subscriptions | 300 | 450 | 300 |
| 1,246 | Advertising, Promotion & Notices | 1,000 | 17,441 | 1,000 |
| 3,772 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 0 | 3rd Party Payments to Other Local Authorities | 2,000 | 0 | 2,000 |
| | <u>Transfer Payments</u> | | | |
| 16,896 | Client Personal Allowances | 0 | 33,300 | 0 |
| 738 | Benefits | 0 | 0 | 0 |
| 0 | Other Transfer Payments | 0 | 110,250 | 0 |
| | <u>Support Services</u> | | | |
| 179,981 | Internal Recharges and Transfers | 215,235 | 223,708 | 230,610 |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|---|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| 50,562 | Central Premises Recharges | 57,574 | 57,574 | 62,753 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 19,499 | Revenue Expend Financed By Capital | 180,000 | 0 | 700,000 |
| 19,864 | Non-current Assets Depreciation & Amortisation | 19,864 | 0 | 0 |
| 0 | Interest | 1,000 | 1,000 | 1,000 |
| 21,424 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>1,755,446</u> | <u>Expenditure</u> | <u>1,848,090</u> | <u>1,980,308</u> | <u>2,504,922</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -70,455 | Grants and Subsidies | 0 | -264,150 | -39,640 |
| -731,747 | Reimbursements and Contributions | -751,569 | -803,293 | -792,323 |
| | <u>Customer and Client Receipts</u> | | | |
| -469,538 | Sales, Fees and Charges | -519,374 | -524,815 | -532,585 |
| -16,260 | Rents | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -458,196 | Internal Recharges and Transfers-Revenue | -546,838 | -546,838 | -563,461 |
| <u>-1,746,196</u> | <u>Income</u> | <u>-1,817,781</u> | <u>-2,139,096</u> | <u>-1,928,009</u> |
| <u>9,250</u> | <u>NET EXPENDITURE</u> | <u>30,309</u> | <u>-158,788</u> | <u>576,913</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>HOUSING SERVICES</u> | | | |
| | <u>OTHER COUNCIL PROPERTY</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 35,056 | Non-Teachers Pay | 34,948 | 34,948 | 38,429 |
| 44 | Employee Insurance Costs | 44 | 44 | 44 |
| 170 | Internal Training Costs | 300 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 15,380 | Repairs and Maintenance | 10,739 | 10,739 | 11,276 |
| 2,759 | Direct Service Charge-Ground Maintenance | 2,828 | 2,828 | 3,018 |
| 34,082 | Energy Costs | 64,290 | 64,290 | 76,202 |
| 13,918 | Water & Sewerage | 15,156 | 15,156 | 23,765 |
| | <u>Transport Related Expenses</u> | | | |
| 1,660 | Travel Expenses | 1,101 | 1,101 | 1,156 |
| | <u>Supplies and Services</u> | | | |
| 0 | Equipment | 305 | 305 | 305 |
| 118 | Printing and Reprographics | 0 | 0 | 0 |
| 126 | Telephones | 87 | 87 | 87 |
| 319 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 7,545 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| -237 | 3rd Party Payments to Private Contractors | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 2,768 | Internal Recharges and Transfers | 3,281 | 3,581 | 3,539 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 17,219 | Non-current Assets Depreciation & Amortisation | 17,219 | 16,578 | 16,578 |
| -14,443 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>116,485</u> | <u>Expenditure</u> | <u>150,298</u> | <u>149,657</u> | <u>174,399</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| -29,056 | Sales, Fees and Charges | -18,154 | -18,154 | -18,517 |
| -54,209 | Rents | -57,779 | -57,779 | -58,935 |
| | <u>Support Services</u> | | | |
| -19,605 | Internal Recharges and Transfers-Revenue | -21,733 | -21,733 | -23,037 |
| <u>-102,870</u> | <u>Income</u> | <u>-97,666</u> | <u>-97,666</u> | <u>-100,489</u> |
| <u>13,615</u> | <u>NET EXPENDITURE</u> | <u>52,632</u> | <u>51,991</u> | <u>73,910</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>HOUSING SERVICES</u> | | | |
| | <u>SUPPORTING PEOPLE</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 29,409 | Non-Teachers Pay | 38,350 | 38,350 | 41,900 |
| 181 | Employee Insurance Costs | 181 | 181 | 181 |
| 0 | Internal Training Costs | 100 | 0 | 0 |
