

FINANCIAL MONITORING REPORT - PERIOD 3 2020/21

SECTION 1: SUMMARY REVENUE BUDGET

- 1.1 This is the third financial monitoring report of 2020/21. This report provides an update on the Council's 'business as usual' activities against the revised budget and also includes commentary on the financial position arising from COVID in terms of additional costs, losses of income, and Government funding. It is recognised that the financial environment within which the Council operates presented significant financial challenges, prior to the outbreak of the coronavirus pandemic.
- 1.2 The Council's 2020/21 budget was approved by Council on 4th March 2020, and in setting the budget, a number of baseline budgets were 'reset' recognising the increased demand led pressures (particularly in relation to social care) and specific pressures in some income generating areas. Savings of £5m were approved by members and a £5m contribution from reserves was agreed in arriving at a balanced budget position. It has been accepted that the use of reserves for 2020/21 was one-off and is not a sustainable position moving forward.
- 1.3 This report has been prepared reflecting the new portfolio structure and excluding the implications of any other reports presented on the same agenda which may have budget implications.

Current Forecast Outturn (non COVID)

- 1.4 The Budget and Forecast Outturn positions for 2020/21 excluding the pressures arising from COVID related additional costs and loss of income are summarised in Table 1. A more detailed analysis of the gross expenditure, income and variations for each Portfolio is provided at Annex A.

Table 1 – Revenue Budget 2020/21	Previous Budget £000	Current Budget £000	Forecast Outturn £000	Variance + / - £000	Ref Annex
Education, Skills and Business	12,457	12,483	12,101	(382)	A (i)
Children and Young People	45,910	45,760	45,175	(585)	A (ii)
Integrated Care and Health	51,441	51,336	52,161	+825	A (iii)
Wellbeing, Culture and Heritage	5,498	5,501	5,360	(141)	A (iv)
Finance and Governance	5,534	5,683	5,493	(190)	A (v)
Reset and Recovery	1,374	1,427	1,427	0	A (vi)
Environment and Transport	20,593	19,984	20,019	+35	A (vii)
Regeneration and Planning	4,323	4,451	4,359	(92)	A (viii)
Safer, Stronger Communities	9,245	8,892	8,647	(245)	A (ix)
TOTAL PORTFOLIO BUDGETS	156,375	155,517	154,742	(775)	
Council-Wide budgets	(156,008)	(155,150)	(155,426)	(276)	B (ii)
NET POSITION 2020/21	367	367	(684)	(1,051)	

- 1.5 The previous approved budget has been revised to include adjustments arising from the use of earmarked reserves which have been approved during the period (£519k), and previously approved use of earmarked reserves that have been reprofiled into future years or are to be returned to reserves (£1,065k).
- 1.6 An in-year underspend of £1,051k is currently projected based on the respective forecast outturn positions, as shown in the previous table.

Key Variations

- 1.7 Details of portfolio budget variations are noted in Annex A (i) to A (ix), and details of the most significant variations are included below.
- 1.8 There is a forecast underspend of £750k in relation to placement costs associated with children looked after. These costs have risen considerably in recent years and the Council has made additional funding available to the Children and Young People portfolio in the current financial year in response to this trend. It should be noted that, due to the high cost of individual care placements, relatively small increases in the number of children being looked after are likely to result in a significant increase in overall care costs. There is however a projected financial pressure within the Children and Young People portfolio in respect of the operating costs of two Children's Centres that have facilities managed by a third party. The operating arrangements of the two sites are subject to an ongoing review that will inform available future options.
- 1.9 The financial position for Integrated Care and Health reflects known existing pressures and anticipated levels of activity taking into account, as far as possible at this stage, the potential lasting effects on the market of the COVID pandemic.
- 1.10 There are savings being forecast from underoccupancy primarily within Physical and Memory and Cognition Services. However, there are anticipated pressures within services for people with Learning Disabilities in both Direct Payments and Supported Living, in particular in relation to a number of support packages put in place during the year 2020 along with an anticipated pressure in in-house services due to the level of staffing cover. Similarly, the pressure shown in Mental Health services relates to large care packages that have been arranged during the year 2020 under the Transforming Care initiative.
- 1.11 In order to mitigate the in-year position, care package reviews continue to be undertaken and care management panels oversee the decision-making process on all packages over £150 per week, and the department is working with Learning Disability providers to identify efficiencies.
- 1.12 Additional funding received to support the response to COVID has been utilised throughout the period to support care providers with cash flow and to maintain a robust and effective provider market. However, even after the end of the immediate COVID period, it is likely that the effects of under occupancy may still be felt and the market may be in need of ongoing support, therefore offsetting the financial effects of under occupancy to a degree.
- 1.13 In relation to Public Health services, there were a small number of areas where activity was higher than anticipated in 2019/20 and will need further management in 2020/21 to remain within the grant envelope, the most significant of these being Sexual Health services.
- 1.14 The balance of £670k Public Health Grant that has been carried forward into 2020/21 is expected to be fully utilised during the year.

- 1.15 The Waste Collection and Recycling Service is projecting a combined budget pressure of £308k due to a number of factors as detailed in Appendix A(vii).
- 1.16 The resale of recyclable materials is subject to volatility within the market, with reducing prices having a negative impact on the levels of income generated. Cardboard has been impacted to such an extent that there is now a charge for the disposal of this material.
- 1.17 The Council has a rental share agreement with the owners of the Hardshaw Centre and under the terms of the arrangement the Council receive 18.5% of the net rental income, subject to a minimum sum being payable to the Council. The current market conditions within the centre has led to the minimum sum receivable being reached, and therefore the budgeted income is not being achieved.

COVID Financial Implications

- 1.18 The outbreak of the coronavirus pandemic and the need for the provision of additional support, and the loss of income across a number of services which were required to close or have experienced reduced levels of activity will be felt over a sustained period beyond the current year and therefore impacting on future years budgets. The Government recognised that Local Authorities face financial pressures in responding to the pandemic, providing some emergency funding and introducing a compensation scheme for lost Sales, Fees and Charges income.
- 1.19 In addition, other specific funding has been made available which has either been routed via the Liverpool City Region Combined Authority or paid directly to the Council. The funding is ringfenced for spend in accordance with grant conditions and directed at specific programmes of work. For the purpose of this report, Government Grant for ringfenced purposes is excluded.
- 1.20 It must be recognised there is a high degree of uncertainty and estimation, and the full impact of the restrictions within the tier arrangements are difficult to forecast. There are a number of significant assumptions attached to which is various degrees of estimation, uncertainty and sensitivity exists which would impact on the Councils income and expenditure.
- 1.21 It is important that the longer-term impact of COVID beyond March 2021 is recognised and the Budget Strategy 2021/22 report considered by Cabinet on the 7th October 2020 provided a projected impact on future year budgets. Work is ongoing in relation to the 2021/22 budget and modelling will be refined as matters become clearer.
- 1.22 Table 2 details the pressures arising from additional spending and income losses during 2020/21, alongside the funding available from Government Emergency Funding and its Sales, Fees and Charges Compensation Scheme.

Table 2–COVID Position	£000	Ref
Total Emergency Funding	17,126	Section 1.23
Forecast Sales, Fees and Charges (SFC) Compensation	5,000	Section 1.26
Total Emergency & SFC Compensation Funding	22,126	
Costs / Income loss 2019/20	214	
Forecast Additional Spending Pressures	10,199	Section 1.24
Forecast Pressures on Planned 2020/21 Savings	1,167	Section 2.2
Forecast Loss of Sales, Fees & Charges Income	8,951	Section 1.25
Forecast Loss of Commercial and Other Income	2,139	Section 1.26
Total Additional Costs / Loss of Income	22,670	
Net Funding Shortfall (+) / Surplus (-)	+544	

1.23 The Government have provided four tranches of Emergency Funding over the period March to October 2020.

1.24 The most significant areas of additional expenditure costs are relating to social care, particularly within Integrated Care and Health who, acting in line with government guidance, have carried out activities including:

- Support to maintain occupancy levels in the care market in order to maintain a sustainable care sector;
- Review and implement care packages as a result of increased hospital discharge / avoidance; and
- Payments to providers for additional PPE supplies and staff cover required due to COVID.

In addition, costs have been incurred supporting nursery and childcare provider market,, providing accommodation for homeless / rough sleepers, shielding, community food hubs, purchase of PPE and adaptations to public buildings.

1.25 There are significant reductions in income from sales, fees and charges due to the temporary cessation and reduction in some services following Government advice. The most significant of these are in relation to Indoor Leisure Services, Car Parking, Recycling and Waste Collection Services and School Meals provision.

1.26 The COVID driven reductions in income are, in part, recovered through the Government's Sales, Fees and Charges compensation scheme. Income losses claimed through the scheme must be transactional from customer and client receipts, unavoidably lost and irrecoverable this financial year and be based on net loss i.e. any cost reductions must be netted against the income loss. Reimbursement is at a rate of 75 pence in the pound, subject to a further 5% deductible which is based on the overall budgeted income for the

year. The Council has submitted its first claim for compensation and a further two claims will be made later in the financial year.

- 1.27 COVID driven losses in relation to commercial and investment income are not covered by the Sales, Fees and Charges compensation Scheme. This includes rental income from retail, commercial and industrial premises and investment returns on cash balances.
- 1.28 Councils are required to provide Government with a monthly forecast of the additional COVID related pressures being faced for the current year. To date, seven returns have been submitted.
- 1.29 The extent of the impact of COVID on additional spending and income loss is highly uncertain given the number of variables, and the impact of ongoing restrictions, and it is important to stress the high level of estimation and assumptions made in forecasting the financial pressures.
- 1.30 The forecasts in Table 2 exclude the impact of losses in relation to the Council's Collection Fund (i.e. Council Tax and Business Rates income). The impact on these yields present a significant risk to the Council as the levels of business failure increase – with a consequential loss in business rate income and probable higher levels of Local Council Tax Support as the furlough scheme ends and unemployment rises. A Collection Fund deficit for 2020/21 of approximately £3 million is currently forecast.