| 0 | Other Training Expenses | 540 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | Travel Expenses | 295 | 295 | 295 |
| | <u>Supplies and Services</u> | | | |
| 2 | Printing and Reprographics | 0 | 0 | 0 |
| 0 | Postage | 500 | 500 | 500 |
| 18 | Telephones | 200 | 200 | 200 |
| 1,842 | Hardware, Software & Other Computing | 15,252 | 11,352 | 16,986 |
| 0 | Professional Meetings | 450 | 450 | 450 |
| | <u>Third Party Payments</u> | | | |
| 3,969,752 | Supporting People Payments-external provision | 4,022,529 | 4,022,529 | 4,149,813 |
| 754,159 | Supporting People Payments-internal provision | 909,066 | 909,066 | 918,927 |
| | <u>Support Services</u> | | | |
| 71,865 | Internal Recharges and Transfers | 84,230 | 85,705 | 87,272 |
| 4,044 | Central Premises Recharges | 2,214 | 2,214 | 2,413 |
| <u>4,831,272</u> | <u>Expenditure</u> | <u>5,073,907</u> | <u>5,070,842</u> | <u>5,218,937</u> |
| <u>4,831,272</u> | <u>NET EXPENDITURE</u> | <u>5,073,907</u> | <u>5,070,842</u> | <u>5,218,937</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure <u>2021/22</u> £ | | Allowed Estimate <u>2022/23</u> £ | Revised Estimate <u>2022/23</u> £ | Forward Estimate <u>2023/24</u> £ |
|--|--|--|--|--|
| | <u>HOUSING SERVICES</u> | | | |
| | <u>ENABLING</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Third Party Payments</u> | | | |
| 161,630 | 3rd Party Payments to Private Contractors | 163,262 | 163,262 | 169,425 |
| <u>161,630</u> | <u>Expenditure</u> | <u>163,262</u> | <u>163,262</u> | <u>169,425</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -27,850 | Reimbursements and Contributions | -27,850 | -27,850 | -27,850 |
| <u>-27,850</u> | <u>Income</u> | <u>-27,850</u> | <u>-27,850</u> | <u>-27,850</u> |
| <u>133,780</u> | <u>NET EXPENDITURE</u> | <u>135,412</u> | <u>135,412</u> | <u>141,575</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>PLANNING AND DEVELOPMENT SERVICES</u> | | | |
| | <u>BUILDING CONTROL</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 381,795 | Non-Teachers Pay | 390,262 | 390,262 | 403,057 |
| 101 | Employee Insurance Costs | 95 | 95 | 95 |
| 0 | Internal Training Costs | 40 | 0 | 0 |
| 0 | Other Training Expenses | 1,728 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 10,709 | Travel Expenses | 12,151 | 12,151 | 12,151 |
| | <u>Supplies and Services</u> | | | |
| 128 | Equipment | 667 | 667 | 693 |
| 0 | Books, Publications & Literature | 1,865 | 1,865 | 1,865 |
| 8 | Materials | 0 | 0 | 0 |
| 166 | Clothing,Uniforms and Laundry | 50 | 50 | 50 |
| 52 | Printing and Reprographics | 809 | 809 | 809 |
| 0 | Stationery and Office Expenses | 304 | 304 | 304 |
| 86 | Postage | 1,000 | 1,000 | 1,000 |
| 527 | Telephones | 586 | 586 | 694 |
| 21,173 | Hardware, Software & Other Computing | 21,424 | 22,024 | 24,556 |
| 0 | Legal Fees | 580 | 1,080 | 1,080 |
| 22,890 | Other Professional Fees | 23,739 | 20,177 | 21,186 |
| 0 | Subscriptions | 0 | 2,462 | 2,585 |
| 2,550 | Insurances | 2,405 | 2,405 | 2,405 |
| -303 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 139,920 | Internal Recharges and Transfers | 202,924 | 211,962 | 225,840 |
| 28,870 | Central Premises Recharges | 31,610 | 31,610 | 34,403 |
| <u>608,672</u> | <u>Expenditure</u> | <u>692,239</u> | <u>699,509</u> | <u>732,773</u> |
| | <u>INCOME</u> | | | |
| | <u>Customer and Client Receipts</u> | | | |
| -296,228 | Sales, Fees and Charges | -341,582 | -341,582 | -348,381 |
| | <u>Support Services</u> | | | |
| -17,449 | Internal Recharges and Transfers-Revenue | -17,449 | -17,449 | -17,449 |
| <u>-313,677</u> | <u>Income</u> | <u>-359,031</u> | <u>-359,031</u> | <u>-365,830</u> |
| <u>294,996</u> | <u>NET EXPENDITURE</u> | <u>333,208</u> | <u>340,478</u> | <u>366,943</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>PLANNING AND DEVELOPMENT SERVICES</u> | | | |
| | <u>DEVELOPMENT CONTROL</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 757,656 | Non-Teachers Pay | 825,037 | 840,037 | 900,305 |
| 30,168 | Agency Staff | 0 | 0 | 0 |
| 8,599 | Employee Recruitment Costs | 0 | 8,065 | 8,065 |
| 192 | Employee Insurance Costs | 182 | 182 | 182 |
| 0 | Internal Training Costs | 400 | 0 | 0 |
| 3,978 | Other Training Expenses | 269 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 775 | Direct Service Charge-Ground Maintenance | 0 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 2,243 | Travel Expenses | 2,071 | 3,171 | 2,071 |
| | <u>Supplies and Services</u> | | | |
| 0 | Equipment | 590 | 590 | 620 |
| 3,287 | Books, Publications & Literature | 5,077 | 0 | 5,077 |
| 0 | Catering Costs | 108 | 108 | 108 |
| 251 | Printing and Reprographics | 0 | 0 | 0 |
| 196 | Stationery and Office Expenses | 890 | 2,390 | 890 |
| 2,515 | Postage | 3,505 | 3,505 | 2,505 |
| 185 | Telephones | 1,237 | 1,237 | 1,237 |
| 36,011 | Hardware, Software & Other Computing | 43,235 | 48,312 | 57,651 |
| 0 | Legal Fees | 500 | 500 | 500 |
| 544 | Medical Fees | 0 | 0 | 0 |
| 59,952 | Consultants | 22,000 | 4,500 | 0 |
| 166,953 | Other Professional Fees | 4,116 | 26,116 | 27,422 |
| 3,440 | Subscriptions | 3,440 | 3,440 | 4,514 |
| 3,516 | Insurances | 3,316 | 3,316 | 3,316 |
| 11,506 | Advertising, Promotion & Notices | 6,728 | 9,728 | 10,000 |
| -833 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 1,276 | 3rd Party Payments to Private Contractors | 0 | 0 | 0 |
| | <u>Transfer Payments</u> | | | |
| 100 | Benefits | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 308,637 | Internal Recharges and Transfers | 453,555 | 476,784 | 512,386 |
| 55,678 | Central Premises Recharges | 60,962 | 60,962 | 66,445 |
| <u>1,456,825</u> | <u>Expenditure</u> | <u>1,437,218</u> | <u>1,492,943</u> | <u>1,603,294</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -34,460 | Grants and Subsidies | 0 | -10,047 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -849,103 | Sales, Fees and Charges | -936,436 | -944,422 | -973,563 |
| | <u>Support Services</u> | | | |
| -792 | Internal Recharges and Transfers-Revenue | 0 | 0 | 0 |
| -1,848 | Internal Recharges and Transfers-Capital | 0 | -132 | 0 |
| <u>-886,202</u> | <u>Income</u> | <u>-936,436</u> | <u>-954,601</u> | <u>-973,563</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|-----------------------|------------------------|-----------------------|-----------------------|-----------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| <u>570,623</u> | <u>NET EXPENDITURE</u> | <u>500,782</u> | <u>538,342</u> | <u>629,731</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>PLANNING AND DEVELOPMENT SERVICES</u> | | | |
| | <u>PLANNING POLICY</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 242,122 | Non-Teachers Pay | 272,960 | 272,960 | 262,808 |
| 0 | Employee Recruitment Costs | 3,339 | 3,339 | 3,339 |
| 89 | Employee Insurance Costs | 84 | 84 | 84 |
| 0 | Internal Training Costs | 280 | 0 | 0 |
| 0 | Other Training Expenses | 2,168 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 7 | Travel Expenses | 865 | 865 | 865 |
| | <u>Supplies and Services</u> | | | |
| 0 | Equipment | 911 | 500 | 525 |
| 0 | Catering Costs | 44 | 44 | 44 |
| 58 | Clothing, Uniforms and Laundry | 300 | 0 | 0 |
| 892 | Printing and Reprographics | 2,951 | 2,162 | 2,162 |
| 30 | Stationery and Office Expenses | 200 | 200 | 200 |
| 188 | Postage | 234 | 234 | 234 |
| 131 | Telephones | 347 | 347 | 347 |
| 21,466 | Hardware, Software & Other Computing | 23,509 | 23,509 | 26,099 |
| 272 | Legal Fees | 2,200 | 2,200 | 2,200 |
| 213,358 | Other Professional Fees | 75,112 | 198,112 | 78,868 |
| 395 | Subscriptions | 449 | 449 | 471 |
| 3,386 | Insurances | 3,193 | 3,193 | 3,193 |
| 284 | Advertising, Promotion & Notices | 2,500 | 4,000 | 4,000 |
| | <u>Third Party Payments</u> | | | |
| 75,629 | 3rd Party Payments to Other Local Authorities | 78,999 | 78,999 | 83,739 |
| | <u>Support Services</u> | | | |
| 121,405 | Internal Recharges and Transfers | 174,391 | 181,671 | 194,076 |