SECTION 2: IMPLEMENTATION OF 2020/21 SAVINGS PROPOSALS

- 2.1 Progress towards the achievement of savings targets has in some areas, been impacted by COVID. Table 3 details those savings which are forecast to be achieved in year (green).
- 2.2 Savings of £1,388k are at risk of not being achieved. Of this sum, £1,167k relates to COVID, with the balance not expected to be delivered due to a delay in timescale for implementation.
- 2.3 Those savings detailed as amber may not be achieved if plans cannot be affected during the COVID-19 recovery period.

Table 3 – Implementation of 2020/21 savings proposals	£000	%
Actual or Forecast reduction in expenditure / increase in income	3,639	71.97%
No forecast reduction in expenditure / increase in income but plans being put in place to achieve	29	0.57%
Saving will not be achieved in year	1,388	27.46%

SECTION 3: CAPITAL PROGRAMME 2020/21 to 2022/23

3.1 Table 4 presents a summary of the Council's current 3-year capital programme. The detailed programme is provided at Annex D.

Table 4 - Capital Programme 2020/21 to 2022/23	2020/21 £000	2021/22 £000	2022/23 £000
Education, Skills and Business	5,771	15,812	5,300
Children and Young People	50	0	0
Integrated Care and Health	160	0	0
Wellbeing, Culture and Heritage	1,075	701	0
Reset and Recovery	398	800	500
Environment and Transport	17,973	16,727	18,489
Regeneration and Planning	2,261	5,113	20
Safer, Stronger Communities	3,465	3,218	3,209
Total	31,153	42,371	27,518
FINANCED BY			
Grants and Other Contributions	21,250	27,492	25,161
Capital Receipts	1,765	3,336	834
Revenue Contribution	2,230	800	500
Borrowing	5,908	10,743	1,023
Total	31,153	42,371	27,518

SECTION 4: RESERVES AND BALANCES

4.1 General Balances

The general balances position at 31st March 2021 is as follows, having regard to the net current forecast outturn position as detailed in Table 1.

Table 5 – General Balances	Previous Estimate £000	Forecast Outturn £000
General Balances at 1 April 2020	9,328	9,327
Net Position 2020/21	(1,633)	684
General Balances at 31 March 2021	7,695	10,011

4.1.1 The Council recognises that the level of reserves it should maintain must be set having regard to its future sustainability, priorities, and the operational and financial risks facing the

authority. These risks can and will change over time and the consequence of not having a prudent level of reserves can be significant. It is important to note that the 2020/21 budget incorporated the use of £5m of funding from earmarked reserves. This has been accepted as being an unsustainable position. The Council's external auditors, Grant Thornton UK LLP, as part of their recent audit work, expressed an opinion relating to the decrease in reserves and stated that they believe the Council needs to replenish reserves over the medium term, whilst continuing to adequately fund statutory services to ensure efficient service delivery.

4.2 Earmarked Balances

The forecast position in relation to Earmarked Balances at 31st March 2021 is provided in Table 6. Annex C details approved use of earmarked balances during the period and Annex F provides details of Earmarked Balances to 2022/23.

Table 6 – Earmarked Balances	Balance at 1 April 2020	Transfers	To be set aside 2020/21	To be utilised 2020/21	Balance at 31 March 2021
	£000	£000	£000	£000	£000
Transformation Reserve	10,750	-	800	(1,982)	9,568
Growth Reserve	4,418	1,000	-	(2,822)	2,596
Children's Services Reserve	4,256	-	-	(2,924)	1,332
Essential Equipment Fund	423	-	1,000	(374)	1,049
Councillor Improvement Fund	677	-	-	(50)	627
Insurance & Contingent Liability Reserve	6,918	-	-	(1,000)	5,918
Waste Management Development Fund	1,641	-	-	(1,116)	525
Inflationary Reserve	4,000	(1,000)	1,000	(1,000)	3,000
Equal Pay Reserve	425	(425)	-	-	-
Community Improvement Reserve	1,292	-	-	(765)	527
Strategic Priorities Fund	567	-	-	(53)	514
Service Investment Reserve	1,753	-	-	(100)	1,653
Restructuring Reserve	465	425	-	-	890
COVID-19 Funding Reserve	6,177	-	-	(6,177)	-
TOTAL	43,762	0	2,800	(18,363)	28,199

4.2.1 The purpose of the Growth Reserve is to support the delivery of developments which would enhance the economic growth of the borough, attract new business and create employment opportunities. The Inflationary Reserve has been established to offset short term costs

arising from inflation. In October 2020, the Consumer Price index stood at 0.90%. Therefore, it is proposed to transfer £1m from the Inflationary Reserve to the Growth Reserve to continue to support Council priorities for regeneration and development across the borough.

- 4.2.2 A report considered by Cabinet on the 11th November 2020 in relation to the Investment, Land and Property Acquisition Strategy approved the creation of an additional reserve, the Land and Property Acquisition Fund of £10m from uncommitted capital receipts.

4.3 **Schools Balances**

The projected position reflects schools' current spending plans for the financial year, as approved by the individual governing bodies.

Table 7 – School Balances	£000
School Balances at 1 April 2020	7,108
Forecast Net Position 2020/21	(808)
Forecast School Balances at 31 March 2021	6,300

4.4 **Usable Capital Receipts**

Table 8 – Usable Capital Receipts	£000
Available Capital Receipts brought forward at 1 April 2020	28,031
Receipts generated in year to date	40
Required to fund Capital Programme 2020/21 to 2022/23 *	(5,935)
Required for the creation of the Land and Property Acquisition Fund (see section 4.2.2)	(10,000)
Available Balance (after taking commitments into account)	12,136

* Excludes building demolition costs at Redbank School site as detailed in the Cabinet Report of the 8th January 2019. The costs of demolition subsequently being reimbursed to the capital receipts reserve upon any future disposal of the site by Redbank Schools Ltd.

SECTION 5: OTHER FINANCIAL MONITORING MATTERS

5.1 **Other Matters**

5.1.1 **Next Steps Accommodation Programme**

In August 2020 the Council submitted a bid to the Ministry of Housing, Communities and Local Government (MHCLG) for funding from the Next Steps Accommodation Programme. The Council developed the proposal in conjunction with Torus and other partners, and the bid comprised two elements, short-term revenue funding to continue to support homeless rough sleepers, and longer-term capital and revenue funding to create new accommodation units for people who were previously or currently rough sleepers. On the 13th November 2020, the Council received confirmation from MHCLG of a £150k ringfenced grant award in respect of the short-term revenue funding. A Delegated Executive Decision to accept the funding is in progress 2020/21 and provides further details. The longer-term revenue and capital funding totalling £984k will be received by Torus who will manage the scheme to bring back into use two vacant housing sites.

5.1.2 Domestic Abuse Duty Capacity Building Fund

The Government announced a £6million fund to be distributed equally amongst Metropolitan, County and Unitary authorities in England to plan and prepare for the new statutory duty to provide support and safe accommodation to victims of domestic abuse. The Domestic Abuse Bill currently before Parliament, is expected to come into force in April 2021. Each local authority will receive £50k ahead of the bill becoming law.

5.1.3 Active Travel Fund Tranche 2

The Department for Transport confirmed to the Liverpool City Region Combined Authority on the 20th November 2020 a second tranche of Active Travel Funding. The grant is a combination of capital (£6.3m) and revenue (£1.5m) funding. It is expected the Council will receive a share of the funding, and a further detailed report will be presented to Cabinet.

5.1.4 Public Works Loan Board (PWLB) Future Lending Terms

As part of the Spending Review 2020, the Government announced a series of reforms to the PWLB Lending Arrangements system, which would be implemented with immediate effect. One of the changes is that the rate at which Councils could borrow was reduced by 1 percentage point, reverting back to the same terms as prior to Government's unexpected and overnight increase in October 2019.

This reduction in interest rate comes with a series of accompanying conditions with guidance in relation to new lending terms applying to all local authorities and their capital spending, whether it is within the local authority's boundaries or outside.

PWLB will continue to support service spending, housing, economic regeneration, preventative action, and treasury management.

The guidance issued includes a definition of investment assets brought primarily for yield, which the PWLB will not support.

5.1.5 Dedicated Schools Grant

The previous Financial Monitoring Report noted the position regarding the Dedicated Schools Grant. Members are requested to note the current position as outlined below.

Local Authorities have in recent years experienced escalating costs in respect of supporting children with special educational needs and disabilities (SEND). This has resulted in an increase in the number of local authorities with cumulative Dedicated Schools Grant (DSG) deficits. Recent changes to the arrangements for dealing with DSG deficits prevent local authorities from funding these deficits from their general reserves. Local authorities are expected to take action to achieve efficiencies from future DSG allocations to eliminate cumulative deficits. The projected DSG pressure in the current financial year is approximately £2.7m.

SECTION 6: TREASURY MANAGEMENT POSITION STATEMENT

- 6.1 A summary of the Council's Treasury position at the end of the reporting period is included in Table 9. A more detailed breakdown of the Treasury Management position is included at Annex G.

Table 9 – Treasury Management Position	As at 1 April 2020	As at Previous Period	As at Current Period
Investments Outstanding	£118.4m	£148.0m	£146.6m
Investment Returns (average for the year to date)	-	0.67%	0.59%
Benchmark Returns	-	0.27%	0.17%
Borrowing	£124.7m	£124.7m	£121.6m

SECTION 7: COUNCIL TAX BASE 2021/22

- 7.1.1 The Council must, by law, determine its Council Tax Base for the forthcoming financial year and notify the figure to its precepting authorities by 31st January 2021. The actual calculation is performed in accordance with the Local Authorities (Calculation of Council Tax Base) Regulations 1992 (as amended).
- 7.1.2 The Council Tax Base for 2021/22 is affected by two factors – the number of houses within the Borough and the level of exemptions and discounts applicable to those properties, with a significant element of the discounts given via the Council Tax Reduction scheme.
- 7.1.3 The basic information on the number of properties in the Borough is based on the Valuation List as at November 2020 and a summary of this information is detailed in Table 10. Adjustments are required to this initial data in accordance with the Regulations, and a number of factors need to be taken into account, such as:-
- (i) Estimated additions/deletions to/from the Valuation List;
 - (ii) Exemptions and discounts to be applied;
 - (iii) Likely levels of non-collection.
- 7.1.4 A detailed breakdown of the proposed Council Tax Base for 2021/22 is provided in Table 11.

Table 10 Number of Dwellings – (Valuation List - November 2020)

Parish	Band								Total
	A	B	C	D	E	F	G	H	
Bold	505	286	319	225	177	30	8	1	1,551
Rainford	378	689	1,302	539	413	236	82	7	3,646
Eccleston	464	375	1,329	1,280	538	404	169	4	4,563
Windle	8	13	537	337	111	60	37	0	1,103
Rainhill	798	1,124	1,880	551	287	228	128	4	5,000
Billinge	354	357	1,257	437	180	86	26	1	2,698
Seneley Green	596	315	857	180	42	18	14	0	2,022
All Other Areas	34,383	15,780	7,969	3,304	1,841	590	115	19	64,001
Total	37,486	18,939	15,450	6,853	3,589	1,652	579	36	84,584
% in each Band	44.32%	22.40%	18.27%	8.10%	4.24%	1.95%	0.68%	0.04%	100.00%

Table 11 - Analysis of Proposed Council Tax Base 2021/22

Parish	Total Properties	As Band D Equivalents	Exemptions and Discounts	Council Tax Reduction Discounts	Disability Allowance	Anticipated changes in year	Band D Equivalents after deductions	Tax Base at assumed collection rate (96.8%)
Bold	1,551	1,343	-116	-97	-2	2	1,130	1,094
Rainford	3,646	3,481	-309	-190	-4	3	2,981	2,886
Eccleston	4,563	4,593	-336	-207	-4	0	4,046	3,916
Windle	1,103	1,114	-87	-20	0	0	1,007	975
Rainhill	5,000	4,530	-422	-273	-4	1	3,832	3,709
Billinge	2,698	2,458	-225	-158	-3	0	2,072	2,006
Seneley Green	2,022	1,685	-134	-139	-1	1	1,412	1,367
All Other Areas	64,001	48,915	-5,127	-6,818	-41	393	37,322	36,127
Total	84,584	68,119	-6,756	-7,902	-59	400	53,802	52,080

INDEX OF ANNEX A

The following tables analyse portfolio budgets across services and detail the nature of expenditure and income.

- (i) Education, Skills and Business Portfolio
- (ii) Children and Young People Portfolio
- (iii) Integrated Care and Health Portfolio
- (iv) Wellbeing, Culture and Heritage Portfolio
- (v) Finance and Governance Portfolio
- (vi) Reset and Recovery Portfolio
- (vii) Environment and Transport Portfolio
- (viii) Regeneration and Planning Portfolio
- (ix) Safer, Stronger Communities Portfolio

Service Analysis – Educations, Skills and Business Portfolio

Annex A(i)

Educations, Skills and Business	Previous Budget 2020/21 £000	Current Budget 2020/21 £000	Current Expenditure 2020/21 £000	Current Income 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Children and Young People's Services							
Schools							
Schools Delegated Budget	0	0	113,272	(113,272)	0	0	0
Schools Total	0	0	113,272	(113,272)	0	0	0
Non Schools							
Other Expenditure Attributable to Schools	4,958	5,045	8,203	(3,158)	4,970	(75)	0
Early Years Development (incl PVI's)	208	205	8,110	(7,905)	205	0	0
Support for Children with SEND	1,897	1,869	8,781	(6,912)	1,697	(172)	0
Behaviour Support Services	52	52	3,616	(3,564)	52	0	0
Home to School/College Transport	3,109	3,109	3,177	(68)	3,109	0	0
Youth Service	534	531	561	(30)	531	0	0
Management & Other Support Services	1,699	1,672	3,826	(2,154)	1,537	(135)	0
Non Schools Total	12,457	12,483	36,274	(23,791)	12,101	(382)	0
Total	12,457	12,483	149,546	(137,063)	12,101	(382)	0

- There is a forecast underspend within Support for Children with SEND in respect of employee costs within the Educational Psychology £111k and the SEND Team £61k.
- A number of functions within Management and Other Support Services are also projected to underspend including Business Intelligence £26k, the Virtual School £70k, School Improvement £20k and Forward Planning £19k.
- There is a projected underspend of £75k in relation to historical retirement costs associated with school-based staff.

Subjective Analysis - Educations, Skills and Business Portfolio (Excluding Schools)**Annex A(i)**

Educations, Skills and Business	Previous Budget 2020/21 £000	Current Budget 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Staffing	11,723	11,723	11,327	(396)	0
Premises	1,005	1,005	1,005	0	0
Transport	2,631	2,631	2,631	0	0
Supplies & Services	3,226	3,226	3,211	(15)	0
Third Party Payments	11,162	11,162	11,162	0	0
Transfer Payments	0	0	0	0	0
Central & Departmental Recharges	2,978	3,004	3,004	0	0
Capital Charges	3,523	3,523	3,523	0	0
Total Expenditure	36,248	36,274	35,863	(411)	0
Sales, Fees & Charges	(421)	(421)	(421)	0	0
Grants & Reimbursements	(21,933)	(21,933)	(21,933)	0	0
Recharge Income	(1,437)	(1,437)	(1,408)	+29	0
Total Income	(23,791)	(23,791)	(23,762)	+29	0
Total	12,457	12,483	12,101	(382)	0

Service Analysis – Children and Young People Portfolio

Annex A(ii)

Children and Young People	Previous Budget 2020/21 £000	Current Budget 2020/21 £000	Current Expenditure 2020/21 £000	Current Income 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Children and Young People's Services							
Social Care and Commissioning Teams	9,369	9,335	9,694	(359)	9,766	+431	+370
Children Looked After	27,097	27,046	31,111	(4,065)	,25,968	(1,078)	(188)
Child Protection	1,927	1,883	1,990	(107)	1,810	(73)	(24)
Children's Centres/Early Help Service	2,825	2,814	3,319	(505)	3,044	+230	+150
Support for Disabled Children	1,370	1,364	1,774	(410)	1,399	+35	+120
Family Support Services	2,616	2,613	2,912	(299)	2,270	(343)	(258)
Management & Other Support Services	62	61	2,375	(2,314)	274	+213	0
Youth Offending Teams	644	644	1,343	(699)	644	0	0
	45,910	45,760	54,518	(8,758)	45,175	(585)	+170

- There are a number of variances in respect of staffing budgets which reflect additional costs due to the use of agency staff in some service divisions, offset by slippage in respect of services that are either in the process of recruiting staff to essential frontline posts, or operating with a vacancy. Across the portfolio there is an overall projected underspend of £35k against employee budgets.
- There is projected underspend of £750k being forecast in relation to the children looked after placement costs until the end of March.
- There is a projected financial pressure in respect of the operating costs of two Children's Centres. The operational arrangements of the two sites are currently being reviewed.
- There is a budget pressure of £35k in relation to support for disabled children. Based on the number of families being assessed as requiring support in the form of a direct payment there is a projected budget pressure of £120k in respect of service, however, contracts in place to provide home care support are currently forecast to be underspent by £85k.

Subjective Analysis - Children and Young People Portfolio**Annex A(ii)**

Children and Young People	Previous Budget 2020/21 £000	Current Budget 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Staffing	18,990	18,954	18,919	(35)	0
Premises	614	614	921	+307	+150
Transport	488	488	448	(40)	0
Supplies & Services	1,667	1,669	1,701	+32	0
Third Party Payments	28,003	27,965	26,999	(966)	(100)
Transfer Payments	544	544	664	+120	+120
Central & Departmental Recharges	4,065	3,988	3,988	0	0
Capital Charges	296	296	296	0	0
Total Expenditure	54,667	54,518	53,936	(582)	+170
Sales, Fees & Charges	(58)	(58)	(58)	0	0
Grants & Reimbursements	(3,077)	(5,813)	(5,815)	(2)	0
Recharge Income	(5,622)	(2,887)	(2,888)	(1)	0
Total Income	(8,757)	(8,758)	(8,761)	(3)	+0
Total	45,910	45,760	45,175	(585)	+170

Service Analysis – Integrated Care and Health Portfolio

Annex A (iii)

Integrated Care and Health	Previous Budget 2020/21 £000	Current Budget 2020/21 £000	Current Expenditure 2020/21 £000	Current Income 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Integrated Care and Health Services							
Physical Support - Frail and Elderly	12,553	12,539	31,059	(18,520)	12,054	(485)	(601)
Sensory Support	840	840	1,031	(191)	819	(21)	(5)
Support with Memory and Cognition	7,879	7,875	12,793	(4,918)	7,357	(518)	(484)
Learning Disability Support	20,466	20,434	26,985	(6,551)	22,162	+1,728	+1,556
Mental Health Support	2,955	2,953	3,991	(1,038)	3,133	+180	+154
Assistive Equipment and Technology	674	675	2,214	(1,539)	845	+170	+187
Care Management - Assessment and Review	6,074	6,020	8,096	(2,076)	5,866	(154)	(113)
Transport and Generic Services	0	0	1,375	(1,375)	55	+55	+63
Management, Commissioning and Support Services	0	0	4,617	(4,617)	(130)	(130)	(80)
Total	51,441	51,336	92,161	(40,825)	52,161	+825	+677

- The financial position for Integrated Care and Health reflects known pressures and anticipated levels of activity taking into account, as far as possible at this stage, the potential lasting effects of the COVID pandemic.
- COVID infection rates have resulted in lower occupancy levels in care home settings and therefore additional funding received to support the response to COVID is currently being utilised to support care providers with cash flow and to maintain a robust and effective provider market. However, even after the end of the immediate COVID period, it is likely that the effects of under occupancy may still be felt and the market may be in need of on-going support, therefore offsetting the financial effects of under occupancy to a degree. This could be seen for both pool and non-pool commissioned services budgets.
- Although there are savings from underoccupancy primarily in Physical and Memory and Cognition services, there are anticipated pressures within services for people with Learning Disabilities in both Direct Payments and Supported Living, in particular in relation to a number of support packages put in place during the year 2020 along with an anticipated pressure in in-house services due to the level of staffing cover. Similarly, the pressure shown in Mental Health services relates to large care packages that have been arranged during the year 2020 under the Transforming Care initiative.