| 10,311 | Central Premises Recharges | 11,290 | 11,290 | 12,306 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 100,000 | R C C O | 0 | 0 | 0 |
| <u>790,021</u> | <u>Expenditure</u> | <u>656,326</u> | <u>784,158</u> | <u>675,560</u> |
| | <u>INCOME</u> | | | |
| | <u>Support Services</u> | | | |
| -100,000 | Internal Recharges and Transfers-Revenue | -175,000 | -175,000 | -175,000 |
| <u>-100,000</u> | <u>Income</u> | <u>-175,000</u> | <u>-175,000</u> | <u>-175,000</u> |
| <u>690,021</u> | <u>NET EXPENDITURE</u> | <u>481,326</u> | <u>609,158</u> | <u>500,560</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| <u>PLANNING AND DEVELOPMENT SERVICES</u> | | | | |
| <u>ECONOMIC DEVELOPMENT</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 149,869 | Non-Teachers Pay | 824,028 | 669,934 | 837,561 |
| 257,963 | Agency Staff | 0 | 450,880 | 0 |
| 2,125 | Employee Recruitment Costs | 0 | 0 | 0 |
| 28 | Employee Insurance Costs | 27 | 27 | 27 |
| 0 | Internal Training Costs | 80 | 0 | 0 |
| 3,200 | Other Training Expenses | 0 | 0 | 0 |
| <u>Premises Related Expenses</u> | | | | |
| 1,371 | Repairs and Maintenance | 0 | 0 | 0 |
| 1,815 | Direct Service Charge-Ground Maintenance | 0 | 0 | 0 |
| 1,255 | Grounds Maintenance | 0 | 0 | 0 |
| 660 | Energy Costs | 0 | 0 | 0 |
| 9,000 | Rents & Rates | 0 | 0 | 0 |
| 2,935 | Direct Service Charge-Cleaning | 0 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 0 | External Transport Hire & Contracts | 0 | 500 | 0 |
| 0 | Travel Expenses | 667 | 707 | 667 |
| <u>Supplies and Services</u> | | | | |
| 314 | Equipment | 78 | 4,578 | 82 |
| 1,310 | Furniture | 0 | 0 | 0 |
| 29,366 | Books, Publications & Literature | 66 | 66 | 66 |
| 88,182 | Materials | 0 | 0 | 0 |
| 0 | Catering Costs | 92 | 1,092 | 92 |
| 1,346 | Clothing,Uniforms and Laundry | 0 | 250 | 0 |
| 880 | Printing and Reprographics | 60 | 210 | 60 |
| 1,694 | Direct Service Charge - Graphic Design Costs | 0 | 500 | 0 |
| 0 | Stationery and Office Expenses | 50 | 50 | 50 |
| 634 | Telephones | 128 | 928 | 211 |
| 11,168 | Hardware, Software & Other Computing | 0 | 8,014 | 0 |
| 52,682 | Legal Fees | 0 | 0 | 0 |
| 22 | Medical Fees | 0 | 0 | 0 |
| 64,115 | Consultants | 0 | 0 | 0 |
| 1,076,582 | Other Professional Fees | 0 | 999,299 | 10,000 |
| 0 | Exam & Course Fees (incl. students & clients) | 316 | 316 | 316 |
| 214,820 | Education,Leisure Activities & Entertainments | 0 | 0 | 0 |
| 68,348 | Banking & Security Services | 0 | 0 | 0 |
| 307 | Premises & Room Hire | 0 | 50 | 0 |
| 0 | Professional Meetings | 780 | 830 | 780 |
| 4,150,523 | Grants to Third Parties | 0 | 271,913 | 0 |
| 0 | Subscriptions | 3,983 | 7,108 | 3,983 |
| 913 | Insurances | 861 | 861 | 861 |
| 106,095 | Advertising, Promotion & Notices | 0 | 35 | 0 |
| <u>Third Party Payments</u> | | | | |
| 75 | Direct Service Charge-Civil Engineering | 0 | 0 | 0 |
| 1,147 | Direct Service Charge-Cleansing | 0 | 0 | 0 |
| 63,335 | 3rd Party Payments to Private Contractors | 0 | 40,000 | 0 |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|--------------------------|---|------------------------|--------------------------|------------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| | <u>Support Services</u> | | | |
| 63,532 | Internal Recharges and Transfers | 82,354 | 85,101 | 90,417 |
| 4,124 | Central Premises Recharges | 4,515 | 4,515 | 4,921 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| -0 | Revenue Expend Financed By Capital | 0 | 0 | 0 |
| 100,000 | R C C O | 0 | 67,965 | 0 |
| <u>6,531,733</u> | <u>Expenditure</u> | <u>918,085</u> | <u>2,615,729</u> | <u>950,094</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -678,252 | Grants and Subsidies | 0 | -1,276,977 | 0 |
| -5,148,065 | Reimbursements and Contributions | -15,000 | -15,000 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| -9,872 | Sales, Fees and Charges | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -50,000 | Internal Recharges and Transfers-Revenue | -125,000 | -125,000 | -125,000 |
| <u>-5,886,189</u> | <u>Income</u> | <u>-140,000</u> | <u>-1,416,977</u> | <u>-125,000</u> |
| <u>645,544</u> | <u>NET EXPENDITURE</u> | <u>778,085</u> | <u>1,198,752</u> | <u>825,094</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>PLANNING AND DEVELOPMENT SERVICES</u> | | | |
| | <u>MARKET UNDERTAKINGS</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 190,250 | Non-Teachers Pay | 170,148 | 170,148 | 195,480 |
| 35 | Employee Insurance Costs | 34 | 34 | 34 |
| 0 | Internal Training Costs | 180 | 0 | 0 |
| 0 | Other Training Expenses | 120 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 46,962 | Repairs and Maintenance | 43,280 | 48,742 | 45,717 |
| 356 | Direct Service Charge-Ground Maintenance | 365 | 365 | 390 |
| 74,389 | Energy Costs | 120,305 | 120,305 | 318,383 |
| 85,492 | Rents & Rates | 186,549 | 186,549 | 191,689 |
| 7,674 | Water & Sewerage | 15,282 | 15,282 | 17,213 |
| 30,200 | Direct Service Charge-Cleaning | 54,557 | 54,557 | 60,747 |
| 6,926 | Direct Service Charge-Caretaking | 7,099 | 7,099 | 7,828 |
| 208 | Premises Insurance | 0 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 0 | Direct Service Charge-Pooled Transport Costs | 5,462 | 0 | 0 |
| | <u>Supplies and Services</u> | | | |
| 1,226 | Equipment | 1,517 | 803 | 1,593 |
| 404 | Materials | 0 | 280 | 0 |
| 13 | Clothing,Uniforms and Laundry | 340 | 490 | 357 |
| 302 | Printing and Reprographics | 720 | 720 | 720 |
| 91 | Direct Service Charge - Graphic Design Costs | 0 | 34 | 30 |
| 74 | Stationery and Office Expenses | 0 | 40 | 10 |
| 4,951 | Telephones | 3,374 | 2,784 | 3,109 |
| 1,596 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 28,394 | Banking & Security Services | 35,000 | 35,000 | 36,750 |
| 3,277 | Direct Service Charge-Security | 3,359 | 3,359 | 3,792 |
| 3,427 | Subscriptions | 3,472 | 3,472 | 3,472 |
| 36 | Insurances | 0 | 0 | 0 |
| 3,867 | Advertising, Promotion & Notices | 8,147 | 8,947 | 8,647 |
| -227 | Provision for bad/doubtful debt | 0 | 0 | 0 |
| | <u>Third Party Payments</u> | | | |
| 1,980 | Direct Service Charge-Civil Engineering | 6,815 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 134,576 | Internal Recharges and Transfers | 162,777 | 169,556 | 177,591 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 8,750 | Non-current Assets Depreciation & Amortisation | 8,750 | 89 | 89 |
| 217,111 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| 852,338 | <u>Expenditure</u> | 837,652 | 828,655 | 1,073,641 |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| 0 | Reimbursements and Contributions | -6,000 | -6,000 | -6,000 |
| | <u>Customer and Client Receipts</u> | | | |
| -24,075 | Sales, Fees and Charges | -42,312 | -34,312 | -34,853 |
| -319,240 | Rents | -308,457 | -316,457 | -322,609 |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|---------------------------------|--|---------------------------------|---------------------------------|---------------------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| <u>-343,315</u> | <u>Income</u> | <u>-356,769</u> | <u>-356,769</u> | <u>-363,462</u> |
| <u>509,022</u> | <u>NET EXPENDITURE</u> | <u>480,883</u> | <u>471,886</u> | <u>710,179</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| <u>PLANNING AND DEVELOPMENT SERVICES</u> | | | | |
| <u>PREMISES DEVELOPMENT</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Premises Related Expenses</u> | | | | |
| 347,381 | Repairs and Maintenance | 529,418 | 607,922 | 730,052 |
| 75,410 | Direct Service Charge-Ground Maintenance | 69,665 | 70,411 | 74,349 |
| 1,095 | Grounds Maintenance | 0 | 0 | 0 |
| 101,654 | Energy Costs | 168,593 | 520,192 | 555,397 |
| 1,591,710 | Rents & Rates | 1,898,468 | 2,203,668 | 2,790,646 |
| -1,940 | Water & Sewerage | 27,990 | 39,879 | 36,913 |
| 0 | Fixtures & Fittings | 125 | 125 | 125 |
| 359,606 | Cleaning & Domestic Services | 349,296 | 492,996 | 527,923 |
| 5,427 | Direct Service Charge-Cleaning | 5,563 | 4,563 | 6,194 |
| 148,258 | Premises Insurance | 79,266 | 232,387 | 233,222 |