Integrated Care and Health	Previous Budget 2020/21 £000	Current Budget 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Staffing	19,932	19,932	19,397	(535)	(224)
Premises	146	146	301	+155	0
Transport	675	675	747	+72	+85
Supplies & Services	1,518	1,518	1,499	(19)	+45
Third Party Payments	42,950	42,950	43,836	+886	0
Transfer Payments	7,767	7,767	7,581	(186)	(44)
Central & Departmental Recharges	19,122	19,003	18,962	(41)	(120)
Capital Charges	170	170	170	0	0
Total Expenditure	92,280	92,161	92,493	+332	(258)
Sales, Fees & Charges	(12,703)	(12,703)	(12,125)	+578	+935
Grants & Reimbursements	(21,218)	(21,218)	(21,303)	(85)	0
Recharge Income	(6,918)	(6,904)	(6,904)	0	0
Total Income	(40,839)	(40,825)	(40,332)	+493	+935
Total	51,441	51,336	52,161	+825	+677

Service Analysis – Wellbeing, Culture and Heritage Portfolio

Annex A (iv)

Wellbeing, Culture and Heritage	Previous Budget 2020/21 £000	Current Budget 2020/21 £000	Current Expenditure 2020/21 £000	Current Income 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Integrated Care and Health							
Sexual Health	2,203	2,203	2,203	0	2,123	(80)	0
Primary Care	115	115	115	0	71	(44)	(32)
Public Health Advice	737	737	737	0	733	(4)	0
Obesity	1,179	1,179	1,179	0	1,246	+67	+23
Physical Activity	1,036	1,036	1,036	0	1,066	+30	+14
Substance Misuse	2,941	2,941	2,941	0	2,912	(29)	+21
Stop Smoking Services & Interventions	602	602	602	0	643	+41	(5)
Healthy Child Programme	4,797	4,797	4,797	0	4,797	0	0
Miscellaneous Public Health Services	904	904	1,004	(100)	912	+8	(6)
Management & Support Services	0	0	2,463	(2,463)	11	+11	(15)
Public Health Grant	(14,514)	(14,514)	0	(14,514)	(14,514)	0	0
Public Health Grant Funded Services	0	0	17,077	(17,077)	0	0	0
Place Services Directorate							
Adult Community Learning	5	5	607	(602)	5	0	0
Arts Development & Support	447	444	487	(43)	430	(14)	(14)
Archiving	123	186	296	(110)	186	0	0
Sports Development	671	668	873	(205)	668	0	0
Indoor Sports & Recreation	1,257	1,263	4,392	(3,129)	1,215	(48)	+85
Outdoor Sports & Recreation	308	310	450	(140)	300	(10)	(15)
Library Services	2,456	2,394	2,549	(155)	2,388	(6)	(12)
Tourism & Events	231	231	256	(25)	168	(63)	0
Total Culture and Heritage Services	5,498	5,501	9,910	(4,409)	5,360	(141)	+44
Total	5,498	5,501	28,315	(22,814)	5,360	(141)	+44

- Tourism & Events are forecasting an underspend of £63k due to the cessation of spring and summer events.
- Services funded from the Public Health Grant are anticipated to be balanced at this point in the year.

Subjective Analysis - Public Health Grant Funded Services**Annex A (iv)**

Public Health Grant Funded Services	Previous Budget 2020/21 £000	Current Budget 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Staffing	1,006	985	942	(43)	(23)
Premises	0	0	0	0	0
Transport	5	5	5	0	0
Supplies & Services	68	68	68	0	0
Third Party Payments	11,792	11,792	11,835	+43	+23
Transfer Payments	0	0	0	0	0
Central & Departmental Recharges	4,227	4,227	4,227	0	0
Capital Charges	0	0	0	0	0
Total Expenditure	17,098	17,077	17,077	0	0
Sales, Fees & Charges	0	0	0	0	0
Grants & Reimbursements	(14,614)	(14,614)	(14,614)	0	0
Recharge Income	(2,484)	(2,463)	(2,463)	0	0
Total Income	(17,098)	(17,077)	(17,077)	0	0
Total	0	0	0	0	0

Subjective Analysis - Culture and Heritage Services**Annex A (iv)**

Culture and Heritage Services	Previous Budget 2020/21 £000	Current Budget 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Staffing	4,523	4,505	4,384	(121)	(127)
Premises	1,686	1,689	1,694	5	0
Transport	33	33	33	0	0
Supplies & Services	1,105	1,085	1,071	(14)	(14)
Third Party Payments	899	903	840	(63)	0
Transfer Payments	0	0	0	0	0
Central & Departmental Recharges	819	821	821	0	0
Capital Charges	874	874	874	0	0
Total Expenditure	9,939	9,910	9,717	(193)	(141)
Sales, Fees & Charges	(2,959)	(2,946)	(2,894)	+52	+185
Grants & Reimbursements	(766)	(747)	(747)	0	0
Recharge Income	(716)	(716)	(716)	0	0
Total Income	(4,441)	(4,409)	(4,357)	+52	+185
Total	5,498	5,501	5,360	(141)	+44

Service Analysis – Finance and Governance Portfolio

Annex A (v)

Finance and Governance	Previous Budget 2020/21 £000	Current Budget 2020/21 £000	Current Expenditure 2020/21 £000	Current Income 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Corporate Services Directorate							
Local Tax Collection	1,465	1,614	2,460	(846)	1,614	0	0
Emergency Planning	93	93	93	0	93	0	0
Local Welfare Assistance Schemes	131	131	131	0	131	0	0
Grants and Donations	44	44	51	(7)	44	0	0
Non-Distributed Costs	1,534	1,534	1,534	0	1,534	0	0
Finance	0	0	5,763	(5,763)	(90)	(90)	+150
Coroners Court Services	220	220	220	0	220	0	0
Registration of Births, Deaths & Marriages	60	60	250	(190)	60	0	0
Democratic Representation & Management	1,577	1,577	1,577	0	1,577	0	0
Elections	410	410	420	(10)	310	(100)	(100)
Human Resources	0	0	3,037	(3,037)	0	0	0
Legal Services	0	0	1,340	(1,340)	0	0	0
Governance & Administration	0	0	230	(230)	0	0	0
Total	5,534	5,683	17,106	(11,423)	5,493	(190)	+50

- Due to the potential non-continuation of the proposed Yorkshire Purchasing Organisation transaction, which was considered by Cabinet on the 4th December 2019, it is forecast that the additional dividend of £150k built into budget will not be realised in 2020/21.
- There is a projected underspend of £130k in Finance due to slippage against staffing budgets.
- Due to the current coronavirus pandemic, the Government decided to postpone local and mayoral elections for a year to May 2021. The current forecast is that this will result in an underspend of £100k.

Subjective Analysis - Finance and Governance Portfolio**Annex A (v)**

Finance and Governance	Previous Budget 2020/21 £000	Current Budget 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Staffing	8,942	8,922	8,792	(130)	0
Premises	193	193	193	0	0
Transport	72	72	72	0	0
Supplies & Services	3,034	3,363	3,153	(210)	(100)
Third Party Payments	224	224	224	0	0
Transfer Payments	0	0	0	0	0
Central & Departmental Recharges	4,178	4,328	4,328	0	0
Capital Charges	4	4	4	0	0
Total Expenditure	16,647	17,106	16,766	(340)	(100)
Sales, Fees & Charges	(289)	(289)	(289)	0	0
Grants & Reimbursements	(2,425)	(2,425)	(2,275)	+150	+150
Recharge Income	(8,399)	(8,709)	(8,709)	0	0
Total Income	(11,113)	(11,423)	(11,273)	+150	+150
Total	5,534	5,683	5,493	(190)	+50

Service Analysis – Reset and Recovery Portfolio**Annex A (vi)**

Reset and Recovery	Previous Budget 2020/21 £000	Current Budget 2020/21 £000	Current Expenditure 2020/21 £000	Current Income 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Corporate Services Directorate							
Corporate Management	1,374	1,427	1,427	0	1,427	0	0
I.T	0	0	7,419	(7,419)	0	0	0
Press and Public Affairs	0	0	627	(627)	0	0	0
Policy Development	0	0	614	(614)	0	0	0
Other Services	0	0	129	(129)	0	0	0
Corporate Training	0	0	204	(204)	0	0	0
Total	1,374	1,427	10,420	(8,993)	1,427	0	0

Subjective Analysis – Reset and Recovery Portfolio**Annex A (vi)**

Reset and Recovery	Previous Budget 2020/21 £000	Current Budget 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Staffing	5,779	5,628	5,628	0	0
Premises	5	5	5	0	0
Transport	44	44	44	0	0
Supplies & Services	1,780	1,931	1,931	0	0
Third Party Payments	0	0	0	0	0
Transfer Payments	0	0	0	0	0
Central & Departmental Recharges	2,065	2,118	2,118	0	0
Capital Charges	941	694	694	0	0
Total Expenditure	10,614	10,420	10,420	0	0
Sales, Fees & Charges	(355)	(355)	(355)	0	0
Grants & Reimbursements	(226)	(226)	(226)	0	0
Recharge Income	(8,659)	(8,412)	(8,412)	0	0
Total Income	(9,240)	(8,993)	(8,993)	0	0
Total	1,374	1,427	1,427	0	0

Service Analysis – Environment and Transport Portfolio

Annex A (vii)

Environment and Transport	Previous Budget 2020/21 £000	Current Budget 2020/21 £000	Current Expenditure 2020/21 £000	Current Income 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Place Services Directorate							
Parks & Open Spaces	2,292	2,293	2,465	(172)	2,315	+22	+37
Street Cleansing	1,709	1,717	1,905	(188)	1,614	(103)	(106)
Cemetery and Crematorium	(981)	(980)	1,466	(2,446)	(794)	+186	+61
Waste Collection	1,682	1,685	2,348	(663)	1,743	+58	+125
Recycling	4,198	3,692	6,133	(2,441)	3,942	+250	+374
Parking Services	(65)	(70)	1,427	(1,497)	(82)	(12)	0
Highways Maintenance	9,119	9,216	11,142	(1,926)	9,156	(60)	(44)
Street Lighting	1,663	1,662	1,823	(161)	1,602	(60)	0
Traffic Management & Road Safety	669	662	911	(249)	622	(40)	(35)
Direct Services	(193)	(193)	18,956	(19,149)	(399)	(206)	(122)
Management & Support Services	0	0	2,284	(2,284)	0	0	0
Councillor Improvement Fund	500	300	300	0	300	0	0
Total	20,593	19,984	51,160	(31,176)	20,019	+35	+290

Service Analysis – Environment and Transport Portfolio

Annex A (vii)

- Street Cleansing are forecasting an underspend of £103k. This is made up of an employee underspend of £76k due to vacant posts, £15k underspend on fuel and vehicle hire and an underspend of £12k on general supplies & services.
- Cemetery & Crematorium has a net budget pressure of £186k, which includes an overspend of £68k on repairs & maintenance, £4k additional overtime costs, an overspend on equipment and general supplies & services of £47k, along with a shortfall in income of £67k .
- Waste Collection & Recycling has a combined budget pressure of £308k. This includes £268k increased tipping fees, £214k reduction in income from the sale of recyclable materials, £78k underspend on fuel, vehicle hire and general supplies & services, a £48) underspend on employees, along with £48k net additional income from Bulky waste, Medical waste and Wheelie bin sales.
- Direct Services are forecasting an underspend of £206k. This is made up of an underspend of £315k on employees due to vacant posts and reduced overtime payments, £3k net overspend on transport and general supplies & services and a net shortfall in income of £113k

Subjective Analysis – Environment and Transport Portfolio

Annex A (vii)

Environment and Transport	Previous Budget 2020/21 £000	Current Budget 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Staffing	21,235	21,051	20,424	(627)	(551)
Premises	5,047	5,103	5,131	+28	+163
Transport	5,108	5,090	5,011	(79)	(44)
Supplies & Services	5,741	5,921	5,950	+29	+82
Third Party Payments	2,337	2,127	2,451	+324	+353
Transfer Payments	0	0	0	0	0
Central & Departmental Recharges	3,027	3,021	3,021	0	0
Capital Charges	9,171	8,847	8,847	0	0
Total Expenditure	51,666	51,160	50,835	(325)	+3
Sales, Fees & Charges	(10,914)	(10,950)	(10,613)	+337	+253
Grants & Reimbursements	(1,180)	(1,206)	(1,179)	+27	+9
Recharge Income	(18,979)	(19,020)	(19,024)	(4)	+25
Total Income	(31,073)	(31,176)	(30,816)	+360	+287
Total	20,593	19,984	20,019	+35	+290

Service Analysis - Regeneration and Planning Portfolio

Annex A (viii)

Regeneration and Planning	Original Budget 2020/21 £000	Current Budget 2020/21 £000	Current Expenditure 2020/21 £000	Current Income 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Place Services Directorate							
Building Control	261	262	606	(344)	266	+4	+8
Development Control	458	564	1,566	(1,002)	388	(176)	+232
Planning Policy	757	757	757	0	733	(24)	(29)
Estates - Industrial & Commercial Premises (including Town Centre)	(137)	(122)	4,981	(5,103)	(29)	+93	+93
Market Undertakings	284	287	791	(504)	277	(10)	(8)
Economic Development	1,632	1,633	2,681	(1,048)	1,633	0	(50)
Place & Economic Delivery	321	321	321	0	271	(50)	0
Management & Support Services	0	0	288	(288)	0	0	0
Transport Planning, Policy & Strategy	747	749	917	(168)	737	(12)	+3
Building Support Services	0	0	5,776	(5,776)	55	+55	+60
Estates Management	0	0	340	(340)	28	+28	0
Total	4,323	4,451	19,024	(14,573)	4,359	(92)	+309

- Development Control is forecasting an underspend primarily against the employee budget £123k due to vacant posts.
- Estates - Industrial & Commercial are forecasting a budget pressure of £93k. The Council has a rental share agreement with the landlord of the Hardshaw Centre who has reported that rental income has reduced to the point where the minimum amount receivable £117k has been reached. A budget pressure of £63k is therefore expected.
- Place and Economic Delivery are forecasting an employee underspend of £50k due to a number of vacant posts.
- Building Support are forecasting a budget pressure of £55k caused by an overspend on Repairs & Maintenance £50k, an overspend on Supplies & Services £25k, and an underspend on employees due to reduced overtime £20k.

Subjective Analysis – Regeneration and Planning Portfolio**Annex A (viii)**

Regeneration and Planning	Previous Budget 2020/21 £000	Current Budget 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Staffing	3,510	3,443	3,236	(207)	(209)
Premises	8,027	7,650	7,730	+80	+80
Transport	46	46	46	0	0
Supplies & Services	4,382	4,118	4,143	+25	+25
Third Party Payments	1,117	1,237	1,237	0	0
Transfer Payments	0	0	0	0	0
Central & Departmental Recharges	1,939	1,952	1,952	0	0
Capital Charges	953	578	578	0	0
Total Expenditure	19,974	19,024	18,922	(102)	(104)
Sales, Fees & Charges	(6,945)	(6,868)	(6,858)	+10	+413
Grants & Reimbursements	(2,261)	(1,260)	(1,260)	0	0
Recharge Income	(6,445)	(6,445)	(6,445)	0	0
Total Income	(15,651)	(14,573)	(14,563)	+10	+413
Total	4,323	4,451	4,359	(92)	+309

Service Analysis Safer, Stronger Communities Portfolio

Annex A (ix)

Safer, Stronger Communities	Previous Budget 2020/21 £000	Current Budget 2020/21 £000	Current Expenditure 2020/21 £000	Current Income 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Place Services Directorate							
Housing Services	1,391	1,018	2,608	(1,590)	1,041	+23	+25
Homelessness	295	296	744	(448)	300	+4	+4
Housing Benefit Administration	(265)	(265)	47,796	(48,061)	(265)	0	0
Supporting People	5,374	5,413	5,413	0	5,226	(187)	(122)
Management & Support Services	0	0	255	(255)	0	0	0
Community Safety	950	950	1,180	(230)	919	(31)	(27)
Environmental Health	1,087	1,070	1,440	(370)	1,037	(33)	+61
Trading Standards	532	521	535	(14)	492	(29)	(17)
Licensing & Land Charges	(119)	(111)	526	(637)	(103)	+8	+78
Total	9,245	8,892	60,497	(51,605)	8,647	(245)	+2

- Supporting People is forecasting an underspend of £187k based on the existing level of demand and the profile of service users.

Subjective Analysis – Safer, Stronger Communities Portfolio**Annex A (ix)**

Safer, Stronger Communities	Previous Budget 2020/21 £000	Current Budget 2020/21 £000	Forecast Outturn 2020/21 £000	Variance 2020/21 £000	Previous Variance 2020/21 £000
Staffing	3,823	3,881	3,774	(107)	(105)
Premises	162	196	214	+18	+18
Transport	196	196	193	(3)	(5)
Supplies & Services	945	861	869	+8	+13
Third Party Payments	5,866	5,936	5,771	(165)	(100)
Transfer Payments	47,592	47,592	47,592	0	0
Central & Departmental Recharges	1,460	1,434	1,434	0	0
Capital Charges	813	401	401	0	0
Total Expenditure	60,857	60,497	60,248	(249)	(179)
Sales, Fees & Charges	(1,468)	(1,468)	(1,464)	+4	+181
Grants & Reimbursements	(49,452)	(49,445)	(49,445)	0	0
Recharge Income	(692)	(692)	(692)	0	0
Total Income	(51,612)	(51,605)	(51,601)	+4	+181
Total	9,245	8,892	8,647	(245)	+2

Budget Movements since the previous reporting period**Annex B (i)**

PORTFOLIO	Previously Reported Budget £000 *1	Use of Earmarked Reserves £000 *2	Technical & Accounting Adjustments £000 *3	Current Budget £000
Education, Skills and Business	12,457	-	26	12,483
Children and Young People	45,910	(36)	(114)	45,760
Integrated Care and Health	51,441	-	(105)	51,336
Wellbeing, Culture and Heritage	5,499	-	2	5,501
Finance and Governance	5,533	310	(160)	5,683
Reset and Recovery	1,374	(247)	300	1,427
Environment and Transport	20,593	(601)	(8)	19,984
Regeneration and Planning	4,323	115	13	4,451
Safer, Stronger Communities	9,245	13	(366)	8,892
TOTAL DIRECTORATE BUDGETS	156,375	(446)	(412)	155,517
Council Wide Budgets	(156,008)	446	412	(155,150)
Net Position 2020/21	367	0	0	367

*1 Previously reported budget as detailed in the Cabinet Report of the 7th October 2020.

*2 Movement in earmarked reserves during the period - see Annex C(i) and Annex C(ii).

*3 Neutral technical and accounting adjustments (e.g. recharges).

'Council-Wide' Budget Variations

(i) Debt Management Costs

The Minimum Revenue Provision has reduced by £276k as a consequence of the re-phasing of schemes within the 2019/2020 capital programme into future years, as reported to Cabinet at its meeting on the 24th June 2020.