| <u>Transport Related Expenses</u> | | | | |
| 530 | Direct Transport Costs | 0 | 0 | 0 |
| <u>Supplies and Services</u> | | | | |
| -12,130 | Equipment | 617 | 942 | 1,290 |
| 0 | Books, Publications & Literature | 250 | 250 | 250 |
| 0 | Materials | 344 | 344 | 344 |
| 0 | Printing and Reprographics | 375 | 375 | 375 |
| 23 | Direct Service Charge - Graphic Design Costs | 0 | 0 | 0 |
| 29,447 | Stationery and Office Expenses | 7,230 | 10,645 | 13,545 |
| 39 | Telephones | 3,984 | 6,084 | 6,084 |
| 319 | Hardware, Software & Other Computing | 7,020 | 11,142 | 11,142 |
| 72,030 | Legal Fees | 44,574 | 62,433 | 46,804 |
| 460,126 | Other Professional Fees | 442,954 | 646,267 | 659,363 |
| -13,750 | Education, Leisure Activities & Entertainments | 0 | 0 | 0 |
| 514,895 | Banking & Security Services | 336,564 | 466,225 | 498,831 |
| 5,500 | Subscriptions | 5,455 | 5,930 | 6,227 |
| 7,243 | Insurances | 5,446 | 5,906 | 11,919 |
| 155,156 | Advertising, Promotion & Notices | 159,080 | 179,641 | 182,086 |
| -1,653 | Licenses | 0 | 0 | 0 |
| 186,375 | Provision for bad/doubtful debt | 140,000 | 190,000 | 210,000 |
| <u>Third Party Payments</u> | | | | |
| 8,910 | Direct Service Charge-Civil Engineering | 6,367 | 0 | 0 |
| 102 | Direct Service Charge-Cleansing | 0 | 0 | 0 |
| 113,753 | 3rd Party Payments to Private Contractors | 119,842 | 140,814 | 141,164 |
| <u>Support Services</u> | | | | |
| 445,327 | Internal Recharges and Transfers | 640,463 | 552,736 | 613,630 |
| 320,450 | Central Premises Recharges | 350,762 | 419,120 | 330,832 |
| <u>Capital Charges and Financing Costs</u> | | | | |
| 0 | Revenue Expend Financed By Capital | 0 | 825,000 | 0 |
| 45,720 | Non-current Assets Depreciation & Amortisation | 45,723 | 357,976 | 357,976 |
| 40,000 | R C C O | 0 | 0 | 0 |
| 5,693,244 | Impairment & Revaluation Losses | 0 | 0 | 0 |
| <u>10,700,256</u> | <u>Expenditure</u> | <u>5,445,434</u> | <u>8,053,973</u> | <u>8,046,683</u> |

INCOME

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>External Grants and Reimbursements</u> | | | |
| -219,744 | Reimbursements and Contributions | -250 | -33,807 | -250 |
| | <u>Customer and Client Receipts</u> | | | |
| -34,065 | Sales, Fees and Charges | -95,240 | -114,106 | -211,967 |
| -4,484,501 | Rents | -4,806,930 | -5,605,605 | -6,321,724 |
| | <u>Support Services</u> | | | |
| -53,334 | Internal Recharges and Transfers-Revenue | -58,427 | -58,427 | -76,292 |
| <u>-4,791,644</u> | <u>Income</u> | <u>-4,960,847</u> | <u>-5,811,945</u> | <u>-6,610,233</u> |
| <u>5,908,613</u> | <u>NET EXPENDITURE</u> | <u>484,587</u> | <u>2,242,028</u> | <u>1,436,450</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|--|--------------------------------------|---|---|---|
| <u>HIGHWAYS AND TRANSPORT SERVICES</u> | | | | |
| <u>TRANSPORT PLANNING POLICY AND STRATEGY</u> | | | | |
| <u>EXPENDITURE</u> | | | | |
| <u>Employees</u> | | | | |
| 91,814 | Non-Teachers Pay | 138,396 | 138,396 | 149,920 |
| 85,236 | Agency Staff | 0 | 186,764 | 0 |
| 47 | Employee Insurance Costs | 45 | 45 | 45 |
| 0 | Internal Training Costs | 80 | 0 | 0 |
| 467 | Other Training Expenses | 0 | 0 | 0 |
| <u>Transport Related Expenses</u> | | | | |
| 0 | Travel Expenses | 511 | 511 | 511 |
| <u>Supplies and Services</u> | | | | |
| 44 | Books, Publications & Literature | 0 | 0 | 0 |
| 19 | Materials | 0 | 0 | 0 |
| 4 | Printing and Reprographics | 300 | 300 | 300 |
| 0 | Stationery and Office Expenses | 200 | 200 | 200 |
| 25 | Telephones | 286 | 286 | 286 |
| 1,522 | Hardware, Software & Other Computing | 3,588 | 3,588 | 3,767 |
| 15,250 | Consultants | 0 | 40,490 | 0 |
| 613,432 | Other Professional Fees | 162,000 | 1,298,997 | 500,000 |
| 558 | Insurances | 526 | 526 | 526 |
| <u>Support Services</u> | | | | |
| 84,633 | Internal Recharges and Transfers | 111,424 | 115,731 | 124,149 |
| 6,186 | Central Premises Recharges | 6,773 | 6,773 | 7,339 |
| <u>899,238</u> | <u>Expenditure</u> | <u>424,129</u> | <u>1,792,607</u> | <u>787,043</u> |