Utilisation of Earmarked Reserves during the period**Annex C (i)**

This table details the approved decisions to utilise Earmarked Reserves during the period				
Portfolio	Reserve	Detail	Decision Reference	Cash Limit Change 2020/21 £000
Finance and Governance	Transformation	Replacement of the Council's Human Resources and Payroll Systems. The Indicative costs are £530k and will be incurred over two years.	Cabinet 23 rd September 2020	+330
Safer, Stronger Communities	Transformation	Establishment of a Licencing Enforcement Team. Funding of £55k is required for a period up to 2 years.	Cabinet 26 th February 2020	+13
Reset & Recovery	Transformation	Upgrade of existing WIFI configuration.	Administrative Decision CORP000807	+53
Environment and Transport	Growth	Funding in respect of specialist traffic modelling.	Delegated Executive Decision 0157 2019/20	+108
Regeneration and Planning	Growth	Costs which will be incurred by the Council in relation to the Planning Appeal at Haydock Point.	Administrative Decision ENVP001808	+100
Regeneration and Planning	Growth	Funding to support capital works in the Town Centre.	Delegated Executive Decision 00144 2019/20	+15
		Total		+619

Annex C (ii)

This table details previously approved usage of Earmarked Reserves during 2020/21 that has now been rephased into 2021/22 & 2022/23 or have now been identified as not being required and returned to reserves					
Portfolio	Reserve	Detail	Decision Reference	Reprofiled into Future Years £000	Returned to Reserves £000
Reset & Recovery	Transformation	Funding to support the development of the Replacement Website, Intranet Content Management and Customer Relationship Management System.	Cabinet 13 th November 2019	(200)	(100)
Environment and Transport	Councillor Improvement Fund	Reprofiling of the Councillor Improvement Fund.	n/a	(200)	0
Environment and Transport	Waste Management Development	Funding to support the review of Recycling and Waste Collection, of which £348k Capital and £147k Revenue.	Cabinet 24 th October 2019	(10)	(485)
Various	Various	Other Schemes funding slipped / returned less than £50k	Various	(20)	(50)
		Total		(430)	(635)

Portfolio	2020/21			2021/22			2022/23		
	Period 2	Period 3	Variance	Period 2	Period 3	Variance	Period 2	Period 3	Variance
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Education, Skills and Business	19,448	5,771	-13,677	5,000	15,812	10,812	2,300	5,300	3,000
Children and Young People	50	50	0	0	0	0	0	0	0
Integrated Care and Health	87	160	73	0	0	0	0	0	0
Wellbeing, Culture and Heritage	972	1,075	103	0	701	701	0	0	0
Reset and Recovery	645	398	-247	500	800	300	500	500	0
Environment and Transport	19,443	17,973	-1,470	15,427	16,727	1,300	18,643	18,489	-154
Regeneration and Planning	5,382	2,261	-3,121	20	5,113	5,093	20	20	0
Safer, Stronger Communities	3,858	3,465	-393	3,182	3,218	36	2,774	3,209	435
TOTAL	49,885	31,153	-18,732	24,129	42,371	18,242	24,237	27,518	3,281

Source of Funding	2020/21			2021/22			2022/23		
	Period 2	Period 3	Variance	Period 2	Period 3	Variance	Period 2	Period 3	Variance
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Grant	22,232	10,800	-11,432	9,987	21,399	11,412	5,074	8,074	3,000
Other Contributions	8,126	10,450	2,324	5,768	6,093	325	17,087	17,087	0
Capital Receipts	8,978	1,765	-7,213	737	3,336	2,599	876	834	-42
Revenue Contribution	2,577	2,230	-347	500	800	300	500	500	0
Borrowing	7,972	5,908	-2,064	7,137	10,743	3,606	700	1,023	323
TOTAL	49,885	31,153	-18,732	24,129	42,371	18,242	24,237	27,518	3,281

EDUCATION, SKILLS AND BUSINESS PORTFOLIO	2020/21			2021/22			2022/23		
	Period 2	Period 3	Variance	Period 2	Period 3	Variance	Period 2	Period 3	Variance
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Primary Schools									
Allanson Street Primary Internal Decoration	1	1	0	0	0	0	0	0	0
Ashurst Primary Roof Repairs	2	5	3	0	0	0	0	0	0
Ashurst Primary Rebuild	6,385	885	-5,500	639	4,639	4,000	0	1,500	1,500
Bleak Hill Primary Expansion	1,725	1,824	99	43	100	57	0	0	0
Broad Oak Primary Playing Field Drainage	57	17	-40	0	0	0	0	0	0
Broad Oak Primary Roof Replacement	43	33	-10	0	0	0	0	0	0
Broad Oak Primary Veranda Refurbishment and Nursery Remodel	2	2	0	0	0	0	0	0	0
Eaves Primary Roof Repairs	1	1	0	0	0	0	0	0	0
Eaves Primary Windows Phase 2	35	35	0	0	0	0	0	0	0
Garswood DDA	30	30	0	0	0	0	0	0	0
Grange Valley Primary Roof Replacement	60	60	0	0	0	0	0	0	0
Legh Vale Primary Roofing Repairs	6	6	0	0	0	0	0	0	0
Longton Lane Primary Condition and Risk Assessment Works	156	156	0	0	0	0	0	0	0
Merton Bank Primary Platform Lift	1	1	0	0	0	0	0	0	0
Newton Le Willows Primary School Remodelling	11	11	0	0	0	0	0	0	0
Newton Le Willows Primary School Brickwork Repairs	2	2	0	0	0	0	0	0	0
Newton Le Willows Primary Heating	15	0	-15	0	15	15	0	0	0
Oakdene Primary Heating	50	5	-45	0	45	45	0	0	0
Queens Park Primary Refurbishment & Roofing Works	1	1	0	0	0	0	0	0	0
Rainford CE Primary School DDA	4	4	0	0	0	0	0	0	0
Rectory CE Primary ASD Unit Roof	3	3	0	0	0	0	0	0	0
Rivington Primary Playground and External Works	36	36	0	0	0	0	0	0	0
Robins Lane Primary Heating	137	137	0	0	0	0	0	0	0
Sutton Oak CE Primary School Window Replacement	1	1	0	0	0	0	0	0	0
Sutton Oak Primary Condition Works	48	48	0	0	0	0	0	0	0
Thatto Heath Primary - Flooring	20	20	0	0	0	0	0	0	0
Thatto Heath Primary Fire Compartmentation Works	1	1	0	0	0	0	0	0	0
Thatto Heath Structural Repairs	63	63	0	0	0	0	0	0	0
The District CE Primary Safeguarding/DDA Works	7	7	0	0	0	0	0	0	0
The District CE Primary Heating	20	145	125	0	0	0	0	0	0
Wargrave Primary WC's	3	3	0	0	0	0	0	0	0
Wargrave CE Primary External Facia	4	4	0	0	0	0	0	0	0
Secondary Schools									
Cowley High Boiler Replacement	26	57	31	0	0	0	0	0	0
Cowley High - Damp Remediation Works	25	25	0	0	0	0	0	0	0
Cowley High Ventilation	1	1	0	0	0	0	0	0	0
Haydock High Lift / DDA	18	8	-10	0	10	10	0	0	0
St Cuthberts MUGA Resurfacing	0	135	135	0	0	0	0	0	0
Special & Other Schools									
Lansbury Bridge Retile Pool	100	85	-15	0	0	0	0	0	0
Lansbury Bridge Roof Repairs	23	23	0	0	0	0	0	0	0
Mill Green Key Stage 5 Base	11	11	0	0	0	0	0	0	0
Mil Green Boiler Replacement	30	30	0	0	0	0	0	0	0
Launchpad Roof Renewal	100	20	-80	0	80	80	0	0	0
Penkford Refurbishment	40	40	0	0	0	0	0	0	0
Penkford Relocation	6,806	306	-6,500	0	5,000	5,000	0	1,500	1,500
Pupil Referral Heating	40	0	-40	0	40	40	0	0	0

EDUCATION, SKILLS AND BUSINESS PORTFOLIO	2020/21			2021/22			2022/23		
	Period 2	Period 3	Variance	Period 2	Period 3	Variance	Period 2	Period 3	Variance
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Other Schemes									
Early Education for 2 year Olds	75	75	0	0	0	0	0	0	0
Harnessing Technology	15	15	0	0	0	0	0	0	0
Healthy Pupils Capital Funding	125	0	-125	0	125	125	0	0	0
Taylor Park Youth Service Base - Condition Works	30	30	0	0	0	0	0	0	0
Various Schools Roller Shutters	40	40	0	0	0	0	0	0	0
Various Schools Fire Risks	109	89	-20	0	20	20	0	0	0
Various Schools Heating	50	0	-50	0	50	50	0	0	0
Committed Grant Funding									
School Devolved Formula Capital	862	500	-362	300	662	362	300	300	0
Uncommitted Grant Funding									
Basic Need Uncommitted	99	0	-99	2,818	2,761	-57	1,000	1,000	0
School Condition Funding Uncommitted	1,893	731	-1,162	1,200	2,265	1,065	1,000	1,000	0
TOTAL	19,448	5,771	-13,677	5,000	15,812	10,812	2,300	5,300	3,000

CHILDREN AND YOUNG PEOPLE PORTFOLIO	2020/21			2021/22			2022/23		
	Period 2	Period 3	Variance	Period 2	Period 3	Variance	Period 2	Period 3	Variance
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Children & Families Accommodation	49	49	0	0	0	0	0	0	0
Free Early Educational Entitlement - Rainhill Nursery	1	1	0	0	0	0	0	0	0
TOTAL	50	50	0	0	0	0	0	0	0

INTEGRATED CARE AND HEALTH PORTFOLIO	2020/21			2021/22			2022/23		
	Period 2	Period 3	Period 2	Period 2	Period 3	Variance	Period 2	Period 3	Variance
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Integrated Activity	44	0	-44	0	0	0	0	0	0
Mental Health Support Tenancy	30	30	0	0	0	0	0	0	0
Brookfield Centre Internal Door Replacement	0	117	117	0	0	0	0	0	0
Prior Year Schemes	13	13	0	0	0	0	0	0	0
TOTAL	87	160	73	0	0	0	0	0	0

WELLBEING, CULTURE AND HERITAGE PORTFOLIO	2020/21			2021/22			2022/23		
	Period 2	Period 3	Variance	Period 2	Period 3	Variance	Period 2	Period 3	Variance
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Libraries ICT Refresh	53	53	0	0	0	0	0	0	0
Refurbishment of Newton Le Willows Health and Fitness Centre	192	192	0	0	0	0	0	0	0
St Helens Arts and Cultural Centre	277	277	0	0	0	0	0	0	0
Sutton Leisure Centre - Swimming Provision	450	0	-450	0	450	450	0	0	0
Sutton Leisure Centre - Third Generation Pitch	0	553	553	0	251	251	0	0	0
TOTAL	972	1,075	103	0	701	701	0	0	0

Changes to the Capital Programme since the Previous Reporting Period**Annex E**

A summary of the main variations to the programme during the period is contained in the following tables. A de-minimus level of £50k has been set for the purpose of this report.