| <u>INCOME</u> | | | | |
| <u>External Grants and Reimbursements</u> | | | | |
| -619,461 | Reimbursements and Contributions | 0 | -1,349,251 | 0 |
| <u>Customer and Client Receipts</u> | | | | |
| -2,322 | Sales, Fees and Charges | 0 | 0 | 0 |
| <u>-621,783</u> | <u>Income</u> | <u>0</u> | <u>-1,349,251</u> | <u>0</u> |
| <u>277,454</u> | <u>NET EXPENDITURE</u> | <u>424,129</u> | <u>443,356</u> | <u>787,043</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>MANAGEMENT AND SUPPORT SERVICES</u> | | | |
| | <u>PROPERTY SERVICES</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 141,653 | Non-Teachers Pay | 345,413 | 232,050 | 495,745 |
| 206,386 | Agency Staff | 220,000 | 218,212 | 0 |
| 456 | Employee Insurance Costs | 432 | 432 | 432 |
| 0 | Internal Training Costs | 180 | 0 | 0 |
| 4,787 | Other Training Expenses | 400 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 286 | Travel Expenses | 1,100 | 1,100 | 1,100 |
| | <u>Supplies and Services</u> | | | |
| 0 | Equipment | 182 | 182 | 191 |
| 0 | Books, Publications & Literature | 150 | 150 | 150 |
| 28 | Printing and Reprographics | 0 | 0 | 0 |
| 0 | Stationery and Office Expenses | 500 | 500 | 500 |
| 71 | Telephones | 1,077 | 1,077 | 1,086 |
| 35,963 | Hardware, Software & Other Computing | 33,003 | 37,458 | 35,935 |
| 1,275 | Exam & Course Fees (incl. students & clients) | 0 | 0 | 0 |
| 20,408 | Insurances | 19,245 | 19,245 | 19,245 |
| 806 | Advertising, Promotion & Notices | 0 | 0 | 0 |
| | <u>Transfer Payments</u> | | | |
| 100 | Benefits | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| 45,973 | Internal Recharges and Transfers | 46,522 | 47,102 | 54,817 |
| <u>458,193</u> | <u>Expenditure</u> | <u>668,204</u> | <u>557,508</u> | <u>609,201</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -4,787 | Grants and Subsidies | 0 | 0 | 0 |
| 0 | Reimbursements and Contributions | 0 | -4,455 | 0 |
| | <u>Customer and Client Receipts</u> | | | |
| 0 | Sales, Fees and Charges | -123 | -123 | -123 |
| | <u>Support Services</u> | | | |
| -453,406 | Internal Recharges and Transfers-Revenue | -668,081 | -552,930 | -609,078 |
| <u>-458,193</u> | <u>Income</u> | <u>-668,204</u> | <u>-557,508</u> | <u>-609,201</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|---|---|---|---|
| | <u>MANAGEMENT AND SUPPORT SERVICES</u> | | | |
| | <u>BUILDING SUPPORT</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 476,289 | Non-Teachers Pay | 531,459 | 624,084 | 684,017 |
| 110 | Employee Retirement Costs | 0 | 0 | 0 |
| 1,260 | Employee Insurance Costs | 1,194 | 1,194 | 1,194 |
| 0 | Internal Training Costs | 380 | 0 | 0 |
| 123 | Other Training Expenses | 0 | 0 | 0 |
| | <u>Premises Related Expenses</u> | | | |
| 873,874 | Repairs and Maintenance | 959,443 | 959,443 | 937,419 |
| 68,259 | Direct Service Charge-Ground Maintenance | 68,666 | 68,666 | 73,281 |
| 5,199 | Grounds Maintenance | 0 | 0 | 0 |
| 864,455 | Energy Costs | 1,566,970 | 1,566,970 | 3,311,764 |
| 1,637,362 | Rents & Rates | 1,640,200 | 1,637,200 | 1,767,191 |
| 193,409 | Water & Sewerage | 317,546 | 317,546 | 246,127 |
| 0 | Fixtures & Fittings | 1,852 | 1,852 | 1,852 |
| 12,257 | Cleaning & Domestic Services | 19,934 | 19,934 | 20,478 |
| 255,273 | Direct Service Charge-Cleaning | 256,072 | 256,072 | 285,125 |
| 19,346 | Direct Service Charge-Caretaking | 19,830 | 19,830 | 21,865 |
| 61,330 | Premises Insurance | 66,455 | 66,455 | 66,455 |
| | <u>Transport Related Expenses</u> | | | |
| 357 | Travel Expenses | 146 | 146 | 146 |
| | <u>Supplies and Services</u> | | | |
| 23,308 | Equipment | 19,988 | 19,988 | 20,291 |
| 4,588 | Materials | 12,628 | 12,128 | 12,128 |
| 0 | Catering Costs | 1,100 | 1,100 | 1,100 |
| 1,420 | Clothing,Uniforms and Laundry | 3,250 | 3,250 | 4,650 |
| 14 | Printing and Reprographics | 200 | 200 | 200 |
| 22 | Stationery and Office Expenses | 100 | 100 | 100 |
| 11,297 | Telephones | 5,440 | 5,440 | 5,490 |
| 5,828 | Hardware, Software & Other Computing | 0 | 0 | 0 |
| 104 | Medical Fees | 0 | 500 | 500 |
| 136 | Education,Leisure Activities & Entertainments | 0 | 0 | 0 |
| 85,395 | Banking & Security Services | 0 | 0 | 0 |
| 49,468 | Direct Service Charge-Security | 46,977 | 46,977 | 56,384 |
| -158 | Licenses | 350 | 350 | 350 |
| | <u>Third Party Payments</u> | | | |
| 5,091 | Direct Service Charge-Civil Engineering | 6,417 | 0 | 0 |
| 29,262 | Direct Service Charge-Cleansing | 30,408 | 30,408 | 38,719 |
| 116,358 | 3rd Party Payments to Private Contractors | 160,166 | 160,166 | 167,438 |
| | <u>Support Services</u> | | | |
| 452,725 | Internal Recharges and Transfers | 408,417 | 408,797 | 463,160 |
| 2,038 | Central Premises Recharges | 2,231 | 2,231 | 2,432 |
| | <u>Capital Charges and Financing Costs</u> | | | |
| 188,008 | Non-current Assets Depreciation & Amortisation | 188,007 | 170,157 | 170,157 |
| 0 | R C C O | 0 | 33,000 | 0 |
| <u>5,443,808 Expenditure</u> | | <u>6,335,826</u> | <u>6,434,184</u> | <u>8,360,013</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual | | Allowed | Revised | Forward |
|--------------------------|--|--------------------------|--------------------------|--------------------------|
| Expenditure | | Estimate | Estimate | Estimate |
| <u>2021/22</u> | | <u>2022/23</u> | <u>2022/23</u> | <u>2023/24</u> |
| £ | | £ | £ | £ |
| INCOME | | | | |
| | <u>Customer and Client Receipts</u> | | | |
| -1,364 | Sales, Fees and Charges | -21,801 | -21,801 | -21,801 |
| | <u>Support Services</u> | | | |
| -5,442,445 | Internal Recharges and Transfers-Revenue | -6,314,025 | -6,412,383 | -8,338,212 |
| <u>-5,443,808</u> | <u>Income</u> | <u>-6,335,826</u> | <u>-6,434,184</u> | <u>-8,360,013</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |

REGENERATION AND PLANNING
OBJECTIVE/SUBJECTIVE ANALYSIS

| Actual Expenditure 2021/22 £ | | Allowed Estimate 2022/23 £ | Revised Estimate 2022/23 £ | Forward Estimate 2023/24 £ |
|---|--|---|---|---|
| | <u>MANAGEMENT AND SUPPORT SERVICES</u> | | | |
| | <u>ASSET MANAGEMENT AND BUILDING DESIGN</u> | | | |
| | <u>EXPENDITURE</u> | | | |
| | <u>Employees</u> | | | |
| 817,151 | Non-Teachers Pay | 857,114 | 1,087,708 | 1,157,253 |
| 160,325 | Agency Staff | 86,136 | 41,136 | 43,185 |
| 124,935 | Employee Retirement Costs | 0 | 0 | 0 |
| 264 | Employee Insurance Costs | 250 | 250 | 250 |
| 0 | Internal Training Costs | 1,560 | 0 | 0 |
| 3,600 | Other Training Expenses | 0 | 0 | 0 |
| | <u>Transport Related Expenses</u> | | | |
| 3,942 | Travel Expenses | 11,367 | 11,367 | 11,367 |
| | <u>Supplies and Services</u> | | | |
| 4 | Equipment | 1,540 | 1,540 | 1,617 |
| 19 | Furniture | 0 | 0 | 0 |
| 28 | Books, Publications & Literature | 2,725 | 2,725 | 2,725 |
| 59 | Clothing, Uniforms and Laundry | 1,050 | 1,050 | 1,050 |
| 146 | Printing and Reprographics | 2,436 | 2,436 | 1,436 |
| 38 | Stationery and Office Expenses | 500 | 500 | 500 |
| 202 | Postage | 500 | 500 | 500 |
| 1,032 | Telephones | 1,218 | 1,218 | 1,278 |
| 18,911 | Hardware, Software & Other Computing | 9,522 | 9,522 | 15,955 |
| 256 | Legal Fees | 0 | 0 | 0 |
| 179 | Medical Fees | 50 | 50 | 50 |
| 308,877 | Other Professional Fees | 37,358 | 37,358 | 39,226 |
| 4,105 | Insurances | 3,871 | 3,871 | 3,871 |
| | <u>Support Services</u> | | | |
| 132,254 | Internal Recharges and Transfers | 158,652 | 160,212 | 172,334 |
| 33,993 | Central Premises Recharges | 37,219 | 37,219 | 40,567 |
| <u>1,610,319</u> | <u>Expenditure</u> | <u>1,213,068</u> | <u>1,398,662</u> | <u>1,493,164</u> |
| | <u>INCOME</u> | | | |
| | <u>External Grants and Reimbursements</u> | | | |
| -3,600 | Grants and Subsidies | 0 | 0 | 0 |
| | <u>Support Services</u> | | | |
| -719,989 | Internal Recharges and Transfers-Revenue | -586,359 | -608,885 | -703,387 |
| -886,730 | Internal Recharges and Transfers-Capital | -626,709 | -789,777 | -789,777 |
| <u>-1,610,319</u> | <u>Income</u> | <u>-1,213,068</u> | <u>-1,398,662</u> | <u>-1,493,164</u> |
| <u>0</u> | <u>NET EXPENDITURE</u> | <u>0</u> | <u>0</u> | <u>0</u> |