Table 1

PORTFOLIO	NEW SCHEMES	DETAILS	FUNDED BY
Education, Skills and Business	St Cuthberts Multi Use Games Area Resurfacing	Approval for the scheme was made by the School Governing body.	Revenue £135k
Integrated Care and Health	Brookfield Centre Internal Doors Replacement	Delegated Executive Decision 0153 2019/20 approved grant funding from Disabled Facilities Grant programme (£73k) and uncommitted grant resources (£44k) within the Adult Social Care capital programme.	Grant £117k
Regeneration and Planning	Town Hall Roof Remedial Works	Delegated Executive Decision 0165 2019/20 approved funding from capital receipts for remedial first floor roof works to the Town Hall.	Capital Receipts £145k
Regeneration and Planning	Town Centre Development	Funding to Support Capital Works in the Town Centre as detailed in Delegated Executive Decision 0150 2019/20 and Administrative Decision (ENVP001843).	Revenue £89k
Wellbeing, Culture and Heritage	Sutton Leisure Centre Third Generation Pitch	Development of a third-generation pitch with funding made available from the Football Foundation and Borrowing as detailed in Delegated Executive Decision 0158 2019/20. Scheme costs have been profiled across 2020/21 and 2021/22.	Contribution £677k and Borrowing £127k
Reset and Recovery	WIFI Upgrade	Upgrade of existing WIFI configuration funded from Transformation Reserve as detailed in Administrative Decision CORP000807.	Revenue £53k

Table 2

PORTFOLIO	EXISTING SCHEMES SLIPPAGE / ACCELERATION	DETAILS	FUNDED BY
Education, Skills and Business	Ashurst Primary Rebuild	Scheme rephased into future years.	Grant £5,500k
Education, Skills and Business	Launchpad Roof Renewal	Scheme rephased into future years.	Grant £80k
Education, Skills and Business	Penkford Relocation	Scheme rephased into future years.	Grant £6,500k
Education, Skills and Business	Healthy Pupils Capital Funding	Scheme rephased into future years.	Grant £125k
Education, Skills and Business	School Devolved Formula Capital Committed	Scheme rephased into future years.	Grant £362k
Education, Skills and Business	School Condition Funding Unallocated	Scheme rephased into future years.	Grant £1,065k
Reset and Recovery	ICT Device Refresh	Scheme rephased into future years.	Revenue £300k
Environment and Transport	Vehicle Replacement Programme	Scheme reprofiled into future years.	Capital receipts £1,146k
Regeneration and Planning	Chalon Way Car Park	Scheme rephased into future years.	Grant £600k
Regeneration and Planning	Town Centre Strategic Acquisition	Rephased pending a review of the Town Centre.	Capital receipts £1,295k
Regeneration and Planning	Urban Skatepark	Rephased pending a review of the scheme.	Contribution £192k
Wellbeing, Culture and Heritage	Sutton Leisure Centre – Swimming Provision	Scheme rephased into future years.	Borrowing £450k

Table 3

PORTFOLIO	EXISTING SCHEMES OTHER	DETAILS	FUNDED BY
Education, Skills and Business	Bleak Hill Primary Expansion	Additional funding of £156k from the unallocated basic need grant to complete the two phases of the scheme and undertake works on the playing field to address drainage issues. The funding has been profiled across 2020/21 (£99k) and 2021/22 (£57k).	Grant £156k
Education, Skills and Business	The District CE Primary School Heating	Additional funding of £125k to the existing phased heating replacement programme for urgently identified work as detailed in Delegated Executive Decision (under construction).	Grant £125k
Environment and Transport	Highways Engineering Programme	Existing Resources within the capital programme have been reprofiled across various highway schemes as detailed in the Cabinet report of the 23 rd September 2020.	Contribution £1,963k
Environment and Transport	Recycling & Waste Collection	Funding from the Waste Management Development Fund has been returned to reserves pending a review of the service.	Revenue £348k
Regeneration and Planning	Modernisation of St Helens Crematorium	Cabinet at its meeting on the 7 th October 2020 approved additional capital investment into the modernisation and refurbishment of the crematorium from borrowing. The funding has been profiled across 2020/21 and 2021/22.	Borrowing £1,738k
Safer, Stronger Communities	Housing Capital Programme	Reprofiling of resources across schemes and years as detailed in Delegated Executive Decision 0161 2019/20.	Borrowing / Grants and Capital receipts

EARMARKED BALANCES 2020/21 TO 2023/24
ANNEX F

	Transfers between													
	Balance 31.03.20 £000	Reserves £000	To £000	From £000	Balance 31.03.21 £000	To £000	From £000	Balance 31.03.22 £000	To £000	From £000	Balance 31.03.23 £000	To £000	From £000	Balance 31.03.24 £000
Transformation Reserve	10,750	0	800	-1,982	9,568	800	-957	9,411	800	-15	10,196	800	0	10,996
Growth Reserve	4,418	1,000	0	-2,822	2,596	0	-1,206	1,390	0	0	1,390	0	0	1,390
Children's Services Reserve	4,256	0	0	-2,924	1,332	0	0	1,332	0	0	1,332	0	0	1,332
Essential Equipment Fund	423	0	1,000	-374	1,049	0	-500	549	0	-500	49	0	0	49
Councillor Improvement Fund	677	0	0	-50	627	0	-200	427	0	0	427	0	0	427
Insurance & Contingent Liability Fund	6,918	0	0	-1,000	5,918	0	0	5,918	0	0	5,918	0	0	5,918
Waste Management Fund	1,641	0	0	-1,116	525	0	-30	495	0	-10	485	0	0	485
Inflationary Reserve	4,000	-1,000	1,000	-1,000	3,000	0	0	3,000	0	0	3,000	0	0	3,000
Equal Pay Reserve	425	-425	0	0	0	0	0	0	0	0	0	0	0	0
Community Improvement Reserve	1,292	0	0	-765	527	0	0	527	0	0	527	0	0	527
Strategic Priorities Reserve	567	0	0	-53	514	0	-14	500	0	0	500	0	0	500
Service Investment Reserve *	1,753	0	0	-100	1,653	0	0	1,653	0	0	1,653	0	0	1,653
Restructuring Reserve	465	425	0	0	890	0	0	890	0	0	890	0	0	890
COVID-19 Funding Reserve	6,177	0	0	-6,177	0	0	0	0	0	0	0	0	0	0
TOTAL	43,762	0	2,800	-18,363	28,199	800	-2,907	26,092	800	-525	26,367	800	0	27,167

* The above table excludes a sum of £510k approved as match funding to support a bid to the Department for Transport (DfT) for Highways Pinch Point Funding. The match is only required in the event of the bid being approved by the DfT, as detailed in the Cabinet Report 26th February 2020.

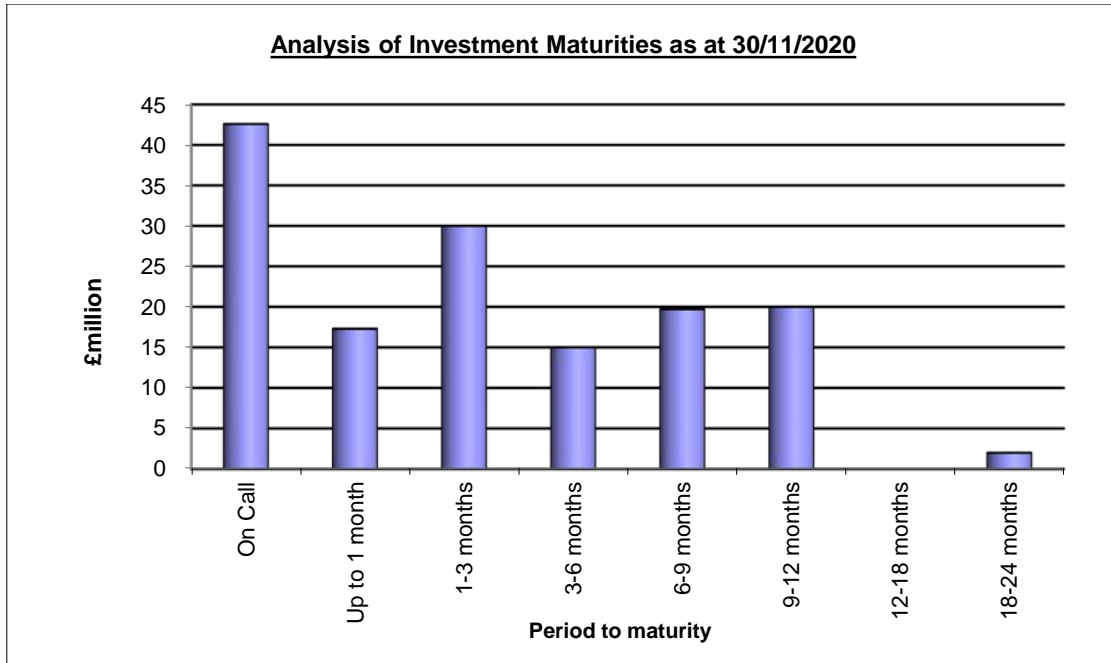
TREASURY MANAGEMENT POSITION STATEMENT

- 1.1 The CIPFA (Chartered Institute of Public Finance and Accountancy) Code of Practice for Treasury Management recommends that Members be updated on treasury management activities regularly. This Section therefore ensures the Council is implementing best practice in accordance with the Code.

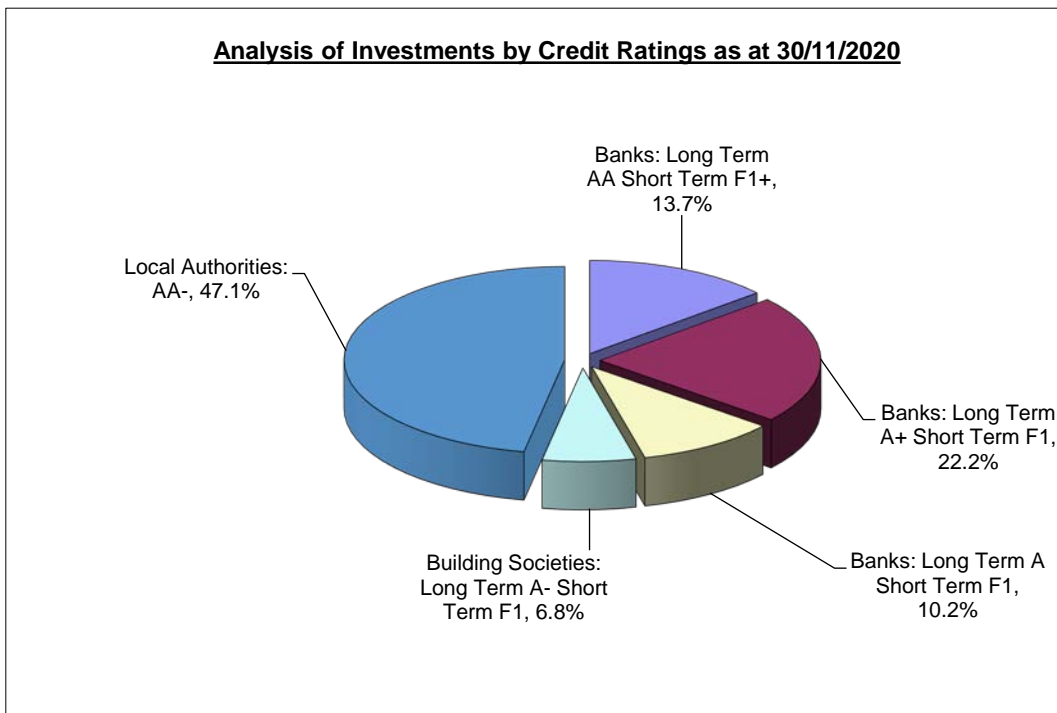
Investments

- 1.2 As detailed in the Council's Annual Investment Strategy (which is incorporated into the annual Treasury Management Strategy Statement) the Council's investment priorities are the security of capital and liquidity of funds. The Council's investment dealings in the period, therefore, have been undertaken in order to achieve the optimum return on its investments, commensurate with the proper levels of security and liquidity and having properly assessed all inherent risks.
- 1.3 It has been deemed appropriate to ensure that the Council maintains a high degree of liquidity with its investments, to ensure cash is available to deal with emerging pressures due to the current COVID-19 pandemic.
- 1.4 Approval was granted, via Administrative Decision CORP000795 on 12th October 2020, to amend the Counterparty Criteria to ensure the Council can place its cash assets in a secure and appropriate way, whilst ensuring that the security of the Council's cash remains the utmost priority. The decision was made in accordance with delegations provided to the Executive Director of Corporate Services under previous resolutions. The acceptable sovereignty rating was reduced from AA- to A+, with A+ representing the top tier of High Credit Quality, and the raising of the upper investment limit with these institutions from £20m to £25m. The decision also approved the increase in maximum investment values with Other Local Authorities and Public Bodies, who are statute backed, to £15m individual and £100m in total, from £10m and £80m respectively.
- 1.5 The Council has sought to maintain a mix of investments with the Counterparties who meet the Council's criteria. However, the profile of maturities has been influenced by a number of factors:
- i) the availability of advantageous call rates from some high quality Counterparties;
 - ii) limits on the duration of investments with certain counterparties;
 - iii) availability of investment opportunities in excess of one year with a number of Counterparties.

The following chart provides an overview of the split in the Authority's investment by maturity as at 30th November 2020.



1.6 At the time of drafting this report, the Council has investments of £146.590m; the chart below details the split of the Council's investment by type and the credit rating assigned to the different groups of Counterparties.



These investments include funds (circa. £17.9m) held in relation to Schools and Merseyside Recycling and Waste Authority.

1.7 Of the institutions identified in the pie chart above, 13.7% of funds are invested with Counterparties, which have an AA or above rating, 79.5% are held with institutions with a Long-Term credit rating of at least A but below AA, with the remaining 6.8% held with institutions with a credit rating of A-.

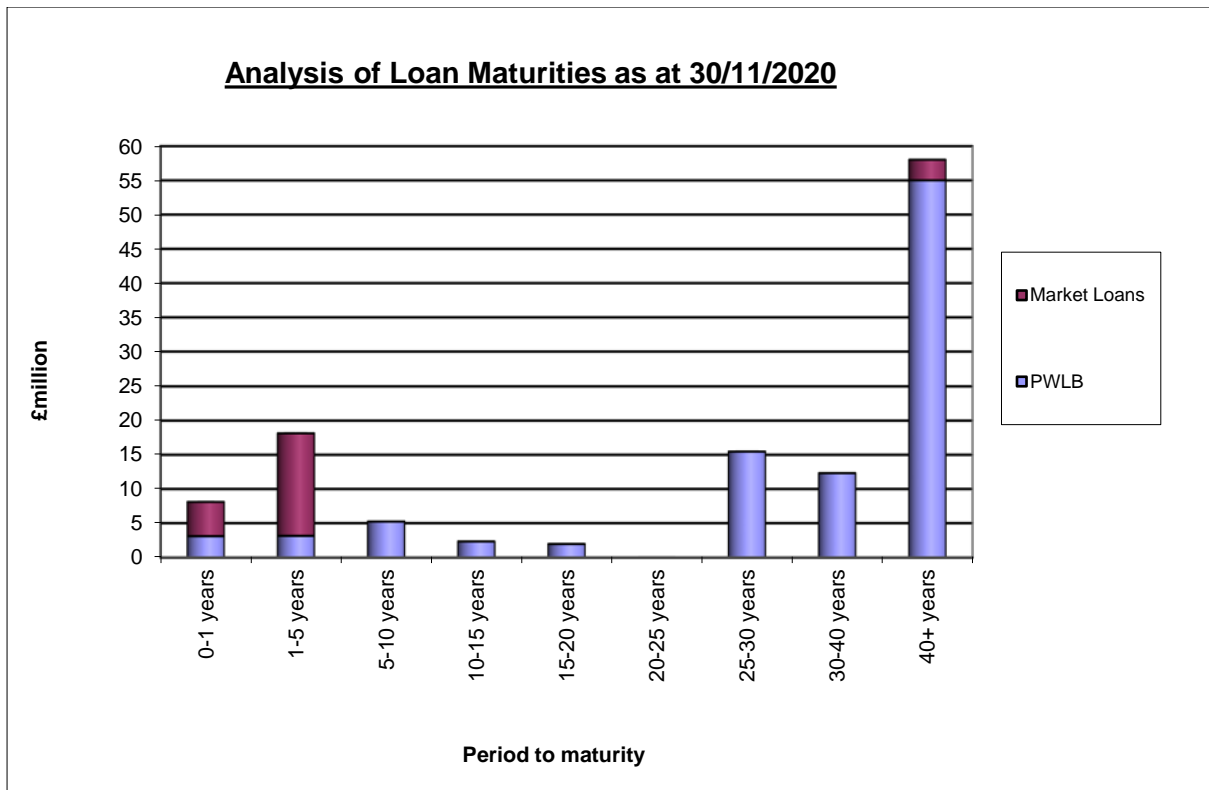
- 1.8 The average level of funds available for investment purposes, for the period April to November 2020 was £150.331m. Investment rates available in the market remain low and have reduced due to economic uncertainties as a result of the COVID-19 pandemic but, despite this, the Council has performed above benchmark returns, as detailed in the following table.

Investment Returns 2020/21 up to 30/11/2020									
2020/21	<u>Returns Achieved</u>			<u>Benchmark Returns</u>			<u>Performance relative to Benchmarks</u>		
Month	Fixed Term Investments	Call Accounts	Combined Return	1 Year LIBID	7 Day LIBID	Combined LIBID	Fixed Term	Call	Overall +/- return
April	1.076%	0.322%	0.781%	0.730%	-0.020%	0.436%	0.346%	0.342%	+0.344%
May	1.032%	0.254%	0.678%	0.550%	-0.050%	0.277%	0.482%	0.304%	+0.401%
June	0.878%	0.120%	0.623%	0.390%	-0.070%	0.236%	0.488%	0.190%	+0.388%
July	0.811%	0.095%	0.612%	0.230%	-0.060%	0.149%	0.581%	0.155%	+0.463%
August	0.679%	0.113%	0.553%	0.140%	0.070%	0.125%	0.539%	0.043%	+0.429%
September	0.590%	0.119%	0.499%	0.050%	0.070%	0.054%	0.540%	0.049%	+0.445%
October	0.596%	0.102%	0.507%	0.010%	0.080%	0.023%	0.586%	0.022%	+0.485%
November	0.611%	0.096%	0.499%	0.010%	0.080%	0.025%	0.601%	0.016%	+0.474%

- 1.9 Cash holdings are currently higher than forecast in the Treasury Management Strategy Statement due to additional funding that Government have passported to the Council to support expenditure relating to the current pandemic.

Borrowing

- 1.10 At the time of drafting this report, the Council has outstanding debt of £121.565m. No new borrowing has been taken during the period.
- 1.11 The chart below shows the maturity profile of the Council's loan portfolio as at 30th November 2020.



- 1.12 In accordance with the revised Prudential Code, the maturity of borrowing should be determined by reference to the earliest date on which the lender can require payment. If the lender does have the right to increase the interest rate payable (as is the case with a Market Loan (LOBO – Lender Option Borrower Option loan), then this should be treated as a right to require payment. In accordance with this guidance, the maturity dates of the Council’s LOBO loans have been profiled as the next call date for each loan. This has made the Council’s position look much more short term when all of these loans have maturity dates of 28+ years.
- 1.13 In November 2020, the government published its revised lending terms for accessing PWLB loans with effect from 26th November 2020. Section 5.1.4 of the main body of the report provides further details.